

CREATIVE COMPUTER APPLICATIONS INC  
Form 10QSB  
April 14, 2004

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

## FORM 10-QSB

(Mark One)

**QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended February 29, 2004

**TRANSITION REPORT UNDER SECTION 13 OR 15(d) OF  
THE EXCHANGE ACT**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 0-12551

## CREATIVE COMPUTER APPLICATIONS, INC.

(Exact name of small business issuer as specified in its charter)

**California**

(State or other jurisdiction of  
incorporation or organization)

**95-3353465**

(I.R.S. Employer  
Identification No.)

**26115-A Mureau Road, Calabasas, California 91302**

(Address of principal executive offices)

**(818) 880-6700**

Issuer's telephone number:

State the number of shares outstanding of each of the issuer's classes of common equity, as of the latest practicable date: 3,318,900 common shares as of March 31, 2004.

Transitional Small Business Disclosure Format (check one):

Yes                      o    No                      ý

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**CREATIVE COMPUTER APPLICATIONS, INC.**

**FORM 10-QSB**

**I N D E X**

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## CREATIVE COMPUTER APPLICATIONS, INC.

## PART 1 - FINANCIAL INFORMATION

## Item 1. Financial Statements

## CONDENSED CONSOLIDATED BALANCE SHEETS

|   | February 29,<br>2004<br>(Unaudited) | August 31, *<br>2003 |
|---|-------------------------------------|----------------------|
| <b><u>ASSETS</u></b>  |                                     |                      |
| CURRENT ASSETS:   |                                     |                      |
| Cash  | \$ 1,228,121                        | \$ 1,075,323         |
| Receivables, net  | 1,784,434                           | 2,063,311            |
| Inventories   | 154,843                             | 164,581              |
| Prepaid expenses and other assets   | 180,285                             | 231,117              |
| Deferred tax asset  | 362,850                             | 362,850              |
| <b>TOTAL CURRENT ASSETS</b>   | <b>3,710,533</b>                    | <b>3,897,182</b>     |
| PROPERTY AND EQUIPMENT, net   | 193,723                             | 219,627              |
| INVENTORY OF COMPONENT PARTS  | 237,275                             | 267,275              |
| CAPITALIZED SOFTWARE COSTS, net of accumulated amortization of<br>\$1,324,111 and \$1,114,645 | 1,435,032                           | 1,360,374            |
| DEFERRED TAX ASSET  | 536,885                             | 536,885              |
|   | \$ 6,113,448                        | \$ 6,281,343         |
| <b><u>LIABILITIES AND SHAREHOLDERS EQUITY</u></b>   |                                     |                      |
| CURRENT LIABILITIES:  |                                     |                      |
| Notes payable to bank (Note 3)  | \$                                  | \$                   |
| Accounts payable  | 219,923                             | 207,624              |
| Accrued liabilities:  |                                     |                      |
| Vacation Pay  | 221,801                             | 185,508              |
| Accrued Payroll   | 111,500                             | 105,768              |
| Other   | 153,464                             | 159,241              |
| Deferred service contract income  | 1,216,972                           | 1,115,366            |
| Deferred revenue on system sales  | 365,438                             | 501,507              |

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|   |              |              |
|---|--------------|--------------|
| Capital lease obligation, current portion   |              | 361          |
| <b>TOTAL CURRENT LIABILITIES</b>  | 2,289,098    | 2,275,375    |
| <b>SHAREHOLDERS EQUITY:</b>   |              |              |
| Common shares, no par value; 20,000,000 shares authorized; 3,318,900 and 3,318,900 shares outstanding | 6,192,692    | 6,192,692    |
| Accumulated deficit   | (2,368,342)  | (2,186,724)  |
| <b>TOTAL SHAREHOLDERS EQUITY</b>  | 3,824,350    | 4,005,968    |
|   | \$ 6,113,448 | \$ 6,281,343 |

See Notes to Condensed Consolidated Financial Statements.

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\* As presented in the audited consolidated financial statements

## CREATIVE COMPUTER APPLICATIONS, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

|  | Three Months Ended February 29 & 28 |            |
|--|-------------------------------------|------------|
|  | 2004                                | 2003       |
|  | (unaudited)                         |            |
| <b>NET SYSTEM SALES AND SERVICE REVENUE</b>          |                                     |            |
| System sales   | \$ 828,666                          | \$ 817,856 |
| Service revenue                                      | 1,022,521                           | 1,036,929  |
|  | 1,851,187                           | 1,854,785  |
| <b>COST OF PRODUCTS AND SERVICES SOLD</b>            |                                     |            |
| System sales   | 434,591                             | 526,044    |
| Service revenue                                      | 402,231                             | 360,823    |
|  | 836,822                             | 886,867    |
| Gross profit   | 1,014,365                           | 967,918    |
| <b>OPERATING EXPENSES:</b>                           |                                     |            |
| Selling, general and administrative                  | 696,022                             | 715,457    |
| Research and development                             | 245,826                             | 225,768    |
| Total Operating Expenses                             | 941,848                             | 941,225    |
| Operating income                                     | 72,517                              | 26,693     |
| INTEREST AND OTHER INCOME                            | 1,010                               | 4,785      |
| INTEREST EXPENSE                                     | (1,487)                             | (2,204)    |
| Income before provision for income taxes             | 72,040                              | 29,274     |
| PROVISION FOR INCOME TAXES                           |                                     | 12,411     |
| NET INCOME   | \$ 72,040                           | \$ 16,863  |
| <b>EARNINGS PER SHARE (Note 2):</b>                  |                                     |            |
| Basic  | \$ .02                              | \$ .01     |
| Diluted  | .02                                 | .01        |
| <b>WEIGHTED AVERAGE NUMBER OF SHARES OUTSTANDING</b> |                                     |            |

|         |           |           |
|---------|-----------|-----------|
| Basic   | 3,318,900 | 3,272,233 |
| Diluted | 3,440,646 | 3,540,303 |

