

PREMCOR INC
Form 10-K
March 07, 2005
Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-K

(Mark One)

- ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2004

OR

- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____.

Commission File Number	Exact Name of Registrant as Specified in its Charter, Principal Office Address and Telephone Number	State of Incorporation	I.R.S. Employer Identification No.
1-16827	Premcor Inc. 1700 East Putnam Avenue, Suite 400 Old Greenwich, Connecticut 06870 (203) 698-7500	Delaware	43-1851087
1-11392	The Premcor Refining Group Inc. 1700 East Putnam Avenue, Suite 400	Delaware	43-1491230

Edgar Filing: PREMCOR INC - Form 10-K

Old Greenwich, Connecticut 06870

(203) 698-7500

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class	Name of Each Exchange on which Registered
Premcor Inc. Common Stock, \$0.01 par value	New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Premcor Inc.	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>
The Premcor Refining Group Inc.	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrants' knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark if the registrant is an accelerated filer (as defined in Exchange Act Rule 12b-2). Yes No

The aggregate market value of Premcor Inc.'s common stock held by nonaffiliates of the registrant was approximately \$1.9 billion based on the last sales price quoted as of June 30, 2004, the last business day of the registrant's most recently completed second fiscal quarter. Number of shares of registrant's common stock (only one class for each registrant) outstanding as of March 4, 2005:

Premcor Inc.	89,216,910 shares
The Premcor Refining Group Inc.	100 shares (100% owned by Premcor USA Inc., a direct wholly owned subsidiary of Premcor Inc.)

DOCUMENTS INCORPORATED BY REFERENCE

The information required by Part III of this report, to the extent not set forth herein, is incorporated herein by reference from Premcor Inc.'s definitive proxy statement for Premcor Inc.'s annual meeting of stockholders scheduled for May 17, 2005. The definitive proxy statement shall be filed with the Securities and Exchange Commission within 120 days after the end of the fiscal year to which this report relates.

Table of Contents

PREMCOR INC.

THE PREMCOR REFINING GROUP INC.

TABLE OF CONTENTS

	Page
	<u> </u>
PART I	
Items 1 and 2.	<u>Business and Properties</u> 2
Item 3.	<u>Legal Proceedings</u> 25
Item 4.	<u>Submission of Matters to a Vote of Security Holders</u> 28
PART II	
Item 5.	<u>Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities</u> 30
Item 6.	<u>Selected Financial Data</u> 31
Item 7.	<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u> 33
Item 7A.	<u>Quantitative and Qualitative Disclosures about Market Risk</u> 65
Item 8.	<u>Financial Statements and Supplementary Data</u> 67
Item 9.	<u>Changes in and Disagreements with Accountants on Accounting and Financial Disclosure</u> 67
Item 9A.	<u>Controls and Procedures</u> 67
Item 9B.	<u>Other Information</u> 71
PART III	
Item 10.	<u>Directors and Executive Officers of the Registrant</u> 71
Item 11.	<u>Executive Compensation</u> 71
Item 12.	<u>Security Ownership of Certain Beneficial Owners and Management and Related Stock Holder Matters</u> 71
Item 13.	<u>Certain Relationships and Related Transactions</u> 72
Item 14.	<u>Principal Accountant Fees and Services</u> 72
PART IV	
Item 15.	<u>Exhibits, Financial Statement Schedules</u> 73
	<u>Index to Consolidated Financial Statements and Financial Statement Schedules</u> F-1

Table of Contents

FORWARD-LOOKING STATEMENTS

This Annual Report on Form 10-K contains both historical and forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These forward-looking statements are not historical facts, but only predictions and generally can be identified by use of statements that include phrases such as believe, expect, anticipate, intend, plan, foresee, other words or phrases of similar import. Similarly, statements that describe our objectives, plans or goals also are forward-looking statements. These forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those currently anticipated. Factors that could materially affect these forward-looking statements include, but are not limited to, changes in:

Industry-wide refining margins and crude oil price differentials;

Crude oil and other raw material costs, the cost of transportation of crude oil, embargoes, military conflicts between, or internal instability in, one or more oil-producing countries, governmental actions, and other disruptions of our ability to obtain crude oil;

The ability of members of the Organization of the Petroleum Exporting Countries (OPEC) to agree on and to maintain crude oil price and production controls;

Market volatility due to world and regional events;

Availability and cost of debt and equity financing;

Labor relations;

U.S. and world economic conditions;

Supply and demand for refined petroleum products;

Reliability and efficiency of our operating facilities which are affected by such potential hazards as equipment malfunctions, plant construction/repair delays, explosions, fires, oil spills and the impact of severe weather and other factors which could result in significant unplanned downtime;

Actions taken by competitors which may include both pricing and expansion or retirement of refinery capacity;

Civil, criminal, regulatory or administrative actions, claims or proceedings and regulations dealing with protection of the environment, including refined petroleum product specifications and characteristics;

Natural gas prices, as our refineries purchase and consume significant amounts of natural gas to fuel their operations;

Edgar Filing: PREMCOR INC - Form 10-K

Other unpredictable or unknown factors not discussed, including acts of nature, war or terrorism; and

Changes in the credit ratings assigned to Premcor Inc. s subsidiaries debt securities or credit facilities.

Readers are urged to consider these factors carefully in evaluating the forward-looking statements and are cautioned not to place undue reliance on these forward-looking statements. The forward-looking statements included in this report are made only as of the date of this report and we undertake no obligation to publicly update these forward-looking statements to reflect new information, future events or otherwise. In light of these risks, uncertainties and assumptions, the forward-looking events might or might not occur. We cannot assure you that projected results or events will be achieved.

Table of Contents

PART I

This Annual Report on Form 10-K represents information for two registrants, Premcor Inc. and The Premcor Refining Group Inc., or PRG. PRG is an indirect, wholly owned subsidiary of Premcor Inc. and is the principal operating subsidiary of Premcor Inc. PRG owns and operates our four refineries. As used in this Annual Report on Form 10-K, the terms we, our, or us refer to Premcor Inc. and its consolidated subsidiaries, taken as a whole, unless the context otherwise indicates. The information reflected in this Annual Report on Form 10-K is equally applicable to both companies except where indicated otherwise.

ITEMS 1. AND 2. BUSINESS AND PROPERTIES

Overview

We are one of the largest independent petroleum refiners and suppliers of unbranded transportation fuels, heating oil, petrochemical feedstocks, petroleum coke and other petroleum products in the United States. We currently own and operate four refineries, which are located in Port Arthur, Texas; Memphis, Tennessee; Lima, Ohio; and Delaware City, Delaware; with a combined crude oil volume processing capacity, known as throughput capacity, of approximately 800,000 barrels per day, or bpd. We sell petroleum products in the Midwest, the Gulf Coast, Northeastern and Southeastern United States. We sell our products on an unbranded basis to approximately 1,200 distributors and chain retailers through our own product distribution system and an extensive third-party owned product distribution system, as well as in the spot market.

For the year ended December 31, 2004, highly refined products, known as light products, such as transportation fuels, petrochemical feedstocks and heating oil, accounted for approximately 93% of our total product volume. For the same period, high-value, premium product grades, such as high octane and reformulated gasoline, low-sulfur diesel and jet fuel, which are the most valuable types of light products, accounted for approximately 47% of our total product volume.

We source our crude oil on a global basis through a combination of long-term crude oil purchase contracts, short-term purchase contracts and spot market purchases. The long-term contracts provide us with a steady supply of crude oil, while the short-term contracts and spot market purchases give us flexibility in obtaining crude oil. Since all of our refineries have access, either directly or through pipeline connections, to deepwater terminals, we have the flexibility to purchase foreign crude oils via waterborne delivery or domestic crude oils via pipeline delivery.

We are subject to the informational requirements of the Securities Exchange Act of 1934 and, in accordance with the Exchange Act, file annual, quarterly, and current reports, proxy statements and other information with the Securities and Exchange Commission, or SEC. You may read and copy any documents filed by us at the SEC's public reference room at 450 Fifth Street, N.W., Washington, D.C. 20549. Please call the SEC at 1-800-SEC-0330 for further information on the operation of the public reference room. Our SEC filings are also available to the public through the SEC's internet site at www.sec.gov.

Our website address is www.premcor.com. We make available on this website under Investor Relations, free of charge, our annual reports on Form 10-K, our quarterly reports on Form 10-Q, our current reports on Form 8-K, Forms 3, 4 and 5 filed via Edgar by our directors and executive officers and various other SEC filings, including amendments to these reports, as soon as reasonably practicable after we electronically file or furnish such reports to the SEC. We also make available on our website the Board of Directors Guidelines, the Code of Business Conduct and Ethics of Premcor Inc., the Charter of the Nominating and Corporate Governance Committee of Premcor Inc., the Charter of the Audit Committee of Premcor Inc., and the Charter of the Compensation Committee of Premcor Inc. This information is also available by

Edgar Filing: PREMCOR INC - Form 10-K

written request to Investor Relations at our executive office address listed below. The information on our website, or on the site of our third-party service provider, is not incorporated by reference into this report.

Table of Contents

Our principal executive offices are located at 1700 East Putnam Avenue, Suite 400, Old Greenwich, Connecticut 06870, and our telephone number is (203) 698-7500.

Recent Developments in 2005

We announced on January 27, 2005 that our Board of Directors had declared a dividend of \$.02 per share payable on March 15, 2005 to shareholders of record on March 1, 2005.

Refinery Operations

We currently own and operate four refineries. Our Port Arthur, Texas refinery is located in the Gulf Coast region, our Lima, Ohio and Memphis, Tennessee refineries are located in the Midwest region and our Delaware City, Delaware refinery is located in the Northeast region.

The aggregate throughput capacity at our refineries is approximately 800,000 bpd. The configuration at our Port Arthur, Delaware City and Lima refineries is that of a single-train coking refinery, which means that each of these refineries has a single crude unit and a coker unit. Port Arthur, Lima and Delaware City also have cracking units. The configuration at our Memphis refinery includes two crude units, which can be operated independently, and one cracking unit. The following table provides a summary of throughput and production for our four refineries for the year ended December 31, 2004.

	<u>Port Arthur, Texas</u>	<u>Lima, Ohio</u>	<u>Memphis, Tennessee</u>	<u>Delaware City, Delaware (1)</u>	<u>Combined</u>
	<i>(in thousands of barrels per day)</i>				
Selected Volumetric Data:					
Throughput:					
Crude unit throughput	225.9	131.0	141.2	111.1	609.2
Other throughputs	11.3	0.8	12.0	5.4	29.5
Total throughput	237.2	131.8	153.2	116.5	638.7
Production:					
Conventional gasoline	90.2	56.5	62.1	36.7	245.5
Premium and reformulated gasoline	22.1	19.9	10.6	17.7	70.3
Diesel fuel	62.9	19.0	44.2	24.0	150.1
Jet fuel	22.1	20.5	25.8	16.9	85.3
Other products / blendstocks, net	21.7	12.7	4.9	12.3	51.6
Total light products	219.0	128.6	147.6	107.6	602.8
Solid by-products / residual oil	30.4	4.6	5.3	6.6	46.9
Total production	249.4	133.2	152.9	114.2	649.7

-
- (1) We acquired our Delaware City refinery effective May 1, 2004 and the total throughput for the year ended December 31, 2004 reflects 245 days of operations over that period. Total throughput averaged 174,100 bpd during the 245 days of operations in 2004.

Products

Our principal refined products are gasoline, on and non-road diesel fuel, jet fuel, liquefied petroleum gas, petroleum coke and residual oil. Gasoline, on-road low-sulfur diesel fuel and jet fuel are primarily transportation fuels. Non-road high-sulfur diesel fuel is used mainly in agriculture and as railroad fuel. Liquefied petroleum gas

Table of Contents

is used mostly for home heating and as chemical and refining feedstocks. Petroleum coke, a product of the coking process, can be burned for power generation or used to process metals. Residual oil (slurry oil and vacuum tower bottoms) is used mainly as heavy industrial fuel, such as for power generation, or to manufacture roofing materials or create asphalt for highway paving. We also produce many unfinished petrochemical feedstocks that are sold to neighboring chemical plants at our Port Arthur, Lima and Delaware City refineries.

Gulf Coast Operations

The Gulf Coast, also known as the Petroleum Administration Defense District III, or PADD III, region of the United States, which is the largest PADD in the United States in terms of crude oil throughput capacity, is comprised of Alabama, Arkansas, Louisiana, Mississippi, New Mexico and Texas. The Gulf Coast region accounts for 48% of total domestic refining capacity and is one of the most competitive markets in the United States.

This market has historically had an excess supply of products, with the Department of Energy's Energy Information Administration, or EIA, estimating light product demand, as of December 31, 2004, at approximately 3.3 million bpd and light product production at approximately 7.2 million bpd. Approximately 53%, or 3.8 million bpd, of light product production is exported to other regions in the United States, mainly to the eastern seaboard or Midwest markets.

Explorer, TEPPCO, Seaway, Centennial and Phillips pipelines transport Gulf Coast products to markets located in the Midwest region. The Colonial and Plantation pipelines transport products to markets located in the northeast and southeast United States. In addition to the product pipeline system, product can be shipped by barge and tanker to the eastern seaboard, West Coast markets, the Caribbean basin and other worldwide markets.

Port Arthur Refinery

We acquired the Port Arthur refinery from Chevron U.S.A. Inc. in 1995. This refinery is located in Port Arthur, Texas, approximately 90 miles east of Houston, on a 3,600-acre site, of which fewer than 1,500 acres are occupied by refinery assets. Since acquiring the refinery, we have increased the total throughput capacity from approximately 178,000 bpd to its current 250,000 bpd and expanded the refinery's ability to process heavy high-sulfur crude oil. The refinery has the ability to process 100% heavy high-sulfur crude oil. The refinery includes a crude unit, a reformer, a hydrocracker, a fluid catalytic cracking unit, or FCCU, a delayed coker, and an alkylation unit. It produces conventional gasoline, reformulated gasoline, low-sulfur diesel fuel and jet fuel, petrochemical feedstocks and fuel grade petroleum coke.

We are currently in the process of expanding our Port Arthur refinery. The expansion project includes increasing Port Arthur's total throughput capacity from its current rate of 250,000 bpd to approximately 325,000 bpd, and expanding the coker unit capacity from its current rated capacity of 80,000 bpd to 105,000 bpd, which will further increase our ability to process lower cost, heavy high-sulfur crude oil. The project is estimated to cost between \$220 million and \$230 million and is expected to be completed in the second quarter of 2006.

Our subsidiary, Port Arthur Coker Company L.P., or PACC, which owns the delayed coker, the hydrocracker, sulfur removal units and related assets and equipment and leases the crude unit and the hydrotreater from PRG, sells the refined products and intermediate products produced by the heavy oil processing facility to PRG pursuant to arm's length pricing formulas based on public market benchmark prices. PRG then sells these products to third parties or processes them further. In June 2002, PRG and Premcor Inc. completed a series of transactions that resulted in

Edgar Filing: PREMCOR INC - Form 10-K

Sabine River Holding Corp. and its subsidiaries, including PACC, becoming wholly owned subsidiaries of PRG. Prior to the transactions, Sabine had been 90% owned by Premcor Inc.

Table of Contents**Throughput and Production at Port Arthur Refinery**

For the Year Ended December 31,

	2004		2003		2002	
	bpd (thousands)	Percent of Total	bpd (thousands)	Percent of Total	bpd (thousands)	Percent of Total
Selected Volumetric Data:						
Throughput:						
Crude unit throughput	225.9	95.2%	234.7	95.8%	224.7	96.3%
Other throughputs	11.3	4.8	10.2	4.2	8.7	3.7
Total throughput	237.2	100.0%	244.9	100.0%	233.4	100.0%
Production:						
Conventional gasoline	90.2	36.2%	86.0	33.9%	82.4	32.9%
Premium and reformulated gasoline	22.1	8.9	30.4	12.0	23.0	9.2
Diesel fuel	62.9	25.2	77.5	30.5	65.4	26.1
Jet fuel	22.1	8.9	19.3	7.6	26.5	10.5
Other products / blendstocks, net	21.7	8.6	8.6	3.4	17.8	7.1
Total light products	219.0	87.8	221.8	87.4	215.1	85.8
Solid by-products / residual oil	30.4	12.2	32.1	12.6	35.5	14.2
Total production	249.4	100.0%	253.9	100.0%	250.6	100.0%

Feedstock and Other Supply Arrangements. The refinery's Texas Gulf Coast location is close to major heavy high-sulfur crude oil producers and permits access to many cost-effective domestic and international crude oil sources via waterborne and pipeline delivery. Waterborne crude oil is delivered to the refinery docks or via the Sun terminal or the Oil Tanking Beaumont terminal, both of which are connected by pipeline to our Lucas tank farm for redelivery to the refinery. Pipeline crude oil can also be received from Equilon Enterprises LLC dba Shell Oil Products U.S. s, or Shell s, pipeline originating in Clovelly, Louisiana. In 2004, construction was completed on the Cameron Highway pipeline which has a right of way through our refinery property. This pipeline is connected to our Lucas tank farm and provides us with access to other crude oil supplies in the Gulf Coast. We purchase approximately 186,000 bpd of heavy high-sulfur crude oil, or nearly 80% of the refinery's daily crude oil processing capacity, via waterborne delivery from P.M.I. Comercio Internacional, S.A. de C.V., an affiliate of Petroleos Mexicanos, or PEMEX, the Mexican state oil company, under two crude oil supply agreements, one of which is a long-term agreement with PACC. Under this long-term agreement, PEMEX guarantees its affiliate's obligations to us.

The long-term crude oil supply agreement, under which we currently purchase approximately 186,000 bpd of Maya crude oil, with the PEMEX affiliate provides PACC with a stable and secure supply of Maya crude oil. Under the terms of this agreement, PACC is obligated to buy Maya crude oil from the affiliate of PEMEX and the affiliate of PEMEX is obligated to sell Maya crude oil to PACC at market prices. The agreement expires in 2011.

We have marine charter agreements with The Sanko Steamship Co., Ltd. of Tokyo, Japan, for three tankers custom designed for delivery to our docks. The charter agreements have an eight-year term from the date of delivery of each ship and are renewable for two one-year periods. All

Edgar Filing: PREMCOR INC - Form 10-K

three ships were delivered in late 2002. We use the ships to transport Maya crude oil from the loading port in Mexico or other Caribbean locations to our refinery dock in Port Arthur. Unlike the daylight-only transit requirement applicable to crude ships approaching all other terminals in the Port Arthur area, our dock is accessible 24 hours a day by the tankers. In addition, the size of the custom-designed tankers allows our crude oil requirements to be satisfied with fewer trips to the docks. In 2004, our charter rate under this agreement was favorable compared to market rates.

Table of Contents

Hydrogen is supplied to the refinery under a 20-year contract with Air Products and Chemicals Inc., or Air Products. Air Products has constructed, on property leased from us, a new steam methane reformer and two hydrogen purification units. Air Products also supplies steam and electricity to our Port Arthur refinery. If our requirements exceed the daily amount provided for under the contract, we may purchase additional hydrogen from Air Products. Certain bonuses and penalties are applicable for various performance targets under the contract which expires June 2021.

Energy. We generate most of the electricity for our Port Arthur refinery in our own cogeneration plants. The remainder of our electricity needs are supplied under a long-term agreement with Air Products, which has a cogeneration plant as part of its on-site hydrogen plant. In addition, we have an agreement under which we buy power from Entergy Gulf States, Inc., or Entergy, under peak load conditions, or if a generator experiences a mechanical failure. During times when we produce excess power, we sell the excess to Entergy. Entergy has exercised its right to terminate the agreement because of impending deregulation. The agreement will stay in effect on a month-to-month basis until deregulation occurs or other arrangements are made. Deregulation has not occurred as of early 2005, and it is possible that it will not occur in the grid in which our refinery is located. We are in the process of making alternative arrangements to replace the Entergy agreement.

Our Port Arthur refinery purchases natural gas at a price based on a monthly index, pursuant to a contract with CenterPoint Energy Gas Resources Corporation, a subsidiary of CenterPoint Energy Inc. that terminates in September 2005. The contract provides for 21.9 million mmbtus of natural gas per year on a firm basis, which is the approximate annual amount of natural gas consumed at the refinery. Of the 21.9 million mmbtus consumed, 16.4 million mmbtus are consumed for energy related use. The contract also allows for wide flexibility in volumes at a specified pricing formula. We will enter into a new contract or seek alternative options upon termination of the agreement.

Product Offtake. The gasoline, low-sulfur diesel and jet fuel produced at our Port Arthur refinery are distributed into the Colonial pipeline, Explorer pipeline, TEPPCO pipeline or through the refinery dock into ships or barges. The TEPPCO pipeline also provides access to the Centennial pipeline. The advantage of a variety of distribution channels is that it gives us the flexibility to direct our product into the most profitable market. The TEPPCO pipeline is fed directly out of the refinery tankage, through pipelines we own and operate. The Colonial and Explorer pipelines are fed from the Port Arthur Products Station tank farm, which we partly own through a joint venture with Shell Pipeline Company, operated by Shell. We also own the pipelines that distribute products from the refinery to the Port Arthur Products Station tank farm. Products loaded at the refinery docks come directly out of our Port Arthur refinery tankage. A pipeline also runs from our refinery to Motiva's Beaumont light products terminal. The petroleum coke produced is moved across the refinery dock by third-party shiploaders. All of our petroleum coke is sold to multiple customers generally under 12-month term agreements.

Other Arrangements. Within our Port Arthur refinery, Chevron Phillips Chemical Company, L.P. operates a 164-acre petrochemical facility to manufacture olefins and cyclohexane. This facility is well integrated with the refinery and relies heavily on the refinery infrastructure for utility, operating and support services. We provide these services at cost. In addition to these services, Chevron Phillips Chemical Company L.P. purchases feedstock from the refinery for use in its olefin cracker and propylene fractionator. By-products from the petrochemical facility are sold to the refinery for use primarily as fuel gas. Chevron Products Company also operates a distribution facility on 102 acres within our Port Arthur refinery. The distribution center is operated by Chevron Products Company to blend, package, and distribute lubricants and grease. This facility also relies heavily on the refinery infrastructure for utility, operating and support services, which are provided by us at cost.

Other Gulf Coast Assets

We own other assets associated with our Port Arthur refinery, including:

Edgar Filing: PREMCOR INC - Form 10-K

a crude oil terminal and a liquefied petroleum gas terminal, with a combined capacity of approximately 5.0 million barrels;

Table of Contents

proprietary refined product pipelines that connect our Port Arthur refinery to our liquefied petroleum gas terminal;

refined product common carrier pipelines that connect our Port Arthur refinery to several other terminals; and

crude oil common carrier pipelines that connect our Port Arthur refinery to several other terminals and third party pipeline systems.

Midwest Operations

The Midwest, or PADD II, region of the United States, which is the second largest PADD in the United States in terms of crude oil throughput capacity, is comprised of North Dakota, South Dakota, Minnesota, Iowa, Nebraska, Kansas, Missouri, Oklahoma, Wisconsin, Illinois, Michigan, Indiana, Ohio, Kentucky and Tennessee.

Production of light, or premium, petroleum products by refiners located in PADD II has historically been less than the demand for such products within that region, resulting in products being supplied from surrounding regions. According to the EIA, total light product demand in PADD II, as of December 31, 2004, is approximately 4.4 million bpd, with refinery production of light products in PADD II estimated at approximately 3.0 million bpd. Imports have supplemented PADD II refining in satisfying product demand and are currently estimated by the EIA at approximately 1.4 million bpd.

The Explorer, TEPPCO, Seaway, Orion, Colonial, Plantation and Centennial product pipelines are the primary pipeline systems for transporting Gulf Coast refinery output to PADD II. Supply is also available via barge transport up the Mississippi River with significant deliveries into markets along the Ohio River. Barge transport serves a role in supplying inland markets that are remote from product pipeline access and in supplementing pipeline supply when they are bottlenecked or markets are short of product.

Lima Refinery

Our Lima refinery, which we acquired from BP Exploration and Oil Inc. and its affiliates, or BP, in August 1998, is located on a 650-acre site in Lima, Ohio. The refinery, with total throughput capacity of approximately 170,000 bpd, processes primarily light, sweet crude oil, although 22,500 bpd of coking capability allows the refinery to upgrade lower-valued products. Our Lima refinery includes a crude unit, a hydrocracker unit, a reformer unit, a fluid catalytic cracking unit, a delayed coker unit, and an aromatic extraction unit. The refinery can produce conventional gasoline, reformulated gasoline, jet fuel, high-sulfur diesel fuel, petrochemical feedstock and anode grade petroleum coke.

Table of Contents**Throughput and Production at Lima Refinery**

For the Year Ended December 31,

	2004		2003		2002	
	bpd (thousands)	Percent of Total	bpd (thousands)	Percent of Total	bpd (thousands)	Percent of Total
Selected Volumetric Data:						
Throughput:						
Crude unit throughput	131.0	99.4%	139.5	99.9%	141.5	103.6%
Other throughputs	0.8	0.6	0.2	0.1	(4.9)	(3.6)
Total throughput	131.8	100.0%	139.7	100.0%	136.6	100.0%
Production:						
Conventional gasoline	56.5	42.4%	53.8	38.2%	73.3	53.0%
Premium and reformulated gasoline	19.9	14.9	27.1	19.2	11.5	8.3
Diesel fuel	19.0	14.3	21.5	15.3	19.3	13.9
Jet fuel	20.5	15.4	22.1	15.7	22.2	16.0
Other products / blendstocks, net	12.7	9.5	12.1	8.6	7.5	5.4
Total light products	128.6	96.5	136.6	97.0	133.8	96.6
Solid by-products / residual oil	4.6	3.5	4.2	3.0	4.7	3.4
Total production	133.2	100.0%	140.8	100.0%	138.5	100.0%

Our Lima refinery's total throughput has typically not exceeded an annual average of 140,000 bpd over the last several years despite having a throughput capacity of approximately 170,000 bpd. Market economics limit incremental throughput rates in excess of 140,000 bpd. A pipeline connection between the Buckeye pipeline, which transports products out of Lima, and the TEPPCO pipeline, which delivers products into Chicago, allows for the transportation of light products, to be transported into the Chicago market from our Lima refinery. Use of the TEPPCO interconnection for reformulated gasoline was limited due to market economics and will continue to be limited unless market economics change. Additionally, our use of the TEPPCO interconnection may be limited or eliminated for high-sulfur diesel fuel by mid-2005; however we will continue to use the TEPPCO interconnection for conventional, unleaded gasoline. We are currently working on other resources to distribute our products.

Feedstock and Other Supply Arrangements. The crude oil supplied to our refinery is purchased on a spot basis and delivered via the Marathon and Mid-Valley pipelines. The Millennium pipeline allows the delivery of up to 65,000 bpd of foreign waterborne crude oil to the Mid-Valley pipeline at Longview, Texas. The Mid-Valley pipeline is also supplied with West Texas Intermediate domestic crude oil via the West Texas Gulf pipeline. The Marathon pipeline is supplied via the Capline, Ozark, Platte, ExxonMobil and Mustang pipelines. The refinery's current crude oil slate includes foreign waterborne crude oil ranging from heavy low-sulfur to light low-sulfur, domestic West Texas Intermediate and a small amount of light high-sulfur crude oil. This flexibility in crude oil supply helps to assure availability and allows us to minimize the cost of crude oil delivered into our refinery. All deliveries to Lima, whether domestic or foreign, are accomplished on a daily ratable basis.

Edgar Filing: PREMCOR INC - Form 10-K

In March 1999, we entered into an agreement with Koch Petroleum Group L.P., or Koch, in which we sold Koch our crude oil linefill in the Mid-Valley pipeline and the West Texas Gulf pipeline, which amounted to 2.7 million barrels. On October 1, 2002, Morgan Stanley Capital Group Inc., or MSCG, purchased the 2.7 million barrels of crude oil from Koch and we entered into an agreement with MSCG to purchase the barrels of crude oil from them in October 2003. The agreement with MSCG was terminated in June 2003, and we purchased the 2.7 million barrels of crude oil from MSCG at a net cost of approximately \$80 million.

We currently have a crude oil supply agreement with MSCG through which we can arrange to purchase foreign or domestic crude oils in quantities sufficient to fulfill the crude oil requirements of the refinery. Under terms of this supply agreement, we must either cash fund crude oil purchases one week in advance of delivery or

Table of Contents

provide security to MSCG in the form of a letter of credit. Availability of crude supply is not guaranteed under this arrangement. We rely solely on the spot crude oil market for supply and have the ability to arrange purchases through MSCG. The benefit of the MSCG arrangement is that it provides payment and credit terms that are generally more favorable to us than standard industry terms. This supply agreement with MSCG expires in May 2006.

Energy. Electricity is supplied to our refinery at a competitive rate pursuant to an agreement with Ohio Power Company, which is terminable by either party on twelve months notice. We believe this is a stable, long-term energy supply; however, there are alternative sources of electricity in the area if necessary. Our average annual consumption of natural gas is approximately 5 million mmbtus per year. We purchase natural gas at a price based on a monthly index, pursuant to a contract with British Petroleum. The contract was renewed in August 2004 and renews automatically in August of each year, unless terminated by us on 120 days notice. If necessary, alternative sources of natural gas supply are available.

Product Offtake. Our Lima refinery's products are distributed through the Buckeye and Inland pipeline systems and by rail, truck or third party-owned terminals. The Buckeye system provides access to markets in northern/central Ohio, Indiana, Michigan and western Pennsylvania. The Inland pipeline system is a private intra-state system through which products from our Lima refinery can be delivered to third parties. A high percentage of our Lima refinery's production supplies our wholesale business through direct movements or exchanges. Gasoline and diesel fuel are sold or exchanged to the Chicago market under term arrangements. Jet fuel production is sold primarily under annual contracts to commercial airlines and delivered via pipelines. The anode grade petroleum coke production, which commands a higher price than fuel grade petroleum coke, is transported by rail to customers in West Virginia, Illinois and other locations.

Other Arrangements. Adjacent to our Lima refinery is a chemical complex owned and operated by BP Chemical, a plant owned by PCS Nitrogen and operated by BP Chemical, and a joint venture plant owned by Akzo Nobel and BASF that processes by-products from the BP Chemical plant. A second BP Chemical owned and operated plant is located within the refining complex. The chemical complex relies heavily on our Lima refinery's infrastructure for utility, operating and support services. We provide these services at cost; however, costs for the replacement of capital are shared based on the proportion each party uses the equipment.

We process BP's Toledo refinery production of low purity propylene. The low purity propylene is transported by pipeline to the refinery for purification. High purity propylene is purchased by BP from our refinery to provide feed to its adjacent plant. This agreement has a seven-year term ending September 2006. We will enter into a new contract or seek alternative options upon termination of the agreement.

In November 2004, we reached an agreement with EnCana Midstream & Marketing, a partnership of EnCana Corporation, to jointly conduct a preliminary design and engineering study of the modifications necessary to upgrade our Lima refinery to process Canadian heavy crude oil blends. The design and engineering study is expected to be completed in approximately six to nine months. Provided the study indicates an acceptable investment plan, we intend to form a 50-50 joint venture with EnCana. Our contribution to the joint venture would include the Lima refinery and related assets. EnCana would contribute the equivalent fair value of the refinery in cash to the joint venture for the upgrade project. If additional funding is necessary, each partner would contribute 50 percent. Final capital and financial arrangements will be negotiated as part of the project's definitive agreement. Major capital expenditures are not expected to be required before 2006. The agreement also provides for the sale of Canadian heavy crude oil blends to the joint venture by EnCana. The upgrade is subject to the execution of a definitive agreement. There can be no assurances that a definitive agreement will be reached upon the completion of the design and engineering study.

Other Lima Refinery Assets. Assets, other than the refinery units, that are associated with our Lima refinery include:

Edgar Filing: PREMCOR INC - Form 10-K

a crude oil facility with approximately 1.1 million barrels of storage.