**See Notes to Condensed Consolidated Financial Statements.**

## CREATIVE COMPUTER APPLICATIONS, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

|   | Six Months Ended February 29 & 28 |              |
|---|-----------------------------------|--------------|
|   | 2004                              | 2003         |
|   | (unaudited)                       |              |
| NET SYSTEM SALES AND SERVICE REVENUE            |                                   |              |
| System sales                                    | \$ 1,300,021                      | \$ 1,620,325 |
| Service revenue                                 | 2,146,727                         | 2,116,621    |
|   | 3,446,748                         | 3,736,946    |
| COST OF PRODUCTS AND SERVICES SOLD              |                                   |              |
| System sales                                    | 881,966                           | 1,105,221    |
| Service revenue                                 | 807,285                           | 717,506      |
|   | 1,689,251                         | 1,822,727    |
| Gross profit                                    | 1,757,497                         | 1,914,219    |
| OPERATING EXPENSES:                             |                                   |              |
| Selling, general and administrative             | 1,436,506                         | 1,366,897    |
| Research and development                        | 502,062                           | 439,278      |
| Total Operating Expenses                        | 1,938,568                         | 1,806,175    |
| Operating income (loss)                         | (181,071)                         | 108,044      |
| INTEREST AND OTHER INCOME                       | 2,367                             | 8,510        |
| INTEREST EXPENSE                                | (2,914)                           | (4,551)      |
| Income (loss) before provision for income taxes | (181,618)                         | 112,003      |
| PROVISION FOR INCOME TAXES                      |                                   | 47,157       |
| NET INCOME (LOSS)                               | \$ (181,618)                      | \$ 64,846    |
| EARNINGS (LOSS) PER SHARE (Note 2):             |                                   |              |
| Basic   | \$ (.05)                          | \$ .02       |
| Diluted   | (.05)                             | .02          |
| WEIGHTED AVERAGE NUMBER OF SHARES OUTSTANDING   |                                   |              |

|         |           |           |
|---------|-----------|-----------|
| Basic   | 3,318,900 | 3,269,317 |
| Diluted | 3,318,900 | 3,461,395 |

**See Notes to Condensed Consolidated Financial Statements.**

## CREATIVE COMPUTER APPLICATIONS, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

## Increase (Decrease) in Cash

|  | Six Months Ended February 29 & 28 |                |
|--|-----------------------------------|----------------|
|  | 2004                              | 2003           |
|  | (unaudited)                       |                |
| <b>OPERATING ACTIVITIES:</b>   |                                   |                |
| Net income (loss)  | \$ (181,618)                      | \$ 64,846      |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: |                                   |                |
| Depreciation and amortization  | 61,416                            | 83,313         |
| Provision for doubtful accounts  | 10,000                            |                |
| Amortization of capitalized software costs   | 209,466                           | 210,391        |
| Deferred tax provision   |                                   | 47,157         |
| Increase (decrease) from changes in:   |                                   |                |
| Receivables  | 268,877                           | (278,103)      |
| Inventories  | 39,738                            | 8,026          |
| Prepaid expenses and other assets  | 50,832                            | 7,676          |
| Accounts payable   | 12,299                            | 99,973         |
| Accrued liabilities  | 36,248                            | (224,684)      |
| Deferred revenues  | (34,463)                          | 413,265        |
| Net cash provided by operating activities  | 472,795                           | 431,860        |
| <b>INVESTING ACTIVITIES</b>  |                                   |                |
| Additions to property and equipment  | (35,512)                          | (38,118)       |
| Additions to capitalized software costs  | (284,124)                         | (228,000)      |
| Net cash used in investing activities  | (319,636)                         | (266,118)      |
| <b>FINANCING ACTIVITIES:</b>   |                                   |                |
| Payments on capital lease obligations  | (361)                             | (11,375)       |
| Proceeds from issuance of stock and exercises of stock options                           |                                   | 48,650         |
| Net cash provided by (used in) financing activities                                      | (361)                             | 37,275         |
| <b>NET INCREASE IN CASH</b>  | <b>152,798</b>                    | <b>203,017</b> |
| Cash, beginning of period  | 1,075,323                         | 1,027,810      |

|                     |    |           |    |           |
|---------------------|----|-----------|----|-----------|
| Cash, end of period | \$ | 1,228,121 | \$ | 1,230,827 |
|---------------------|----|-----------|----|-----------|

**See Notes to Condensed Consolidated Financial Statements.**

## CREATIVE COMPUTER APPLICATIONS, INC.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

**Note 1.** In the opinion of management, the accompanying unaudited condensed consolidated financial statements reflect all adjustments (which include only normal recurring accruals) necessary to present fairly the Company's financial position as of February 29, 2004, the results of its operations for the three and six month periods ended February 29, 2004 and February 28, 2003, and cash flows for the six months ended February 29, 2004 and February 28, 2003. These results have been determined on the basis of accounting principles generally accepted in the United States of America and practices applied consistently with those used in preparation of the Company's Annual Report on Form 10-KSB for the fiscal year ended August 31, 2003.

The results of operations for the three and six months ended February 29, 2004 are not necessarily indicative of the results expected for any other period or for the entire year.

**Note 2.** The Company accounts for its earnings per share in accordance with SFAS No.128, which requires presentation of basic and diluted earnings per share. Basic earnings per share is computed by dividing income or loss available to common shareholders by the weighted average number of common shares outstanding for the reporting period. Diluted earnings per share reflect the potential dilution that could occur if securities or other contracts, such as stock options, to issue common stock were exercised or converted into common stock.

Earnings per share has been computed as follows:

|  | Three Months<br>Ended<br>February 29, 2004 | Six Months<br>Ended<br>February 29, 2004 | Three Months<br>Ended<br>February 28, 2003 | Six Months<br>Ended<br>February 28, 2003 |
|--|--|--|--|--|
| NET INCOME (LOSS)  | \$ 72,040                                  | \$ (181,618)                             | \$ 16,863                                  | \$ 64,846                                |
| Basic weighted average number of common shares outstanding   | 3,318,900                                  | 3,318,900                                | 3,272,233                                  | 3,269,317                                |
| Dilutive effect of stock options                             | 121,746                                    |  | 268,070                                    | 192,078                                  |
| Diluted weighted average number of common shares outstanding | 3,440,646                                  | 3,318,900                                | 3,540,303                                  | 3,461,395                                |
| Basic earnings (loss) per share                              | \$ .02                                     | \$ (.05)                                 | \$ .01                                     | \$ .02                                   |
| Diluted earnings (loss) per share                            | \$ .02                                     | \$ (.05)                                 | \$ .01                                     | \$ .02                                   |

For the three and six months ended February 29, 2004, options to purchase 20,000 and 405,000 shares, respectively, of common stock at a per share price ranging from \$.72 to \$1.76 were not included in the computation of diluted loss per share because inclusion would have been anti-dilutive.

**Note 3.** The Company's line of credit with its bank provides for \$500,000 on a revolving basis through February 1, 2005. On February 29, 2004, there were no amounts outstanding under the line of credit.

**Note 4.** As allowed by SFAS 123, the Company has adopted the intrinsic value method of accounting for employee stock options under the principles of APB Opinion No. 25, Accounting for Stock Issued to Employees (APB 25) and discloses the pro forma effect on net income (loss) and income (loss) per share as if the fair value based method had been applied. For equity instruments, including stock options, issued to non-employees, the fair value of the equity instruments or the fair value of the consideration

received, whichever is more readily determinable, is used to determine the value of services or goods received and the corresponding charge to operations.

The following table illustrates the effect on net income (loss) and income (loss) per share as if the Company had applied the fair value recognition provision of SFAS No. 123 to stock-based employee compensation.

|   | Three Months<br>Ended<br>February 29, 2004 | Six Months<br>Ended<br>February 29, 2004 | Three Months<br>Ended<br>February 28, 2003 | Six Months<br>Ended<br>February 28, 2003 |
|---|--|--|--|--|
| Net Income (Loss), as reported  | \$ 72,040                                  | \$ (181,618)                             | \$ 16,863                                  | \$ 64,846                                |
| Less: total stock based employee compensation expense determined under fair value method for all awards | (16,835)                                   | (33,670)                                 | (10,464)                                   | (20,927)                                 |
| Pro forma net income (loss)   | \$ 55,205                                  | \$ (215,288)                             | \$ 6,399                                   | \$ 43,919                                |
| Basic net earnings (loss) per share, as reported  | \$ .02                                     | \$ (.05)                                 | \$ .01                                     | \$ .02                                   |
| Basic net earnings (loss) per share, pro forma  | \$ .02                                     | \$ (.06)                                 | \$ .00                                     | \$ .01                                   |
| Diluted net earnings (loss) per share, as reported  | \$ .02                                     | \$ (.05)                                 | \$ .01                                     | \$ .02                                   |
| Diluted net earnings (loss) per share, pro forma  | \$ .02                                     | \$ (.06)                                 | \$ .00                                     | \$ .01                                   |

As required by SFAS 123, the Company provides the following disclosure of estimated values for these awards: The fair value of each option was estimated on the date of grant using a Black-Scholes option-pricing model with the following weighted average assumptions for 2004 and 2003: risk free interest rates ranging from 3.8% to 6.1%, expected lives of 5 years; volatility ranging from 67% to 126% and no assumed dividends. The weighted-average grant-date fair value of options granted during 2003 was estimated to be \$1.25. There were 60,000 options granted in the three months ended February 29, 2004.

**Note 5.** In accordance with the bylaws of the Company, officers and directors are indemnified for certain events or occurrences arising as a result of the officer or director's serving in such capacity. The term of the indemnification period is for the lifetime of the officer or director. The maximum potential amount of future payments the Company could be required to make under the indemnification provisions of its bylaws is unlimited. However, the Company has a director and officer liability insurance policy that reduces its exposure and enables it to recover a portion of any future amounts paid. As a result of its insurance policy coverage, the Company believes the estimated exposure for the indemnification provisions of its bylaws is minimal and, therefore, the Company has not recorded any related liabilities.

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The Company enters into indemnification provisions under agreements with various parties in the normal course of business, typically with customers and landlords. Under these provisions, the Company generally indemnifies and holds harmless the indemnified party for losses suffered or incurred by the indemnified party as a result of the Company's activities or, in some cases, as a result of the indemnified party's activities under the agreement. These indemnification provisions often include indemnifications relating to representations made by the Company with regard to intellectual property rights. These indemnification provisions generally survive termination of the underlying agreement. The maximum

potential amount of future payments the Company could be required to make under these indemnification provisions cannot be estimated. The Company maintains general liability, errors and omissions, and professional liability insurance in order to mitigate such risks. The Company has not incurred material costs to defend lawsuits or settle claims related to these indemnification agreements. As a result, the Company believes the estimated exposure under these agreements is minimal. Accordingly, the Company has not recorded any related liabilities.

**Note 6.** New Accounting Pronouncements - On December 17, 2003, the SEC's Office of the Chief Accountant and Division of Corporation Finance issued Staff Accounting Bulletin (SAB) 104, Revenue Recognition. The SAB updates portions of the interpretive guidance included in Topic 13 of the codification of staff accounting bulletins (SAB 103 codification) in order to make the guidance consistent with current authoritative accounting literature. The principal revisions relate to the incorporation of certain sections of the staff's FAQ document on revenue recognition into Topic 13. The Company does not expect the adoption of SAB 104 to have a material effect on the Company's financial statements.

In November 2002, the EITF reached a consensus on EITF 00-21, Revenue Arrangements with Multiple Deliverables, related to the separation and allocation of consideration for arrangements that include multiple deliverables. The EITF requires that when the deliverables included in this type of arrangement meet certain criteria they should be accounted for separately as separate units of accounting. This may result in a difference in the timing of revenue recognition but will not result in a change in the total amount of revenue recognized in a bundled sales arrangement. The allocation of revenues to the separate deliverables is based on the relative fair value of each item. If the fair value is not available for the delivered items then the residual method must be used. This method requires that the amount allocated to the undelivered items in the arrangement is their full fair value. This would result in the discount, if any, being allocated to the delivered items. This consensus is effective prospectively for arrangements entered into in fiscal periods beginning after June 15, 2003. The adoption of EITF 00-32 does not have a material impact on the Company's financial statements at this time.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

This Quarterly Report on Form 10-QSB includes forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934 that involve risk and uncertainty, such as forward-looking statements relating to sales and earnings per share expectations, expectations regarding the Company's liquidity and the impact of seasonality on the Company's operations and is subject to the Risk Factors set forth below. We disclaim any obligation to update our forward-looking statements

**Overview**

CCA generates revenues primarily from the sale of its Clinical Information Systems (CIS), which includes the licensing of proprietary application software, the licensing of third party software, and the sale of servers upon which the application software operates. In connection with its sales of CIS products, the Company provides implementation services for the installation, integration, and training of end users personnel. The Company generates sales of ancillary software and hardware, including its data acquisition products, to its CIS clients and to third parties. The Company also generates recurring revenues from the provision of comprehensive post implementation services to its CIS clients, pursuant to extended service agreements.