Table of Contents*Memphis Refinery*

Our Memphis refinery, which we acquired from The Williams Companies, Inc. and certain of its subsidiaries, or Williams, in March 2003, is located on a 248-acre site along the Mississippi River's Lake McKellar in Memphis, Tennessee. The refinery, with a total throughput capacity of approximately 190,000 bpd, primarily processes light low-sulfur crude oil. While the Memphis refinery was originally constructed in 1941, the refinery is a modern and highly efficient refinery due to significant investment particularly over the last five years. The Memphis refinery includes two crude units, a fluid catalytic cracking unit, a reformer unit and an alkylation unit. The refinery can produce conventional gasoline, reformulated gasoline, jet fuel, high and low-sulfur diesel fuel, petrochemical feedstocks and residual oil.

Throughput and Production at Memphis Refinery

	For the Year Ended December 31,			
	2004		2003(1)	
	bpd (thousands)	Percent of Total	bpd (thousands)	Percent of Total
Selected Volumetric Data:				
Throughput:				
Crude unit throughput	141.2	92.2%	126.3	96.6%
Other throughputs	12.0	7.8	4.5	3.4
Total throughput	153.2	100.0%	130.8	100.0%
Production:				
Conventional gasoline	62.1	40.6%	53.4	41.1%
Premium and reformulated gasoline	10.6	6.9	11.3	8.7
Diesel fuel	44.2	28.9	38.7	29.8
Jet fuel	25.8	16.9	19.9	15.3
Other products / blendstocks, net	4.9	3.2	3.6	2.8
Total light products	147.6	96.5	126.9	97.7
Solid by-products / residual oil	5.3	3.5	3.0	2.3
Total production	152.9	100.0%	129.9	100.0%

(1) We acquired our Memphis refinery effective March 3, 2003 and the total throughput reflects 304 days of operations averaged over the year ended December 31, 2003. Total throughput averaged 157,000 bpd during the 304 days of operations in 2003.

Our Memphis refinery's total throughput has typically not exceeded an annual average of 155,000 bpd over the last several years despite having a throughput capacity of approximately 190,000 bpd. Market economics limit incremental production, at throughput rates in excess of 155,000 bpd. The refinery's location along the Mississippi River provides it with a cost advantage in serving numerous upriver markets due to the economic benefits of shipping crude oil for refining and subsequent product distribution versus shipping refined products from the Gulf Coast to Memphis. The refinery is also well situated to meet demand for refined products in Nashville, Tennessee, which gives us a geographical advantage over the Gulf Coast market. The refinery's close proximity to several major electric power plants also provides access to increased

distillate demand associated with peaking plants and fuel switching.

Feedstock and Other Supply Arrangements. Crude oil supplied to our refinery is purchased on the spot market and delivered via the Capline pipeline, which originates in St. James, Louisiana, passes near Memphis and terminates in Patoka, Illinois. We can also receive crude oil and other feedstocks by barge. We have a crude oil supply agreement with MSCG through which we can arrange to purchase foreign or domestic crude oils in

Table of Contents

quantities sufficient to fulfill the crude oil requirements of the refinery. Under terms of this supply agreement, we must either cash fund crude oil purchases one week in advance of delivery or provide security to MSCG in the form of a letter of credit. Availability of crude supply is not guaranteed under this arrangement. We rely solely on the spot crude oil market for supply and have the ability to arrange purchases through MSCG. The benefit of the MSCG arrangement is that it provides payment and credit terms that are generally more favorable to us than normal industry terms. This supply agreement with MSCG expires in May 2006.

Energy. We purchased our electricity from the Tennessee Valley Authority, or TVA, and Memphis Light, Gas & Water, or MLG&W, under a contract that provided for interruptible supplies of electricity. This agreement terminated December 31, 2004. We signed a firm service agreement with MLG&W effective January 1, 2005 for an initial term of five years. TVA is not party to this agreement. We also own an 80-megawatt power plant adjacent to the refinery, but it is not being currently utilized. The plant is scheduled to be relocated to Port Arthur during the first half of 2005 as part of the Port Arthur expansion.

Product Offtake. The principal market for the refinery's production is the local Memphis or Mid-South market and secondarily the Lower Ohio River and St. Louis markets. Products are distributed primarily via truck loading racks at our three product terminals, a pipeline directly to the Memphis airport, and barges. We also have the ability to deliver production to eastern, southern and northern markets, given opportunistic market conditions, principally via barge and subsequently connecting into pipelines such as Colonial and TEPPCO and our Premcor Terminals in Hartford and Alsip, IL.

The Memphis refinery is the primary supplier of jet fuel to the Memphis International Airport, a major air cargo thoroughfare and central hub for Federal Express. The Memphis refinery supplies Federal Express pursuant to a supply agreement, which represented approximately 12% of the refinery's total production in 2004. The Federal Express agreement expired in August 2004. For the remainder of the year we operated under an extension of that contract. In December 2004, we signed a new agreement with Federal Express effective January 2005 and expiring in August 2009. The continuation of the contract is contingent upon our reaching a connection agreement with the new WesPac Pipeline, which is currently being built and is scheduled to be completed in September 2006. The WesPac Pipeline will provide Federal Express with transportation and terminal support. If we do not reach an agreement with WesPac Pipeline, the Federal Express agreement may be early terminated in December 2005. In addition to the Federal Express supply agreement, we have a number of other supply agreements with terms in excess of one year.

Other Memphis Related Assets. Assets, other than the refinery units, that are associated with our Memphis refinery include:

a crude oil storage located in Mississippi just south of Collierville, Tennessee with storage capacity of 975,000 barrels and pipeline connections (a portion owned and a portion leased from MLG&W, but all operated by us) from the Capline pipeline to the refinery;

crude oil storage tanks in St. James, Louisiana, through lease and throughput agreements, with storage capacity totaling approximately 740,000 barrels;

a 120,000 bpd capacity truck loading rack contiguous to the refinery;

a river dock adjacent to the refinery;

a products terminal in West Memphis, Arkansas with storage capacity of 1.1 million barrels, a 50,000 bpd truck loading rack, a river dock, and a pipeline connecting the terminal facilities to the refinery; and

a products terminal with a river dock in Memphis, Tennessee, known as Riverside, with storage capacity of 200,000 barrels.

Table of Contents***East Coast Operations***

The East Coast, or PADD I, region of the United States, is comprised of Florida; Georgia; North Carolina; South Carolina; Maryland; Washington, D.C.; New York; New Jersey; Connecticut; Maine; New Hampshire; Massachusetts; Vermont; Pennsylvania; Virginia and Delaware.

Production of light, or premium, petroleum products by refiners located in PADD I have historically been less than the demand for such products within that region, resulting in products being supplied from surrounding regions including offshore. According to the EIA, total light product demand in PADD I, as of December 31, 2004, is approximately 5.4 million bpd, with refinery production of light products in PADD I estimated at approximately 1.8 million bpd. Net imports have supplemented PADD I refining in satisfying product demand and are currently estimated by the EIA at approximately 3.6 million bpd.

The Sun, Laurel and Buckeye product pipelines are the primary pipeline systems for transporting East Coast refinery output to PADD I.

Delaware City Refinery

Our Delaware City refinery, which we acquired from Motiva Enterprises LLC in May 2004, is located on a 4,800 acre site along the Delaware River near Wilmington. The refinery began production in 1957 and has a total throughput capacity of approximately 190,000 bpd. The refinery has the ability to process 100% medium to heavy high-sulfur crude oil. The refinery includes a crude unit, a reformer unit, a fluid catalytic cracking unit, a fluid coking unit, or FCU, a high pressure hydrocracking unit and a coke gasification unit. It produces conventional gasoline, reformulated gasoline, diesel fuel and jet fuel, petrochemical feedstocks and petroleum coke.

Throughput and Production at Delaware City Refinery

	For the Year Ended December 31,	
	2004(1)	
	bpd (thousands)	Percent of Total
Selected Volumetric Data:		
Throughput:		
Crude unit throughput	111.1	95.4%
Other throughputs	5.4	4.6
Total throughput	116.5	100.0%
Production:		

Edgar Filing: PREMCOR INC - Form 10-K

Conventional gasoline	36.7	32.1%
Premium and reformulated gasoline	17.7	15.5
Diesel fuel	24.0	21.0
Jet fuel	16.9	14.8
Other products / blendstocks, net	12.3	10.8
	<hr/>	<hr/>
Total light products	107.6	94.2
Solid by-products / residual oil	6.6	5.8
	<hr/>	<hr/>
Total production	114.2	100.0%
	<hr/>	<hr/>

-
- (1) We acquired our Delaware City refinery effective May 1, 2004 and the total throughput for the year ended December 31, 2004 reflects 245 days of operations averaged over that period. Total throughput averaged 174,100 bpd during the 245 days of operations in 2004.

Table of Contents

Feedstock and Other Supply Arrangements. The Delaware City refinery can process a variety of medium to heavy high-sulfur crude oils which are received by water. The typical refinery crude slate is about 50% Arabian, 25% Latin American and 25% Russian and North Sea, with flexibility to capture spot opportunities. We entered into an agreement, effective May 1, 2004, with the Saudi Arabian Oil Company for the supply of 105,000 bpd of crude oil, however, due to certain quota restrictions the current supply is at approximately 85,000 bpd. The agreement has terms extending to April 30, 2005, with automatic one-year extensions thereafter unless terminated at the option of either party. The crude oil is priced by a market-based formula as defined in the agreement. We have the ability to purchase crude oil from alternate sources if needed.

We have marine charter agreements for two tankers, with three-year and five-year terms, respectively, with options for extensions. We use these tankers to shuttle these cargoes from a terminal located on the Caribbean Island of St. Eustatus, Netherland Antilles. This terminal is owned by Statia Terminals, N.V. and leased by the Saudi Arabian Oil Company to accommodate tankers coming from Saudi Arabia.

Energy. The Delaware City refinery has a power plant which is owned by PRG but operated and maintained under an agreement with Conectiv. The power plant supplies the refinery with energy to satisfy its steam and electric needs. The agreement with Conectiv was transferred to us with the acquisition of the Delaware City refinery. Renewal of this contract occurred in October 2004 (effective January 1, 2005). The power plant includes two coke gasification trains, four boilers and two combined combustion turbines with heat recovery steam generation units. The gasification units are supplied with feed from the refinery's fluid coking unit. The coke is then converted into energy through the gasification units which reduces the refinery operating costs. The two combined combustion turbines and steam generation units, in conjunction with the petroleum coke gasification unit has the capacity to supply the refinery with all its electrical needs, and any excess electricity can be sold into the Pennsylvania-New Jersey-Maryland, or PJM, grid. The refinery also has four turbo generators that can produce 100 megawatts of electricity depending on availability of steam production from the refinery boilers.

Delaware City entered into a one year contract with Statoil for the purchase of natural gas in August 2004. The contract with Statoil includes storage capacity of 200,000 mmbtus. This storage provides the refinery the flexibility to adjust gas volumes intra-day due to changing refinery operations in a volatile natural gas market. The Delaware City refinery consumes approximately 11.1 million mmbtus of natural gas a year, of which 7.3 million mmbtus are consumed for energy related use.

Product Offtake. The Delaware City refinery products are distributed via barge, pipeline and the local truck rack. Conventional gasoline is shipped to markets in western Pennsylvania via our Premcor pipeline to the Sun pipeline, which connects to the Laurel and Buckeye pipelines. Reformulated gasoline, heating oil, low-sulfur diesel and jet fuel are sold into PADD I via pipeline and/or barge.

Other Delaware City Related Assets. Assets, other than the refinery units, that are associated with our Delaware City refinery include:

a 50,000 bpd capacity truck loading rack adjacent to the refinery.

Hartford Refinery Site

We own a 400-acre site near the Mississippi River in Hartford, Illinois, approximately 17 miles northeast of St. Louis, Missouri, on which stands a refinery we previously operated. In late September 2002, we ceased refining operations at the site. We concluded that there was no economically viable manner of reconfiguring the refinery to produce fuels that meet new gasoline and diesel fuel specifications mandated by the federal government. In the third quarter of 2003, we sold certain processing units and ancillary assets at our Hartford refinery for \$40 million to ConocoPhillips, which owns a refinery adjacent to our Hartford site. We are continuing to operate the storage and distribution facility at the

Hartford refinery site. In conjunction with the

Table of Contents

sale of the refinery assets, we entered into an agreement to lease certain portions of the Hartford property to ConocoPhillips. We also entered into a service agreement with ConocoPhillips to provide each other services in conjunction with ConocoPhillips refining operations and our remaining storage and distribution operations and environmental remediation efforts on the site. The services include wastewater treatment, water supply, firewater, emergency response, electricity, grounds maintenance, sewer system and other services. For a discussion of the pretax charge to earnings that we recorded in 2002 as a result of the closure of our Hartford refinery and in 2003 as a result of the sale of the assets, see

Management's Discussion and Analysis of Financial Condition and Results of Operations Factors Affecting Comparability Refinery Restructuring and Other Charges Refinery Closures and Asset Sale.

Product Marketing

Our wholesale product marketing group sells approximately 3.1 billion gallons per year of gasoline, diesel fuel, and jet fuel to a diverse group of approximately 1,200 distributors and chain retailers and 6.1 billion gallons per year to bulk customers. We sell the majority of our products to jobbers through an extensive third-party owned terminal system in the Midwest, southeast and eastern United States. We also sell our products to end-users in the transportation and commercial sectors, including airlines, railroads and utilities.

In 1999, we sold our network of distribution terminals, with the exception of our Alsip terminal and two terminals affiliated with our Port Arthur refinery, to a group composed of Equiva Trading Company, Shell and Motiva Enterprises LLC. As part of the transaction, we entered into a ten-year agreement with the group under which we had the right to distribute our refined products from all our refineries through all of the group's extensive network of approximately 113 terminals, including the terminals we sold to the group. In 2004 we early-terminated a portion of the agreement with Shell and maintained the agreement with Motiva for the right to distribute products through their terminals. We subsequently entered into new terminalling and exchange deals with Shell and Buckeye Pipeline Company. We maintained our previous distribution network of approximately 70 third party terminals. Our right to use some of the terminals is subject to availability, and, as a result, our use of the terminals is sometimes limited.

We repurchased the Hammond terminal from Shell in September 2004. The terminal is located in NW Indiana approximately 12 miles from our Alsip terminal. The facility has total storage capacity of approximately 0.9 million barrels and the terminal distributes primarily reformulated and conventional gasolines and distillates. We supply the terminal with products from our Port Arthur and Memphis refineries via the Marathon and Explorer pipelines, via the Hammond pipeline from the Alsip terminal and from our Lima refinery via the Buckeye and TEPPCO pipelines. Product can be shipped out of our terminal by truck, via our pipeline to our Alsip terminal, and via the Wolverine, Badger, and Buckeye pipelines.

Our Alsip terminal, located approximately 17 miles from Chicago, is adjacent to our former Blue Island refinery, which we closed in January 2001. We also own a dedicated pipeline that runs from the Alsip terminal to our Hammond, Indiana terminal. The one million barrel tank farm is currently used to store light products, ethanol, and heavy oils. An adjacent facility leases and operates some tanks in the tank farm to store liquefied petroleum gas and benzene. The Alsip terminal currently distributes primarily reformulated gasoline and distillates. We supply the terminal with products from our Port Arthur and Memphis refineries via barge, via the Hammond pipeline from the Hammond terminal and from our Lima refinery via the Buckeye and TEPPCO pipeline. Products can be shipped out of our terminal into the Westshore pipeline, trucks and via our pipeline back to Hammond where it can access the Wolverine, Badger and Buckeye pipelines. The location and variety of transportation into and out of the facility positions us well to supply the Chicago market.

Our Hartford storage and distribution facility is located on the site of the former Hartford refinery that was closed in October 2002 and has total storage capacity of approximately 1.0 million barrels. The facility can store crude oil, light products, ethanol, and heavy oils. We receive petroleum products into the facility from our Port Arthur and Memphis refineries via barge and via the Marathon/Wabash and Explorer pipelines. Product is also

Table of Contents

distributed via these means or moved through our pipeline between the facility and the Buckeye terminal in Hartford and then further distributed by trucks.

Our West Memphis terminal is located in Arkansas seven miles from our Memphis refinery. The facility has approximately 1.0 million barrels of storage capacity. We supply the terminal with products from our Memphis and Port Arthur facility via barge, via the TEPPCO pipeline and via our dedicated Shorthorn pipeline from the refinery. The terminal distributes primarily conventional gasoline, diesel, and refinery intermediates via the 50,000 bpd capacity truck rack and barge.

Our Riverside terminal in Tennessee is three miles from our Memphis refinery. The terminal has approximately 0.2 million barrels of storage capacity. The terminal distributes primarily diesel and third party aviation fuel via truck and barge.

Our large Memphis truck rack is located adjacent to our Memphis refinery has a capacity of 120,000 bpd. We supply the truck rack from the refinery and it distributes primarily diesel, conventional gasoline and jet fuel via truck.

Our Delaware City truck rack has a capacity of 50,000 bpd and is located adjacent to our Delaware City refinery. We supply the truck rack from the refinery and it distributes primarily diesel, heating fuel, reformulated gasoline, and propane via truck. Our Delaware City Pipeline connects our refinery to the Sun Logistics Twin Oaks station in Pennsylvania where it can move products north into New Jersey or into western Pennsylvania via the Laurel Pipeline.

Our Port Arthur Product Station terminal joint venture with Shell Pipeline Company is located approximately 2 miles north of our Port Arthur refinery. At the terminal, operated by Shell, we own approximately 2.0 million barrels of storage. The terminal serves as a bulk storage and distribution facility to supply the Explorer and Colonial pipelines. The Port Arthur refinery supplies the terminal with gasoline, diesel and jet fuel via our dedicated pipeline.

Our distribution network is an integral part of our refining business. However, due to logistical issues concerning production schedules and product sales commitments, it is common for us to purchase refined products from third parties in order to balance the requirements of our product marketing activities. Just over 18% of net sales and operating revenues in 2004 were represented by sales of products purchased from third parties. This percentage has increased slightly over the last two years because we purchased refined products in order to cover shortfalls resulting from the closure of our Blue Island and Hartford refineries. Although third party purchases are essential to effectively market our production, the effects from these activities on our operating results are not significant.

Crude Oil Supply

We have crude oil supply contracts that provide for our purchase of crude oil from an affiliate of PEMEX. One of these contracts is a long-term agreement, under which we currently purchase approximately 186,000 bpd, designed to provide our Port Arthur refinery with a stable and secure supply of Maya heavy high-sulfur crude oil. We also have a contract with the Saudi Arabian Oil Company that currently supplies our Delaware City refinery with approximately 85,000 bpd of crude oil, either as Arab Medium or a mix of Arab Light and Arab Heavy. We acquire directly or through MSCG the remainder of our crude oil supply on the spot market from unaffiliated foreign and domestic sources, allowing us to be flexible in our crude oil supply source.

Table of Contents

The following table shows our average daily sources of crude oil for the year ended December 31, 2004:

<u>Sources of Crude Supply</u>		
	<u>bpd</u> <u>(thousands)</u>	<u>Percent of</u> <u>Total</u>
Latin America		
Mexico	188.3	30.9%
Rest of Latin America	66.0	10.8
United States	167.9	27.6
Africa	62.5	10.3
North Sea	39.1	6.4
Middle East	60.3	9.9
Other	25.1	4.1
Total	609.2	100.0%

In all of our operating regions, we have the flexibility to receive feedstocks from several suppliers using either pipelines or waterborne delivery via our docks. Our Port Arthur refinery receives Maya crude oil and other heavy high-sulfur crude oil, which is delivered primarily through waterborne delivery via our docks and also through third-party terminals. In the Midwest, our Lima refinery receives crude oil largely through the Mid-Valley pipeline, and our Memphis refinery primarily receives crude oil through the Capline pipeline. In the Northeast, our Delaware City refinery receives Arab Medium and other medium to heavy high-sulfur crude oil through waterborne delivery via our docks.

Competition

Many of our competitors are fully integrated national or multinational oil companies engaged in various segments of the petroleum business, including exploration, production, transportation, refining and marketing. Because of their geographic diversity, integrated operations, larger capitalization and greater resources, these competitors may be better able to withstand volatile market conditions, compete more effectively on the basis of price, and obtain crude oil more readily in times of shortage.

The refining industry is highly competitive. Among the principal competitive factors are feedstock supply and product distribution. We compete with other companies for supplies of feedstocks and for outlets for our refined products. Many of our competitors produce their own feedstocks and have extensive retail outlets. We do not produce any of our own feedstocks, and we do not have retail outlets. The constant supply of feedstocks and ready market and distribution channels of such competitors places us at a competitive disadvantage in periods of feedstock shortage, high feedstock prices, low refined product prices or unfavorable distribution channel market conditions. In addition, competitors with their own production or retail outlets may be better able to withstand such periods of depressed refining margins or feedstock shortages because they can offset refining losses with profits from their production or retail operations.

Our industry is subject to extensive environmental regulations, including new standards governing sulfur content in gasoline and diesel fuel. These regulations have a significant impact on the refining industry and will require substantial capital outlays by us and our competitors in order to upgrade our facilities to comply with the new standards. For further information on environmental compliance, see [Environmental Matters](#) [Environmental Compliance](#). Competitors who have more modern plants may not spend as much to comply with the regulations and may

be better able to afford the upgrade costs.

Office Properties

As of December 31, 2004, we leased approximately 85,000 square feet of office space in our Old Greenwich, Connecticut executive offices. The lease on our St. Louis general office for 46,500 square feet was

Table of Contents

terminated in stages during the first half of 2004 in connection with the consolidation of our administrative activities into our Connecticut office. Our office space is generally suitable and adequate for its purposes. If we require additional or alternative office space, we believe we will be able to secure space on commercially reasonable terms without undue disruption of our operations.

Employees

As of March 4, 2005, we employed over 2,300 people, approximately 60% of our employees are covered by collective bargaining agreements at our Lima, Memphis, Port Arthur and Delaware City refineries. The collective bargaining agreements covering employees at our Port Arthur, Memphis and Delaware City refineries expire in January 2006 and the agreement covering employees at our Lima refinery expires in April 2006. Our relationships with the relevant unions have been good, and we have never experienced a work stoppage as a result of labor disagreements.

Environmental Matters

We are subject to extensive federal, state and local laws and regulations relating to the protection of the environment. These laws and the accompanying regulatory programs and enforcement initiatives, some of which are described below, impact our business and operations by imposing, among other things:

restrictions or permit requirements on our on-going operations;

liability in certain cases for the remediation of contaminated soil and groundwater at our current or former facilities and at facilities where we have disposed of hazardous materials; and

specifications on the petroleum products we market, primarily gasoline and diesel fuel.

The laws and regulations we are subject to often change and may become more stringent. The ultimate impact of complying with existing laws and regulations is not always clearly known or determinable due in part to the fact that our operations may change over time and certain implementation guidelines of the regulations for laws such as the Resource Conservation and Recovery Act and the Clean Air Act have not yet been finalized, are under governmental or judicial review or are being revised. These regulations and other new air and water quality standards and stricter fuel regulations could result in increased capital, operating and compliance costs. See Management's Discussion and Analysis of Financial Condition and Results of Operations Liquidity and Capital Resources Cash Flows from Investing Activities.

In addition, we are currently a party to certain enforcement actions filed by federal, state and local agencies alleging violations of environmental laws and regulations and party to certain third-party claims alleging exposure to hazardous substances, including asbestos. See Environmental Matters Certain Environmental Contingencies; Legal and Environmental Liabilities and Legal Proceedings.

Environmental Compliance

The principal environmental risks associated with our refinery operations are air emissions, releases into soil and groundwater, wastewater discharges and compliance with specifications for fuels mandated by environmental regulations. The primary legislative and regulatory programs that affect these areas are outlined below.

The Clean Air Act

The Federal Clean Air Act and the corresponding state laws that regulate emissions of materials into the air affect refining operations both directly and indirectly. Direct impacts on refining operations may occur through Clean Air Act permitting requirements and/or emission control requirements relating to specific air pollutants.

Table of Contents

For example, most of the refinery heaters have been modified to reduce the formation of nitrous oxides emitted from the heater stacks. The Clean Air Act indirectly affects refining operations by extensively regulating the air emissions of sulfur dioxide and other compounds, including nitrogen oxides, emitted by automobiles, utility plants and mobile sources, which are direct or indirect users of our products.

The Clean Air Act imposes stringent limits on air emissions, establishes a federally mandated operating permit program, and allows for civil and criminal enforcement sanctions. The Clean Air Act also establishes attainment deadlines and control requirements based on the severity of air pollution in a geographical area.

The Environmental Protection Agency, or EPA, is in the process of revising the non-attainment classification of several pollutants in many cities and urban areas. All of our refineries are located in areas that have been or are in the process of reclassification. The EPA is providing guidance to the states for development of implementation plans to return the areas to attainment. We anticipate we will have to install some additional pollution controls at the refineries, but we cannot determine the impact of the reclassifications until state implementation plans are developed.

The EPA has issued guidance to eastern states on air emission sources constructed between 1962 and 1977 which have not been upgraded to reduce the creation of haze inducing emissions, sulfur dioxide and nitrous oxides. The state of Ohio requested information about our Lima refinery and certain heaters and boilers that may be applicable for upgrades. At this time we do not know if pollution control equipment will need to be installed.

At the Port Arthur refinery, we have been granted a flexible operating use permit for the refinery that allows us greater operational flexibility than we previously had, including the ability to increase throughput capacities, provided we do not exceed emissions thresholds set forth in the permit. In return for the flexible operating use permit, we agreed to install advanced pollution control technology at the refinery. We have begun our final year of an eleven year schedule to install such technology.

At the Memphis refinery, when we acquired the facility we notified the EPA that we would sample wastewater streams at the Memphis refinery to determine the applicable provisions of the National Emission Standards for Hazardous Air Pollutants, or Benzene Waste NESHAP. Based on the results of the sampling and the applicable provisions of the Benzene Waste NESHAP, additional control equipment is being installed to upgrade the wastewater treatment system. Under the purchase agreement for the Memphis refinery, we have assumed responsibility for any costs to upgrade the wastewater treatment system, and Williams retains responsibility for any penalties imposed for any non-compliance of the refinery with Benzene Waste NESHAP. The cost of the wastewater treatment system upgrade is included in our capital expenditures which are discussed in Liquidity and Capital Resources Cash flows from Investing Activities.

Also at Memphis, Williams previously requested an applicability determination from the EPA regarding the barge loading facility located at the West Memphis terminal. If the terminal is deemed to be contiguous to the refinery by virtue of the completion of a pipeline connecting the refinery to the terminal in 2001, the barge loading facility will be subject to 40 CFR Subpart Y National Emission Standards for Marine Tank Vessel Loading Operations. If the regulations are deemed applicable, a vapor control system may need to be installed at the terminal barge loading facility.

At the Delaware City refinery the prior owner, Motiva Enterprises LLC, signed Consent Orders with the EPA and the State of Delaware to settle disputes associated with Clear Air Act permitting and related matters. We agreed to accept certain continuing obligations under the Consent Orders and are responsible for installation of certain environmental pollution control projects. At both the FCCU and the FCU, wet gas scrubbers with regenerative sulfur removal are required to be installed by the end of 2006. We are responsible for the capital and operating cost. We are also committed to reducing fugitive dust at the coke handling facilities and reducing nitrous oxide formation at the FCCU carbon monoxide

boiler.

Table of Contents

The Clean Water Act

The Federal Clean Water Act of 1972 affects refining operations by imposing restrictions on effluent discharge into, or impacting, navigable water. Regular monitoring, reporting requirements and performance standards are preconditions for the issuance and renewal of permits governing the discharge of pollutants into water. We maintain numerous discharge permits as required under the National Pollutant Discharge Elimination System program of the Clean Water Act and have implemented internal programs to oversee our compliance efforts. In addition, we are regulated under the Oil Pollution Act, which amended the Clean Water Act. Among other requirements, the Oil Pollution Act requires the owner or operator of a tank vessel or a facility to maintain an emergency oil response plan to respond to releases of oil or hazardous substances. We have developed and implemented such a plan for each of our facilities covered by the Oil Pollution Act. Also, in case of such releases, the Oil Pollution Act requires responsible companies to pay resulting removal costs and damages, provides for substantial civil penalties and imposes criminal sanctions for violations of this law. The states in which we operate have passed laws similar to the Oil Pollution Act.

Ethanol and methyl-tertiary butyl ether, or MTBE, are the essential blendstocks for producing cleaner-burning gasoline. However, the presence of MTBE in some water supplies, resulting from gasoline leaks primarily from underground and aboveground storage tanks, has led to public concern that MTBE has contaminated drinking water supplies, thus posing a health risk, or has adversely affected the taste and odor of drinking water supplies. The federal legislature and certain states have either passed, proposed or are considering proposals to restrict or ban the use of MTBE. We have primarily used ethanol as the blendstock for the reformulated gasoline we produce. We have, in the past and in limited circumstances, produced gasoline containing MTBE at our Port Arthur and Lima refineries and our closed Blue Island and Hartford refineries, and we have sold MTBE to third parties for use as a blendstock for gasoline. We have not manufactured MTBE in any of our refineries. With the recent purchase of the Delaware City refinery we are using MTBE as a gasoline blendstock for certain customers at the refinery. The existing MTBE manufacturing equipment has not been operated by us.

Solid Waste Disposal

Our refining operations are subject to the federal Solid Waste Disposal Act, which imposes requirements for the treatment, management, storage and disposal of solid and hazardous wastes. When feasible, materials that may otherwise be a waste are recycled through our coking operations instead of being disposed of on- or off-site. The Solid Waste Disposal Act, including the Resource Conservation and Recovery Act of 1976 and subsequent amendments, governs current waste disposal practices, as well as the environmental effects of certain past waste disposal operations, the recycling of wastes, and the regulation of underground storage tanks containing regulated substances. In addition, new laws are being enacted and regulations are being adopted by various regulatory agencies on a continuing basis, and the costs of compliance with these new rules can only be appraised when their implementation becomes more accurately defined.

Fuel Regulations

Reformulated Fuels. EPA regulations also require that reformulated gasoline be produced for ozone non-attainment areas, including Chicago, New York, Philadelphia, Milwaukee and Houston, which are in our direct market areas. In addition, St. Louis, another of our direct market areas, has been designated as serious non-attainment for ozone, requiring reformulated gasoline in this market area. Expenditures necessary to comply with existing reformulated fuels regulations are primarily discretionary. Our decision of whether or not to make these expenditures is driven by market conditions and economic factors. The reformulated fuels programs impose restrictions on properties of fuels to be refined and marketed, including those pertaining to gasoline volatility, oxygenate content, detergent addition and sulfur content. The restrictions on fuel properties vary in markets in which we operate, depending on attainment of air quality standards and the time of year. Our Port Arthur refinery can produce up to approximately 40% of its gasoline production in reformulated gasoline. Its maximum reformulated gasoline production may be limited by the clean fuels attainment of our total refining system.

Table of Contents

Tier 2 Motor Vehicle Emission Standards. In February 2000, the EPA promulgated the Tier 2 Motor Vehicle Emission Standards Final Rule for all passenger vehicles, establishing standards for sulfur content in gasoline. These regulations mandate that the average sulfur content of gasoline for highway use produced at any refinery not exceed 30 ppm during any calendar year by January 1, 2006, phasing in beginning on January 1, 2004. We currently have the capability to produce gasoline under the new sulfur standards at all of our refineries, except Lima. We expect to have the capability to produce gasoline under the new standards at the Lima refinery in the third quarter of 2005. We believe, based on current estimates, that compliance with the new Tier 2 gasoline specifications will require us to make capital expenditures in the aggregate through 2005 of approximately \$345 million, of which \$314 million has been incurred as of December 31, 2004. Future revisions to this cost estimate, and the estimated time during which costs are incurred, may be necessary.