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Because of the nature of its business, CCA makes significant investments in research and development for new products and enhancements to existing products. Historically, CCA has funded its research and development programs through cash flow primarily generated from operations. Management anticipates that future expenditures in research and development will either continue at current levels or may increase for the foreseeable future, and will be funded primarily out of the Company's cash flow.

CCA's results of operations for the six-month period ended February 29, 2004 were marked by a decrease in sales over the comparable period in 2003 and a decrease in earnings. For the second fiscal quarter ended February 29, 2004, revenues were only slightly below the comparable quarter of fiscal 2003. The Company's decrease in revenues for the six-month period was due to a number of factors. The primary factor was a transition to a new version of our core product, CyberLAB<sup>®</sup> 7.0 that impacted sales of the previous version of this product. Other factors contributing to the decline in sales were associated with the sluggish economy and the healthcare industry's preoccupation with the Health Insurance Portability and Accountability Act (HIPAA) compliance issues. In addition, the Company experienced delays in closing new transactions that further impacted the first and second fiscal quarters of 2004. Typically, sales cycles for CIS products are lengthy and on average exceed one year from inception to closure. Because of the complexity of the sales process, a number of factors can delay the closing of transactions that are beyond the control of the Company.

The Company experienced a delay in the release of its new CyberLAB 7.0 laboratory information system due to timing issues and the need to complete HIPAA related upgrades to its existing products and deliver them to its clients. During the fourth fiscal quarter of 2003, CCA had substantially completed CyberLAB 7.0 and began to install the new software in its initial beta site for testing and evaluation. The Company began releasing CyberLAB 7.0 to its client base beginning January 1, 2004. As of March 30, 2004, CyberLAB 7.0 was live in three sites and two additional new sites were being implemented. In addition, new sales and marketing activities were initiated resulting in CCA's pipeline of potential new CyberLAB 7.0 related transactions returning to historical levels. CyberLAB 7.0 has generated significant interest among new buyers as well as CCA's installed client base. Management believes the industry and the market for healthcare information technology products continues to improve despite economic conditions. The market is experiencing a renewed interest in clinical applications that is being fueled by the demand for new technology that addresses compliance issues as well as patient care and safety issues.

In order to address compliance issues brought about by the HIPAA regulations, the Company completed the development of enhancements to its products and upgraded hundreds of client sites with the HIPAA related enhancements during the 2003 fiscal year. This posed considerable challenges to CCA's organization. Provisions of HIPAA are intended to ensure patient confidentiality and security for all health care related information. The requirements of HIPAA apply to any entity storing and/or transmitting patient identifiable information on electronic media. This affects virtually all health care organizations, from physicians and insurance companies to health care support organizations. Certain safeguards are required to accurately ensure the security of patient data including more robust audit trails and tiered/structured password security when accessing patient data. Management believes that the HIPAA enhancements will require that many CCA clients will need to upgrade their systems in order to effectively manage greater amounts of data, which will afford the Company opportunities to sell upgrades and provide professional services. It is also anticipated that the migration to CyberLAB 7.0 will require clients to acquire additional hardware and professional services from the Company in order to deploy the new software.

### **Results of Operations**

The following table sets forth certain line items in our condensed consolidated statement of operations as a percentage of total revenues for the periods indicated:

|                  | Three Months<br>Ended<br>February 29, 2004 | Six Months<br>Ended<br>February 29, 2004 | Three Months<br>Ended<br>February 28, 2003 | Six Months<br>Ended<br>February 28, 2003 |
|------------------|--|--|--|--|
| Revenues:        |  |  |  |  |
| System sales     | 44.8%                                      | 37.7%                                    | 44.1%                                      | 43.4%                                    |
| Service revenues | 55.2                                       | 62.3                                     | 55.9                                       | 56.6                                     |

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|   |       |       |       |       |
|---|-------|-------|-------|-------|
| Total revenues                                  | 100.0 | 100.0 | 100.0 | 100.0 |
| Cost of products and services sold:             |       |       |       |       |
| System sales                                    | 23.5  | 25.6  | 28.4  | 29.6  |
| Service revenues                                | 21.7  | 23.4  | 19.4  | 19.2  |
| Total cost of products and services             | 45.2  | 49.0  | 47.8  | 48.8  |
| Gross profit                                    | 54.8  | 51.0  | 52.2  | 51.2  |
| Operating expenses:                             |       |       |       |       |
| Selling, general and administrative             | 37.6  | 41.7  | 38.6  | 36.6  |
| Research and development                        | 13.3  | 14.6  | 12.2  | 11.7  |
| Total operating expenses                        | 50.9  | 56.3  | 50.8  | 48.3  |
| Operating income (loss)                         | 3.9   | (5.3) | 1.4   | 2.9   |
| Income (loss) before provision for income taxes |       |       |       |       |
|   | 3.9   | (5.3) | 1.6   | 3.0   |
| Provision for income taxes                      |       |       | .7    | 1.3   |
| Net income (loss)                               | 3.9   | (5.3) | .9    | 1.7   |