Low-sulfur Diesel Standards. In January 2001, the EPA promulgated its on-road diesel regulations, which will require a 97% reduction in the sulfur content of diesel fuel sold for highway use by June 1, 2006, with full compliance by January 1, 2010. In May 2004, the EPA promulgated its non-road diesel regulations, which will require a reduction in the sulfur content of non-road diesel fuel. The final ruling limits the sulfur levels in non-road diesel to 500 ppm by 2007 and 15 ppm by 2010. Our Port Arthur, Memphis and Delaware City refinery s produce diesel fuel which complies with the low-sulfur specification of 500 ppm. We currently estimate that capital expenditures required to comply with the low sulfur diesel standards at all four refineries in the aggregate through 2006 will total approximately \$435 million. Future revisions to the cost estimate, and the estimated time during which costs are incurred, may be necessary. The projected investment is expected to be incurred through 2006, with the greatest concentration of spending occurring in 2005. As of December 31, 2004, approximately \$98 million has been incurred. The Lima refinery does not currently produce diesel fuel to the low-sulfur specifications. We expect the refinery to produce diesel with low-sulfur standards by the second quarter of 2006.

Permits

Refining companies must obtain numerous permits that impose strict regulations on various environmental and safety matters in connection with oil refining. Once a permit application is prepared and submitted to the regulatory agency, it is subject to a completeness review, technical review and public notice and comment period before it can be approved. Depending on the size and complexity of the refining operation, some refining permits can take considerable time to prepare and often take six months to sometimes years to be approved. Regulatory authorities have considerable discretion in the timing of the permit issuance, and the public has rights to comment on and otherwise engage in the permitting process, including through intervention in the courts.

Environmental Remediation

Under the Comprehensive Environmental Response, Compensation and Liability Act, or CERCLA, and the Solid Waste Disposal Act and related state laws, certain persons may be liable for the release or threatened release of hazardous substances and solid wastes including petroleum and its derivatives into the environment. These persons include the current owner or operator of property where the release or threatened release occurred, any persons who owned or operated the property when the release occurred, and any persons who arranged for the disposal of hazardous substances at the property. Liability under CERCLA and other laws is strict, retroactive, and, in most cases involving the government as plaintiff, is joint and several, so that any responsible party may be liable for the entire cost of investigating and remediating the release of hazardous substances. As a practical matter, however, liability at most CERCLA and similar sites is shared among all solvent potentially responsible parties. The liability of a party is typically determined by the cost of investigation and remediation, the portion of the hazardous substances the party contributed to the site, and the number of solvent potentially responsible parties.

The release or discharge of crude oil, petroleum products or hazardous materials can occur at refineries and terminals. We have identified certain potential environmental issues at our refineries, terminals and previously

Table of Contents

owned retail stores. In addition, each refinery has areas on-site that may contain hazardous waste or hazardous substance contamination that may need to be addressed in the future at substantial cost. The terminal sites may also require remediation as a result of past activities at the terminal properties including spills and on-site waste disposal practices.

Port Arthur, Lima, Memphis, and Delaware City Refineries

The original refineries on the sites of our Port Arthur and Lima refineries began operating in the late 1800s and early 1900s, prior to modern environmental laws and methods of operation. There is contamination at these sites, which we believe will be required to be remediated. Under the terms of the 1995 purchase of our Port Arthur refinery, Chevron U.S.A. Inc., the former owner, generally retained liability for all required investigation and remediation relating to pre-purchase contamination discovered by June 1997, except with respect to certain areas on or around active processing units, which are our responsibility. Less than 200 acres of the 3,600-acre refinery site are occupied by active processing units. Extensive due diligence efforts prior to our acquisition and additional investigation after our acquisition documented contamination for which Chevron is responsible. In June 1997, we entered into an agreed order with Chevron and the Texas Commission on Environmental Quality, or TCEQ, that incorporates the contractual division of the remediation responsibilities for certain assets into an agreed order. We have recorded a liability for our portion of the Port Arthur remediation.

Under the terms of the purchase of our Lima refinery, BP, the former owner, indemnified us, subject to certain time and dollar limits, for all pre-existing environmental liabilities, except for contamination resulting from releases of hazardous substances in or on sewers, process units, storage tanks and other equipment at the refinery as of the closing date, but only to the extent the presence of these hazardous substances was a result of normal operations of the refinery and does not constitute a violation of any environmental law.

Although we are not primarily responsible for the majority of the currently required remediation of these sites, we may become jointly and severally liable for the cost of investigating and remediating a portion of these sites in the event that Chevron or BP fails to perform the remediation. In such an event, however, we believe we would have a contractual right of recovery from these entities. The cost of any such remediation could be substantial and could have a material adverse effect on our financial position.

The Memphis refinery was constructed in 1941 and also has contamination on the property. An order was originally issued in 1998 by the Tennessee Department of Environment and Conservation (TDEC) Division of Solid Waste Management to MAPCO Petroleum, Inc. (the owner of the refinery prior to Williams). This order addresses groundwater remediation of light non-aqueous phase liquids and dissolved phase hydrocarbons underlying the refinery. Williams has agreed, subject to the limitations described below, to indemnify us against all environmental liabilities incurred by us as a result of a breach of their environmental representations and as a result of environmental related matters (1) known by them prior to the closing but not disclosed to us and (2) not known by them prior to the closing. We are responsible for all other environmental liabilities, including various pending clean-up and compliance matters. We recorded a liability for various on-going remediation matters as part of our acquisition accounting. Any claims made by us against Williams for environmental liabilities must be made within seven years. Williams obtained, at their expense, a ten-year fully prepaid \$50 million environmental insurance policy in support of this obligation covering unknown and undisclosed liabilities for the period of time prior to the acquisition. The insurance policy provides for a \$25 million (with a \$5 million limit for third party claims for offsite non-owned locations) limit per incident, with a \$25 million aggregate limit and a self-insured retention of \$250,000 per incident. The maximum amount we can recover for environmental liabilities is limited to \$50 million from Williams plus any amounts provided under the insurance policy. Williams has also agreed to indemnify us against breaches of their representations and from liabilities arising from the ownership and operation of the assets (other than environmental liabilities) prior to the closing, but the liability of the sellers will be subject to a \$5 million deductible and a maximum liability of \$50 million. In addition, Williams has agreed to indemnify us for any fines and penalties that result from Williams' operations or ownership prior to the closing.

Table of Contents

The Delaware City purchase agreement provides that, subject to certain limitations, Motiva shall indemnify us against certain environmental liabilities and costs to the extent related to, arising out of, resulting from, or occurring during the ownership, operation or use of the refinery assets prior to the closing. Conversely, we have agreed to indemnify Motiva against environmental liabilities and costs to the extent related to, arising out of, resulting from, or occurring during the period of time after the closing. These indemnities are generally subject to a cap of \$50 million, with the exception of certain matters, including outstanding consent orders involving, and ongoing cleanup projects at the refinery, which are subject to an aggregate cap of \$800 million. In addition, we have agreed to assume responsibility under an existing consent order which requires the installation of air pollution control technology to the refinery's coker and fluid catalytic cracker by 2006. Our current estimate for the scrubbers and modifications to the refinery associated with the installations is \$263 million. There can be no assurances that the seller will satisfy its obligations under this agreement, or that significant liabilities will not arise with respect to the matters we have assumed or for which we are indemnifying the seller.

In addition, we agree to be responsible for these or other types of environmental liabilities in connection with future acquisitions. There can be no assurances that these environmental liabilities and/or costs or expenditures to comply with environmental laws will not have a material adverse effect on our current or future financial condition, results of operations, and cash flow.

Blue Island Refinery Decommissioning and Closure

In January 2001, we ceased refining operations at our Blue Island refinery. The decommissioning of the facility is complete. We entered into a Consent Order in March 2004 setting forth the agreement for investigation of the site. We have recorded a liability for the environmental work at the site based on costs that are reasonably foreseeable at this time, taking into consideration studies performed in conjunction with the insurance policies discussed below. In 2002, Premcor obtained environmental risk insurance policies covering the Blue Island refinery site. This insurance program will allow us to quantify and, within the limits of the policies, cap our cost to remediate the site, and provide insurance coverage from future third party claims arising from past or future environmental releases. The remediation cost overrun policy has a term of ten years and, subject to certain exceptions and exclusions, provides \$25 million in coverage in excess of a self-insured retention amount of \$26 million. The pollution legal liability policy provides for \$25 million in aggregate coverage and per incident coverage in excess of a \$100,000 deductible per incident. The responsibility for the dismantling and environmental remediation of the refinery's above ground assets had been assumed by a third party in connection with its purchase of the assets for resale. We recorded a liability in 2003 to provide for our estimated cost to dismantle and remediate the remaining above ground refinery equipment, the dismantling of the assets is expected to be complete in the third quarter of 2005. For further discussion of the closure of our Blue Island refinery, see Management's Discussion and Analysis of Financial Condition and Results of Operations Factors Affecting Comparability Refinery Restructuring and Other Charges Refinery Closures and Asset Sale.

Hartford Refinery Closure

In September 2002, we ceased refining operations at our Hartford refinery. In the fourth quarter of 2002, we completed the removal of hydrocarbons, catalyst and chemicals from the refinery processing units. We have recorded a liability for the environmental remediation of the refinery site based on costs that are reasonably foreseeable at this time, and we are also currently in discussions with state governmental agencies concerning environmental remediation of the site. In addition, state and federal governmental agencies are investigating a petroleum hydrocarbon plume underlying a portion of the Village of Hartford. See Legal Proceedings for details of the pending lawsuits related to the hydrocarbon plume. For further discussion of the closure of our Hartford Refinery see Management's Discussion and Analysis of Financial Condition and Results of Operations Factors Affecting Comparability Refinery Restructuring and Other Charges Refinery Closures and Asset Sale.

Table of Contents

Former Retail Sites

In 1999, we sold our former retail marketing business, which we operated over a number of years at a total of approximately 1,150 sites. During the course of operations of these sites, releases of petroleum products from underground storage tanks occurred. Federal and state laws require that contamination caused by such releases at these sites be assessed and remediated to meet applicable standards. The enforcement of the underground storage tank regulations under the Resource Conservation and Recovery Act has been delegated to the states that administer their own underground storage tank programs. Our obligation to remediate such contamination varies, depending upon the extent of the releases and the stringency of the laws and regulations of the states in which the releases were made. A portion of these remediation costs may be recoverable from the appropriate state underground storage tank reimbursement fund once the applicable deductible has been satisfied. The 1999 sale included approximately 670 sites, 225 of which had no known preclosure contamination, 365 of which had known preclosure contamination of varying extent, and 80 of which had been previously remediated. We and the purchaser of our retail division assumed certain preclosure obligations.

Of the remaining 478 former retail sites not sold in the 1999 transaction described above, we have sold all but 4 stores. We are actively seeking to sell these remaining properties. We generally retained the remediation obligations for sites that were sold with pre-existing contamination. Typically, we agreed to retain liability for all of these sites until an appropriate state regulatory agency issues a letter indicating that no further remedial action is necessary. However, these letters are subject to revocation if it is later determined that contamination exists at the properties, and we would remain liable for the remediation of any property for which a letter was received and subsequently revoked. We are currently involved in the active remediation of approximately 108 of the former retail sites that were not sold in the 1999 transaction.

During the period from the beginning of 1999 through December 31, 2004, we expended approximately \$25 million to satisfy all the environmental cleanup obligations of our former retail marketing business and, as of December 31, 2004, had \$21.6 million accrued to satisfy those obligations in the future.

In connection with the 1999 sale, we assigned approximately 170 leases and subleases of retail stores to the purchaser of our retail division, Clark Retail Enterprises, Inc., or CRE. We remained jointly and severally liable for CRE's obligations under approximately 150 of these leases, including payment of rent and taxes. We may also be contingently liable for environmental obligations at these sites. In October 2002, CRE and its parent company, Clark Retail Group, Inc., filed a voluntary petition for reorganization under Chapter 11 of the U.S. Bankruptcy Code. In bankruptcy hearings throughout 2003, CRE rejected, and subject to certain defenses, we became primarily obligated for, approximately 36 of the previously assigned leases. During the third quarter of 2003, CRE conducted an orderly sale of its remaining retail assets, including most of the leases and subleases previously assigned by us to CRE except those that were rejected by CRE. In July 2004, the CRE bankruptcy estate was liquidated and the case dismissed. As of December 31, 2004, we were subleasing 34 operating stores, the leases on 29 had either been terminated or expired, the leases on 87 were held by third parties, and we were in the process of buying out the leases on the two remaining stores. We recorded an after-tax charge of \$5.6 million in 2004, representing the estimated net present value of our remaining liability under the current operating stores that were subleased, net of estimated sublease income, and other direct costs. We recorded an after-tax charge of \$7.2 million in 2003, representing the estimated net present value of our remaining liability under the 36 rejected leases, net of estimated sublease income, and other direct costs. The primary obligation under the non-rejected leases and subleases was transferred in the CRE sale process to various unrelated third parties; however, we will likely remain jointly and severally liable, subject to certain defenses, on the assigned leases. A portion of the \$21.6 million liability discussed above was established pursuant to an environmental indemnity agreement with CRE in connection with our 1999 sale of retail assets. The environmental indemnity obligation as it relates to the CRE retail properties was not extended to the buyers of CRE's retail assets in the bankruptcy proceedings.

Table of Contents

Former Terminals

In December 1999, we sold 15 refined product terminals to a third party group, but retained liability for environmental matters at four terminals and, with respect to the remaining eleven terminals, we are responsible for the first \$250,000 per year of environmental liabilities until December 2005 up to a maximum of \$1.5 million. In 2004, these terminals were sold to another third party except for the Hammond, Indiana terminal which we repurchased and continue to retain responsibility for environmental matters.

Other Memphis Related Assets

On February 18, 1998, TDEC Division of Solid Waste Management issued an order to Truman Arnold Company Memphis Terminal (prior owner) to address increasing levels of petroleum in groundwater underlying the Riverside Terminal facility. We have been working with TDEC to continue remediation of the groundwater. A non-hazardous land farm was operated at the Memphis Refinery up until February 2002, most recently for disposal of catalyst from the Poly Unit. The cost to foreclose the land farm in accordance with the permit's closure procedures is not material.

Certain Environmental Contingencies; Legal and Environmental Liabilities

As a result of our activities, we and our subsidiaries are party to certain legal and environmental proceedings. The legal proceedings that could have a material effect on our operations, or involve potential monetary sanctions of \$100,000 or more and to which a governmental authority is a party, are described below under **Legal Proceedings**. We accrued a total of \$96 million, primarily on an undiscounted basis, as of December 31, 2004 for all legal and environmental contingencies and obligations, including those items described under **Environmental Matters** **Environmental Remediation** and **Legal Proceedings**. An adverse outcome of any one or more of these matters could have a material adverse effect on our operating results and cash flows when resolved in a future period.

Environmental Outlook

We have incurred and will continue to incur substantial capital, operating and maintenance, and remediation expenditures as a result of environmental laws and regulations. To the extent these expenditures are not ultimately reflected in the prices of the products and services we offer, our operating results will be adversely affected. We believe that substantially all of our competitors are subject to similar environmental laws and regulations. However, the specific impact on each competitor may vary depending on a number of factors, including the age and location of its operating facilities, marketing areas, production processes and whether or not it is engaged in the petrochemical business or the marine transportation of crude oil or refined products.

Safety and Health Matters

We aim to achieve excellent safety and health performance. We believe that a superior safety record is inherently tied to our productivity and financial goals. All of our refineries have advanced safety and health programs that meet or exceed OSHA requirements. We maintain

Edgar Filing: PREMCOR INC - Form 10-K

comprehensive safety management systems including policies, procedures, recordkeeping, internal reviews, training, incident reviews and corrective actions. Each employee at the refineries and terminals is responsible for safe work conditions and has the authority to stop unsafe acts or conditions. We utilize several methods to track safety performance at the refineries. These methods include monitoring results for field audits, tracking near miss events or conditions, equipment malfunctions and first aid and medical treatments. We maintain close communication with the communities where our refineries are located through various organizations and informational materials.

At the Delaware refinery we assumed responsibility for the implementation of mechanical integrity inspection programs that were required as part of a Consent Order issued to the prior owner. This Consent Order requires an accelerated program of inspections and documentation for selected refinery process units.

Table of Contents

ITEM 3. LEGAL PROCEEDINGS

The following is a summary of potentially material pending legal proceedings to which we or any of our subsidiaries are a party or to which any of our or their property is subject, and environmental proceedings that involve potential monetary sanctions of \$100,000 or more and to which a governmental authority is a party.

In addition to the specific matters discussed below, we also have been named in various other suits and claims. We believe that the ultimate resolution of these claims, to the extent not previously provided for, will not have a material adverse effect on our consolidated financial condition, results of operations or liquidity. However, an adverse outcome of any one or more of these matters could have a material effect on quarterly or annual operating results or cash flows.

Village of Hartford, Illinois Litigation. In May 2003, the Attorney General's office for the State of Illinois filed a lawsuit against us and a former owner of the Hartford refinery for injunctive relief, cost recovery and penalties related to subsurface contamination in the area of the refinery and facilities owned by other companies. The case, entitled *People of the State of Illinois, ex rel. v. The Premcor Refining Group, Inc. et al.*, is filed in the Circuit Court for the Third Judicial Circuit, Madison County, Illinois. The Attorney General's office also sent notices to other companies with current or former operations in the area of the state's intent to sue those companies as well. The lawsuit has been stayed while we discuss with the State implementing an assessment and remediation plan for the Hartford refinery site. In the first quarter of 2004, an Administrative Order on Consent was signed by us, two other potentially responsible parties, and the U.S. Environmental Protection Agency. This order requires the investigation of groundwater contamination and the development of a remedial solution for a portion of the Village of Hartford.

In July 2003, approximately 12 residents of the Village of Hartford, Illinois filed a lawsuit against us and a prior owner of the Hartford refinery alleging personal injury and property damage due to releases from the refinery and related pipelines. The plaintiffs are seeking class certification and unspecified damages. The case, entitled *Sparks, et al. v. The Premcor Refining Group, Inc., et al.* was removed to the United States District Court for the Southern District of Illinois. In the second quarter of 2004, plaintiffs filed an amended complaint in the United States District Court Southern District of Illinois. The amended complaint added new, non-diverse defendants, eliminated a cause of action for strict liability and added a new cause of action based on a negligence theory. We filed an answer to the amended complaint setting forth its defenses. The United States District Court also remanded the case to state court. The case is currently in the Circuit Court Third Judicial Circuit Madison County, Illinois, Case No. 03-L-1053 captioned *Sparks, et al. v. The Premcor Refining Group, Inc. et al.*

In the second quarter of 2004, two new lawsuits were served by residents in the Village of Hartford. The original complaints have since been amended. The two lawsuits are *Bedwell, et al. v. The Premcor Refining Group, Inc., et al.* in the Circuit Court Third Judicial Circuit Madison County, Illinois, Case No. 04-L-342 and *Abert, et al. v. Alberta Energy Company, Ltd., et al.* in the Circuit Court Third Judicial Circuit Madison County, Illinois, Case No. 04-L-354. *Bedwell* contains allegations substantially similar to *Sparks*. *Bedwell* includes a request for class certification similar to *Sparks*. No class certification has been granted in either case. *Abert* also raises allegations substantially similar to *Sparks* but on behalf of approximately 114 individually named plaintiffs against approximately 24 different defendants. We have filed responsive pleadings in both cases including defenses to plaintiffs' claims.

Lawsuits by Residents of Port Arthur, Texas. In June 2003, approximately 700 residents of Port Arthur, Texas filed a lawsuit against us and five other companies alleging personal injuries and property damage from emissions from refining and chemical facilities in the area. The plaintiffs sought class certification, unspecified damages and the establishment of a trust fund for health concerns. The case is entitled *Marion L Aaron, et al. v. Premcor Refining Group Inc. et al.* and is filed in Judicial District Court of Jefferson County, Texas. The plaintiffs recently filed a Motion to Non-Suit all their claims in this case. The Motion was unopposed and dismisses the case in its entirety.

Table of Contents

During the fourth quarter of 2004, we received service of 13 lawsuits also brought by residents in the area of Port Arthur, Texas alleging personal and pecuniary injuries caused by emissions from industrial facilities in the area. We were non-suited without prejudice in three of the lawsuits prior to filing an appearance. The cases have been consolidated into one lead case entitled *Crystal Faulk, et al. v. Premcor Refining, et al.* in the District Court of Jefferson County, Texas, Case No. B-173,357. Consolidated petitions have been filed in the case which assert the claims of 142 plaintiffs, 85 of whom are alleging claims against us and others. The cases generally involve allegations of negligence per se, negligence, fraud, permanent nuisance, trespass and gross negligence.

Methyl-Tertiary Butyl Ether Products Liability Litigation. During the fourth quarter of 2003 and continuing, we have been named in approximately 51 cases, along with dozens of other companies, filed in approximately 15 states concerning the use of MTBE. The cases contain allegations that MTBE is defective. The cases have been removed to federal court and consolidated in the Southern District of New York under the rules for Multi-District Litigation, or MDL. The cases are before the Judicial Panel on MDL Docket No. 1358, In Re: Methyl-Tertiary Butyl Ether Products Liability Litigation. We have filed or joined in responsive pleadings including defenses to plaintiffs' claims and has raised additional defenses including those based on the Company's limited use of MTBE and its narrow geographical use.

Port Arthur: Enforcement. The Texas Commission on Environmental Quality, or TCEQ, conducted a site inspection of our Port Arthur refinery in the spring of 1998. In August 1998, we received a notice of enforcement alleging 47 air-related violations and 13 hazardous waste-related violations. The number of allegations was significantly reduced in an enforcement determination response from the TCEQ in April 1999. A follow-up inspection of the refinery in June 1999 concluded that only two alleged items remained outstanding, namely that the refinery failed to maintain the temperature required by our air permit at one of its incinerators and that five process wastewater sump vents did not meet applicable air emission control requirements. The alleged conditions that existed at the time have since changed. In May 2001, the TCEQ proposed an order covering some of the 1998 air and hazardous waste allegations and proposed the payment of a fine of \$562,675 and the implementation of a series of technical provisions requiring corrective actions. We dispute the allegations and the proposed penalty, and negotiations with the TCEQ are ongoing.

The TCEQ conducted another inspection at our Port Arthur refinery on April 4, 2003. In August 2003, we received a notice of enforcement regarding that inspection alleging 46 air-related violations. We dispute the allegations and negotiations with the TCEQ are ongoing.

Blue Island: Class Action Matters. In October 1994, our Blue Island refinery experienced an accidental release of used catalyst into the air. In October 1995, a class action, *Rosolowski v. Clark Refining & Marketing, Inc., et al.*, was filed against us seeking to recover damages in an unspecified amount for alleged property damage and non-permanent personal injury resulting from that catalyst release. The complaint underlying this action was later amended to add allegations of subsequent events that allegedly interfered with the use and enjoyment of neighboring property. In June 2000, our Blue Island refinery experienced an electrical malfunction that resulted in another accidental release of used catalyst into the air. Following the 2000 catalyst release, two cases were filed purporting to be class actions, *Madrigal et al. v. The Premcor Refining Group Inc.* and *Mason et al. v. The Premcor Refining Group Inc.* Both cases sought damages in an unspecified amount for alleged property damage and personal injury resulting from that catalyst release. *Mason* was voluntarily dismissed in 2004. *Rosolowski* and *Madrigal* have been consolidated for the purpose of conducting discovery, which is currently proceeding. Other single plaintiff cases regarding the same incidents are also pending. The cases are pending in Circuit Court of Cook County, Illinois.

Blue Island Reformulated Gasoline Notice of Violation. In the second quarter of 2004, we received a Notice of Violation from the U.S. EPA under the Clean Air Act for allegedly not meeting the minimum annual average emissions performance for reformulated gasoline from the Blue Island Refinery in 2001. The Blue Island

Table of Contents

Refinery only operated for approximately one month in 2001. We reached a settlement agreement with U.S. EPA on this matter in the fourth quarter of 2004 and the Notice of Violation has now been resolved.

People of the State of Illinois v. The Premcor Refining Group Inc.; Circuit Court of Cook County, Illinois. In this case the Illinois Attorney General's office filed suit alleging violations of environmental standards and other causes of action arising from operations at the former Blue Island refinery. We entered into a Consent Order with the State of Illinois to resolve this case. The Consent Order involves performing an assessment and remediation feasibility study of the Blue Island property.

People of the State of Illinois v. Clark Retail Enterprises, Inc. et al.; Circuit Court of Tazewell, Illinois. In this case the Illinois Attorney General's office filed suit alleging violations of environmental standards and other common law actions arising from operations of a retail site in Morton, Illinois. We have filed a motion to dismiss the lawsuit and are in discussions with the Attorney General's office and the Illinois EPA on disposition of the site.

Former Retail Sites Violation Notices. In the first quarter of 2004, we received 39 Violation Notices from the Illinois EPA as a result of remediation activities at 35 former retail sites in the State of Illinois. The notices do not contain any proposed penalties but penalties may be sought under the applicable law. We have responded to the Violation Notices and are continuing the remediation work being performed at these sites.

Alleged Asbestos and Benzene Exposure. We, along with numerous other defendants, have been named in certain individual lawsuits alleging personal injury resulting from exposure to asbestos or benzene. A majority of the claims have been filed by employees of third party independent contractors who purportedly were exposed while performing services at our Hartford and Port Arthur refineries. Some of the cases are in the early stages of litigation. Substantive discovery has not yet been concluded. It is impossible at this time for us to quantify our exposure from these claims, but, based on currently available information, we do not believe that any liability resulting from the resolution of these matters will have a material adverse effect on our financial condition, results of operations and cash flow.

New Source Review Permit Issues. New Source Review requirements under the Clean Air Act apply to newly constructed facilities, significant expansions of existing facilities, and significant process modifications and require new major stationary sources and major modifications at existing major stationary sources to obtain permits, perform air quality analysis and install stringent air pollution control equipment at affected facilities. The EPA previously commenced an industry-wide enforcement initiative regarding New Source Review and other laws. The EPA initiative, which includes sending numerous refineries information requests pursuant to Section 114 of the Clean Air Act, appears to target many items that the industry has historically considered routine repair, replacement, maintenance or other activity exempted from the New Source Review requirements.

We have responded to information requests from the EPA regarding New Source Review compliance at our Port Arthur and Lima refineries, both of which were purchased within the last ten years. We believe that any costs to respond to New Source Review issues at those refineries prior to our purchase are the responsibility of the prior owners and operators of those facilities.

At the Memphis refinery, under the purchase agreement, Williams is not responsible for any costs we incur arising out of EPA Section 114 proceedings. The Memphis refinery has installed advanced pollution controls that reduced the amount of additional control equipment that may be required. Williams has retained responsibility for any penalties that may arise due to non-compliance of capital improvements completed under their ownership.

Table of Contents**ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

There were no matters submitted to a vote of security holders during the fourth quarter of our fiscal year ended December 31, 2004.

Executive Officers of Registrant

The following is a list of our executive officers as of March 4, 2005:

<u>Name</u>	<u>Age</u>	<u>Position</u>
Jefferson F. Allen	59	Chief Executive Officer and Director
Dennis R. Eichholz	51	Senior Vice President and Controller
Michael D. Gayda	50	Senior Vice President General Counsel and Secretary
Henry M. Kuchta	48	President and Chief Operating Officer
Donald F. Lucey	52	Senior Vice President Commercial
Joseph D. Watson	40	Senior Vice President and Chief Financial Officer
James R. Voss	38	Senior Vice President and Chief Administrative Officer

Jefferson F. Allen has served as our chief executive officer since January 2005. Mr. Allen has served on the board of directors since February 2002 and was the chairman of the audit committee from February 2002 to December 2004. From June 1990 to September 2001, Mr. Allen served in various positions with Tosco Corporation, most recently as Tosco's president and chief financial officer. From November 1988 to June 1990, Mr. Allen served in various positions at Comfed Bancorp Inc., including chairman and chief executive officer.

Dennis R. Eichholz has served as senior vice president and controller of our company since February 2001. Since joining the Company's predecessor in 1988, Mr. Eichholz has held various financial positions, including vice president treasurer and director of tax. Prior to joining us, Mr. Eichholz held various corporate finance positions and began his career with Arthur Andersen & Co. in 1975.

Michael D. Gayda has served as our senior vice president general counsel and secretary since October 2002. Prior to this position he served as general counsel refining for Phillips Petroleum Company, following Phillips' acquisition of Tosco Corporation in September 2001. Prior to joining Phillips, from 1990 to 2001, Mr. Gayda served in various positions at Tosco Corporation, most recently serving as vice president and associate general counsel at Tosco Refining Company, a division of Tosco Corporation, from 1996 to 2001. Prior to joining Tosco, Mr. Gayda spent 11 years at Pacific Enterprises, predecessor of Sempra Energy, in various positions, including special counsel.

Henry M. Kuchta has served as our president since January 2003 and chief operating officer since April 2002. From April 2002 to December 2002, Mr. Kuchta served as executive vice president refining. Prior to this position he served as business development manager for Phillips 66 Company, following Phillips' acquisition of Tosco Corporation in September 2001. Prior to joining Phillips, Mr. Kuchta served in various corporate, commercial and refining positions at Tosco from 1993 to 2001. Prior to joining Tosco, Mr. Kuchta spent 12 years at Exxon Corporation in various refining, engineering and financial positions, including assignments overseas. Mr. Kuchta is the brother of the vice president of domestic and international crude purchasing for PRG.

Edgar Filing: PREMCOR INC - Form 10-K

Donald F. Lucey has served as senior vice president commercial for PRG since February 2004 and as vice president commercial for PRG from April 2002 to February 2004. Mr. Lucey has served as vice president commercial for Premcor Inc. since April 2002. Prior to joining us, Mr. Lucey worked at Tosco Corporation, subsequently at Phillips Petroleum Company, managing Atlantic Basin fuel oil activities. Prior to joining Tosco, Mr. Lucey worked with Phibro Energy in their fuel oil products and solid fuels departments both in the United States and abroad. Mr. Lucey has held various positions in the oil industry and other commodity industries since 1976.

Table of Contents

Joseph D. Watson has served as senior vice president and chief financial officer since January 2005. Mr. Watson served as senior vice president corporate development, treasurer and assistant secretary of our company from July 2003 to December 2004. Mr. Watson served as our senior vice president corporate development from September 2002 to July 2003 and as our senior vice president and chief administrative officer from March 2002 to September 2002. He served as president of The e-Place.com, Ltd., a wholly owned subsidiary of Tosco Corporation, and as vice president of Tosco Shared Services from November 2000 to February 2002. He previously held various positions with Tosco from 1993 to 2000. From 1991 to 1993, he served as vice president of Argus Investments, Inc., a private investment company.

James R. Voss has served as our senior vice president and chief administrative officer since September 2002. From December 2000 to September 2002, Mr. Voss served as our vice president and director of human resources. From June 1999 to December 2000, Mr. Voss served as the director of human resources for Swank Audio Visuals, Inc. and from October 1996 to June 1999, he served as a human resource manager of Foodmaker, Inc. Prior to joining Foodmaker, Inc., he spent 10 years in human resources management, operations and labor relations with United Parcel Service.

Table of Contents**PART II****ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES**

Common stock. Premcor Inc.'s common stock trades on the New York Stock Exchange under the symbol "PCO". As of March 4, 2005, Premcor Inc.'s common stock was held by 31 stockholders of record and an estimated 39,000 additional stockholders whose shares were held for them in street name or nominee accounts. Set forth below are the high and low closing sale prices per share of our common stock for each quarter of 2004 and 2003, as reported on the NYSE Composite Tape. Premcor USA Inc., a direct wholly owned subsidiary of Premcor Inc., owns 100% of the outstanding common stock of PRG.