Sales for the second fiscal quarter ending February 29, 2004 decreased by \$3,598 or .02%, as compared to the same quarter of fiscal 2003. For the six-month period ended February 29, 2004, sales decreased \$290,198 or 7.8% compared to the same period in fiscal 2003. When analyzed by product category for the quarter, sales of CIS products increased by \$42,105 or 5.8% when compared to the same quarter of fiscal 2003. The increase was offset by decreases in sales of data acquisition products of \$26,539 or 31.6%, service revenues of \$14,408 or 1.4%, and other revenues of \$4,756 or 66.5%. When analyzed by product category for the six-month period, sales of CIS products decreased \$279,233 or 19.1%, sales of data acquisition products decreased by \$35,606 or 25.2%, and other revenues decreased \$5,465 or 40.7%. These decreases were partially offset by an increase in service revenues of \$30,106 or 1.4% as compared to the same period of fiscal 2003. The decrease in sales of CIS products for the six-month period was primarily attributable to a transition to a new version of CyberLAB 7.0 that impacted sales of the previous product version, delays associated with closing new transactions, market conditions, and the industry's preoccupation with issues related to HIPAA as discussed more fully above. The Company began to experience a turnaround in the sales of the new version of CyberLAB 7.0 in the second fiscal quarter of 2004. Management believes that transition period is in its final stages. The Company's decrease in service revenues for the quarter is attributable to reduced billable services. However, the Company had an increase in service revenues for the six-month period due to a greater number of client accounts under contract and an increase in the average fees charged for such contracts. Service revenues are expected to continue to increase as and when the Company's installed base of CIS installations increases.

The Company has continued to experience a decrease in sales of data acquisition products over the past few years, which has been primarily attributable to a decrease in the volume of units sold to OEM customers and a technological shift to software based clinical instrument interfaces. The decrease in OEM business is expected to continue, as fewer OEM customers remain active in the marketplace or no longer use CCA's data acquisition products. Management does not believe the OEM business is a material part of CCA's business today and will not be in the future as the Company's emphasis is being placed on its CIS products and related services.

The Company continues to expand its direct sales and marketing activities, directing its focus towards larger clients and multi-product sales as well as selling new products into its installed client base. In addition, the Company has strategic joint marketing partnerships with other companies, which has improved the Company's market penetration and has initiated more marketing activities internationally. Although its pipeline of working CIS transactions continues to improve, management views the near term outlook for the continued sale of CIS products cautiously during the second half of the 2004 fiscal year. The Company's future operating results could continue to be subject to quarterly variations based upon a wide variety of factors, including the volume mix and timing of orders received during any quarter, and the temporary delays in the closing of new CIS sales. In addition, the Company's revenues associated with CIS sales may be delayed due to client related issues such as client staff availability for training, IT infrastructure readiness, and the performance of third party contractors, all of which are issues outside of the control of CCA.

Cost of sales for the second quarter and six-month period ended February 29, 2004 decreased by \$50,045 or 5.6% and \$133,476 or 7.3%, respectively, as compared to the same periods of fiscal 2003. For the quarter and six-month period, the decrease in cost of sales was primarily attributable to a decrease in material costs of \$78,717 or 47.7% and \$180,214 or 50.7%, respectively, and a decrease in other costs of \$14,025 or 4.4% and \$31,608 or 4.8%, respectively. Such decreases were partially offset by an increase in labor costs, for the quarter and six-month period, of \$42,697 or 10.5% and \$78,346 or 9.7%, respectively. The decrease in material costs was attributable to the decrease in sales of CIS products discussed above. The increase in labor costs was attributable to additions of personnel to the Company's support and implementation departments. The decrease in other costs of sales was attributable to decreased expenses in travel and training. For the current quarter and six-month period, cost of sales as a percentage of sales was 45% and

49%, respectively, as compared to 48% and 49%, respectively, for the comparable 2003 fiscal quarter. The overall percentage decrease in cost of sales, as a percentage of sales, in the current quarter was attributable to a reduced number of sales of CIS products requiring hardware. The Company could potentially experience quarterly variations in gross margin as a result of the factors discussed above.

Selling, general, and administrative expenses decreased \$19,435 or 2.7% as compared to the same quarter of fiscal 2003. For the six-month period ended February 29, 2004, selling, general, and administrative expenses increased \$69,609 or 5.1% as compared to the same period of fiscal 2003. The decrease in the current quarter of selling, general, and administrative expenses was primarily due to lower costs related to trade shows incurred in the quarter. The increases in selling, general, and administrative expenses for the six-month period were due to increased expenses for sales and marketing activities mainly attributable to the addition of a new CyberLAB product manager and increases in overall marketing expenditures. The Company plans to continue its investment in sales and marketing activities; however, the Company plans to monitor and keep a tight reign on its expenditures in fiscal 2004. Management also anticipates increases in insurance costs in the current fiscal year.

Research and development expenses increased \$20,058 or 8.9% and \$62,784 or 14.3%, respectively, for the current quarter and six-month period compared to the same periods of fiscal 2003. The increase is attributable to increases in salaries, other personnel related expenses, and the addition of new personnel in product engineering. For the comparable second quarters of 2004 and 2003, the Company capitalized software costs of \$155,124 and \$114,000, respectively, which are generally amortized over the estimated useful life not to exceed five years. Such costs were attributable to enhancements and new modules for the Company's CIS products and new applications under development. Management anticipates its overall research and development activities will increase in fiscal 2004 due to planned personnel additions in product engineering.

For the quarter and six-month period ended February 29, 2004, the Company did not record a tax provision compared to tax provisions of \$12,411 and \$47,157, respectively, recorded for the same periods of fiscal 2003 due to the level of taxable income. The Company believes that it is more likely than not that the net deferred tax asset of \$899,735 will be realized in future periods.

As a result of the factors discussed above, the Company earned income of \$72,040 or basic and diluted earnings per share of \$.02 for the current quarter compared to net income of \$16,863 or basic and diluted earnings per share of \$.01 for the same quarter of fiscal 2003. For the six-month period ended February 29, 2004, the Company incurred a net loss of \$181,618 or basic and diluted loss per share of \$.05 compared to net income of \$64,846 or basic and diluted earnings per share of \$.02 for the same period in fiscal 2003.

#### **Capital Resources and Liquidity**

The Company's primary need for capital has been to invest in software development, and in computers and related equipment for its internal use. The Company invested \$284,124 and \$228,000 in software development during the six-month periods ended February 29, 2004 and February 28, 2003, respectively. These expenditures related to HIPAA related enhancements to all its products, and the new browser version of the Company's LIS product, CyberLAB 7.0, and other product enhancements. The Company anticipates expending additional sums during fiscal 2004 on product enhancements to all its products and the further development of the new browser version of the Company's CyberLAB 7.0 product. During the six-month period ended February 29, 2004, the Company invested an aggregate of \$35,512 in additions to fixed assets, primarily consisting of computers and software, as compared to an investment of \$38,118 in the comparable period of fiscal 2003.

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As of February 29, 2004, the Company's working capital amounted to \$1,421,435 compared to \$1,621,807 as of August 31, 2003. The Company's current ratio was 1.6 at February 29, 2004, compared to 1.7 at August 31, 2003. At February 29, 2004, the Company's credit facilities with its bank consisted of a revolving line of credit of \$500,000, of which there were no amounts outstanding. The bank credit agreement expires on February 1, 2005.

Cash flows from operating activities were \$472,795 for the six months ended February 29, 2004, compared to \$431,860 for the comparable period of fiscal 2003. The increase in cash flow from operating activities was primarily attributable to the net change in accrued liabilities and receivables during the six months ended February 29, 2004.

Net cash used in investing activities totaled \$319,636 for the six months ended February 29, 2004, compared to \$266,118 used in investing activities during the comparable period of 2003. The increase in cash used in investing activities was due to increased investment in software development and the portion that was associated with software capitalization.

Cash used in financing activities amounted to \$361 during the six months ended February 29, 2004, compared to \$37,275 provided in the same period of fiscal 2003. The change from fiscal 2003 to fiscal 2004 resulted primarily from the Company having paid off its capital lease obligations in fiscal 2004 and exercises of stock options in fiscal 2003.

The Company's primary source of working capital has been generated from earnings, and borrowings on its line of credit. The Company's cash flows amounted to \$472,795 to fund its operations during the six months ended February 29, 2004. Management believes that its sales pipeline is adequate to produce sufficient operating cash flow in the 2004 fiscal year, and that its projected cash flow from operations, together with its bank credit facilities, should be sufficient to fund its working capital requirements for its 2004 fiscal year. However, an unanticipated decline in sales or continued delays in closing new transactions, delays in implementations where payments are tied to delivery and/or performance of services, or cancellations of contracts could have a negative effect on cash flow from operations and could in turn create short-term liquidity problems. If such events were to occur the Company may have to seek alternative financing.

#### **Seasonality, Inflation and Industry Trends**

The Company's sales are generally higher in the winter and spring. Inflation has not had a material effect on the Company's business since the Company has been able to adjust the prices of its products and services in response to inflationary pressures. Management believes that most phases of the healthcare segment of the computer industry will continue to be highly competitive, and that potential healthcare reforms including those promulgated by HIPAA may have a long-term positive impact on its business. With respect to the compliance issues brought about by HIPAA, the Company has invested heavily in new application modules to assist its clients in meeting their regulatory goals. Management believes that the new modules will be key selling points and will provide a competitive advantage. In addition, management believes that the healthcare information technology industry will be marked with more significant technological advances, which will improve the quality of service and reduce costs. The Company is poised to meet these challenges by continuing to employ new technologies when they become available, diversifying its product offerings, improving and expanding its services, and by constantly enhancing its software applications.

#### **Critical Accounting Policies and Estimates**

Management's discussion and analysis of CCA's financial condition and results of operations are based upon the condensed consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires management to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosures of contingent assets and liabilities. On an on-going basis, management evaluates estimates, including those related to the valuation of inventory and the allowance for uncollectible accounts receivable. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions. We believe the following critical accounting policies affect our more significant judgments and estimates used in the preparation of our consolidated financial statements:

Inventory

The Company's inventory is comprised of a current inventory account that consists of items that are held for resale and a long-term inventory account that consists of items that are held for repairs and replacement of hardware components that are serviced by the Company under long-term Extended Service Agreements with its clients. Current inventory is valued at the lower of cost to purchase or the current estimated market value of the inventory items. Inventory is evaluated on a continual basis and adjustments to recorded costs are made based on management's estimate of future sales value, or in the case of the long-term component inventory, on management's estimation of the usage of specific inventory items and net realizable value. Management reviews inventory quantities on hand and makes determination of the excess or obsolete items in the inventory, which, are specifically reserved. In addition, adjustments are made for the difference between the cost of the inventory and the estimated market value and charged to operations in the period in

which the facts that give rise to the adjustments become known. At February 29, 2004 and February 28, 2003, the inventory reserve was \$106,273 and \$100,568, respectively.

#### Accounts Receivable

Accounts receivable balances are evaluated on a continual basis and allowances are provided for potentially uncollectible accounts based on management's estimate of the collectability of customer accounts. If the financial condition of a customer were to deteriorate, resulting in an impairment of their ability to make payments, an additional allowance may be required. Allowance adjustments are charged to operations in the period in which the facts that give rise to the adjustments become known. The accounts receivable balance at February 29, 2004 was \$1,784,434, net of an allowance for doubtful accounts of \$27,362.

#### Revenue Recognition

Revenues are derived primarily from the sale of CIS products and the provision of services. The components of the system sales revenues are the licensing of computer software, installation, and the sale of computer hardware and sublicensed software. The components of service revenues are software support and hardware maintenance, training, and implementation services. The Company recognizes revenue in accordance with the provisions of Statement of Position (SOP) No. 97-2, Software Revenue Recognition, as amended by SOP No. 98-4, SOP 98-9 and clarified by Staff Accounting Bulletin (SAB) 101 Revenue Recognition in Financial Statements. SOP No 97-2, as amended, generally requires revenue earned on software arrangements involving multiple-elements to be allocated to each element based on the relative fair values of those elements. The Company allocates revenue to each element in a multiple-element arrangement based on the element's respective fair value, with the fair value determined by the price charged when that element is sold and specifically defined in a quotation or contract. The Company determines the fair value of the maintenance portion of the arrangement based on the renewal price of the maintenance charged to clients, professional services portion of the arrangement, other than installation services, based on hourly rates which the Company charges for these services when sold apart from a software license, and the hardware and sublicense of software based on the prices for these elements when they are sold separately from the software. At February 29, 2004 and February 28, 2003, deferred revenue was \$365,438 and \$830,410, respectively.