<u>Quarter Ended</u>	<u>Sales Price per Share</u>	
	<u>High</u>	<u>Low</u>
2004:		
March 31	\$ 31.94	\$ 25.48
June 30	\$ 38.14	\$ 29.68
September 30	\$ 40.83	\$ 32.19
December 31	\$ 44.73	\$ 36.90
2003:		
March 31	\$ 26.00	\$ 19.28
June 30	\$ 25.70	\$ 20.84
September 30	\$ 24.50	\$ 21.30
December 31	\$ 26.00	\$ 22.06

During the fourth quarter of 2004, we announced a \$0.02 dividend per share; we also announced a \$0.02 dividend per share in the first quarter of 2005. Future dividends on our common stock, if any, will be at the discretion of our board of directors and will depend on, among other things, our results of operations, cash requirements and surplus, financial condition, contractual restrictions and other factors that our board of directors may deem relevant. Premcor has no restrictions on its ability to pay dividends; however, PRG's ability to pay dividends is effectively limited by the terms of its credit facility and debt instruments.

Purchases of Common Stock. We did not repurchase any of our common stock in 2004 and we have no plans to do so in the foreseeable future.

Table of Contents**ITEM 6. SELECTED FINANCIAL DATA**

The following table presents selected financial and operating data for Premcor Inc. and PRG. The data presented is Premcor Inc. data unless otherwise noted. The results of operations and financial condition of Premcor Inc. are materially the same as PRG. The selected statement of operations and cash flows data for the years ended December 31, 2004, 2003 and 2002 and the selected balance sheet data as of December 31, 2004 and 2003 are derived from our audited consolidated financial statements including the notes thereto appearing elsewhere in this Annual Report on Form 10-K. The selected statement of operations and cash flow data for the years ended December 31, 2001 and 2000 and the selected balance sheet data as of December 31, 2002, 2001, and 2000 have been derived from our audited consolidated financial statements, including the notes thereto, not included in this Annual Report on Form 10-K. The 2001 and 2000 financial data for PRG has been restated to give retroactive effect to the contribution of the Sabine River Holding Corp. common stock from Premcor Inc. to PRG. The data below reflects the closure of our Blue Island refinery in January 2001, the closure of our Hartford refinery in September 2002, the acquisition of our Memphis refinery in March 2003 and the acquisition of our Delaware City refinery in May 2004. This table should be read in conjunction with the information contained in Management's Discussion and Analysis of Financial Condition and Results of Operations and the Consolidated Financial Statements and related notes included elsewhere in this Annual Report on Form 10-K.

	Year Ended December 31,				
	2004	2003	2002	2001	2000
Statement of operations data:					
Net sales and operating revenues (1)	\$ 15,334.8	\$ 8,803.9	\$ 5,906.0	\$ 5,985.0	\$ 7,162.3
Cost of sales (1)	13,287.2	7,719.2	5,235.0	4,818.9	6,423.1
Operating expenses	819.4	524.9	432.2	467.7	467.7
General and administrative expenses (2)	150.6	84.7	65.8	63.3	53.0
Depreciation and amortization	153.9	106.2	88.9	91.9	71.8
Refinery restructuring and other charges	19.5	38.5	172.9	176.2	
Operating income (loss)	904.2	330.4	(88.8)	367.0	146.7
Interest and finance expense, net (3)	(128.3)	(115.1)	(101.8)	(139.5)	(82.2)
(Loss) gain on extinguishment of debt (4)	(3.6)	(27.5)	(19.5)	8.7	
Income tax (provision) benefit	(288.8)	(64.0)	81.3	(52.4)	25.8
Minority interest in subsidiary			1.7	(12.8)	(0.6)
Income (loss) from continuing operations	483.5	123.8	(127.1)	171.0	89.7
Loss from discontinued operations, net of tax (5)	(5.6)	(7.2)		(18.0)	
Net income (loss)	477.9	116.6	(127.1)	153.0	89.7
Preferred stock dividends			(2.5)	(10.4)	(9.6)
Net income (loss) available to common stockholders	\$ 477.9	\$ 116.6	\$ (129.6)	\$ 142.6	\$ 80.1
Income (loss) from continuing operations per share:					
Basic	\$ 5.73	\$ 1.70	\$ (2.65)	\$ 5.05	\$ 2.79
Diluted	\$ 5.58	\$ 1.68	\$ (2.65)	\$ 4.65	\$ 2.55
Weighted average common shares outstanding:					
Basic	84.5	72.8	49.0	31.8	28.8
Diluted	86.5	73.6	49.0	34.5	31.5
PRG:					
Net sales and operating revenues (1)	\$ 15,330.9	\$ 8,802.2	\$ 5,905.8	\$ 5,985.0	\$ 7,162.3
Income (loss) from continuing operations	481.1	124.7	(114.4)	158.9	83.8
Cash flow data:					
Cash flows from operating activities	\$ 1,016.8	\$ 182.4	\$ 15.9	\$ 439.2	\$ 124.4

Edgar Filing: PREMCOR INC - Form 10-K

Cash flows used in investing activities (6)	(1,751.5)	(921.3)	(0.5)	(391.9)	(375.3)
Cash flows from (used in) financing activities	847.3	787.2	(214.1)	(66.3)	234.8
Capital expenditures for property, plant and equipment	516.3	229.8	114.3	94.5	390.7
Capital expenditures for turnarounds	142.5	31.5	34.3	49.2	31.5
Refinery acquisition expenditures	871.2	476.0			
Earn-out payment associated with refinery acquisition	13.4	14.2			

Table of Contents

	Year Ended December 31,				
	2004	2003	2002	2001	2000
Key operating statistics:					
Production (barrels per day in thousands)	649.7	524.6	438.2	463.4	477.3
Total throughput (barrels per day in thousands)	638.7	515.4	419.8	450.3	472.6
Total throughput (millions of barrels)	233.8	188.1	153.2	160.5	171.3
Per barrel of throughput (9):					
Gross margin	\$ 8.76	\$ 5.77	\$ 4.45	\$ 7.27	\$ 4.32
Operating expenses	3.51	2.79	2.82	2.91	2.73
Balance sheet data:					
Premcor Inc:					
Cash, cash equivalents and short-term investments (7)	\$ 822.4	\$ 499.2	\$ 234.0	\$ 542.6	\$ 291.8
Working capital (8)	1,224.3	860.1	320.9	482.6	325.0
Total assets	5,689.6	3,715.3	2,323.0	2,509.8	2,469.1
Long-term debt	1,827.5	1,452.1	924.9	1,472.8	1,516.0
Exchangeable preferred stock				94.8	90.6
Stockholders' equity	2,134.4	1,145.2	704.0	294.7	152.1
Cash dividends per share	\$ 0.02	\$	\$	\$	\$
PRG:					
Cash, cash equivalents and short-term investments (7)	\$ 678.3	\$ 445.2	\$ 183.1	\$ 515.0	\$ 252.9
Working capital (8)	1,046.1	778.1	243.2	429.2	261.1
Total assets	5,597.6	3,659.8	2,246.3	2,477.9	2,414.0
Long-term debt	1,817.6	1,441.8	884.8	1,328.4	1,341.0
Stockholders' equity	1,902.5	1,026.6	627.8	443.8	328.7

- (1) Cost of sales includes the net effect of the buying and selling of crude oil to supply our refineries. Operating revenue and cost of sales for 2002, 2001 and 2000 have been reclassified to conform to the fourth quarter 2003 application of EITF 03-11 *Reporting Gains and Losses on Derivative Instruments That Are Subject to SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, and Not Held for Trading Purposes*, effective as of January 1, 2003. The reclassification had no effect on previously reported operating income (loss) or net income (loss).
- (2) Stock based compensation, which is included in general and administrative expenses, consisted of \$19.6 million, \$17.6 million, \$14 million, nil and nil as of December 31, 2004, 2003, 2002, 2001 and 2000, respectively.
- (3) Interest and finance expense, net, included amortization of debt issuance costs of \$8.5 million, \$9.1 million, \$12.3 million, \$14.9 million, and \$12.4 million for the years ended December 31, 2004, 2003, 2002, 2001, and 2000, respectively. Interest and finance expense, net, also included interest on all indebtedness, net of capitalized interest and interest income.
- (4) In 2002, we elected the early adoption of Statement of Financial Accounting Standard No. 145 and, accordingly, have included the gain (loss) on extinguishment of debt in *Income (loss) from continuing operations* as opposed to an extraordinary item, net of tax, in our statement of operations. We have accordingly restated our statement of operations and statement of cash flows for 2001.
- (5) Discontinued operations is net of an income tax benefit of \$3.6 million, \$4.4 million and \$11.5 million for the years ended December 31, 2004, 2003 and 2001, respectively.
- (6) In 2004, the Company began to classify its investment in auction rate securities as short-term investments. These amounts were previously included in cash and cash equivalents, such amounts have been reclassified in the accompanying consolidated financial statements to conform to the current period classification. The reclassification was made because the certificates had stated maturities beyond three months. The reclassification resulted in changes in the consolidated statement of cash flows within the cash and cash equivalent balances and investing activities and impacted cash flows used in investing activities by \$(211) million, \$144 million, \$(239) million and \$0 million for the years ended December 31, 2003, 2002, 2001 and 2000, respectively.
- (7) Cash, cash equivalents, and short-term investments includes \$69.1 million, \$66.6 million, \$61.7 million, \$30.8 million and nil of cash and cash equivalents restricted for debt service as of December 31, 2004, 2003, 2002, 2001 and 2000, respectively.
- (8) Working capital is calculated by subtracting total current assets from total current liabilities.
- (9) In order to assess our operating performance, we compare our actual gross margin per barrel (net sales and operating revenues less cost of sales divided by total throughput) and our operating expenses per barrel (operating expenses divided by total throughput).

Table of Contents

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Overview

This Annual Report on Form 10-K represents information for two registrants, Premcor Inc. and its indirectly wholly owned subsidiary, The Premcor Refining Group Inc., or PRG. PRG is the principal operating company and together with its wholly owned subsidiary, Sabine River Holding Corp. and its subsidiaries, or Sabine, owns and operates four refineries. Sabine's principal operating company is Port Arthur Coker Company L.P., or PACC. All of our employees, with the exception of certain executives, are employed by PRG and PACC. The results of operations for Premcor Inc. principally reflect the results of operations of PRG, except for certain pipeline operations, general and administrative costs, interest income, and interest expense at stand-alone Premcor Inc. and/or its other subsidiaries. This Management's Discussion and Analysis of Financial Condition and Results of Operations reflects the results of operations and financial condition of Premcor Inc. and subsidiaries and the discussions provided are equally applicable to Premcor Inc. and PRG except where indicated otherwise.

We are one of the largest independent petroleum refiners and suppliers of unbranded transportation fuels, heating oil, petrochemical feedstocks, petroleum coke and other petroleum products in the United States. We currently own and operate four refineries, which are located in Port Arthur, Texas; Lima, Ohio; Memphis, Tennessee; and Delaware City, Delaware; with a combined crude oil volume processing capacity, known as throughput capacity, of approximately 800,000 barrels per day, or bpd. We sell petroleum products in the Midwest, the Gulf Coast, Northeastern and Southeastern United States. We sell our products on an unbranded basis to approximately 1,200 distributors and chain retailers through our own product distribution system and an extensive third-party owned product distribution system, as well as in the spot market.

Recent Developments in 2005

We announced on January 27, 2005 that our Board of Directors had declared a dividend of \$.02 per share payable on March 15, 2005 to shareholders of record on March 1, 2005.

Factors Affecting Comparability

Our results over the past three years have been affected by the following events, which must be understood in order to assess the comparability of our period to period financial performance and condition.

Acquisition of the Delaware City refinery and related financings

Effective May 1, 2004, we completed an agreement with Motiva Enterprises LLC (Motiva) to purchase its Delaware City refining complex located in Delaware City, Delaware. The Delaware City refinery has a rated crude unit throughput capacity of approximately 190,000 bpd. Also included in the purchase was a 2,400 tons per day petroleum coke gasification unit, a 180 megawatt cogeneration facility, 8.5 million barrels of crude oil, intermediates, blendstock, and product tankage and a 50,000 bpd truck-loading rack. The purchase price was \$800 million (\$780 million cash and \$20 million assumed liabilities), plus additional petroleum inventories valued at \$90 million and approximately \$2 million in transaction fees. In addition, Motiva will be entitled to receive contingent purchase payments of \$25 million per year up to a total of \$75 million over a three-year period depending on the amount of crude oil processed at the refinery and the level of refining margins during that period, and

Edgar Filing: PREMCOR INC - Form 10-K

a \$25 million payment per year up to a total of \$50 million over a two-year period depending on the achievement of certain performance criteria at the gasification facility. Any amount we pay to Motiva for the contingent consideration will be recorded as goodwill. Such goodwill will not be amortized but will be subject to an annual impairment test.

The Delaware City refinery is a high-conversion medium and heavy high-sulfur crude oil refinery. Major process units include a crude unit, a fluid coking unit, a fluid catalytic cracking unit, a high pressure

Table of Contents

hydrocracking unit, a reformer unit and a coke gasification unit. Primary products include regular and premium conventional and reformulated gasoline, low-sulfur diesel, heating oil and jet fuel. The refinery's production is sold in the U.S. Northeast via pipeline, barge and truck distribution. The refinery's petroleum coke production is sold to third parties or gasified to fuel the cogeneration facility, which is designed to supply electricity and steam to the refinery as well as outside electrical sales to third parties.

The Company financed the acquisition from a portion of the proceeds from its April 2004 public common stock offering of 14.9 million shares which provided net proceeds of \$490 million; from PRG's \$400 million senior notes offering completed April 2004 of which \$200 million, due in 2011, bear interest at 6¹/₈% per annum and \$200 million, due in 2014, bear interest at 6³/₄% per annum; and from available cash.

The acquisition of the Delaware City refinery assets was accounted for using the purchase method, and the results of operations of these assets have been included in our results from the date of acquisition. In the fourth quarter of 2004, we adjusted the purchase price allocation based on the revised value of the long-term liabilities (primarily post-retirement benefits) that we assumed. The adjusted preliminary purchase price allocation, subject to finalization, is as follows:

Current assets	\$ 128.3
Property, plant & equipment	755.9
Other assets	4.4
Accrued expenses and other	(1.6)
Other long-term liabilities	(15.8)
	<hr/>
Expenditures for refinery acquisition	\$ 871.2
	<hr/>

In conjunction with the acquisition of the Delaware City refinery, We entered into an agreement, effective May 1, 2004, with the Saudi Arabian Oil Company for the supply of 105,000 bpd of crude oil, however, due to certain quota restrictions the current supply is 85,000 bpd. The agreement has terms extending to April 30, 2005, with automatic one-year extensions thereafter unless terminated at the option of either party. The crude oil is priced by a market-based formula as defined in the agreement. We also entered into a product offtake agreement with Motiva that provides for the delivery by Premcor to Motiva of approximately 36,700 bpd of finished light petroleum products, such as gasoline and heating oil. The agreement was effective May 1, 2004, and the main portion of the offtake agreement has terms extending for six months with automatic renewals until canceled by either party.

For federal income tax purposes, we have incurred, as a result of the April 2004 equity offering, a stock ownership change of more than 50%, determined over the preceding three-year period. Under federal tax law, the more than 50% stock ownership change has resulted in an annual limitation being placed on the amount of regular and alternative minimum tax net operating losses, and certain other losses and tax credits (collectively tax attributes) that may be utilized in any given year. Accordingly, our ability to utilize tax attributes could be affected in both timing and amount. However, management believes such annual limitation will not restrict our ability to significantly utilize our tax attributes over the applicable carryforward periods. Therefore, at this time, we do not anticipate the need for an additional valuation allowance as a result of this more than 50% stock ownership change.

Acquisition of the Memphis refinery and related financings

Effective March 3, 2003, we completed the acquisition of the Memphis, Tennessee refinery and related supply and distribution assets from The Williams Companies, Inc. and certain of its subsidiaries, or Williams. The purchase price of \$474 million included \$310 million for the refinery,

Edgar Filing: PREMCOR INC - Form 10-K

supply and distribution assets, approximately \$159 million for crude and product inventories and approximately \$5 million in transaction fees. The Memphis refinery has a rated crude oil throughput capacity of 190,000 bpd but typically processes

Table of Contents

approximately 155,000 bpd. The related assets include two truck-loading racks; three petroleum terminals in the area; supporting pipeline infrastructure that transports both crude oil and refined products; use of crude oil tankage at St. James, Louisiana; and an 80-megawatt power plant adjacent to the refinery.

The acquisition of the Memphis refinery assets was accounted for using the purchase method, and the results of operations of these assets have been included in our results from the date of acquisition. In the third quarter of 2003, we adjusted the purchase price allocation based on independent appraisals and other evaluations. The adjusted purchase price allocation is as follows:

	Premcor Inc.	PRG
	<u> </u>	<u> </u>
Current assets	\$ 174.0	\$ 174.0
Property, plant & equipment	317.5	293.5
Accrued expenses and other	(2.7)	(2.7)
Current portion of long-term debt	(0.3)	
Long-term debt (capital leases)	(10.2)	
Other long-term liabilities	(2.3)	(2.3)
	<u> </u>	<u> </u>
Expenditures for refinery acquisition	<u>\$ 476.0</u>	<u>\$ 462.5</u>

As part of the purchase agreement, we assumed liabilities of \$15.5 million that related to capital lease obligations, cancellation fees related to Tier 2 technology that we will not utilize and environmental remediation activity. Williams assigned several leases to us including two capitalized leases that relate to the leasing of crude oil and product pipelines that are within the Memphis refinery system connecting the refinery to storage facilities and other third party pipelines. Both capital leases have 15-year terms with approximately 13 years of their terms remaining.

The purchase agreement also provides for contingent participation, or earn-out, payments up to a maximum aggregate of \$75 million to Williams, or its assignee over the next seven years, depending on the level of refining margins during that period. Any amounts we pay for the contingent consideration will be recorded as goodwill. Such goodwill will not be amortized, but will be subject to an annual impairment evaluation. As of December 31, 2004, we had paid \$27.6 million of contingent consideration.

PRG acquired the refinery and related assets utilizing a portion of the proceeds from the issuance of \$525 million in senior notes and utilizing capital contributions from Premcor Inc., which were funded from the proceeds of a public and private offering of common stock. Certain of the Memphis pipeline assets and related liabilities were acquired or assumed by The Premcor Pipeline Co., an indirect subsidiary of Premcor Inc. PRG also amended and restated its previous credit agreement to allow for the acquisition. See [Liquidity and Capital Resources](#) [Cash Flows from Financing Activities](#) and [Credit Agreements](#) for additional details of the financings.

Refinery Restructuring and Other Charges

During the year ended December 31, 2004, we recorded refinery restructuring and other charges of \$19.5 million. The charges included \$7.3 million related to the relocation of our St. Louis general office to its Connecticut headquarters, \$3.1 million related to litigation costs associated with non-operating assets and \$9.1 million related to environmental charges primarily for additional estimated costs related to cleanup at the Village of Hartford and additional remediation activities at our other sites.

Edgar Filing: PREMCOR INC - Form 10-K

In 2003, we recorded refinery restructuring and other charges of \$38.5 million, which included a \$20.8 million charge related to closure costs and asset write-offs related to the sale of certain Hartford refinery assets and the Blue Island refinery closure, a \$10.2 million charge related to environmental remediation and litigation costs associated with closed and previously-owned facilities, and a net \$7.5 million charge related to our planned closure of the St. Louis administrative office. These activities and transactions are described more fully below.

Table of Contents

In 2002, we recorded refinery restructuring and other charges of \$172.9 million (\$168.7 million for PRG), which consisted of a \$137.4 million charge related to the ceasing of refinery operations at our Hartford, Illinois refinery, \$32.4 million charge related to management, refinery operations, and administrative restructuring in 2002, a \$2.5 million charge related to the termination of certain guarantees at PACC as part of the Sabine restructuring, a \$1.4 million charge related to idled assets and a \$4.2 million charge related to the write-down of Premcor Inc.'s interest in Clark Retail Enterprises, Inc., or CRE, partially offset by a benefit of \$5.0 million related to the unanticipated sale of a portion of previously written-off Blue Island refinery assets.

Below are further discussions of the Hartford and Blue Island refinery closures and the management, refinery, and administrative function restructurings.

Refinery Closures and Asset Sales. In late September 2002, we ceased refining operations at our Hartford refinery after concluding there was no economically viable method of reconfiguring the refinery to produce fuels meeting new gasoline and diesel fuel specifications mandated by the federal government. The closure resulted in a pretax charge of \$137.4 million in 2002, which included a \$70.7 million non-cash, write-down of long-lived assets to their estimated fair value of \$49.0 million; a \$4.8 million non-cash, write-down of current assets; a \$60.6 million charge related to employee severance, plant closure/equipment remediation, and site clean-up and environmental matters; and a \$1.3 million charge related to postretirement benefits that were extended to certain employees who were nearing the retirement requirements. We continue to utilize our storage and distribution facilities at both the Blue Island and Hartford refinery sites.

In 2003, we sold certain of the processing units and ancillary assets at the Hartford refinery to ConocoPhillips for \$40 million. We have also entered into agreements with ConocoPhillips to integrate certain of our remaining facilities with the assets they purchased from us and to receive from and provide to ConocoPhillips certain services on an on-going basis. The \$20.8 million charge in 2003 primarily related to the sale transaction and subsequent agreements and included the write-down of the refinery assets held for sale, the write-off of certain storage and distribution assets included in property, plant and equipment, and certain other costs of the sale.

In the future, we expect the only significant effect on cash flows related to our closed refinery facilities will result from the environmental site remediation at both sites and equipment dismantling at our Blue Island site. Equipment dismantling at our Blue Island site is expected to be completed by the end of 2005. In 2004, we signed a consent order with the State of Illinois for the Blue Island site investigation. Discussions continue on the Hartford site and we have begun voluntary remediation investigations on this site. Our site clean-up and environmental liability takes into account costs that are reasonably foreseeable at this time. As the site remediation plans are finalized and work is performed, further adjustments of the liability may be necessary and such adjustments may be material. In 2003, we recorded a charge of \$10.2 million related to our environmental remediation activity. This charge included estimated survey, design, and clean-up costs in relation to the Village of Hartford, costs related to the default of a third party to provide certain dismantling activity at our Blue Island site and revised estimates for remediation activity at a previously owned terminal that resulted from further analysis of the site in 2003. In 2004, we recorded a charge of \$9.1 million related to our environmental remediation activity. This charge was primarily for additional estimated costs related to cleanup at the Village of Hartford and additional remediation activities at our other sites.

In 2002, we obtained environmental risk insurance policies covering the Blue Island refinery site. This insurance program allows us to quantify and, within the limits of the policies, cap our cost to remediate the site, and provide insurance coverage from future third party claims arising from past or future environmental releases. The remediation cost overrun policy has a term of ten years and, subject to certain exceptions and exclusions, provides \$25 million in coverage in excess of a self-insured retention amount of \$26 million. The pollution legal liability policy provides for \$25 million in aggregate coverage and per incident coverage in excess of a \$100,000 deductible.

Table of Contents

Management, Refinery Operations and Administrative Restructuring. In 2002, we restructured our executive management team resulting in the recognition of severance expense of \$5.0 million and non-cash stock-based compensation expense of \$5.8 million. In addition, we incurred a charge of \$5.0 million for the cancellation of a monitoring agreement with one of our common stock owners. See *Related Party Transactions* Blackstone for more details of the agreement. In the second quarter of 2002, we commenced a restructuring of our St. Louis-based general and administrative operations and recorded a charge of \$6.5 million for severance, outplacement and other restructuring expenses relating to the elimination of 107 hourly and salaried positions. In the third quarter of 2002, we announced plans to reduce our non-represented workforce at our Port Arthur, Texas and Lima, Ohio refineries and make additional staff reductions at our St. Louis administrative office. We recorded a charge of \$10.1 million for severance, outplacement and other restructuring expenses relating to the elimination of 140 hourly and salaried positions. Included in this charge was \$1.3 million related to post-retirement benefits that were extended to certain employees who were nearing the retirement requirements. Reductions at the refineries occurred in October 2002 and those at the St. Louis office occurred in 2003.

As a result of the Memphis refinery acquisition, the number of positions to be eliminated at the St. Louis office was reduced by 25 and we recorded a reduction in the restructuring liability of \$1.6 million in the first quarter of 2003. In May 2003, we announced that we would be closing the St. Louis office and moving the administrative functions to the Connecticut office over the next twelve months. The office move, which was completed in 2004, cost \$14.8 million, which included \$4.3 million of severance related benefits and \$10.5 million of other costs such as training, relocation and the movement of physical assets. The severance related costs were amortized over the future service period of the affected employees and the other costs were expensed as incurred.

The following table summarizes the expenses associated with the administrative restructuring and provides a reconciliation of the administrative restructuring liability as of December 31, 2004 and 2003:

	<u>Severance</u>	<u>Other Costs</u>	<u>Total Costs</u>
Summary of Restructuring Expenses:			
Cumulative expenses recorded to date	\$ 4.3	\$ 10.5	\$ 14.8
Liability Activity:			
Ending balance, December 31, 2002	\$ 4.9	\$	\$ 4.9
Expenses recorded for this year	5.0	4.1	9.1
Adjustments	(1.6)		(1.6)
Cash outflows	(3.1)	(4.1)	(7.2)
	<u>5.2</u>	<u></u>	<u>5.2</u>
Balance, December 31, 2003	5.2		5.2
Expenses recorded for this year	0.9	6.4	7.3
Cash outflows	(6.1)	(6.4)	(12.5)
	<u></u>	<u></u>	<u></u>
Ending balance, December 31, 2004	\$	\$	\$
	<u></u>	<u></u>	<u></u>

Extinguishment of Debt

In 2004, as a result of the early extinguishment of a \$785 million credit facility, which was replaced by a \$1 billion credit facility, we recorded a loss of \$3.6 million representing the write-off of unamortized deferred financing costs for the year ended December 31, 2004.

Edgar Filing: PREMCOR INC - Form 10-K

In 2003, we redeemed the remaining principal balance of our 11½% subordinated debentures; repaid our \$240 million floating rate loan; redeemed the outstanding balances of our 8^{7/8}% senior subordinated notes, 8^{5/8}% senior notes, and 8^{3/8}% senior notes; purchased in the open market a portion of PACC's 12½% senior notes; and amended our credit agreement in conjunction with the Memphis acquisition. We recorded a loss on extinguishment of long-term debt of \$27.5 million, which included cash premiums associated with the early repayment of long-term debt of \$17.2 million, a write-off of unamortized deferred financing costs of \$9.4 million related to this debt and the amended credit agreement and a write-off of unamortized note discounts of \$0.9

Table of Contents

million. PRG recorded a loss on extinguishment of long-term debt of \$25.2 million which excluded the cash premium paid in relation to the redemption of 11½% subordinated debentures, which were held by Premcor USA.

In 2002, we redeemed the outstanding balances of our 10⁷/₈% senior notes, 9½% senior notes, senior secured bank loan and purchased a portion of our 11½% subordinated debentures. We recorded a loss on extinguishment of long-term debt of \$19.5 million related to these early repayments. The loss included premiums associated with the early repayment of long-term debt of \$9.4 million, a write-off of unamortized deferred financing costs related to this debt of \$9.5 million and the write-off of a prepaid premium for an insurance policy guaranteeing the interest and principal payments on Sabine's long-term debt of \$0.6 million. Related to the redemption of the 9½% senior notes and the repayment of the senior secured bank loan, PRG recorded a loss of \$9.3 million, of which \$0.9 million related to premiums, \$7.8 million related to the write-off of deferred financing costs and \$0.6 million related to the write-off of debt guarantee fees at Sabine.

Discontinued Operations

In connection with the 1999 sale of PRG's retail assets to Clark Retail Enterprises, Inc. (CRE), PRG assigned certain leases and subleases of retail stores to CRE. Subject to certain defenses, PRG remained jointly and severally liable for CRE's obligations under approximately 150 of these leases, including payment of rent and taxes. PRG may also be contingently liable for environmental obligations at these sites. In 2002, CRE and its parent company, Clark Retail Group, Inc., filed a voluntary petition for reorganization under Chapter 11 of the U.S. Bankruptcy Code. In July 2004, the CRE bankruptcy estate was liquidated and the case dismissed. As of December 31, 2004, PRG was subleasing 34 operating stores, the leases on 29 stores had either been terminated or expired, the leases on 87 operating stores were held by third parties and PRG is in the process of buying out the leases on the two remaining stores. In 2004, PRG recorded an after-tax charge of \$5.6 million. These charges represent the estimated net present value of its remaining liability under the current operating stores that were subleased, net of estimated sublease income, and other direct costs. In 2003, PRG recorded an after-tax charge of \$7.2 million representing the estimated net present value of its remaining liability under the current operating stores that were subleased, net of estimated sublease income, and other direct costs. A portion of the \$21.6 million liability was established pursuant to an environmental indemnity agreement with CRE in connection with our 1999 sale of retail assets. The environmental indemnity obligation as it relates to the CRE retail properties was not extended to the buyers of CRE's retail assets in the recent bankruptcy proceedings.

Total payments on leases and subleases upon which we may remain jointly and severally liable, subject to certain defenses, are currently estimated as follows: (in millions) 2005 \$7, 2006 \$7, 2007 \$7, 2008 \$7, 2009 \$7 and in the aggregate thereafter \$30.

The following table reconciles the activity and balance of the liability for the lease obligations as well as our environmental liability for previously owned and leased retail sites:

	Lease Obligations	Environmental Obligations of Previously Owned and Leased Sites	Total Discontinued Operations
Beginning balance, December 31, 2002	\$	\$ 23.0	\$ 23.0
Net present value of lease obligations	8.6		8.6
Accretion and other expenses	3.2		3.2
Net cash outlays	(4.4)	(1.8)	(6.2)

Edgar Filing: PREMCOR INC - Form 10-K

Balance, December 31, 2003	\$ 7.4	\$ 21.2	\$ 28.6
Accretion and other expenses	9.1		9.1
Net cash outlays	(4.1)	0.4	(3.7)
Ending balance, December 31, 2004	\$ 12.4	\$ 21.6	\$ 34.0

Table of Contents**Factors Affecting Operating Results**

Our earnings and cash flows from operations are primarily affected by the relationship between refined product prices and the prices for crude oil and other feedstocks. The cost to acquire crude oil and other feedstocks and the price of refined products ultimately sold depend on numerous factors beyond our control, including the supply of, and demand for, crude oil, gasoline and other refined products which, in turn, depend on, among other factors, changes in domestic and foreign economies, weather conditions, domestic and foreign political affairs, production levels, the availability of imports, the marketing of competitive fuels, pipeline capacity, and the extent of government regulation. Our net sales and operating revenues fluctuate significantly with movements in industry refined product prices, our cost of sales fluctuate significantly with movements in crude oil prices and our operating expenses fluctuate with movements in the price of natural gas. The effect of changes in crude oil prices on our operating results is influenced by how the prices of refined products adjust to reflect such changes.

Crude oil and other feedstock costs and the price of refined products have historically been subject to wide fluctuation. Expansion of existing facilities and installation of additional refinery crude distillation and upgrading facilities, price volatility, international political and economic developments and other factors beyond our control are likely to continue to play an important role in refining industry economics. These factors can impact, among other things, the level of inventories in the market resulting in price volatility and a reduction in product margins. Moreover, the industry typically experiences seasonal fluctuations in demand for refined products, such as for gasoline during the summer driving season and for home heating oil during the winter, primarily in the Northeast and Midwest.