Post Implementation software and hardware maintenance services are marketed under monthly and annual arrangements and are recognized as revenue ratably over the contracted maintenance term as services are provided. Deferred revenue related to CIS sales, comprises deferrals for license fees, hardware, and other services for which the implementation has not yet been completed and revenues have not been recognized. At February 29, 2004 and February 28, 2003, deferred service contract income was \$1,216,972 and \$1,118,171, respectively.

#### Software Development Costs

Costs incurred internally in creating computer software products are expensed until technological feasibility has been established upon completion of a program design. Thereafter, applicable software development costs are capitalized and subsequently reported at the lower of amortized cost or net realizable value. Capitalized costs are amortized based on current and expected future revenue for each product with minimum annual amortization equal to the straight-line amortization over the estimated economic life of the product, not to exceed five years. For the six months ended February 29, 2004 and February 28, 2003, the Company capitalized \$284,124 and \$228,000, respectively. At February 29, 2004, the balance of capitalized software costs were \$1,435,032, net of accumulated amortization of \$1,324,111.

Income Taxes

The Company is subject to income and other related taxes in areas in which it operates. When recording income tax expense, certain estimates are required by management due to timing and the impact of future events on when income tax expenses and benefits are recognized by the Company. The Company periodically evaluates its tax operating loss and other carryforwards to determine whether a gross deferred tax asset as well as a related valuation allowance should be recognized in its financial statements. The Company has reported a net deferred tax asset on its Consolidated Balance Sheet, after deduction of the related valuation allowance, which has been determined on the basis of management's estimation of the likelihood of realization of the gross deferred tax asset. The deferred tax asset, net of valuation allowance, is \$899,735 at February 29, 2004.

**Risk Factors**

In evaluating the Company, various risk factors and other information should be carefully considered. The risks and uncertainties described below are not the only ones that impact the Company. Additional risks and uncertainties not presently known to us or that we currently deem immaterial may also have an adverse impact on us. Among other things, this discussion contains forward-looking statements that are based on certain assumptions about future risks and uncertainties. We believe that our assumptions are reasonable. Nonetheless, it is likely that at least some of these assumptions will not come true.

***CCA faces intense competition from both established entities and new entries in the market that may adversely affect our revenues and profitability***

There are many companies with active research and development programs both in and outside of the healthcare information technology industry. Many of these companies have considerable experience in areas of competing interest to us. Additionally, we cannot determine if other firms are conducting potentially competitive research, which could result in the development and introduction of products that are either comparable or superior to the products we sell. Further, new product introductions, product enhancements and the use of other technologies by our competitors could lead to a loss of market acceptance and cause a decline in sales or gross margins.

***CCA's success depends on its ability to attract, retain and motivate management and other skilled employees***

CCA's success depends upon the continued services of key management and skilled personnel. Competition for qualified personnel is intense and there are a limited number of people with knowledge of, and experience in, our industry. We do not have employment agreements with most of our key employees. However, we generally enter into agreements with our employees regarding patents, confidentiality and related matters. We do not maintain life insurance policies on our employees. Our loss of key personnel, especially without advance notice, or our inability to hire or retain qualified personnel, could have a material adverse effect on sales and our ability to maintain our technological edge. We cannot guarantee that we will continue to retain our key management and skilled personnel, or that we will be able to attract, assimilate and retain other highly qualified personnel in the future.

***Any failure to successfully introduce future products into the market could adversely affect our business***

The commercial success of future products depends upon their acceptance by the medical community. Our future product plans include capital-intensive clinical information systems. We believe that these products can significantly reduce labor costs, improve patient care and offer other distinctive benefits to the medical community. However, there is often market resistance to products that require significant capital expenditures or which eliminate jobs through automation. We can make no assurance that the market will accept our future products and systems, or that sales of our future products and systems will grow at the rates expected by our management.

***If CCA fails to meet changing demands of technology, we may not continue to be able to compete successfully with competitors***

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The market for CCA's products and systems is characterized by rapid technological advances, changes in customer requirements and frequent new product introductions and enhancements. Our future success depends upon our ability to introduce new products that keep pace with technological developments, enhance current product lines and respond to evolving client requirements. Our failure to meet these demands could result in a loss of our market share and competitiveness and could harm our revenues and results of operations.

*Any failure or inability to protect our technology and confidential information could adversely affect our business*

Trade Secrets. We have trade secrets, unpatented technology and proprietary knowledge related to the sale, promotion, design, operation, and development of our products. We generally enter into confidentiality agreements with our employees and consultants. However, we cannot guarantee that our trade secrets, unpatented technology or proprietary knowledge will not become known or be independently developed by competitors. If any of this proprietary information becomes known to third parties, we may have no practical recourse against these parties.

Copyrights. We claim copyrights in our software and also claim trademark rights in the United States and other foreign countries where we sell our products. However, we can make no assurance that we will be able to obtain enforceable copyright and trademark protection, nor that this protection will provide us a significant commercial advantage.

***CCA operates in a consolidating industry which creates barriers to market penetration***

The healthcare information technology industry in recent years has been characterized by consolidation by both healthcare providers who are our clients and by those companies that we compete against. Large hospital chains and groups of affiliated hospitals prefer to negotiate comprehensive contracts for all of their system needs with larger vendors who offer broader product lines and services. The convenience offered by these large vendors are administrative and financial incentives that we cannot offer our clients.

***CCA s products may be subject to government regulation in the future that could impair our operations***

CCA s products could be subject to stringent government regulation in the United States and other countries in the future. These regulatory processes can be lengthy, expensive and uncertain. Additionally, securing necessary clearances or approvals may require the submission of extensive data and other supporting information. Failure to comply with applicable requirements could result in fines, recall, total or partial suspension of distribution, or withdrawal of existing product. If any of these things occur, it could have a material adverse impact on our business.

***Changes in government regulation of the healthcare industry could adversely affect CCA s business.***

Federal and state legislative proposals are periodically introduced or proposed that would affect major changes in the healthcare system, nationally, at the state level or both. Future legislation, regulation or payment policies of Medicare, Medicaid, private health insurance plans, health maintenance organizations and other third-party payors could adversely affect the demand for our current or future products and our ability to sell our products on a profitable basis. Moreover, healthcare legislation is an area of extensive and dynamic change, and we cannot predict future legislative changes in the healthcare field or their impact on our industry or our business.

***Defective products may subject CCA to liability***

CCA s products are used to gather information for professionals to make medical decisions, diagnosis, and treatment. Accordingly, the manufacture and sale of our products entails an inherent risk of product liability arising from an inaccurate, or allegedly inaccurate, test or procedure result. We currently maintain product liability insurance coverage for up to \$2.0 million per incident and up to an aggregate of \$4.0 million per year. Although management believes this liability coverage is sufficient protection against future claims, there can be no assurance of the sufficiency of these policies. We have not received any indication that our insurance carrier will not renew our product liability insurance at or near current premiums; however, we cannot guarantee that this will continue to be the case.

***Health Insurance Portability and Accountability Act (HIPAA)***

Our business is substantially impacted by the requirements of HIPAA and our products must maintain the confidentiality of a patents medical records and information. These requirements also apply to most of our clients. We believe our products meet the standards of HIPAA and may require our clients to upgrade their systems, but our clients' preoccupation with HIPAA may adversely impact sales of our products, and the costs of compliance with HIPAA could have an impact on our product margins and selling, general and administrative expenses incurred by us and could negatively impact our net income.

**New Accounting Pronouncements**

On December 17, 2003, the SEC's Office of the Chief Accountant and Division of Corporation Finance issued Staff Accounting Bulletin (SAB) 104, Revenue Recognition. The SAB updates portions of the interpretive guidance included in Topic 13 of the codification of staff accounting bulletins (SAB 103 codification) in order to make the guidance consistent with current authoritative accounting literature. The principal revisions relate to the incorporation of certain sections of the staff's FAQ document on revenue recognition into Topic 13. The Company does not expect the adoption of SAB 104 to have a material effect on the Company's financial statements.

In November 2002, the EITF reached a consensus on EITF 00-21, Revenue Arrangements with Multiple Deliverables, related to the separation and allocation of consideration for arrangements that include multiple deliverables. The EITF requires that when the deliverables included in this type of arrangement meet certain criteria they should be accounted for separately as separate units of accounting. This may result in a difference in the timing of revenue recognition but will not result in a change in the total amount of revenue recognized in a bundled sales arrangement. The allocation of revenues to the separate deliverables is based on the relative fair value of each item. If the fair value is not available for the delivered items then the residual method must be used. This method requires that the amount allocated to the undelivered items in the arrangement is their full fair value. This would result in the discount, if any, being allocated to the delivered items. This consensus is effective prospectively for arrangements entered into in fiscal periods beginning after June 15, 2003. The adoption of EITF 00-32 does not have a material impact on the Company's financial statements at this time.

**Item 3** **Controls and Procedures**

(a) Evaluation of Disclosure Controls and Procedures. The Company's Chief Executive Officer and its Chief Accounting Officer, with the participation of the Company's management, carried out an evaluation of the effectiveness of the Company's disclosure controls and procedures pursuant to Exchange Act Rules 13a-15(e). Based upon that evaluation, the Chief Executive Officer and the Chief Accounting Officer believes that as of the end of the period covered by this report, the Company's disclosure controls and procedures are adequate and effective in making known to them material information relating to the Company (including its consolidated subsidiary) required to be included in the report.

(b) Changes in Internal Controls. There were no significant changes in the Company's internal controls or in other factors that could significantly affect the Company's disclosure controls and procedures subsequent to the Evaluation Date, nor any significant deficiencies or material weaknesses in such disclosure controls and procedures requiring corrective actions.

The Company maintains a system of internal controls designed to provide reasonable assurance that transactions are executed in accordance with management's general or specific authorization; transactions are recorded as necessary (1) to permit preparation of financial statements in conformity with generally accepted accounting principles, (2) to maintain accountability for assets, and (3) to ensure that access to assets is permitted only in accordance with management's general or specific authorization; and the recorded accountability for access is compared with the existing assets at reasonable intervals and appropriate action is taken with respect to any differences.

**PART II - OTHER INFORMATION**

Items 1 through 3. NOT APPLICABLE

**Item 4.** **Submission of Matters to a Vote of Security Holders**

(a) The Company held an Annual Meeting of Shareholders on February 27, 2004.

(b) The following Directors, all of whom were incumbents, were reelected to the six member Board at the February 27, 2004 meeting:

|                         | <b>FOR</b> | <b>WITHHELD</b> |
|-------------------------|------------|-----------------|
| Bruce M. Miller         | 3,034,215  | 20,680          |
| Steven M. Besbeck       | 3,034,215  | 20,680          |
| James R. Helms          | 3,034,215  | 20,680          |
| Lawrence S. Schmid      | 3,034,215  | 20,680          |
| Robert S. Fogerson, Jr. | 3,034,215  | 20,680          |
| Norman R. Cohen         | 3,034,215  | 20,680          |

(c) The only other matter voted upon at the February 27, 2004 Annual Meeting was the ratification of BDO Seidman, LLP as the Company's auditors for the fiscal year ending August 31, 2004 by a vote of 3,046,715 for, 3,660 against, 4,520 abstaining, and 0 non-votes.

(d) Not applicable.

Item 5. NOT APPLICABLE

**Item 6. Exhibits and Reports on Forms 8-K**

- (a) Exhibit 11 - Statement re: computation of per share earnings.
- (b) Exhibit 31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.  
Exhibit 31.2 Certification of Chief Accounting Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.  
Exhibit 32.1 Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.  
Exhibit 32.2 Certification of Chief Accounting Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- (c) There was one report dated January 14, 2004 filed on Form 8-K during the quarter ended February 29, 2004 disclosing other information; the Company's quarterly earnings release.

**SIGNATURES**

In accordance with the requirements of the Exchange Act, the Company caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**CREATIVE COMPUTER APPLICATIONS, INC.**

(Company)

**Date:** April 14, 2004

/S/ Steven M. Besbeck  
Steven. M. Besbeck, President  
Chief Executive Officer, Chief  
Financial Officer

**Date:** April 14, 2004

/s/ Anahita Villafane  
Anahita Villafane  
Controller and Chief Accounting  
Officer