In order to assess our operating performance, we compare our refining margins (net sales and operating revenues less cost of sales) against a benchmark industry refining margin. The industry refining margin is based on a crack spread. For example, one such crack spread is calculated by assuming that two barrels of benchmark light low-sulfur crude oil are converted, or cracked, into one barrel of conventional gasoline and one barrel of high sulfur diesel fuel. This is referred to as the 2/1/1 industry refining margin. We calculate the benchmark industry refining margin using the market value of U.S. Gulf Coast gasoline and diesel fuel against the market value of West Texas Intermediate, or WTI, crude oil and refer to that benchmark as the Gulf Coast 2/1/1 industry refining margin, or simply, the Gulf Coast industry refining margin. The Gulf Coast industry refining margin is expressed in dollars per barrel and is a proxy for the per barrel margin that a sweet crude oil refinery situated on the Gulf Coast would earn assuming it processed WTI crude oil and produced and sold the benchmark production of conventional gasoline and high sulfur diesel fuel. We utilize the Gulf Coast 2/1/1 industry refining margin as a benchmark for our Port Arthur and Memphis refinery operations. We utilize the Chicago 3/2/1 industry refining margin as a benchmark for our Lima refinery operations. We utilize the New York Harbor Reformulated Gasoline 3/2/1 industry refining margin, or NYH RFG 3/2/1 as a benchmark for our Delaware City refinery operations. Our actual results will vary as our crude oil and product slates differ from the benchmarks and for other ancillary costs that are not included in the benchmarks, such as crude oil and product grade differentials, transportation costs, storage and credit fees, inventory fluctuations and price risk management activities. As explained below, each of our refineries, depending on market conditions, has certain feedstock costs and/or product value advantages and disadvantages as compared to the benchmark.

Our Port Arthur and Delaware City refineries are able to process significant quantities of heavy high-sulfur crude oil that has historically cost less than WTI crude oil. For the Port Arthur refinery we measure the cost advantage of heavy high-sulfur crude oil by calculating the spread between the value of Maya crude oil, a heavy crude oil produced in Mexico, to the value of WTI crude oil, a light low-sulfur crude oil. We use Maya crude oil for this measurement because a significant amount of our heavy high-sulfur crude oil throughput at Port Arthur is Maya. For the Delaware City refinery we measure the cost advantage of the medium to heavy high-sulfur crude oil by calculating the spread between the value of Arab Medium crude oil, produced in Saudi Arabia, to the value of WTI crude oil. In addition, since we are able to source both domestic pipeline crude oil and foreign tanker crude oil to our refineries, the value of foreign crude oil relative to domestic crude oil is also an important factor affecting our operating results. Since many foreign crude oils other than Maya are priced relative to the market value of a

Table of Contents

benchmark North Sea crude oil known as Dated Brent, we also measure the cost advantage of foreign crude oil by calculating the spread between the value of Dated Brent crude oil to the value of West Texas Intermediate crude oil.

We have crude oil supply contracts that provide for our purchase of crude oil from PMI Comercio Internacional, S.A. de C.V., an affiliate of Petroleos Mexicanos, the Mexican state oil company, or PEMEX. One of these contracts is a long-term agreement, under which we currently purchase approximately 186,000 bpd of Maya crude oil, designed to provide us with a stable and secure supply of Maya crude oil. Under the terms of this agreement, PACC is obligated to buy Maya crude oil from the affiliate of PEMEX and the affiliate of PEMEX is obligated to sell Maya crude oil to PACC at market prices. The agreement expires in 2011.

In conjunction with the acquisition of the Delaware City refinery, the Company entered into an agreement, effective May 1, 2004, with the Saudi Arabian Oil Company for the supply of 105,000 bpd of crude oil, however due to certain quota restrictions the current supply is approximately 85,000 bpd. The agreement has terms extending to April 30, 2005, with automatic one-year extensions thereafter unless terminated at the option of either party. The crude oil is priced by a market-based formula as defined in the agreement.

We acquire directly or through Morgan Stanley Capital Group, or MSCG, as an intermediary, the majority of the remainder of our crude oil supply on the spot market from unaffiliated foreign and domestic sources, allowing us to be flexible in our crude oil supply source. We have entered into a crude oil supply agreement with MSCG through which we can arrange to purchase foreign or domestic crude oils in quantities sufficient to fulfill the crude oil requirements of the Lima and Memphis refineries. Under terms of this supply agreement, we must either cash fund crude oil purchases one week in advance of delivery or provide security to MSCG in the form of a letter of credit. Availability of crude supply is not guaranteed under this arrangement. We rely solely on the spot crude oil market for supply and have the ability to arrange purchases through MSCG. The benefit of the MSCG arrangement is that it provides payment and credit terms that are generally more favorable to us than normal industry terms. This supply agreement with MSCG expires in May 2006, and can be renewed based on certain notification requirements.

The sales value of our production is also an important consideration in understanding our results. We produce a high volume of premium products, such as premium and reformulated gasoline, low-sulfur diesel fuel, jet fuel and petrochemical products that carry a sales value higher than that for the products used to calculate the Gulf Coast industry refining margin. In addition, products produced by our Lima refinery are generally of higher value than similar products produced on the Gulf Coast due to the fact that the Midwest consumes more product than it produces, thereby creating a competitive advantage for Midwest refiners that can produce and deliver refined products at a cost lower than importers of refined product into the region. A similar condition exists in the Northeast where consumption also exceeds production thereby allowing our Delaware City refinery to have an inherent geographic competitive advantage.

Another important factor affecting operating results is the relative quantity of higher value transportation fuels and petrochemical products compared to the production of residual fuel oil and other solid by-products such as petroleum coke and sulfur. Our Lima and Memphis refineries produce a product slate that is of higher value than the products used to calculate the industry refining margins. Our Lima and Memphis refineries benefit from mid-continental locations, in addition to the fact that they produce a greater percentage of high value transportation fuels as a result of processing a predominantly sweet crude oil slate. In contrast to our Lima and Memphis refineries, approximately 12% and 6% of the respective product slates at Port Arthur and Delaware City are lower value petroleum coke, sulfur, and residual oils, which negatively impacts the refineries gross margin against the benchmark industry refining margin. Less than 5% of the product slate at Lima and Memphis is the lower value residual oils or petroleum coke.

Our operating cost structure is also important to our profitability. Major operating costs include costs relating to energy, employee and contract labor, maintenance, and environmental compliance. The predominant variable cost is energy and the most important benchmark for energy costs is the price of natural gas.

Table of Contents

The nature of our business leads us to maintain a substantial investment in petroleum inventories. Since petroleum feedstocks and products are essentially commodities, we have no control over the changing market value of our investment. Our inventory investment includes both titled inventory and fixed price purchase and sale commitments. Because our titled inventory is valued under the last-in, first-out inventory costing method, price fluctuations on our titled inventory have very little effect on our financial results unless the market value of our titled inventory is reduced below cost. In order to supply our refineries with crude oil on a timely basis, we enter into purchase contracts that fix the price of crude oil from one to several weeks in advance of receiving and processing that crude oil. In addition, it is common as part of our marketing activities to fix the price of a portion of our product sales in advance of producing and delivering that refined product. Prior to delivery of the related crude oil and production of the related refined products, these fixed price purchase and sale commitments will change in value as prices rise and fall. As discussed below, to mitigate this market risk, we may purchase futures contracts to offset our fixed commitments. Our fixed price purchase and sale commitments and futures contracts are classified as derivative instruments and are recorded at fair market value.

To mitigate the absolute price risk while holding these fixed price purchase and sale commitments, we may purchase futures contracts on the New York Mercantile Exchange, or NYMEX, that correspond volumetrically with all or a portion of our fixed price purchase and sale commitments. These futures contracts are normally held in the current, or prompt, contract month on the NYMEX in order to achieve the best correlation with the change in the value of the fixed price commitment. As prices change, the effect of the change on the value of the futures contract tends to offset the effect of the change on the value of the fixed price commitment. Since the volumetric level of our fixed price commitments is a net purchase and is relatively constant, to mitigate price risk it is typical to carry an offsetting net short futures position. Since this net short futures position is held in the prompt contract month on the NYMEX, it is necessary to exchange the prompt month NYMEX futures contract for the following month contract prior to its expiration. When the contract price of the following month contract is less than the contract price of the prompt month contract (a backwardated market structure), a loss is realized on the exchange as the prompt month contract is purchased at a value higher than the following month contract is sold. When the contract price of the following month contract is greater than the contract price of the prompt month contract (a contango market structure), the converse is true and a gain is realized on the exchange.

Also affecting our operating results is the safety, reliability and the environmental performance of our refinery operations. Unplanned downtime of our refinery assets generally results in lost margin opportunity and increased maintenance expense. If we choose to hedge the incremental inventory position, we are subject to market and other risks normally associated with hedging activities. The financial impact of planned downtime, such as major turnaround maintenance, is mitigated through a diligent planning process that considers such things as margin environment, availability of resources to perform the needed maintenance and feedstock logistics.

Table of Contents**Results of Operations**

The following tables provide supplementary income statement and operating data.

	Year Ended December 31,		
	2004	2003	2002
Financial Results			
(in millions, except per share data)			
Net sales and operating revenues	\$ 15,334.8	\$ 8,803.9	\$ 5,906.0
Cost of sales	13,287.2	7,719.2	5,235.0
Gross margin (1)	2,047.6	1,084.7	671.0
Operating expenses	819.4	524.9	432.2
General and administrative expenses	150.6	84.7	65.8
Depreciation and amortization	153.9	106.2	88.9
Refinery restructuring and other charges	19.5	38.5	172.9
Operating income (loss)	904.2	330.4	(88.8)
Interest and finance expense, net	(128.3)	(115.1)	(101.8)
Loss on extinguishment of debt	(3.6)	(27.5)	(19.5)
Income tax (provision) benefit	(288.8)	(64.0)	81.3
Minority interest			1.7
Income (loss) from continuing operations	483.5	123.8	(127.1)
Loss from discontinued operations, net of tax	(5.6)	(7.2)	
Net income (loss)	477.9	116.6	(127.1)
Preferred stock dividends			(2.5)
Net income (loss) available to common stockholders	\$ 477.9	\$ 116.6	\$ (129.6)
Net income (loss) available to common stockholders:			
Basic	\$ 5.66	\$ 1.60	\$ (2.65)
Diluted	\$ 5.52	\$ 1.58	\$ (2.65)
Weighted average common shares outstanding:			
Basic	84.5	72.8	49.0
Diluted	86.5	73.6	49.0

(1) In order to assess our operating performance, we compare our actual gross margin (net sales and operating revenues less cost of sales) to industry refining margin benchmarks and crude oil price differentials defined in the table below.

	Year Ended December 31,		
	2004	2003	2002
Market Indicators			
(dollars per barrel, except as noted)			
West Texas Intermediate, or WTI (sweet)	\$ 41.41	\$ 31.15	\$ 26.13
Industry Refining Margins:			

Edgar Filing: PREMCOR INC - Form 10-K

Gulf Coast 2/1/1	5.81	4.06	2.72
Chicago 3/2/1	7.52	6.39	5.00
NYH RFG 3/2/1*	7.97	**	**
Crude Oil Price Differentials:			
WTI less Maya (heavy sour)	11.45	6.87	5.21
WTI less Arab Medium (medium sour)*	7.11	**	**
WTI less WTS (light sour)	3.96	2.73	1.38
WTI less Dated Brent (foreign)	3.22	2.31	1.12
Natural Gas (per mmbtu)	5.73	5.36	3.17

* Represents the average over the period May 1, 2004 to December 31, 2004

** Not relevant

Table of Contents

Selected Volumetric and Per Barrel Data	Year Ended December 31,		
	2004	2003	2002
	(in thousands of barrels per day, except as noted)		
Total throughput by refinery:			
Port Arthur	237.2	244.9	233.4
Lima	131.8	139.7	136.6
Memphis (1)	153.2	130.8	
Delaware City (2)	116.5		
Hartford			49.8
Total throughput	638.7	515.4	419.8
Total throughput (in millions of barrels)	233.8	188.1	153.2
Per barrel of total throughput (in dollars):			
Gross margin	\$ 8.76	\$ 5.77	\$ 4.38
Operating expenses	\$ 3.51	\$ 2.79	\$ 2.82

- (1) We acquired our Memphis refinery effective March 3, 2003 and the total throughput for the year ended December 31, 2003 reflects 304 days of operations over that period. Total throughput averaged 157,000 bpd during the 304 days of operations in 2003.
- (2) We acquired our Delaware City refinery effective May 1, 2004 and the total throughput for the year ended December 31, 2004 reflects 245 days of operations over that period. Total throughput averaged 174,100 bpd during the 245 days of operations in 2004.

For the Year Ended December 31,

Selected Volumetric Data:	2004		2003		2002	
	bpd	Percent of	bpd	Percent of	bpd	Percent of
	(thousands)	Total	(thousands)	Total	(thousands)	Total
Throughput:						
Crude unit throughput	609.2	95.4%	500.6	97.1%	412.8	98.3%
Other throughputs	29.5	4.6	14.8	2.9	7.0	1.7
Total throughput	638.7	100.0%	515.4	100.0%	419.8	100.0%
Production:						
Conventional gasoline	245.5	37.8%	193.0	36.8%	178.0	40.6%
Premium and reformulated gasoline	70.3	10.8	69.0	13.2	39.2	9.0
Diesel fuel	150.1	23.1	137.6	26.2	100.5	22.9
Jet fuel	85.3	13.1	61.3	11.7	48.7	11.1
Other products / blendstocks, net	51.6	8.0	24.4	4.7	27.5	6.3
Total light products	602.8	92.8	485.3	92.5	393.9	89.9
Solid by-products / residual oil	46.9	7.2	39.3	7.5	44.3	10.1
Total production	649.7	100.0%	524.6	100.0%	438.2	100.0%

2004 Compared to 2003

Edgar Filing: PREMCOR INC - Form 10-K

Overview. Net income available to common stockholders was \$477.9 million (\$5.52 per diluted share) as compared to \$116.6 million (\$1.58 per diluted share) in 2003. Our operating income was \$904.2 million in 2004 as compared to \$330.4 million in 2003. The increase in the results of 2004 compared to the results in 2003 was principally due to the acquisition of Delaware City, continued strong refining margins and wider price differentials between light low-sulfur crude oil and heavy high-sulfur crude oil in our markets.

The results of operations for 2004 include the operations of our Delaware City refinery beginning May 1, 2004, the date of acquisition. The results of operations for 2003 include the operations of our Memphis refinery beginning March 3, 2003, the date of acquisition.

Table of Contents

Net Sales and Operating Revenues. Net sales and operating revenues increased \$6,530.9 million or 74%, from \$8,803.9 million in 2003. The increase was principally due to the acquisition of the Delaware City refinery. Additionally, refined product prices increased significantly throughout 2004, remaining well above more historical levels.

In December 2003, the Financial Accounting Standards Board, or FASB, published Emerging Issues Task Force, or EITF, Issue No. 03-11, *Reporting Gains and Losses on Derivative Instruments That Are Subject to SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, and Not Held for Trading Purposes*. The task force reached a consensus that determining whether realized gains and losses on physically settled derivative contracts not held for trading purposes should be reported in the income statement on a gross or net basis is a matter of judgment that depends on the relevant facts and circumstances. Consideration of the facts and circumstances should be made in the context of the various activities of the entity rather than based solely on the terms of the individual contracts. In accordance with EITF 03-11, cost of sales includes the net effect of the buying and selling of crude oil to supply our refineries. Prior period net sales and operating revenues and cost of sales have been reclassified to conform to the fourth quarter application of EITF 03-11, effective as of the beginning of the year. The current period presentation and prior period reclassifications have no effect on current or previously reported gross margin or net income (loss). See Note 2 to the Consolidated Financial Statements in Item 15 to this Annual Report on Form 10-K for additional information on this prior period reclassification.

Gross Margin. Gross margin is defined as net sales and operating revenues less cost of sales. Gross margin increased \$962.9 million, or 89% to \$2,047.6 million in 2004 from \$1,084.7 million in 2003. The increase in gross margin for 2004 was due to the acquisition of the Delaware City refinery and a full year of operations at the Memphis refinery. Additionally, the increase in gross margin was also driven by continued strong refining margins and widening crude oil price differentials. These market benefits were slightly offset by the effects of our price risk management activities.

Average industry refining margins and crude oil price differentials were stronger in 2004 as compared to 2003. The Gulf Coast 2/1/1 and Chicago 3/2/1 industry refining margins were approximately 43% and 18% higher, respectively, in 2004 than in 2003. The NYH RFG 3/2/1 industry refining margin averaged \$7.97 for the period May 1, 2004 to December 31, 2004. While the light low-sulfur crude oil industry refining margins were good during the year the crude oil price differentials had a significant positive impact on our operating results. The Maya/WTI differential and WTS/WTI differential were approximately 67% and 45% higher, respectively, in 2004 than in 2003. The Arab Medium/WTI differential averaged \$7.11 for the period May 1, 2004 to December 31, 2004. In 2004, we believe these industry refining margins and crude oil price differentials were impacted by the overall volatility of the crude oil market, which we believe was affected by, among other things, crude supply concerns related to the war with Iraq, weather-related disruptions in the Gulf of Mexico, labor issues in South America, and political uncertainty in Nigeria. A strong heavy high-sulfur crude oil price differential has a significant positive impact on Port Arthur's and Delaware City's gross margin because their crude oil throughput is mainly heavy high-sulfur crude oil. Our Lima and Memphis refineries partially benefited from the stronger Dated Brent/WTI differential as a portion of their crude oil in 2004 was purchased in the foreign market.

During 2004, absolute hydrocarbon prices continued to be volatile and were at historically high levels, and the market structure for crude oil was significantly backwardated. In order to protect against the negative valuation effects of a possible precipitous decline in absolute price levels, we chose to carry net short NYMEX futures contracts to offset a portion of our net fixed purchase commitments. Due to the backwardated crude oil market structure, this price risk mitigation strategy carried a cost as discussed in *Factors Affecting Our Operating Results*. Our operating results in 2004 were negatively affected by approximately \$33 million related to our derivative activities. This amount includes a loss of \$30 million for the forward sales of crack spread commitments. At December 31, 2004, there were no outstanding forward sales of crack spread commitments. Our operating results in 2003 were negatively affected by approximately \$30 million related to our derivative activities. See *Quantitative and Qualitative Disclosures about Market Risk - Commodity Risk* for a description of our price risk management strategies and policies.

Table of Contents

Refinery Operations

Port Arthur. In 2004, the total throughput rate at our Port Arthur refinery averaged approximately 237,200 bpd. The refinery experienced reduced throughputs related to both scheduled and unscheduled reformer and crude unit outages. During the fourth quarter, the refinery ran very well and achieved record throughput rates. The refinery has completed its Tier II and capital expenditures and is currently producing gasoline which meets with the final sulfur reduction EPA requirements.

In 2003, the average total throughput rate at our Port Arthur refinery was approximately 244,900 bpd. The rate was restricted due to a weakened margin environment at certain times during the year, a 31-day planned turnaround maintenance of the hydrocracker unit in the third quarter, and a high crude oil purchasing environment throughout the year. The crude oil throughput rate was regularly supplemented with more economic intermediate feedstocks in order to keep downstream units operating at full rates and to take advantage of the strong industry refining margins. Otherwise, the crude oil throughput rates were at or above capacity and the refinery ran well.

Lima. In 2004, the average total throughput rate at our Lima refinery was approximately 131,800 bpd. The 2004 rate was restricted due to a scheduled month-long maintenance turnaround affecting all operating units. This maintenance shutdown required a plant-wide shutdown as the refinery is a single train operation. Our Lima refinery also had slightly reduced crude oil throughput rates in late fall due to limited demand for high-sulfur diesel.

In 2003, the average total throughput rate at our Lima refinery was approximately 139,700 bpd. The 2003 rate was restricted due to a scheduled maintenance turnaround of the isocracker unit in the fourth quarter and a planned maintenance turnaround of the FCC unit in the first quarter.

Memphis. In 2004, the average total throughput rate at our Memphis refinery was approximately 153,200 bpd. Crude oil throughput was supplemented by more economical intermediate feedstocks in order to keep downstream units operating at full rates and to take advantage of strong refinery margins. The refinery ran well, with only limited restriction in throughput rates in the third quarter due to delays in crude oil deliveries and production in the Gulf of Mexico from Hurricane Ivan.

Our Memphis refinery was acquired effective March 3, 2003 and averaged approximately 157,000 bpd of total throughput for the period from March 3, 2003 through December 31, 2003. The total throughput rate was primarily restricted due to the maintenance turnaround of the FCC unit in the fourth quarter. The crude oil throughput rate was restricted earlier in the year due to a high crude oil purchasing environment and planned downtime on a diesel hydrotreater unit. The crude oil throughput rate was supplemented with more economic intermediate feedstocks at times in order to keep downstream units operating at full rates and to take advantage of the strong refining margins.

Delaware City. Our Delaware City refinery was acquired effective May 1, 2004 and averaged approximately 174,100 bpd of total throughput for the period from May 1, 2004 through December 31, 2004. The total throughput rate averaged over the year ended December 31, 2004 was 116,500 bpd. The total throughput rate was restricted due to a fourth quarter turnaround of the FCC unit, alkylation unit, and polymerization unit. The turnaround of the FCC unit extended 14 days past the original plan for the completion of more extensive repairs.

Operating Expenses. Operating expenses increased \$294.5 million, or 56%, to \$819.4 million in 2004 from \$524.9 million in 2003. High natural gas prices were a major contributor to this increase, resulting in an estimated \$80 million increase in 2004 as compared to 2003. Natural gas prices averaged \$5.73 for 2004 as compared to \$5.36 for 2003. The effects of higher natural gas prices and other operating expenses included a

Edgar Filing: PREMCOR INC - Form 10-K

full year of Memphis operations and the addition of Delaware City refinery operations.

Table of Contents

General and Administrative Expenses. General and administrative expenses increased \$65.9 million, or 78%, to \$150.6 million in 2004 from \$84.7 million in 2003. The increase is mainly attributable to an increase of \$43 million in the incentive compensation accrual and increases in costs for certain employee benefit programs, insurance, legal fees, Sarbanes-Oxley Act compliance and the acquisition of the Delaware City refinery. Included in general and administrative expenses is stock-based compensation expense which increased \$2.1 million, or 12%, to \$19.7 million in 2004 from \$17.6 million in 2003. The increase related to the additional option grants in 2004 and 2003.

Depreciation and Amortization. Depreciation and amortization increased \$47.7 million, or 45%, to \$153.9 in 2004 from \$106.2 million in 2003. This increase was principally due to capital expenditure activity and the addition of the Delaware City refinery in 2004 and a full year of Memphis activity.

Interest and Finance Expense, net. Interest and finance expense, net increased by \$13.2 million, or 11.5%, to \$128.3 million, from \$115.1 million in 2003. The increase was primarily due to additional interest expense related to an additional \$400 million in new debt, partially offset by lower financing costs and higher capitalized interest in 2004.

Income Tax Provision. We recorded an income tax provision of \$288.8 million in 2004 compared to \$64.0 million in the corresponding period in 2003. Our effective tax rate was 37.4% in 2004 as compared to 34.1% in 2003. Our subsidiaries are subject to different statutory tax rates. These differing tax rates and the differing amount of taxable income or loss recognized by each subsidiary impact our consolidated effective tax rate. The increase in our 2004 consolidated effective tax rate as compared to 2003 resulted from a lower percentage of our 2004 consolidated income being recognized by Sabine, which has a lower effective tax rate than other subsidiaries.

As of December 31, 2004, we have a net deferred tax liability of \$200.9 million (PRG \$208.0 million). SFAS No. 109, *Accounting for Income Taxes*, requires that deferred tax assets be reduced by a valuation allowance if, based on the weight of available evidence, it is more likely than not (a likelihood of more than 50 percent) that some portion or all of the deferred tax assets will not be realized. When applicable a valuation allowance should be recorded to reduce the deferred tax asset to the amount that is more likely than not to be realized. As a result of the analysis of the likelihood of realizing the future tax benefit of a portion of our state tax loss carryforwards and a portion of our federal business tax credits, in 2004 we decreased our valuation allowance by \$0.6 million to \$2.2 million related to our deferred tax assets. The likelihood of realizing our deferred tax assets is analyzed on a regular basis and should it be determined that it is more likely than not that an additional portion or all of our deferred tax assets will not be realized, an increase to the tax valuation allowance and a corresponding income tax provision would be required at that time.

Our pretax earnings for financial reporting purposes in the future will generally be fully subject to income taxes, although our actual cash payment of taxes is expected to benefit from regular tax net operating loss carryforwards available at December 31, 2004 of approximately \$165.7 million (PRG \$150.3 million). In addition, our actual cash payment of taxes is expected to benefit from alternative minimum tax credit carryforwards available as of December 31, 2004 of \$51.3 million (PRG \$45.7 million). Our regular tax net operating loss carryforwards will expire during 2022, to the extent they have not been used to reduce taxable income prior to such time.

For federal income tax purposes, we have incurred, as a result of the April 2004 equity offering, a stock ownership change of more than 50%, determined over the preceding three-year period. Under federal tax law, the more than 50% stock ownership change has resulted in an annual limitation being placed on the amount of regular and alternative minimum tax net operating losses, and certain other losses and tax credits (collectively tax attributes) that may be utilized in any given year. Accordingly, our ability to utilize tax attributes could be affected in both timing and amount. However, management believes such annual limitation will not restrict our ability to significantly utilize its tax attributes over the applicable carryforward periods. Therefore, at this time, we do not anticipate the need for an additional valuation allowance as a result of this more than 50% stock ownership change.

Table of Contents***2003 Compared to 2002***

Overview. Net income available to common stockholders was \$116.6 million (\$1.58 per diluted share) in 2003 as compared to a net loss available to common stockholders of \$129.6 million (\$2.65 per diluted share) in 2002. Our operating income was \$330.4 million in 2003 as compared to an operating loss of \$88.8 million in the corresponding period in 2002. The increase in the results of 2003 compared to the results in 2002 was principally due to stronger market conditions, higher crude oil throughput rates, and a lower restructuring charge.

The results of operations for 2003 include the operations of our Memphis refinery beginning March 3, 2003, the date of acquisition. The results of operations for 2002 include the operations of our Hartford refinery. We ceased refining operations at our Hartford refinery in late September 2002.

Net Sales and Operating Revenues. Net sales and operating revenues increased \$2,897.9 million, or 49%, to \$8,803.9 million in 2003 from \$5,906.0 million in 2002. The increase was principally due to higher overall refined product prices and additional sales volume from the Memphis refinery, partially offset by the closure of the Hartford refinery. Refined product prices increased significantly in December 2002, with these prices remaining above more historical levels throughout 2003.

In December 2003, the Financial Accounting Standards Board, or FASB, published Emerging Issues Task Force, or EITF, Issue No. 03-11, *Reporting Gains and Losses on Derivative Instruments That Are Subject to SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, and Not Held for Trading Purposes*. The task force reached a consensus that determining whether realized gains and losses on physically settled derivative contracts not held for trading purposes should be reported in the income statement on a gross or net basis is a matter of judgment that depends on the relevant facts and circumstances. Consideration of the facts and circumstances should be made in the context of the various activities of the entity rather than based solely on the terms of the individual contracts. In accordance with EITF 03-11, cost of sales includes the net effect of the buying and selling of crude oil to supply our refineries. Prior period net sales and operating revenues and cost of sales have been reclassified to conform to the fourth quarter application of EITF 03-11, effective as of the beginning of the year. The current period presentation and prior period reclassifications had no effect on current or previously reported gross margin or net income (loss). See Note 2 to the Consolidated Financial Statements in Item 15 to this Annual Report on Form 10-K for additional information on the prior period reclassifications.

Gross Margin. Gross margin is defined as net sales and operating revenues less cost of sales. Gross margin increased \$413.7 million, or 62%, to \$1,084.7 million in 2003 from \$671.0 million in 2002. The increase in gross margin in 2003 was principally driven by significantly stronger market conditions including stronger industry refining margins and crude oil price differentials. These market benefits were partially offset by the effects on our price risk management activities during an extremely volatile and backwardated hydrocarbon market in the first half of 2003.

Average industry refining margins and crude oil price differentials were stronger in 2003 as compared to 2002. The Gulf Coast 2/1/1 and Chicago 3/2/1 industry refining margins were approximately 49% and 28% higher, respectively, in 2003 than in 2002. The industry refining margins were volatile in 2003, but, we believe, were positively affected during 2003 due to low product inventory levels, the effects from the Northeastern black-out in August, and the strong gasoline demand during the summer driving season. The WTI less Maya and WTI less WTS crude oil price differentials were approximately 32% and 98% higher, respectively, in 2003 than in 2002. In 2003, we believe the crude oil price differentials were impacted by the overall volatility of the crude oil market, which we believe was affected by, among other things, crude supply concerns related to the war with Iraq, workers' strikes in Venezuela, and political turmoil in Nigeria. A strong heavy high-sulfur and sour crude oil price differential has a significant positive impact on Port Arthur's gross margin because its crude oil throughput is approximately 80% heavy high-sulfur crude oil and approximately 20% light and medium sour crude oils. Our Lima and Memphis refineries partially benefited from the stronger WTI less Dated Brent crude oil price differential as a portion of their crude oil in 2003 was purchased in the foreign market.

Table of Contents

During 2003, absolute hydrocarbon prices were volatile and at historically high levels, and the market structure for crude oil was significantly backwardated, until easing considerably in the third quarter. In order to protect against the negative valuation effects of a possible precipitous decline in absolute price levels, we chose to carry net short NYMEX futures contracts to offset a portion of our net fixed purchase commitment price risk. Due to the backwardated crude oil market structure, this price risk mitigation strategy carried a cost as discussed in *Factors Affecting Our Operating Results*. Our operating results in 2003 were negatively affected by approximately \$30 million related to our derivative activities. By comparison, in 2002, our operating results were principally affected by having our fixed price purchase commitments largely exposed to price risk early in year, but generally fully offset with net short NYMEX futures contracts beginning during the second quarter. Our operating results in 2002 benefited by approximately \$34 million from the change in the value of our net fixed price purchase commitments. See *Quantitative and Qualitative Disclosures about Market Risk* *Commodity Risk* for a description of our price risk management strategies and policies.

Refinery Operations

Port Arthur refinery. In 2003, the average crude oil throughput rate at our Port Arthur refinery was approximately 234,700 bpd. The rate was restricted due to a weakened margin environment at certain times during the year, a 31-day planned turnaround maintenance of the hydrocracker unit in the third quarter, and a high crude oil purchasing environment throughout the year. The crude oil throughput rate was regularly supplemented with more economic intermediate feedstocks in order to keep downstream units operating at full rates and to take advantage of the strong industry refining margins. Otherwise, the crude oil throughput rates were at or above capacity and the refinery ran well.

In 2002, the average crude oil throughput rate at our Port Arthur refinery was approximately 224,700 bpd. In 2002, our Port Arthur refinery experienced reduced crude oil throughput rates related to crude oil supply delays resulting from the impact of production and transportation interruptions caused by hurricanes Isidore and Lili and subsequent repairs on the reformer unit resulting from October's hurricane shutdown. The Port Arthur refinery operations were also affected by the February 2002 shutdown of our coker unit for ten days for unplanned maintenance. We took advantage of the coker outage to make repairs to the distillate and naphtha hydrotreaters, including turnaround maintenance that was originally planned for later in the year. In January 2002, we shut down the fluid catalytic cracking (FCC) unit, gas oil hydrotreating unit and sulfur plant for approximately 39 days at our Port Arthur refinery for planned turnaround maintenance. This turnaround maintenance did not affect crude oil throughput rates but did lower gasoline production. We sold more unfinished products during the first quarter of 2002 due to this shutdown.

Lima refinery. In 2003, the average crude oil throughput rate at our Lima refinery was approximately 139,500 bpd. The 2003 rate was restricted due to a scheduled maintenance turnaround of the isocracker unit in the fourth quarter and a planned maintenance turnaround of the FCC unit in the first quarter. In the third quarter of 2003, the refinery ran well with only limited restriction in the crude oil throughput rate early in the quarter when refining margins weakened. In 2002, the average crude oil throughput rate at our Lima refinery was approximately 141,500 bpd. Our Lima refinery had slightly reduced crude oil throughput rates in late September and early October due to delays in crude oil delivery caused by the hurricanes, in May and December due to mechanical problems with downstream units, and in several months throughout the year due to poor refining market conditions.

Memphis refinery. Our Memphis refinery was acquired effective March 3, 2003 and averaged approximately 152,500 bpd of crude oil throughput for the period from March 3, 2003 through December 31, 2003. The crude oil throughput rate was primarily restricted due to the maintenance turnaround of the FCC unit in the fourth quarter. The crude oil throughput rate was restricted earlier in the year due to a high crude oil purchasing environment and planned downtime on a diesel hydrotreater unit. The crude oil throughput rate was supplemented with more economic intermediate feedstocks at times in order to keep downstream units operating at full rates and to take advantage of the strong industry refining margins.

Table of Contents

Operating Expenses. Operating expenses increased \$92.7 million, or 21%, to \$524.9 million in 2003 from \$432.2 million in 2002. Expenses for natural gas resulted in a \$44 million increase in operating expenses in 2003 as compared to 2002. High natural gas prices were a major contributor to this increase, resulting in an estimated \$51 million increase in 2003 as compared to 2002. The effects of the higher natural gas prices were partially offset by a reduction in natural gas usage due to planned downtime for maintenance turnarounds and more focused efforts on utilizing alternative energy options. The increase in operating expenses also reflected \$106 million related to the addition of Memphis refinery operations beginning in March 2003, partially offset by \$56 million related to the absence of Hartford refinery operations in 2003.

General and Administrative Expenses. General and administrative expenses increased \$18.9 million, or 29%, to \$84.7 million in 2003 from \$65.8 million in 2002. The increase is mainly attributable to a \$9.8 million accrual for incentive compensation and increases in costs for certain employee benefit programs, insurance, legal fees, Sarbanes-Oxley Act compliance and non-recurring tax consulting and ERP system improvement costs. In addition, cost reduction measures initiated in 2002 as a result of the restructuring of our St. Louis general office were partially offset by additional administrative activities required in connection with the acquisition of our Memphis refinery in March 2003. Included in general and administrative expenses is stock-based compensation expense which increased \$3.6 million, or 26%, to \$17.6 million in 2003 from \$14.0 million in 2002. The increase related to the grant of additional options in 2002 and 2003.

Depreciation and Amortization. Depreciation and amortization increased \$17.3 million, or 19%, to \$106.2 million in 2003 from \$88.9 million in 2002. This increase was principally due to capital expenditure activity and the addition of the Memphis refinery in 2003.

Interest and Finance Expense, net. Interest and finance expense, net increased by \$13.3 million, or 13%, to \$115.1 million in 2003 from \$101.8 million in 2002. The increase was primarily due to additional interest expense related to a net increase in long-term debt of \$527 million and lower interest income, partially offset by lower financing costs and higher capitalized interest in 2003.

Income Tax (Provision) Benefit. We recorded an income tax provision of \$64.0 million in 2003 compared to an income tax benefit of \$81.3 million in the corresponding period in 2002. Our effective tax rate was 34.1% in 2003 as compared to 38.7% in 2002. Our subsidiaries are subject to different statutory tax rates. These differing tax rates and the differing amount of taxable income or loss recognized by each subsidiary impact our consolidated effective tax rate. The decrease in our 2003 consolidated effective tax rate as compared to 2002 resulted from a higher percentage of our 2003 consolidated income being recognized by Sabine, which has a lower effective tax rate than the other subsidiaries. The income tax benefit for 2002 included an increase of \$2.8 million to the deferred tax valuation allowance, which was recorded to reflect the likelihood of not realizing the future benefit of a portion of our federal business credits and a portion of our state tax loss carryforwards.

Outlook

This Outlook section contains forward-looking statements that reflect our current judgment regarding the direction of our business. Even though we believe our expectations regarding future events are reasonable assumptions, forward-looking statements are not guarantees of future performance. Factors beyond our control could cause our actual results to vary materially from our expectations and are discussed on the first page of this Annual Report on Form 10-K, under the heading **Forward-Looking Statements** .

Market. Market conditions for the first two months of the first quarter of 2005 have been strong. The Gulf Coast 2/1/1 industry refining margin has averaged approximately \$5.60 per barrel, the Chicago 3/2/1 industry refining margin has averaged approximately \$6.10 per barrel, the NYH RFG 3/2/1 has averaged approximately \$5.90 per barrel, the WTI/Maya differential has averaged approximately \$17.10 per barrel and the WTI/Arab Medium differential has averaged approximately \$9.80 per barrel. We believe the market outlook for 2005 as a whole will be favorable for the U.S. refining industry due to an increasingly tight worldwide supply and demand

Table of Contents

balance for oil products. The combination of worldwide crude production becoming heavier and higher-sulfur; increasing demand for light low-sulfur crude oil; limited heavy high-sulfur crude oil refining capacity; and tightening environmental standards for products in many major global markets has led to a strong environment for high-conversion, pure-play refiners.

We believe that absent any unexpected changes, see *Forward-Looking Statements* for a list of factors that could impact our industry and us, the refining industry will do well next year, subject to seasonality changes and if supply and demand continue to stay in line with each other. While we expect margins to fluctuate we believe that we are well positioned in the industry, with over 50% heavy sour refining capacity. Our strategy is to grow both from internal investments and from the purchase of additional assets, if those assets are deemed to be accretive. We plan to fund all our internal investments from internally generated cash flows.

It is common practice in our industry to look to benchmark market indicators as a proxy predictor for refining margins, such as the Gulf Coast 2/1/1, Chicago 3/2/1 and NYH RFG 3/2/1. To improve the reliability of this benchmark as a predictor of actual refining margins, it must first be adjusted for a crude oil slate that is not 100% light and sweet. Secondly, it must be adjusted to reflect variances from the benchmark product slate to the actual, or anticipated, product slate. Lastly, it must be adjusted for any other factors not anticipated in the benchmark, including crude oil and product grade differentials, ancillary crude and product costs such as transportation, storage and credit fees, inventory fluctuations and price risk management activities.

Refinery Operations. Our Port Arthur refinery has historically produced roughly equal parts gasoline and distillate. For this reason, we believe the Gulf Coast 2/1/1 industry refining margin appropriately reflects our product slate. However, approximately 12% of Port Arthur's product slate is lower value petroleum coke, sulfur, and residual oils which will negatively impact the refinery's performance against the benchmark refining margins. Port Arthur's crude oil slate is mostly heavy high-sulfur crude oil. Accordingly, the WTI/Maya crude oil price differential can be used as an adjustment to the benchmark industry refining margin. Ancillary crude costs, primarily transportation, at Port Arthur averaged \$0.72 per barrel of total throughput in the year ended December 31, 2004. In 2005, we expect our full year total throughput rate to approximate 210,000 bpd to 220,000 bpd. This throughput rate reflects a maintenance turnaround in the first quarter which will involve all major process units except the reformer unit. Based on the scheduled maintenance turnaround of these units, we expect the throughput rate at our Port Arthur refinery to approximate 150,000 bpd to 160,000 bpd in the first quarter of 2005.

Our Lima refinery has a product slate of approximately 97% light products, of which 60% is gasoline and 30% is distillate. For this reason, we believe the Chicago 3/2/1 is an appropriate benchmark industry refining margin. This refinery consumes approximately 95% light low-sulfur crude oil with the balance being light high-sulfur crude oils. We opportunistically buy a mix of domestic and foreign sweet crude oils. The foreign crude oils consumed at Lima are priced relative to Brent and the WTI/Brent differential can be used to adjust the benchmark. Ancillary crude costs for Lima averaged \$1.58 per barrel of crude throughput in the year ended December 31, 2004. In 2005, we expect our full year total throughput rate to approximate 140,000 bpd to 145,000 bpd. This throughput rate reflects the fact that Lima has no major turnaround activity scheduled in 2005. We expect the total throughput rate at our Lima refinery to approximate 140,000 bpd to 150,000 bpd in the first quarter of 2005.

In November 2004, we reached an agreement with EnCana Midstream & Marketing, a partnership of EnCana Corporation, to jointly conduct a preliminary design and engineering study of the modifications necessary to upgrade our Lima refinery to process Canadian heavy crude oil blends. The design and engineering study is expected to be completed in approximately six to nine months. Provided the study indicates an acceptable investment plan, we intend to form a 50-50 joint venture with EnCana. Our contribution to the joint venture would include the Lima refinery and related assets. EnCana would contribute the equivalent fair value of the refinery in cash to the joint venture for the upgrade project. If additional funding is necessary, each partner would contribute 50 percent. Final capital and financial arrangements will be negotiated as part of the project's definitive agreement. Major capital expenditures are not expected to be required before 2006. The agreement also

Table of Contents

provides for the sale of Canadian heavy crude oil blends to the joint venture by EnCana. The upgrade is subject to the execution of a definitive agreement. There can be no assurances that a definitive agreement will be reached upon the completion of the design and engineering study.

Our Memphis refinery has a product slate of approximately 97% light products, of which 50% is gasoline and 45% is distillate. We expect that the operating results will track a Gulf Coast 2/1/1 benchmark industry refining margin. Ancillary crude costs for Memphis averaged \$0.72 per barrel of crude throughput in the year ended December 31, 2004. In 2005, we expect our full year total throughput rate to approximate 150,000 bpd to 160,000 bpd. Based on current market conditions, we expect the total throughput rate at our Memphis refinery to approximate 150,000 bpd to 160,000 bpd in the first quarter of 2005. The crude oil throughput rate will be supplemented with more economic intermediate feedstocks in order to keep downstream units operating at full rates and to take advantage of strong industry refining margins.

Our Delaware City refinery has a product slate of approximately 60% gasoline, 35% distillate and 5% petroleum coke. For this reason, we believe the NYH RFG 3/2/1 is an appropriate benchmark industry refining margin. This refinery typically consumes medium and heavy high-sulfur crude oil. Accordingly, the WTI/Arab Medium crude oil price differential can be used as an adjustment to the benchmark industry refining margin, as it generally reflects our crude oil mix. Ancillary crude costs, primarily transportation, averaged \$1.24 per barrel of crude unit throughput for the year ended December 31, 2004. In 2005, we expect our full year total throughput rate to approximate 175,000 bpd to 185,000 bpd. Based on current market conditions, we expect the total throughput rate at our Delaware City refinery to approximate 175,000 bpd to 185,000 bpd in the first quarter of 2005.

Operating Expenses. Natural gas is the most variable component of our operating expenses. On an annual basis, our four refineries combined purchase a total of approximately 30 million to 35 million mmbtu of natural gas for energy related use, with most of these purchases relating to our Port Arthur and Delaware City refineries. In a \$6.00 per mmbtu natural gas price environment and assuming average crude oil throughput levels, our annual operating expenses should range between \$810 million and \$830 million. We contract for the purchase of natural gas on a calendar month basis and set the price at the beginning of the month. Our current natural gas contracts are set to expire in the next two to three years. Therefore, our natural gas costs reflect the price of natural gas on the day the contract is set, and not the average price for the period. We are reviewing options to mitigate our exposure to natural gas price fluctuations.

General and Administrative Expenses. We expect first quarter general and administrative expense, including stock-based compensation expense and excluding incentive compensation expense, will approximate \$25 million. Our incentive compensation expense for 2005 will be based solely on our achievement of earnings per share results in excess of a minimum of \$2.40 per share. In administering the plan, our Board of Directors typically exclude refinery restructuring charges and other special items in determining the threshold earnings per share level.

We recognize non-cash, stock-based compensation expense computed under Statement of Financial Accounting Standard, or SFAS, No. 123 *Accounting for Stock-Based Compensation* for all stock options granted beginning in 2002. We expect that stock-based compensation expense in 2005, for options granted in 2002 through 2005, will approximate \$14 million to \$15 million. Stock-based compensation is included in the general and administrative expenses line item and is included in the estimate given above.

Depreciation and Amortization. We expect depreciation and amortization to be about \$43 million for the first quarter of 2005. This quarterly rate will vary in future periods based upon the completion and placing into service of our capital expenditure activity. Capital activity is generally depreciated over a 25-year life. Depreciation and amortization expense includes amortization of our turnaround costs, generally over four years.

Interest Expense. Based on our outstanding long-term debt as of December 31, 2004, we expect that our 2005 annual gross interest expense will be approximately \$150 million and amortization of deferred financing

Table of Contents

costs will be approximately \$10 million. All of our outstanding debt is at fixed rates with the exception of \$10 million in floating rate notes tied to LIBOR. Reported interest expense is reduced by capitalized interest, which we estimate will be approximately \$40 million to \$45 million in 2005.

Income Taxes. We expect our effective income tax rate for 2005 will range from approximately 35% to 38%.

Capital Expenditures and Turnarounds. Capital expenditures and turnarounds for the year ended December 31, 2004 totaled \$658.8 million. This amount excludes the purchase price of the Delaware City refinery. We plan to expend approximately \$720 million to \$740 million for turnarounds and capital expenditures, excluding capitalized interest, in 2005. Approximately \$145 million of these expenditures relate to turnaround activity. We plan to fund capital expenditures with internally generated funds and cash on hand. If internally generated funds and cash on hand are insufficient, we will reduce our capital expenditure plans accordingly.

Liquidity and Capital Resources

Cash Balances

As of December 31, 2004, we had cash and short-term investments of \$753.3 million of which \$609.2 million was held by PRG, \$143.1 million was held by Premcor Inc., and \$1.0 million was held by other Premcor Inc. subsidiaries. As of December 31, 2003, we had cash and short-term investments of \$432.6 million of which \$378.6 million was held by PRG, \$48.0 million was held by Premcor Inc., and \$6.0 million was held by other Premcor Inc. subsidiaries.

Under an amended and restated common security agreement related to PACC's long-term debt, PACC is required to maintain \$45.0 million of cash for debt service at all times and restrict an amount equal to the next scheduled principal and interest payment, prorated based on the number of months remaining until that payment is due. Cash was restricted under these requirements totaling \$69.1 million and \$66.6 million as of December 31, 2004 and 2003, respectively. Except for the PACC cash restrictions mentioned above, there are no restrictions limiting dividends from PACC to PRG and, under an amended working capital facility, PACC is required to dividend to PRG all excess cash over \$20 million, excluding the restricted debt service amounts. Also, pursuant to the amended working capital facility, if an aggregate intercompany payable from PRG to PACC exists at any time, PACC shall forgive PRG for the payable amount, which would take the form of a non-cash dividend. Non-cash dividends of \$516.1 million were made in 2004 and non-cash dividends of \$174.7 million were made in 2003.

Premcor Inc. maintains a directors' and officers' insurance policy, which insures our directors and officers from any claim arising out of an alleged wrongful act by such persons in their respective capacities as directors and officers. Pursuant to indemnity agreements between Premcor Inc. and each of our directors and officers, Premcor Inc. formed a captive insurance subsidiary, Opus Energy Risk Limited, in 2002 to provide additional liability coverage for such claims. Premcor Inc. funded \$5 million as of December 31, 2004, and has committed to funding \$1 million annually until a balance of \$10 million is established.

Cash Flows from Operating Activities

Edgar Filing: PREMCOR INC - Form 10-K

Net cash flows provided by operating activities were \$1,016.8 million for the year ended December 31, 2004 as compared to net cash flows provided by operating activities of \$182.4 million for the year ended December 31, 2003 and \$15.9 million for the year ended December 31, 2002. Cash flows from operating activities were mainly impacted by strong earnings for the years ended December 31, 2004 and 2003. The significantly lower cash provided from operating activities in 2002 is mainly attributable to weak market conditions, which resulted in poor operating results. Working capital as of December 31, 2004 was \$1,224.3 million, a 1.93-to-1 current ratio, versus \$860.1 million, a 1.87-to-1 current ratio, as of December 31, 2003. The change in restricted cash related to future interest payments is included in cash flows from operating activities.

Table of Contents

Working capital experienced some significant fluctuations as of December 31, 2004 as compared to December 31, 2003, primarily due to strong operating results and the acquisition of and subsequent activity at our Delaware City refinery and the increase in crude oil and refined product prices. In addition, accrued expenses were further affected by higher accrued interest due to additional \$400 million in debt, higher employee benefit costs, including incentive compensation and accruals related to the lease obligations under the rejected CRE leases.

We currently expect that funds generated from operating activities together with existing cash, cash equivalents and short-term investments and availability under our working capital facility will be adequate to fund our ongoing operating requirements, excluding acquisitions.

Cash Flows from Investing Activities

Cash flows used in investing activities were \$1,751.5 million for the year ended December 31, 2004, as compared to \$921.3 million for the year ended December 31, 2003 and \$0.5 million for the year ended December 31, 2002. The cash flows used in investing activities in 2004 reflected the acquisition of the Delaware City refinery for \$871 million and in 2003 reflected the acquisition of the Memphis refinery for \$476 million. Aside from these items, activity in 2004, 2003 and 2002 primarily reflected capital expenditures, including turnarounds and the purchase and sales of our short-term investments.

We classify our capital expenditures into two main categories, mandatory and discretionary. Mandatory capital expenditures, such as for turnarounds and maintenance, are required to maintain safe and reliable operations or to comply with regulations pertaining to soil, water and air contamination or pollution, regulations pertaining to new product standards, and regulations pertaining to occupational safety and health issues. Our total mandatory capital and refinery maintenance turnaround expenditures, excluding expenditures for new product standards discussed below, were \$356.8 million, \$100.7 million, and \$63.5 million for the years ended December 31, 2004, 2003, and 2002, respectively. We estimate that total mandatory capital and turnaround expenditures, excluding expenditures for new product standards, for all four refineries will average \$250 million per year over the next four years and the budget for these expenditures is approximately \$395 million for 2005. We plan to fund mandatory capital expenditures with available cash and cash flow from operations and will adjust our annual expenditures accordingly.

The Environmental Protection Agency, or EPA, has promulgated regulations under the Clean Air Act that establish stringent sulfur content specifications for gasoline and diesel fuel designed to reduce air emissions from the use of these products. In addition to the mandatory expenditures discussed above, we expect to incur total expenditures of approximately \$780 million, including \$368 million that we expect to expend through 2006, in order to comply with environmental regulations related to the new stringent sulfur content specifications. The total costs have been revised from an aggregate of \$645 million reported in the 2003 Annual Report on Form 10-K for gasoline and diesel fuel specification requirements and include further refinement of the plans and in particular a more detailed plan for the newly acquired Delaware City refinery. Further, the increase in worldwide prices and demand for steel and equipment has also put pressure on our project costs.

Tier 2 Motor Vehicle Emission Standards. In February 2000, the EPA promulgated the Tier 2 Motor Vehicle Emission Standards Final Rule for all passenger vehicles, establishing standards for sulfur content in gasoline. These regulations mandate that the average sulfur content of gasoline for highway use produced at any refinery not exceed 30 ppm during any calendar year by January 1, 2006, with the phasing beginning on January 1, 2004. We currently have the capability to produce gasoline under the new sulfur standards at all of our refineries, except Lima. We expect to have the capability to comply with the gasoline standards at the Lima refinery in the third quarter of 2005. We believe, based on current estimates, that compliance with the new Tier 2 gasoline specifications will require us to make capital expenditures in the aggregate through 2005 of approximately \$345 million, of which \$314 million had been incurred as of December 31, 2004. Future revisions to this cost estimate, and the estimated time during which costs are incurred, may be necessary.

Table of Contents

Low-sulfur Diesel Standards. In January 2001, the EPA promulgated its on-road diesel regulations, which will require a 97% reduction in the sulfur content of diesel fuel sold for highway use by June 1, 2006, with full compliance by January 1, 2010. In May 2004, the EPA promulgated its non-road diesel regulations, which will require a reduction in the sulfur content of non-road diesel fuel. The final ruling limits the sulfur levels in non-road diesel to 500 ppm by 2007 and 15 ppm by 2010. Our Port Arthur, Memphis and Delaware City refinery s produce diesel fuel which complies with the current diesel standards. We estimate that capital expenditures required to comply with the diesel standards at all four refineries in the aggregate through 2006 is approximately \$435 million, of which \$98 million had been incurred as of December 31, 2004. Future revisions to the cost estimate, and the estimated time during which costs are incurred, may be necessary. The projected investment is expected to be incurred through 2006 with the greatest concentration of spending occurring in 2005. The Lima refinery does not currently produce diesel fuel to low-sulfur specifications, we expect the refinery to have the capability to produce diesel with the low-sulfur standards by the second quarter of 2006.

As of December 31, 2004, we have outstanding contractual commitments of \$183 million related to the design and construction activity at our refineries for the Tier 2 gasoline and low-sulfur diesel compliance.

In 2005, we expect to make expenditures of approximately \$221 million for compliance with Tier 2 gasoline standards and diesel regulations, excluding capitalized interest. We spent \$211.2 million, and \$144.4 million and \$56.7 million in 2004, 2003 and 2002, respectively, related to these regulations. It is our intention to fund expenditures necessary to comply with these new environmental standards with cash on hand and cash flow from operations. Due to the volatile economic nature of our business we are organizing our plans and associated expenditures for compliance with these regulations into modules that can be shifted based on available funding.

Discretionary capital projects generally involve an expansion of existing capacity, improvement in product yields and/or a reduction in operating costs. Accordingly, total discretionary capital expenditures may be less than budget if cash flow is lower than expected and higher than budget if cash flow is better than expected. Discretionary capital expenditures are undertaken by us on a voluntary basis after thorough analytical review and screening of projects based on the expected return on incremental capital employed.

In 2003, we announced plans to expand our Port Arthur, Texas refinery. The plans include increasing Port Arthur s crude oil throughput capacity from its current rate of 250,000 bpd to approximately 325,000 bpd, and expanding the coker unit capacity from its current rated capacity of 80,000 bpd to 105,000 bpd, which will further increase our ability to process lower cost, heavy high-sulfur crude oil. This project is estimated to cost between \$220 million and \$230 million and is expected to be completed by mid-2006. This project will be funded primarily from the proceeds of the \$300 million in senior notes issued in June 2003, which are described below in Cash Flows from Financing Activities. Our discretionary capital expenditures were \$90.8 million, \$16.2 million and \$28.4 million for the year ended December 31, 2004, 2003 and 2002 respectively. Our budget for discretionary capital expenditures is approximately \$109 million for 2005, which includes approximately \$100 million related to the Port Arthur expansion project. As discussed above, we plan to fund mandatory and discretionary capital expenditures with available cash and cash flow from operations and will adjust our annual expenditures accordingly.

The following table summarizes the capital expenditures, including turnarounds described above for the following years (in millions):

	Projected			
	2005	2004	2003	2002
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Mandatory, excluding low-sulfur standards	\$ 395.0	\$ 356.8	\$ 100.7	\$ 63.5
Gasoline low-sulfur standards	30.0	120.0	140.4	53.2
Diesel low-sulfur standards	191.0	91.2	4.0	3.5
Discretionary	109.0	90.8	16.2	28.4

Edgar Filing: PREMCOR INC - Form 10-K

Total	\$ 725.0	\$ 658.8	\$ 261.3	\$ 148.6
-------	----------	----------	----------	----------

Table of Contents*Cash Flows from Financing Activities*

Cash flows provided by financing activities were \$847.3 million for the year ended December 31, 2004, as compared to \$787.2 million for the year ended December 31, 2003 and cash flows used in financing activities of \$214.1 million for the year ended December 31, 2002.

In 2004, our cash flows from financing activities reflected cash provided by the receipt of net proceeds of approximately \$490 million from a public offering of 14.95 million shares of common stock by Premcor Inc. and the receipt of proceeds from the sale of \$400 million in senior notes, of which \$200 million, due in 2011, bear interest at 6¹/₈% per annum and \$200 million, due in 2014, bear interest at 6³/₄% per annum by PRG. The majority of these proceeds were used to finance the Delaware City refinery acquisition. PACC made \$24.2 million of scheduled principal payments on its 12¹/₂% senior notes. Cash and cash equivalents restricted for debt repayment reflected changes to the portion of restricted cash that related to future principal payments. In 2004, we incurred deferred financing costs of \$16.1 million related to the issuance of our new bonds and the \$1 billion credit facility. Cash flows from our financing activities also reflected the receipt of proceeds from the exercise of stock options and the fourth quarter dividend of \$0.02 per share paid on December 15, 2004.

In 2003, Premcor Inc. received net proceeds of approximately \$306 million from a public offering of 13.1 million shares of common stock and a private offering of 2.9 million shares of common stock with Blackstone Capital Partners III Merchant Banking Fund L.P. and its affiliates, a subsidiary of Occidental Petroleum Corporation, and certain Premcor executives. In February 2003, PRG completed an offering of \$525 million in senior notes, of which \$350 million, due in 2013, bear interest at 9¹/₂% per annum and \$175 million, due in 2010, bear interest at 9¹/₄% per annum. A portion of the net proceeds of these transactions was utilized to redeem the remaining \$40.1 million principal balance of Premcor USA's 11¹/₂% subordinated debentures at a \$2.3 million premium; to repay PRG's \$240 million floating rate loan at par; and to purchase, in the open market, \$14.7 million in face value of a portion of the 12¹/₂% senior notes at a \$2.7 million premium. In June 2003, PRG completed an offering of \$300 million in senior notes, due 2015, bearing interest at 7¹/₂% per annum. In November 2003, PRG issued \$385 million in aggregate principal amount of senior and senior subordinated notes, which consisted of \$210 million of senior notes due 2011, bearing interest at 6³/₄% per annum and \$175 million of senior subordinated notes due 2012, bearing interest at 7³/₄% per annum. PRG used the proceeds from these notes to redeem its 8³/₈% senior notes, 8⁵/₈% senior notes, and 8⁷/₈% senior subordinated notes which totaled \$385 million in the aggregate at a \$12.2 million premium. PACC made \$14.2 million of scheduled principal payments on its 12¹/₂% senior notes in 2003. In 2003, we incurred deferred financing costs of \$29.9 million related to the issuance of our new bonds and the amendment of our credit agreement.

In 2002, Premcor Inc. received total net proceeds of \$482.0 million from the sale of its common stock, which consisted of net proceeds of \$462.6 million from an initial public offering of 20.7 million shares of its common stock, \$19.1 million from the concurrent sales of 850,000 shares of common stock in the aggregate to Mr. O Malley and two of its directors, and \$6.3 million from the exercise of stock options under its stock incentive plans. In 2002, Premcor USA and PRG redeemed and repurchased in aggregate, \$645.8 million in principal amount of long-term debt from Premcor Inc.'s initial public offering proceeds and approximately \$205 million from available cash. PRG redeemed the remaining \$150.4 million of its 9¹/₂% senior notes at par value. Premcor USA redeemed the remaining \$144.4 million of its 10⁷/₈% senior notes, including a \$5.2 million premium, and repurchased, in the open market, \$57.5 million in aggregate principal amount of its 11¹/₂% subordinated debentures at a \$3.3 million premium. PACC repaid its senior secured bank loan balance of \$287.6 million at a \$0.9 million premium. PACC also made a scheduled \$4.3 million principal payment of its 12¹/₂% senior notes. In 2002, we incurred deferred financing costs of \$11.4 million primarily related to the consent process that permitted the Sabine restructuring.

In 2004, Premcor Inc. made capital contributions to Premcor USA of \$403.5 million (2003 \$297.5 million) and Premcor USA subsequently contributed \$403.5 million (2003 \$263.3 million) to PRG, all primarily for the acquisition of the Delaware City refinery in 2004 and for the repayment of long-term debt.

Table of Contents

We continue to evaluate the most efficient use of capital and, from time to time, depending upon market conditions, may seek to purchase certain of our outstanding debt securities in the open market or by other means, in each case to the extent permitted by existing covenant restrictions.

We have substantial indebtedness that has affected our financial flexibility historically and may significantly affect our financial flexibility in the future. As of December 31, 2004, we had total long-term debt, including current maturities, of \$1,827.5 million (PRG \$1,817.6 million). We had stockholders' equity of \$2,134.4 million, resulting in a total debt to total capitalization ratio of 46%. PRG had stockholders' equity of \$1,902.5 million, resulting in a total debt to total capitalization ratio of 49%. We may also incur additional indebtedness in the future, although our ability to do so will be restricted by the terms of our existing indebtedness. The level of our indebtedness has several important consequences for our future operations, including that:

a portion of our cash flow from operations will be dedicated to the payment of principal of, and interest on, our indebtedness and will not be available for other purposes;

covenants contained in our existing debt arrangements require us to meet or maintain certain financial tests, which may affect our flexibility in planning for, and reacting to, changes in our industry;

our ability to obtain additional financing for working capital, capital expenditures, acquisitions, general corporate and other purposes may be limited;

we may be at a competitive disadvantage to those of our competitors; and

we may be more vulnerable to adverse economic and industry conditions.

Our long-term debt instruments subject us to significant financial and other restrictive covenants. Covenants contained in various indentures and credit agreements place restrictions on, among other things, our subsidiaries' ability to incur additional indebtedness, place liens upon our subsidiaries' assets, pay dividends or make certain restricted payments and investments, consummate certain asset sales or asset swaps, enter into certain transactions with affiliates, make certain payments to Premcor Inc. or to other subsidiaries or affiliates, enter into sale and leaseback transactions, conduct business other than our current business, merge or consolidate with any other person or sell, assign, transfer, lease, convey or otherwise dispose of all or substantially all of our assets. Our credit agreement also requires our subsidiaries to satisfy or maintain certain financial condition tests, as more fully described below in *Credit Agreements*. Our subsidiaries' ability to meet these financial condition tests can be affected by events beyond our control and they may not meet such tests.

Credit Agreements

On April 13, 2004, PRG completed a new \$1 billion senior secured revolving credit facility, maturing in April 2009, to replace its existing \$785 million credit facility. The facility is used primarily to secure crude oil purchase obligations for our refinery operations and to provide for other working capital needs. The revolving credit facility allows for the issuance of letters of credit and direct borrowings, individually or collectively, up to the lesser of \$1 billion or the amount available under a defined borrowing base. The borrowing base includes, among other items, eligible cash and cash equivalents, eligible investments, eligible receivables and eligible petroleum inventories. The revolving credit facility also allows for an overall increase in the principal amount of the facility of up to \$250 million under certain circumstances. The revolving credit facility is secured by a lien on substantially all of PRG's cash and cash equivalents, receivables, crude oil and refined product inventories and intellectual property and is guaranteed by Premcor Inc. The collateral also includes the capital stock of Sabine and certain other subsidiaries and certain

Edgar Filing: PREMCOR INC - Form 10-K

PACC inventory. PRG's interest rate for any borrowings under this agreement would bear interest at a rate based on either the U.S. prime lending rate or the Eurodollar rate plus a defined margin, at our option based on certain restrictions.

The covenants and conditions under this new credit agreement are generally less restrictive than the covenants contained in the agreement governing our terminated \$785 million facility. The new credit agreement

Table of Contents

contains covenants and conditions that, among other things, limit dividends, indebtedness, liens, investments, restricted payments as defined and the sale of assets. The covenants also provide that in the event PRG does not maintain certain availability within the facility, additional restrictions and a cumulative cash flow test will apply. PRG was in compliance with these covenants as of December 31, 2004.

As of December 31, 2004, the borrowing base was \$1,853.1 million with \$484.1 million of the facility utilized for letters of credit. As of December 31, 2004, there were no direct cash borrowings under the credit facility. The portion of the facility utilized for letters of credit was lower as of December 31, 2004 as compared to December 31, 2003 due to the increase of open trade credit and the addition of purchases of domestic crude for Lima through the MSCG supply contract, partially offset by the addition of purchases for the Delaware City refinery.

PRG's previous credit agreement, which was amended and restated in February 2003, provided for letter of credit issuances of up to the lesser of \$785 million or an amount available under a defined borrowing base, less outstanding borrowings. The facility was able to be increased to \$800 million under certain circumstances. PRG utilized this facility primarily for the issuance of letters of credit to secure crude oil purchase obligations. The borrowing base included PRG's cash and eligible cash equivalents, eligible investments, eligible receivables, eligible petroleum inventories, paid but unexpired letters of credit, net obligations on swap contracts and PACC's eligible hydrocarbon inventory. The credit agreement was early terminated in April 2004. As of December 31, 2003, the borrowing base was \$1,348.9 million.

The \$785 million credit agreement provided for direct cash borrowings of up to, but not exceeding in the aggregate, \$200 million, subject to sublimits of \$75 million for working capital and general corporate purposes and a sublimit of \$150 million for acquisition-related working capital. Acquisition-related borrowings were subject to a defined repayment provision. Borrowings under the credit agreement were secured by a lien on substantially all of PRG's cash and cash equivalents, receivables, crude oil and refined product inventories and trademarks and PACC's hydrocarbon inventory. PRG's interest rate for any borrowings under this agreement would bear interest at a rate based on either the U.S. prime lending rate or the Eurodollar rate plus a defined margin, at our option based on certain restrictions. As of December 31, 2003 and 2002, there were no direct cash borrowings under the credit agreement.

The \$785 million credit agreement contained covenants and conditions that, among other things, limited PRG's dividends, indebtedness, liens, investments and contingent obligations. PRG was also required to comply with certain financial covenants, including the maintenance of working capital of at least \$150 million and the maintenance of tangible net worth of at least \$650 million. The covenants also provided for a cumulative cash flow test that from January 1, 2003 to February 10, 2006 could not be less than zero.

PRG also has a \$40 million cash-collateralized credit facility which was renewed effective June 1, 2004 for one year. This facility was arranged in support of lower interest rates on the Series 2001 Ohio Bonds. In addition, this facility can be utilized for other non-hydrocarbon purposes. As of December 31, 2004, \$39.7 million (December 31, 2003 \$18.0 million) of the line of credit was utilized for letters of credit. With the expiration of this facility in May, we have the option to extend the expiration date of the current facility, replace the facility or transfer the existing letters of credit to the \$1 billion credit facility. We also have the ability to fix the interest rate on the Ohio bonds in which case additional security might no longer be required.

Table of Contents**Liquidity Requirements Related to Obligations**

In the table below, we summarize the payment schedule for our future obligations as of December 31, 2004 (in millions):

	Less than 1 year	1-3 years	3-5 years	More than 5 years	Total
Long-term debt obligations (1)	\$ 36.2	\$ 84.4	\$ 77.0	\$ 1,620.0	\$ 1,817.6
Capital lease obligations (1)	0.4	0.9	1.1	7.5	9.9
Operating lease obligations (2)	53.6	92.8	79.1	46.6	272.1
Environmental obligations (3)	15.0	27.3	18.4	30.6	91.3
Pension & post-retirement obligations (4)	11.0	9.3	12.5	42.1	74.9
Purchase obligations (5)	2,919.0	5,716.8	5,704.8	5,668.8	20,009.4
Capital expenditure commitments (6)	191.2	86.9			278.1
	<u>\$ 3,226.4</u>	<u>\$ 6,018.4</u>	<u>\$ 5,893.0</u>	<u>\$ 7,414.5</u>	<u>\$ 22,552.3</u>

- (1) Our long-term debt and capital leases obligations assume our long-term debt and capital leases are held to maturity and it also assumes that we do not borrow against our current credit agreement. Our long-term debt obligations are further explained in Note 13 and our capital leases are further explained in Note 10 and Note 13 of this Form 10-K.
- (2) We enter into operating leases in the normal course of business, some of these lease provide us with the option to renew the lease or purchase the leased item. Future operating lease obligations would change if we chose to exercise those renewal options and if we entered into additional operating lease agreements. For more information refer to Note 14 of this Form 10-K.
- (3) Our environmental obligations are based on the current remediation plans and cleanup activities. As we began our remediation and clean up activities we may identify additional remediation needs or find that less work is needed to bring the sites to the environmental regulation status. As such this obligation is only based on current information and as our environmental remediation activities proceed, we expect this amount to change. For more information refer to Note 23 of this Form 10-K.
- (4) Pension and post-retirement obligations includes only those amounts we expect to pay out in benefit payments. For more information refer to Note 16 of this Form 10-K.
- (5) Purchase obligations include such obligations as crude oil purchases, electricity and pipeline usage requirements. These future obligation calculations were based on current year information, as such future minimum obligations may vary in the future periods. Variables such as the price of crude oil, future volume requirements and other prices that are adjusted based on various factors, including performance, can cause the minimum obligations to change. For more information refer to Note 23 of this Form 10-K.

Certain purchase obligations under long-term contracts cannot be estimated due to the variable terms related to volumes and prices. See the description of our purchase obligations and other long-term liabilities below.

Operating Leases. We lease refinery equipment, crude oil tankers, tank cars, office space and office equipment from unrelated third parties with lease terms ranging from 1 to 12 years with the option to purchase some of the equipment at the end of the lease term at fair market value. We lease some land in relation to our Memphis refinery operations with terms that extend 28 years and 46 years. The leases generally provide that we pay taxes, insurance and maintenance expenses related to the leased assets. We are also subject to remaining payments on 34 leases that were rejected from the CRE bankruptcy as described above in Factors Affecting Comparability Discontinued Operations. The terms of these leases range from 1 to 20 years. Certain of these properties are being subleased.

Capital Expenditure Commitments. As of December 31, 2004, we have entered into contracts totaling \$278 million related to the design and construction activity at our refineries. We will make the majority of these expenditures in 2005.

Table of Contents

Purchase Obligations. We enter into contracts for the purchase of goods and services on a regular basis in relation to the purchase of crude oil, natural gas and other production and utility related items. With the exception of the long-term crude oil contracts discussed below, our crude oil purchase contracts have terms ranging from one to three months and are based on market prices or a formula reflecting a differential to a market index. We also enter into contracts related to the supply of other feedstocks and blendstocks used in our refining processes and the terms of these contracts are usually under one year or can be cancelled within one year.

We are party to a long-term crude oil supply agreement with an affiliate of PEMEX, which currently supplies approximately 186,000 barrels per day of Maya crude oil. Under the terms of this agreement, PACC is obligated to buy Maya crude oil from the affiliate of PEMEX, and the affiliate of PEMEX is obligated to sell Maya crude oil to PACC. The pricing of the crude oil is based on then current market prices. The volume of crude oil is adjusted semiannually based on a formula specified in the contract.

In conjunction with the acquisition of the Delaware City refinery, we entered into an agreement, effective May 1, 2004, with the Saudi Arabian Oil Company for the supply of 105,000 bpd of crude oil, however, due to certain quota restrictions the current supply is 85,000 bpd. The agreement has terms extending to April 30, 2005, with automatic one-year extensions thereafter unless terminated at the option of either party. The crude oil is priced by a market-based formula as defined in the agreement.

We also have certain contracts related to the fuel supply for our refineries. Our natural gas contracts provide firm delivery amounts but also provide flexibility in volumes at certain pricing formula levels. These contracts are based on market prices or a formula reflecting a differential to a market index. These contracts are also short term in nature or can be canceled with notice. We purchase hydrogen at our Port Arthur refinery under a contract which expires June 2021 that provides minimum volumes and the flexibility to purchase additional volumes if necessary. Under this contract we are required to purchase minimum volumes on a quarterly basis or make payments equal to what would be due for these minimum volumes. We made payments totaling \$83 million in 2004 in relation to this hydrogen supply contract and we would need to make minimum payments of approximately \$36 million on an annual basis under the minimum requirements of the contract. Minimum requirements would be waived in the case of certain events occurring beyond our control.

We also contract for certain services under long-term contracts, some of which have minimum contract volumes or dollar amounts. We have a contract with Millennium Pipeline Company, L.P. for the transportation of crude oil over its Millennium pipeline system as a source for transporting foreign crude oil to our Lima refinery. The contract expires in June 2007. We are obligated to transport certain minimum amounts of crude oil on the Millennium pipeline or pay an amount equal to the transportation rate for each barrel of crude oil below the commitment amount. The minimum amounts are determined on an annual basis. Under this contract we made payments totaling \$9 million in 2004, and we would need to make minimum payments of approximately \$6 million on an annual basis if we did not meet any of our committed volumes. We also have a ten-year contract expiring in 2011 for the operation and maintenance of a petroleum coke handling system at our Port Arthur refinery. We are obligated to meet certain minimum dollar amounts related to petroleum coke handling fees on an annual basis. Under this contract our minimum payments would equate to approximately \$7 million on an annual basis.

Sales Obligations. We enter into various contracts to provide certain refined products in the normal course of business. Typically these contracts are short term, one to several months. We expect to be able to fulfill all of these sales obligations.

Other Long-term Liabilities. We have several pension benefit and postretirement benefit plans as further described in *Critical Accounting Judgments and Estimates - Pension Benefit and Postretirement Employee Benefit Plans*, for which we have obligations extending into the future. In 2005, we expect to contribute \$9 million to our pension plans and expect to make payments of \$4 million related to our obligations under our other post retirement benefit plans.

Table of Contents

Other Obligations

In addition to the enforceable and legally binding obligations quantified in the table above, we have other obligations for goods and services entered into in the normal course of business. These contracts, however, either are not enforceable or legally binding or are subject to change based on our business decisions.

Environmental and Legal Liabilities. As a result of our normal course of business, the closure of two of our refineries, and continuing obligations related to our previously owned retail operations, we are party to certain legal proceedings and environmental-related obligations. In relation to these matters and obligations, we have accrued, on primarily an undiscounted basis, \$96 million as of December 31, 2004 (December 31, 2003 \$98 million). We expect to spend approximately \$14 million to \$15 million in 2005 related to the environmental remediation activities.

Upon closure of our Blue Island and Hartford refineries we recorded a liability for environmental remediation obligations associated with their closure. The environmental obligations take into account costs that are reasonably foreseeable at this time. In relation to the Blue Island liability, equipment dismantling at the site is expected to be completed by the third quarter 2005. In 2004, we signed a consent order with the State of Illinois for the environmental matters at Blue Island. In relation to the Hartford liability, discussions continue. We have begun voluntary remediation investigations on this site. As the remediation plans are finalized and as work is performed, adjustments to the liabilities may be necessary. We have other environmental remediation activity related to previously owned assets and currently operating assets for which we have also recorded a liability and which may require adjustments in the future as more information becomes available.

Related Party Transactions

The following related party transactions are not discussed elsewhere in the Management's Discussion and Analysis of Financial Condition and Results of Operations.

Premcor Inc. and PRG

As of December 31, 2004, PRG had a receivable from Premcor Inc., excluding amounts due related to income taxes and the tax sharing agreement, of \$2.2 million. The \$2.2 million relates to payments PRG made for Premcor Inc. to Opus and cash Premcor Inc. received on the income tax deductions for stock options. As of December 31, 2003, PRG had a payable to Premcor Inc. for management fees paid by Premcor Inc. on PRG's behalf of \$0.1 million. PRG's loan receivable from Premcor Inc. for \$8.9 million in 2003, which included both principal and interest, was paid in full during 2004. PRG's subsidiary, Premcor Investments Inc., had loaned these proceeds to Premcor Inc. to allow Premcor Inc. to pay certain fees. The loan had bore interest at 12% per annum. These intercompany balances are eliminated in Premcor Inc.'s consolidated financial statements.

Premcor USA and PRG

Edgar Filing: PREMCOR INC - Form 10-K

In 2004, PRG received capital contributions from Premcor USA totaling \$403.5 million, primarily for the acquisition of the Delaware City refinery. In 2003, PRG received capital contributions from Premcor USA totaling \$263.3 million, which included cash contributions of \$248.1 million that were used primarily for the early repayment of long-term debt, and a non-cash contribution of the 10% equity interest in Sabine that Premcor Inc. acquired from Occidental. These intercompany balances are eliminated in Premcor Inc. s consolidated financial statements.

The Premcor Pipeline Co. and PRG

In 2004, PRG contributed \$14.3 million to Premcor USA, the contribution represented 100% ownership in the capital stock of the Port Arthur Pipeline Company, which was previously a subsidiary of PRG.

Table of Contents

As of December 31, 2004, PRG had a receivable from The Premcor Pipeline Co. of \$20.2 million (2003 \$5.9 million) related to amounts that PRG paid on behalf of The Premcor Pipeline Co. As of December 31, 2004, PRG had a payable to The Premcor Pipeline Co. of \$16.0 million (December 31, 2003 \$2.0 million) for pipeline tariffs and fees due to The Premcor Pipeline Co for use of pipelines and storage for the Memphis operations. These intercompany balances are eliminated in Premcor Inc.'s consolidated financial statements.

Fuel Strategies International, Inc.

The Company entered into an agreement with Fuel Strategies International, Inc. (FSI) effective June 2002. Pursuant to this agreement, FSI provides monthly, consulting services related to our petroleum coke and commercial operations. The agreement automatically renews for additional one-year periods unless terminated by either party upon 90 days notice prior to expiration. The principal of FSI is the brother of the Company's chairman of the board of directors and senior executive employee. For the years ended December 31, 2004 and 2003, the Company incurred fees of \$0.2 million and \$0.4 million, respectively, related to this agreement. In June 2004, the Company hired the principal as a full time employee and the contract with FSI expired in May 2004.

Blackstone

The Company had an agreement with an affiliate of one of Premcor Inc.'s major shareholders, Blackstone Capital Partners III Merchant Banking Fund L.P. and its affiliates (Blackstone), under which it incurred a monitoring fee equal to \$2.0 million per annum subject to increases relating to inflation. The monitoring agreement was terminated effective March 31, 2002. We recorded expenses related to the annual monitoring fee and the reimbursement of out-of-pocket costs of \$0.3 million for the year ended December 31, 2002.

Critical Accounting Judgments and Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires estimates and assumptions that affect the reported amounts of assets and liabilities, revenues and expenses and related disclosures of contingent assets and liabilities in our consolidated financial statements. The SEC has defined a company's most critical accounting policies as those that are most important to the portrayal of the company's financial condition and results of operations that require management's most difficult, subjective or complex judgments, often as a result of the need to make estimates of matters that are inherently uncertain. These judgments and estimates often involve future events. Based on this definition, we have identified the critical accounting policies and judgments addressed below. In addition, management has discussed these accounting policies and judgments with the Audit Committee of our Board of Directors. Although we believe that our estimates and assumptions are reasonable, they are based upon information available at the time of the valuations. Actual results may differ significantly from estimates under different assumptions or conditions. The following critical accounting judgments and estimates are based on our accounting practices during 2004.

Contingencies. We account for contingencies in accordance with the FASB Statement of Financial Accounting Standards, or SFAS, No. 5, *Accounting for Contingencies*. SFAS No. 5 requires that we record an estimated loss from a loss contingency when information available prior to the issuance of our financial statements indicates that it is probable that an asset has been impaired or a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. Accounting for contingencies such as environmental, legal and other liabilities requires us to use our judgment. While we believe that our accruals for these matters are adequate, if the actual loss from a loss contingency is significantly different than the estimated loss, our results of operations may be over or understated.

Edgar Filing: PREMCOR INC - Form 10-K

Environmental Matters. Accruals for environmental matters are recorded on a site by site basis when it is probable that a liability has been incurred and the amount of the liability can be reasonably estimated as

Table of Contents

specifically defined in SOP 96-1, *Environmental Remediation Liabilities*. To determine our ultimate liability at these sites, we have used third party engineers and attorneys to assist in the evaluation of several factors, including the extent of contamination, currently enacted laws and regulations, existing technology, the most appropriate remedy, and identification of other potentially responsible parties, among other factors. Actual settlement of our liability for environmental matters could differ from our estimates due to a number of uncertainties, such as the extent of contamination at a particular site, the final remedy, the financial viability of other potentially responsible parties, and the final apportionment of responsibility among the potentially responsible parties. Actual amounts could also differ from our estimates as a result of changes in future litigation costs to pursue the matter to ultimate resolution including both legal and remediation costs.

Major Maintenance Turnarounds. A turnaround is a periodically required standard procedure for maintenance of a refinery that involves the shutdown and inspection of major processing units which occurs approximately every three to five years. Turnaround costs include actual direct and contract labor, and material costs incurred for the overhaul, inspection and replacement of major components of refinery processing and support units performed during turnaround. Turnaround costs, which are included in other assets on our balance sheet, are currently amortized on a straight-line basis over the period until the next scheduled turnaround, beginning the month following completion. The amortization of the turnaround costs is presented as Amortization in the consolidated statements of operations.

Inventories. Our inventories are stated at the lower of cost or market. Cost is determined under the LIFO method for hydrocarbon inventories including crude oil, refined products and blendstocks. The cost of warehouse stock and other inventories is determined under the first-in, first-out (FIFO) method. Any reserve for inventory cost in excess of market value is reversed if physical inventories turn and prices recover above cost. As of December 31, 2004 the replacement cost (market value) of our crude oil and refined product inventories exceeded its carrying value by approximately \$379.8 million, or approximately \$14 per barrel over cost. If the market value of these inventories had been lower by over \$14 per barrel as of December 31, 2004, we would have had to write-down the value of our inventory. If prices significantly decline from year-end 2004 levels, we may be required to write-down the value of our inventories in future periods.

Long-lived Assets. We account for property, plant and equipment at cost and depreciate these assets over their estimated useful lives, which range from 3 to 40 years. If we have changes in events or circumstances, including reductions in anticipated cash flows generated by our operations or a determination to abandon or divest certain assets, such assets could be impaired which would result in a non-cash charge to earnings. If such circumstances arise, we recognize an impairment for the difference between the carrying amount and the fair value of the asset, if the carrying amount of the asset does not exceed the sum of the undiscounted cash flows expected to result from the use and eventual disposition of the asset. We use the present value of the expected cash flows from that asset to determine fair value. In 2001, we closed our Blue Island refinery and in 2002 we ceased refining operations at our Hartford refinery. These assets were reduced to their fair value when we announced our exit plans. We also recorded liabilities associated with estimated refinery closure and decommissioning costs and employee severance expenses. We also established environmental liabilities in accordance with AICPA Statement of Position 96-1 *Environmental Remediation Liabilities*. As of December 31, 2003, the carrying value of the Blue Island and Hartford refinery assets, excluding assets that continue to be utilized for our supply and distribution operations at both sites, had been reduced to zero.

Income Taxes. In preparing our consolidated financial statements, we must assess the likelihood that our deferred income tax assets will be recovered through future taxable income. To the extent we believe that recovery is not likely, a valuation allowance must be established. Significant management judgment is required in making this determination. As of December 31, 2004, we had a valuation allowance of \$2.2 million due to uncertainties related to our ability to realize the future benefit of a portion of our federal business credits and a portion of our state tax loss carryforwards. The valuation allowance is based on our estimates of taxable income in the various jurisdictions in which we operate and the period over which the deferred income tax assets will be recoverable. In the event actual results differ from our estimates, we may need to adjust the valuation allowance in the future.

Table of Contents

Stock-based Compensation. Effective January 1, 2002, we adopted the fair value recognition provisions of SFAS No. 123, *Accounting for Stock-Based Compensation* for all employee awards granted and modified after January 1, 2002. SFAS No. 123 states that the adoption of the fair value based method is a change to a preferable method of accounting. We determine the fair value of our stock options using the Black-Scholes Option Pricing Model. The model requires that we make certain assumptions as to the expected lives of our options, the expected volatility of our stock price, expected dividend rates and the risk-free-rate of return at the date of each grant. Judgment is required in selecting these assumptions and management believes its method for selecting these assumptions is reasonable and consistently applied.

Pension Benefit and Postretirement Employee Benefit Plans. We have four defined benefit pension plans and two postretirement health care and life insurance benefit plans that require us to use judgment in selecting the actuarial assumptions used to estimate our expense and liability for these plans. Based on the actuarially determined amounts we record a liability for the cost of the plans less any plan assets. The plan assets are comprised of total contributions to the plan and investment income earned. The expense associated with these plans is recorded to operating expenses and general and administrative expenses depending on the plan. As of December 31, 2004, we have a liability of \$81.4 million for our postretirement plan obligations and a net liability of \$11.3 million for our pension plan obligations, which reflects plan assets of \$15.5 million.

The weighted-average assumptions used in the actuarially determined liability for our pension plans (December 31 measurement date) and postretirement health care plans (September 30 measurement date) are as follows:

	Pension Plans		Postretirement Plans	
	2004	2003	2004	2003
Discount rate	5.75%	6.00%	5.75%	6.00%
Expected return on asset	7.25%	8.50%		
Average rate of compensation expense	4.00%	4.00%	4.00%	4.00%
Health care cost trend rate:				
Initial trend rate			11.00%	12.00%
Ultimate rate / year			5% / 2011	5% / 2011

We utilize a health care cost trend rate that currently reflects an 11% increase in 2004, declining by 1% per year to an ultimate rate of 5% in 2011.

Our discount rate is based on the yield of a published long-term corporate bond index. The discount rate is sensitive to changes in interest rates and a decrease in the discount rate will increase the estimated liability of the plans and increase future expenses related to the plans. The expected rate of return on assets was derived using an asset allocation model developed by our investment consultant and takes into consideration historical, long-term equity and fixed income securities experience. In order to achieve this return, our pension plan investment policy statement established a long-term asset allocation structure of 60% in equity securities and 40% in fixed income securities. The actual return on our plan assets is subject to our investment mix and general market conditions. The average rate of compensation increase reflects our expectations of average pay increases over the periods benefits are earned. The health care cost trend rate is based on an assessment of overall health care cost increases and our company's experience. We review all of these assumptions on an annual basis.

Presented below is a table that demonstrates how a 1% change in the discount rate assumption and in the health care cost trend rate assumption would impact our post-retirement liability as of December 31, 2004 and our 2005 post-retirement service and interest cost (in millions):

Edgar Filing: PREMCOR INC - Form 10-K

	<u>One-percentage- point increase</u>	<u>One-percentage- point decrease</u>
Effect on post-retirement accumulated benefit obligation		
Healthcare cost trend rate	\$ 22.4	\$ (18.2)
Effect on total service and interest cost components		
Healthcare cost trend rate	\$ 2.5	\$ (2.0)

Table of Contents

Because our pension asset funds are newly funded, a 1% decrease in our expected return on plan assets would not have a material impact on our expenses at this time.

Two of our pension plans are qualified and funded based on requirements under the Employment Retirement Income Security Act of 1974, as amended, or ERISA. We made contributions of \$11.5 million to these plans in 2004. We expect to contribute approximately \$20 million in 2005 for all pension-related plans. This amount may be revised based on available cash. As established by our benefit committee, we have a pension plan investment policy statement, which designates a long-term asset allocation structure of 60% in equity securities and 40% in fixed income securities to reach our investment goals. We established our investment policy and the plans were initially funded in September 2003, an amount estimated to cover the cash flow needs of upcoming benefit payments during fourth quarter 2003 and early 2004 was invested in a money market instrument. The balance of the funding was invested on a 60% equity and 40% fixed income basis, consistent with our long-term investment strategy.

Our benefit committee recognizes that even though the investments are subject to short-term volatility, it is critical that a long-term investment focus be maintained. This prevents ad-hoc revisions to the philosophy and policies in reaction to short-term market fluctuations. In order to preserve this long-term view, the committee will review performance of the investment funds quarterly and will review the asset allocation, including rebalancing, and investment policy statement annually. To assure a rational, systematic, and cost-effective approach to rebalancing, the committee has chosen certain trigger points as the maximum upper and lower limits for a specified asset class. If the percentage of the plan's assets in a particular asset class has deviated from the target beyond a trigger point, the committee will rebalance the portfolio to bring all asset classes in line with the adopted guideline percentages.

In May 2004, the FASB issued FSP 106-2 *Accounting and Disclosure Requirements related to the Medicare Prescription Drug, Improvement and Modernization Act of 2003* (FSP 106-2). We have applied FSP 106-2 retroactively to the date of enactment. The impact of adopting FSP 106-2 resulted in a reduction in our accumulated projected benefit obligation (APBO) of \$15.5 million for the full year of 2004 and a reduction of \$2.2 million for net periodic post-retirement cost for the year ended December 31, 2004. Our actuaries have determined the plan is actuarially equivalent. We are currently evaluating the expected gross receipts to be received from the subsidy; no subsidies have been received as of December 31, 2004.

Refinery Restructuring and Other Charges. We have closed refineries and undertaken major restructurings of our general and administrative operations in recent years. In order to identify and calculate the associated costs of these activities, management makes assumptions regarding estimates of shut-down costs, equipment dismantling costs, the fair value of assets held for sale or disposal, employee severance costs, work force transition costs and other contractual arrangements. Prior to January 1, 2003, such costs were estimated and recorded as a liability on the date we made a commitment to an exit plan in accordance with EITF 94-3, *Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (Including Certain Costs Incurred in a Restructuring)*. Restructuring liabilities are evaluated on a quarterly basis and adjusted as additional information becomes available or based on changes in circumstances. Effective January 1, 2003, we adopted SFAS 146, *Accounting for Costs Associated with Exit or Disposal Activities*. SFAS 146 requires that the liability for costs associated with an exit or disposal activity be recognized when the liability is incurred. We report activities associated with closed refineries and administrative restructuring as Refinery restructuring and other charges in the consolidated statement of operations.

Derivative Instruments. We account for derivative instruments in accordance with SFAS No. 133 *Accounting for Derivative Instruments and Hedging Activities* as amended and interpreted. We periodically enter into fixed commitments, on a limited basis, as part of our programs to acquire refinery feedstocks at reasonable costs and to manage margins on certain refined product sales. We also enter into futures contracts to help

Table of Contents

mitigate the price risk on these fixed commitments. The fixed commitments and future contracts are classified as derivatives according to SFAS No. 133 and we mark to market these derivatives and recognize the changes in their fair values in earnings. Derivatives are recorded on the balance sheet at their fair value as either other current assets or other current liabilities. As of December 31, 2004 and 2003, we had not designated hedge accounting for any of its derivative positions, and accordingly, the derivative positions were recorded at fair value and the unrealized gains and losses on the derivative positions were recognized in cost of sales. The cash flow changes resulting from these transactions were recorded in cash flows from operating activities in the statements of cash flows.

Revenue Recognition. We sell various refined products, including gasoline, distillates, residual fuel, petrochemicals and petroleum coke. Revenues related to the sale of products are recognized when title passes. Title passage generally occurs when products are shipped or delivered in accordance with the terms of the respective sales agreements. In addition, revenues are not recognized until sales prices are fixed or determinable and collectability is reasonably assured.

We also engage in the buying and selling of refined products to facilitate the marketing of its refined products. The results of this activity are recorded in cost of sales and net sales and operating revenues. The Company's distribution network is an integral part of its refining business. However, due to ordinary course logistical issues concerning production schedules and product sales commitments, it is common for us to purchase refined products from third parties in order to balance the requirements of its product marketing activities. Although third-party purchases are essential to effectively market our production, the effects from these activities on our results are not significant.

Refined product exchange transactions that do not involve the payment or receipt of cash are not accounted for as purchases or sales. Any resulting volumetric exchange balances are accounted for as inventory in accordance with the LIFO inventory method. Exchanges that are settled through payment or receipt of cash are accounted for as purchases or sales.

New Accounting Standards

For a description of the new accounting standards that affect us, see Note 2 to our Consolidated Financial Statements included in Item 15 of this Form 10-K. The adoption of these standards has not had a material effect on our consolidated financial statements.

ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The risk inherent in our market risk sensitive instruments and positions is the potential loss from adverse changes in commodity prices and interest rates. None of our market risk sensitive instruments are held for trading.

Commodity Risk

Our earnings, cash flow and liquidity are significantly affected by a variety of factors beyond our control, including the supply of, and demand for, crude oil, other feedstocks, gasoline, other refined products and natural gas. The demand for these commodities depend on, among other factors, changes in domestic and foreign economies, weather conditions, domestic and foreign political affairs, planned and unplanned downtime in refineries, pipelines and production facilities, production levels, the availability of imports, the marketing of competitive fuels and the extent of government regulation. As a result, the prices can fluctuate significantly. Our net sales and operating revenues fluctuate significantly with

Edgar Filing: PREMCOR INC - Form 10-K

movements in industry refined product prices, our cost of sales fluctuate significantly with movements in crude oil price and our operating expenses fluctuate with movements in the price of natural gas. The effect of changes in crude oil prices on our operating results is influenced by how the prices of refined products adjust to reflect such changes.

Table of Contents

We use several strategies to minimize the impact on profitability of volatility in feedstock costs and refined product prices. These strategies generally involve the purchase and sale of exchange traded, energy related futures and options with a duration of six months or less. To a lesser extent we use energy swap agreements similar to those traded on the exchanges, such as industry refining margins and crude oil options, to better match the specific price movements in our markets. These strategies are designed to minimize, on a short-term basis, our exposure to the risk of fluctuations in crude oil prices and refined product margins. The number of barrels of crude oil and refined products covered by such contracts varies from time to time. Such purchases and sales are closely managed and subject to internally established risk policies. The results of these price risk mitigation activities affect refining cost of sales and inventory costs. We do not engage in speculative trading activities.

We are required to fix the price on our crude oil purchases approximately one to several weeks prior to the time when the crude oil can be processed and sold. We also fix the price of a portion of our product sales in advance of producing and delivering that refined product. As a result, we are exposed to crude oil price movements and refined product price movements during this period. In 2004, with the acquisition of our Delaware City refinery, our average fixed price purchase commitments is approximately 10 million barrels. Our average fixed price sale commitments is approximately 2 million barrels, on a net basis, we have on average fixed price purchase commitments of approximately 8 million barrels. As of December 31, 2004, if the market price of these net fixed price commitments had been lower by \$1 per barrel, we would have recorded additional cost of sales of approximately \$8 million, based on our treatment of these contracts as derivatives. An increase in the market price would reduce cost of sales by a like amount. We may actively mitigate some or all of the price risk related to our fixed price purchase and sale commitments. These risk management decisions are based on many factors including the relative level and volatility of absolute hydrocarbon prices and the extent to which the futures market is in backwardation or contango. When the contract price of the following month futures contract is less than the contract price of the current, or prompt, month contract, a backwardated market structure exists, and when the contract price of the following month futures contract is greater than the contract price of the prompt month contract, a contango market structure exists. The cost of our risk management activities generally increases in a backwardated market.

We prepared a sensitivity analysis to estimate our exposure to market risk associated with our futures contracts. This analysis may differ from actual results. The fair value of each contract was based on quoted futures prices. As of December 31, 2004, we had net short future contracts of approximately 6 million barrels, a \$1 change in quoted futures prices would result in an approximate \$6 million change to the fair market value of the futures contracts and correspondingly the same change in operating income. As of December 31, 2003, a \$1 change in quoted futures prices would result in an approximately \$10 million change to the fair market value of the futures contracts and correspondingly the same change in operating income.

Our results may also be impacted by the write-down of our LIFO-based inventory cost to market value when market prices drop dramatically compared to our LIFO inventory cost. These potential write-downs may be recovered in subsequent periods as our inventories turn and market prices rise. As of December 31, 2004, the replacement cost (market value) of our crude oil and refined product inventories exceeded the carrying value by \$379.8 million, or approximately \$14 per barrel over cost. If the market value of these inventories had been lower by over \$14 per barrel as of December 31, 2004, we would have had to write-down the value of our inventory. As of December 31, 2003, the replacement cost (market value) of our crude oil and refined product inventories exceeded the carrying value by \$172 million, or approximately \$7 per barrel over cost. If the market value of these inventories had been lower by over \$7 per barrel as of December 31, 2003, we would have had to write-down the value of our inventory. Most of our hydrocarbon inventories are valued using the LIFO method, which are susceptible to a material write-down when prices decline dramatically. If prices decline significantly from year-end 2004 levels, we may be required to write-down the value of our LIFO inventories in future periods.

Our results are also sensitive to the fluctuations in natural gas prices due to the use of natural gas to fuel our refinery operations. Based on our average annual consumption of approximately 30 to 35 million mmbtus of

Table of Contents

natural gas, a \$1 change per million mmbtu in the price of natural gas would generally change our natural gas costs by \$30 to \$35 million. Our sensitivity to a change in the price of natural gas would also be impacted by our method of purchasing natural gas. We contract for the purchase of natural gas on a calendar month basis and set the price at the beginning of the month. Therefore, our natural gas costs will reflect the price of natural gas on the day the contract is set, and not the average price for the period. We are reviewing options to mitigate our exposure to natural gas price fluctuations.

Interest Rate Risk

Our primary interest rate risk is associated with our long-term debt. We manage this interest rate risk by maintaining a high percentage of our long-term debt with fixed rates. We have an outstanding balance of long-term debt, including current maturities, of \$1,827.5 million (PRG \$1,817.6 million). The weighted average interest rate on our fixed rate long-term debt is 8.5% (PRG 8.5%). We are subject to interest rate risk on our Ohio bonds and any direct borrowings under our credit agreement. As of December 31, 2004 and 2003, a 1% change in interest rates on our floating rate loans, which totaled \$10 million, would result in a \$0.1 million change in pretax income on an annual basis. As of December 31, 2004 and 2003, there were no cash borrowings under our credit agreements.

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

The information required by this item is set forth beginning on page F-1 of this Annual Report on Form 10-K.

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

ITEM 9A. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures. We maintain disclosure controls and procedures and internal controls designed to ensure that information required to be disclosed in our filings under the Securities Exchange Act of 1934 is recorded, processed, evaluated, summarized and reported accurately within the time periods specified in the Securities and Exchange Commission's (SEC) rules and forms. In designing and evaluating the disclosure controls and procedures, our management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives and management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures. An evaluation was performed under the supervision and with the participation of management, including the Chief Executive Officer (CEO) and Chief Financial Officer (CFO), of the effectiveness of the design and operations of our disclosure controls and procedures pursuant to Exchange Act Rules 13a-14, 13a-15(e) and 15d-15(e). Based upon that evaluation as of the end of the period covered by this report, the CEO and CFO concluded that our disclosure controls and procedures are effective at the reasonable assurance level in timely alerting them to material information required to be included in our periodic SEC filings. The conclusions of the CEO and CFO from this evaluation were communicated to the Audit Committee. In connection with this evaluation, there were no breaches of such controls that would require disclosure to the Audit Committee or our auditors.

Management's annual report on internal control over financial reporting. Management is responsible for establishing and maintaining adequate internal control over financial reporting, as the term is defined in Exchange Act Rule 13a-15(f) and 15d-15(f). In designing and evaluating our internal controls and procedures over financial reporting, our management recognized that any controls and procedures, no matter how well

Edgar Filing: PREMCOR INC - Form 10-K

designed and operated, can provide only reasonable assurance of achieving the desired control objective over the preparation and fair presentation of our consolidated financial statements and management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

Table of Contents

An evaluation was performed under the supervision and with the participation of management, including the CEO and CFO. In assessing the effectiveness of the Company's internal controls over financial reporting management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in *Internal Control - Integrated Framework*. Based on our assessment, we believe that as of December 31, 2004, the Company's internal controls over financial reporting are effective at the reasonable assurance level based on those criteria.

The independent registered public accounting firm that audited our consolidated financial statements included herein, and containing the disclosures required by this Item, has issued an attestation report on management's assessment of our internal control over financial reporting

Attestation report of registered public accounting firm. The attestation reports of the registered public accounting firm are located on page 69 and page 70 of this Annual Report on Form 10-K.

Changes in internal control over financial reporting. There were no changes in our internal controls over financial reporting or in other factors that have materially affected, or are reasonably likely to materially affect these internal controls over financial reporting in the last fiscal quarter of 2004.

Table of Contents

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholders of Premcor Inc:

Old Greenwich, Connecticut

We have audited management's assessment, included in management's annual report on internal control over financial reporting, included in Item 9A, that Premcor Inc. (the Company) maintained effective internal control over financial reporting as of December 31, 2004, based on criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission. The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on management's assessment and an opinion on the effectiveness of the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, management's assessment that the Company maintained effective internal control over financial reporting as of December 31, 2004, is fairly stated, in all material respects, based on the criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2004, based on the criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

Edgar Filing: PREMCOR INC - Form 10-K

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements and financial statement schedules as of and for the year ended December 31, 2004 of the Company and our report dated March 1, 2005 expressed an unqualified opinion on those financial statements and financial statement schedules.

DELOITTE & TOUCHE LLP

Stamford, Connecticut

March 1, 2005

Table of Contents

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholder of The Premcor Refining Group Inc:

Old Greenwich, Connecticut

We have audited management's assessment, included in management's annual report on internal control over financial reporting, included in Item 9A, that The Premcor Refining Group Inc. (PRG) maintained effective internal control over financial reporting as of December 31, 2004, based on criteria established in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission. The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on management's assessment and an opinion on the effectiveness of the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, management's assessment that the Company maintained effective internal control over financial reporting as of December 31, 2004, is fairly stated, in all material respects, based on the criteria established in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2004, based on the criteria established in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

Edgar Filing: PREMCOR INC - Form 10-K

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements and financial statement schedule as of and for the year ended December 31, 2004 of the Company and our report dated March 1, 2005 expressed an unqualified opinion on those financial statements and financial statement schedule.

DELOITTE & TOUCHE LLP

Stamford, Connecticut

March 1, 2005

Table of Contents

ITEM 9B. OTHER INFORMATION

None.

PART III

ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

The information required by Item 10 as to executive officers of the Company is disclosed in Part I under the caption Executive Officers of the Registrant, and Section 16(a) Beneficial Ownership Reporting Compliance in the Proxy Statement for the 2005 Annual Meeting of Stockholders. Each executive officer is generally elected to hold office until the next Annual Meeting of Stockholders. The information required by Item 10 as to the directors of the Company is incorporated herein by reference to matters appearing under the headings Nominees for Election, Audit Committee, Nominating and Corporate Governance Committee, Section 16(a) Beneficial Ownership Reporting Compliance, and Code of Business Conduct and Ethics in the Proxy Statement for the 2005 Annual Meeting of Stockholders.

ITEM 11. EXECUTIVE COMPENSATION

The information appearing under the headings Compensation of Directors, Executive Compensation, Employment Agreements, Compensation Committee Interlocks and Insider Participation, Compensation Committee Report on Executive Compensation and Stockholder Return Performance Presentation of the Proxy Statement for the 2005 Annual Meeting of Stockholders is incorporated herein by reference.

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCK HOLDER MATTERS

The information appearing under the headings Security Ownership of Certain Beneficial Owners and Security Ownership of Directors and Executive Officers in the Proxy Statement for the 2005 Annual Meeting of Stockholders is incorporated herein by reference.

Equity Compensation Plans. Premcor has three stock-based compensation plans pursuant to which options for the purchase of Premcor Inc. common stock may be granted. See Note 19 to the Consolidated Financial Statements included in Item 15 of this Form 10-K for further information on the plans. See our Proxy Statement for the 2005 Annual Meeting of Stockholders for additional information.

The following is a summary of the shares reserved for issuance pursuant to our stock-based compensation plans as of December 31, 2004:

(a)	(b)	(c)
Number of securities to be issued upon exercise	Weighted average exercise price of outstanding	Number of securities remaining available for future issuance under

Edgar Filing: PREMCOR INC - Form 10-K

	<u>of outstanding options</u>	<u>options</u>	<u>the equity compensation plans (excluding securities reflected in column (a))</u>
Equity compensation plans approved by security holders	5,777,555	\$ 16.22 per share	4,337,695
Equity compensation plans not approved by security holders			
Total	5,777,555	\$ 16.22 per share	4,337,695

Table of Contents

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

The information appearing under the heading "Related Party Transactions" in the Proxy Statement for the 2005 Annual Meeting of Stockholders is incorporated herein by reference.

ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES

The information appearing under the heading "Appointment of Independent Auditor" in the Proxy Statement for the 2005 Annual Meeting of Stockholders is incorporated herein by reference.

Table of Contents**PART IV****ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES****1. and 2. Financial Statements and Financial Statement Schedules**

The consolidated financial statements and financial statement schedules of Premcor Inc. and subsidiaries and The Premcor Refining Group Inc. and subsidiaries, required by Part II, Item 8, are included in Part IV of this report. See Index to Consolidated Financial Statements and Financial Statement Schedules beginning on page F-1.

3. Exhibits

Exhibit	
Number	Description
3.01	Amended and Restated Certificate of Incorporation of Premcor Inc. (Incorporated by reference to Exhibit 3.1 filed with Premcor Inc.'s Registration Statement on Form S-1/A (Registration No. 333-70314)).
3.02*	Amended and Restated By-Laws of Premcor Inc.
3.03	Restated Certificate of Incorporation of The Premcor Refining Group Inc. (PRG) (f/k/a Clark Refining & Marketing, Inc. and Clark Oil & Refining Corporation) effective as of February 1, 1993 (Incorporated by reference to Exhibit 3.1 filed with PRG's Annual Report on Form 10-K, for the year ended December 31, 2000 (File No. 1-11392)).
3.04	Certificate of Amendment to Certificate of Incorporation of PRG (f/k/a Clark Refining & Marketing, Inc. and Clark Oil & Refining Corporation) effective as of September 30, 1993 (Incorporated by reference to Exhibit 3.2 filed with PRG's Annual Report on Form 10-K, for the year ended December 31, 2000 (File No. 1-11392)).
3.05	Certificate of Amendment of Restated Certificate of Incorporation of PRG (f/k/a Clark Refining & Marketing, Inc. and Clark Oil & Refining Corporation) effective as of May 9, 2000 (Incorporated by reference to Exhibit 3.3 filed with PRG's Annual Report on Form 10-K, for the year ended December 31, 2000 (File No. 1-11392)).
3.06	By-laws of PRG (f/k/a Clark Refining & Marketing, Inc. and Clark Oil & Refining Corporation) (Incorporated by reference to Exhibit 3.2 filed with PRG's Registration Statement on Form S-1 (Registration No. 33-28146)).
4.01	Indenture, dated as of August 19, 1999, among Sabine, Neches River Holding Corp. (Neches), Port Arthur Finance Corp. (PAFC), Port Arthur Coker Company L.P. (PACC), HSBC Bank USA, the Capital Markets Trustee, and Bankers Trust Company, as Collateral Trustee (Incorporated by reference to Exhibit 4.01 filed with PAFC's Registration Statement on Form S-4 (Registration No. 333-92871)).
4.02	First Supplemental Indenture, dated as of June 6, 2002, among PRG, Sabine, Neches, PACC, PAFC, Deutsche Bank Trust Company Americas, as Collateral Trustee, and HSBC Bank USA, as Capital Markets Trustee, including the Form of 12½% Senior Secured Notes due 2009 (Incorporated by reference to Exhibit 4.1 filed with PRG's Current Report on Form 8-K dated June 6, 2002 (File No. 1-11392)).
4.03	Amended and Restated Common Security Agreement, dated as of June 6, 2002, among Sabine, PRG, PAFC, PACC, Neches, Deutsche Bank Trust Company Americas, as Collateral Trustee and Depositary Bank, and HSBC Bank USA, as Capital Markets Trustee (Incorporated by reference to Exhibit 4.2 filed with PRG's Current Report on Form 8-K dated June 6, 2002 (File No. 1-11392)).
4.04	

Edgar Filing: PREMCOR INC - Form 10-K

Amended and Restated Transfer Restrictions Agreement, dated as of June 6, 2002, among Premcor Inc., Sabine, Neches, PACC, PAFC, Deutsche Bank Trust Company Americas, as Collateral Trustee, and HSBC Bank USA, as Capital Markets Trustee (Incorporated by reference to Exhibit 4.4 filed with PRG's Current Report on Form 8-K dated June 6, 2002 (File No. 1-11392)).

Table of Contents

Exhibit	
Number	Description
4.05	Indenture dated as of February 11, 2003, between PRG and Deutsche Bank Trust Company Americas, as Trustee (Incorporated by reference to Exhibit 4.13 filed with PRG's Annual Report on Form 10-K for the year ended December 31, 2002 (File No. 1-11392)).
4.06	Supplemental Indenture, dated as of November 12, 2003, between PRG and Deutsche Bank Trust Company Americas, as Trustee (Incorporated by reference to Exhibit 4.10 filed with PRG's Registration Statement on Form S-4 (Registration No. 333-111265)).
10.01	Hydrogen Supply Agreement, dated as of August 1, 1999, between PACC and Air Products and Chemicals, Inc. (Incorporated by Reference to Exhibit 10.10 filed with PAFC's Registration Statement on Form S-4 (Registration No. 333-92871)).
10.02	First Amendment, dated March 1, 2000, to the Hydrogen Supply Agreement, dated as of August 1, 1999, between PACC and Air Products and Chemicals, Inc. (Incorporated by reference to Exhibit 10.1 filed with Sabine River's Quarterly Report on Form 10-Q for the quarter ended June 30, 2001 (File No. 333-92871)).
10.03	Second Amendment, dated June 1, 2001, to the Hydrogen Supply Agreement, dated as of August 1, 1999, between PACC and Air Products and Chemicals, Inc. (Incorporated by reference to Exhibit 10.2 filed with Sabine River's Quarterly Report on Form 10-Q for the quarter ended June 30, 2001 (File No. 333-92871)).
10.04	Assignment and Assumption Agreement, dated as of August 19, 1999, between PACC and PRG (f/k/a Clark Refining & Marketing, Inc.) (Incorporated by Reference to Exhibit 10.13 filed with Sabine River's Registration Statement on Form S-4 (Registration No. 333-92871)).
10.05	Maya Crude Oil Sale Agreement, dated as of March 10, 1998, between PRG (f/k/a Clark Refining & Marketing, Inc.) and P.M.I. Comercio Internacional, S.A. de C.V., as amended by the First Amendment and Supplement to the Maya Crude Oil Sales Agreement, dated as of August 19, 1999 (included as Exhibit 10.06 hereto), and as assigned by PRG to PACC pursuant to the Assignment and Assumption Agreement, dated as of August 19, 1999 (included as Exhibit 10.04 hereto) (Incorporated by Reference to Exhibit 10.14 filed with PAFC's Registration Statement on Form S-4 (Registration No. 333-92871)).
10.06	First Amendment and Supplement to the Maya Crude Oil Sales Agreement, dated as of August 19, 1999 (Incorporated by Reference to Exhibit 10.15 filed with PAFC's Registration Statement on Form S-4 (Registration No. 333-92871)).
10.07	Guarantee Agreement, dated as of March 10, 1998, between PRG (f/k/a Clark Refining & Marketing, Inc.) and Petroleos Mexicanos, as assigned by PRG to PACC as of August 19, 1999 pursuant to the Assignment and Assumption Agreement, dated as of August 19, 1999 (included as Exhibit 10.04 hereto) (Incorporated by Reference to Exhibit 10.16 filed with PAFC's Registration Statement on Form S-4 (Registration No. 333-92871)).
10.08	Asset Purchase and Sale Agreement, dated as of November 25, 2002, among Williams Refining & Marketing, L.L.C., Williams Generating Memphis, L.L.C., Williams Memphis Terminal, Inc., Williams Petroleum Pipeline Systems, Inc., Williams Mid-South Pipelines, LLC, as Sellers, The Williams Companies, Inc., as Sellers Guarantor, PRG, as Purchaser, and Premcor Inc., as Purchaser's Guarantor (Incorporated by reference to Exhibit 2.01 filed with PAFC's Registration Statement on Form S-4 (Registration No. 333-99981)).

Table of Contents

Exhibit	
Number	Description
10.09	First Amendment to the Asset Purchase and Sale Agreement, dated as of January 16, 2003, among Williams Refining & Marketing, L.L.C., Williams Generating Memphis, L.L.C., Williams Memphis Terminal, Inc., Williams Petroleum Pipeline Systems, Inc., Williams Mid-South Pipelines, LLC, as Sellers, The Williams Companies, Inc., as Sellers Guarantor, PRG, as Purchaser, and Premcor Inc., as Purchaser s Guarantor (Incorporated by reference to Exhibit 10.13 filed with PRG s Annual Report on Form 10-K for the year ended December 31, 2002 (File No. 1-11392)).
10.10	Second Amendment to the Asset Purchase and Sale Agreement, dated as of February 28, 2003, among Williams Refining & Marketing, L.L.C., Williams Generating Memphis, L.L.C., Williams Memphis Terminal, Inc., Williams Petroleum Pipeline Systems, Inc., Williams Mid-South Pipelines, LLC, as Sellers, The Williams Companies, Inc., as Sellers Guarantor, PRG, as Purchaser, and Premcor Inc., as Purchaser s Guarantor (Incorporated by reference to Exhibit 10.14 filed with PRG s Annual Report on Form 10-K for the year ended December 31, 2002 (File No. 1-11392)).
10.11	Crack Spread Retained Interest Agreement, dated as of November 25, 2002, between Williams Refining & Marketing, L.L.C. and PRG (Incorporated by reference to Exhibit 2.02 filed with PAFC s Registration Statement on Form S-4 (Registration No. 333-99981)).
10.12	Amended and Restated Credit Agreement, dated as of February 11, 2003, among PRG, Deutsche Bank Securities Inc., as Lead Arranger, Deutsche Bank Trust Company Americas, as Administrative Agent and Collateral Agent, Fleet National Bank, as Syndication Agent, and the other financial institutions party thereto (Incorporated by reference to Exhibit 10.16 filed with PRG s Annual Report on Form 10-K for the year ended December 31, 2002 (File No. 1-11392)).
10.13**	Crude Oil Supply Agreement, dated March 3, 2003, between Morgan Stanley Capital Group Inc. and PRG (Incorporated by reference to Exhibit 10.1 filed with Premcor s Quarterly Report on Form 10Q for the quarter ended March 31, 2003 (File No. 1-11392)).
10.14	Premcor Inc. Senior Executive Retirement Plan (Incorporated by reference to Exhibit 10.15 filed with PRG s Quarterly Report on Form 10-Q for the quarter ended June 30, 2002 (File No. 1-11392)).
10.15	Amendment to the Premcor Inc. Senior Executive Retirement Plan dated as of February 28, 2003 (Incorporated by reference to Exhibit 10.19 filed with PRG s Annual Report on Form 10-K for the year ended December 31, 2002 (File No. 1-11392)).
10.16	Amendment to the Premcor Inc. Senior Executive Retirement Plan dated May 30, 2003 (Incorporated by reference to Exhibit 10.1 filed with PRG s Quarterly Report on Form 10-Q for the quarter ended June 30, 2003 (File No. 1-11392)).
10.17	Premcor Inc. 2002 Special Stock Incentive Plan (Incorporated by reference to Exhibit 10.20 filed with PRG s Annual Report on Form 10-K for the year ended December 31, 2001 (File No. 1-11392)).
10.18	Employment Agreement, dated as of January 30, 2002, of Thomas D. O Malley (Incorporated by reference to Exhibit 10.13 filed with PRG s Annual Report on Form 10-K for the year ended December 31, 2001 (File No. 1-11392)).
10.19	First Amendment to Employment Agreement, dated March 18, 2002, of Thomas D. O Malley (Incorporated by reference to Exhibit 10.14 filed with PRG s Annual Report on Form 10-K for the year ended December 31, 2001 (File No. 1-11392)).
10.20	Letter Agreement, dated November 13, 2002, amending Employment Agreement of Thomas D. O Malley (Incorporated by reference to Exhibit 10.26 filed with PAFC s Registration Statement on Form S-4 (Registration No. 333-99981)).

Table of Contents

Exhibit	
Number	Description
10.21	Amendment to Employment Agreement, dated May 20, 2003, of Thomas D. O Malley (Incorporated by reference to Exhibit 10.26 filed with PRG s Registration Statement on Amendment No. 1 to Form S-4 (Registration No. 333-106916).
10.22	Letter Agreement, dated December 15, 2003, amending the employment agreement of Thomas D. O Malley (Incorporated by reference to Exhibit 10.22 filed with PRG s Annual Report on Form 10-K for the year ended December 31, 2003 (File No 1-11392)).
10.23	Amended and Restated Employment Agreement, dated as of June 1, 2002, of William E. Hantke (Incorporated by reference to Exhibit 10.3 filed with PRG s Quarterly Report on Form 10-Q for the quarter ended June 30, 2002 (File No. 1-11392)).
10.24	Amended and Restated Employment Agreement, dated as of June 1, 2002, of Henry M. Kuchta (Incorporated by reference to Exhibit 10.4 filed with PRG s Quarterly Report on Form 10-Q for the quarter ended June 30, 2002 (File No. 1-11392)).
10.25	Amended and Restated Employment Agreement, dated as of June 1, 2002, of Joseph D. Watson (Incorporated by reference to Exhibit 10.6 filed with PRG s Quarterly Report on Form 10-Q for the quarter ended June 30, 2002 (File No. 1-11392)).
10.26	Form of Indemnity Agreement (Incorporated by reference to Exhibit 10.36 filed with PAFC s Registration Statement on Form S-4 (Registration No. 333-99981)).
10.27	Employment Agreement, dated as of September 16, 2002, of James R. Voss (Incorporated by reference to Exhibit 10.37 filed with PAFC s Registration Statement on Form S-4 (Registration No. 333-99981)).
10.28	Employment Agreement, dated as of October 1, 2002, of Michael D. Gayda (Incorporated by reference to Exhibit 10.38 filed with PAFC s Registration Statement on Form S-4 (Registration No. 333-99981)).
10.29	Form of Letter Agreement, dated as of October 28, 2002, amending Employment Agreements of James R. Voss and Michael D. Gayda and Amended and Restated Employment Agreements of William E. Hantke, Henry M. Kuchta and Joseph D. Watson (Incorporated by reference to Exhibit 10.40 filed with PAFC s Registration Statement on Form S-4 (Registration No. 333-99981)).
10.30	Form of Letter Agreement, dated as of November 13, 2002, amending Employment Agreements of Thomas D. O Malley, James R. Voss and Michael D. Gayda and Amended and Restated Employment Agreements of William E. Hantke, Henry M. Kuchta and Joseph D. Watson (Incorporated by reference to Exhibit 10.41 filed with PAFC s Registration Statement on Form S-4 (Registration No. 333-99981)).
10.31	Form of Letter Agreement, dated as of January 22, 2003, amending Employment Agreements of James R. Voss and Michael D. Gayda and Amended and Restated Employment Agreements of William E. Hantke, Henry M. Kuchta and Joseph D. Watson (Incorporated by reference to Exhibit 10.2 filed with PRG s Quarterly Report on Form 10Q for the quarter ended March 31, 2003 (File No. 1-11392)).
10.32	Form of Amendment to Employment Agreement, dated May 20, 2003, of William E. Hantke, Henry M. Kuchta, Joseph D. Watson, James R. Voss, Michael D. Gayda and Donald Lucey (Incorporated by reference to Exhibit 10.5 filed with PRG s Quarterly Report on Form 10Q for the quarter ended June 30, 2003 (File No. 1-11392)).
10.33	Amended and Restated Letter Agreement, dated as of November 6, 2002, between Premcor Inc. and Wilkes McClave III (Incorporated by reference to Exhibit 10.40 filed with PRG s Annual Report on Form 10-K for the year ended December 31, 2002 (File No. 1-11392)).

Table of Contents

Exhibit

Number

Description

10.34	Amended and Restated Letter Agreement, dated as of November 6, 2002, between Premcor Inc. and Jefferson F. Allen (Incorporated by reference to Exhibit 10.41 filed with PRG's Annual Report on Form 10-K for the year ended December 31, 2002 (File No. 1-11392)).
10.35	Amended and Restated Employment Agreement, dated June 1, 2002 and Letter of Agreements, dated November 13, 2002 and January 22, 2003 of Donald F. Lucey (Incorporated by reference to Exhibit 10.35 filed with PRG's Annual Report on Form 10-K for the year ended December 31, 2003 (File No. 1-11392)).
10.36	Form of Letter Agreement, dated as of December 15, 2003, amending Employment Agreements of Henry Kuchta, William Hantke, Michael Gayda, James Voss, Joseph Watson and Donald Lucey (Incorporated by reference to Exhibit 10.35 filed with PRG's Annual Report on Form 10-K for the year ended December 31, 2003 (File No. 1-11392)).
10.37	Asset Purchase Agreement, dated March 30, 2004, by and between Motiva Enterprises LLC, as Seller, and The Premcor Refining Group Inc., as Buyer, Covering the Acquisition of the Delaware City Refinery and related assets. (Incorporated by reference to Exhibit 2.1 filed with PRG's Quarterly Report on Form 10-Q for the quarter ended March 31, 2004 (File No. 1-16827)).
10.38	Credit Agreement, dated as of April 13, 2004, among PRG, Citigroup Global Markets Inc. as Lead Arranger, Citigroup North America, Inc., as Administrative Agent and other financial institutions party thereto. (Incorporated by reference to Exhibit 10.1 filed with PRG's Current Report on Form 8-K dated April 13, 2004 (File No. 1-11392)).
10.39	Amendment to the Premcor Inc. Senior Executive Retirement Plan dated May 18, 2004. (Incorporated by reference to Exhibit 10.3 filed with PRG's Quarterly Report on Form 10-Q for the quarter ended June 30, 2004 (File No. 1-16827)).
10.40	Amendment to the Premcor 2002 Equity Incentive Plan dated May 18, 2004. (Incorporated by reference to Exhibit 10.4 filed with PRG's Quarterly Report on Form 10-Q for the quarter ended June 30, 2004 (File No. 1-16827)).
10.41	Form of Amendment to Employment Agreement dated May 18, 2004, of William E. Hantke, Henry M. Kuchta, Joseph D. Watson, James R. Voss, Michael D. Gayda and Donald Lucey. (Incorporated by reference to Exhibit 10.5 filed with PRG's Quarterly Report on Form 10-Q for the quarter ended June 30, 2004 (File No. 1-16827)).
10.42	Seventh Amendment to the Premcor Pension Plan dated May 1, 2004. (Incorporated by reference to Exhibit 10.6 filed with PRG's Quarterly Report on Form 10-Q for the quarter ended June 30, 2004 (File No. 1-16827)).
10.43	Eighth Amendment to the Premcor Retirement Savings Plan dated June 4, 2004. (Incorporated by reference to Exhibit 10.7 filed with PRG's Quarterly Report on Form 10-Q for the quarter ended June 30, 2004 (File No. 1-16827)).
10.44	Second Amendment to the Premcor Inc. Flexible Benefits Plan dated October 1, 2004. (Incorporated by reference to Exhibit 10.1 filed with PRG's Quarterly Report on Form 10-Q for the quarter ended September 30, 2004 (File No.1-16827)).
10.45	Ninth Amendment to the Premcor Retirement Savings Plan dated August 12, 2004. (Incorporated by reference to Exhibit 10.2 filed with PRG's Quarterly Report on Form 10-Q for the quarter ended September 30, 2004 (File No.1-16827)).
10.46*	Employment Agreement with Jefferson F. Allen.
10.47*	Employment Agreement with Thomas D. O Malley.

Table of Contents

Exhibit	
Number	Description
10.48*	Separation Agreement with William E. Hantke.
10.49*	Form of amendment to Employment Agreement dated October 27, 2004 of Henry M. Kuchta, Joseph D. Watson, James R. Voss, Michael D. Gayda, and Donald Lucey.
10.50*	Amendment to Senior Executive Retirement Plan dated November 1, 2004.
10.51*	Form of Letter Agreement dated December 13, 2004 of Michael D. Gayda and James R. Voss.
10.52*	Amendment to the Stock Option Awards Granted Under the 2002 Special Stock Incentive Plan dated December 13, 2004.
21.1*	Subsidiaries of the Registrant.
23.1*	Consent of Deloitte & Touche LLP.
23.2*	Consent of Deloitte & Touche LLP.
31.1*	Section 302 Chief Executive Officer certificate for Premcor Inc.
31.2*	Section 302 Chief Financial Officer certificate for Premcor Inc.
31.3*	Section 302 Chief Executive Officer certificate for PRG.
31.4*	Section 302 Chief Financial Officer certificate for PRG.
32.1*	Section 906 Chief Executive Officer certificate for Premcor Inc.
32.2*	Section 906 Chief Financial Officer certificate for Premcor Inc.
32.3*	Section 906 Chief Executive Officer certificate for PRG.
32.4*	Section 906 Chief Financial Officer certificate for PRG.

* Filed herewith.
** Confidential treatment permitted as to certain portions, which portions are omitted and filed separately with the Securities and Exchange Commission.

Pursuant to Regulation S-K 601(b)(4)(iii)(A), the registrant has omitted from the foregoing listing of exhibits, and hereby agrees to furnish to the Commission upon its request, copies of certain instruments, each relating to long-term debt exceeding 10% of the total assets of the registrant and its subsidiaries on a consolidated basis.

Table of Contents

PREMCOR INC. AND SUBSIDIARIES

THE PREMCOR REFINING GROUP INC. AND SUBSIDIARIES

INDEX TO CONSOLIDATED FINANCIAL STATEMENTS AND FINANCIAL STATEMENT SCHEDULES

	Page
	<u> </u>
Consolidated Financial Statements:	
Premcor Inc.:	
<u>Report of Independent Registered Public Accounting Firm</u>	F-2
<u>Consolidated Balance Sheets as of December 31, 2004 and 2003</u>	F-3
<u>Consolidated Statements of Operations for the Years Ended December 31, 2004, 2003 and 2002</u>	F-4
<u>Consolidated Statements of Cash Flows for the Years Ended December 31, 2004, 2003 and 2002</u>	F-5
<u>Consolidated Statements of Stockholders' Equity for the Years Ended December 31, 2004, 2003 and 2002</u>	F-6
The Premcor Refining Group Inc.:	
<u>Report of Independent Registered Public Accounting Firm</u>	F-7
<u>Consolidated Balance Sheets as of December 31, 2004 and 2003</u>	F-8
<u>Consolidated Statements of Operations for the Years Ended December 31, 2004, 2003 and 2002</u>	F-9
<u>Consolidated Statements of Cash Flows for the Years Ended December 31, 2004, 2003 and 2002</u>	F-10
<u>Consolidated Statements of Stockholders' Equity for the Years Ended December 31, 2004, 2003 and 2002</u>	F-11
<u>Notes to Consolidated Financial Statements (Premcor Inc. and The Premcor Refining Group Inc.)</u>	F-12
Financial Statement Schedules:	
<u>Schedule I - Condensed Financial Information of Premcor Inc.</u>	F-69
<u>Schedule II - Valuation and Qualifying Accounts</u>	F-73
F-1	

Table of Contents

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors of Premcor Inc:

Old Greenwich, Connecticut

We have audited the accompanying consolidated balance sheets of Premcor Inc. and subsidiaries (the Company) as of December 31, 2004 and 2003, and the related consolidated statements of operations, stockholders' equity and cash flows for each of the three years in the period ended December 31, 2004. Our audits also included the financial statement schedules listed in the Index at Item 15. These financial statements and financial statement schedules are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and financial statement schedules based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of the Company and subsidiaries at December 31, 2004 and 2003, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2004, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, such financial statement schedules, when considered in relation to the basic consolidated financial statements taken as a whole, present fairly, in all material respects, the information set forth therein.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of the Company's internal control over financial reporting as of December 31, 2004, based on the criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 1, 2005 expressed an unqualified opinion on management's assessment of the effectiveness of the Company's internal control over financial reporting and an unqualified opinion on the effectiveness of the Company's internal control over financial reporting.

DELOITTE & TOUCHE LLP

Stamford, Connecticut

March 1, 2005

Table of Contents**PREMCOR INC. AND SUBSIDIARIES****CONSOLIDATED BALANCE SHEETS**

(in millions, except share data)

	December 31,	
	2004	2003
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 233.3	\$ 120.7
Short-term investments	520.0	311.9
Cash and cash equivalents restricted for debt service	69.1	66.6
Accounts receivable, net of allowance of \$3.3 and \$1.9	708.7	623.5
Inventories	772.6	630.3
Prepaid expenses and other	155.8	92.7
Deferred income taxes	74.9	
	<u>2,534.4</u>	<u>1,845.7</u>
Total current assets	2,534.4	1,845.7
PROPERTY, PLANT AND EQUIPMENT, NET	2,908.1	1,739.8
GOODWILL	27.6	14.2
OTHER ASSETS	219.5	115.6
	<u>\$ 5,689.6</u>	<u>\$ 3,715.3</u>
LIABILITIES AND STOCKHOLDERS EQUITY		
CURRENT LIABILITIES:		
Accounts payable	\$ 993.4	\$ 779.9
Accrued expenses and other	207.5	125.8
Accrued taxes other than income	70.4	53.8
Current portion of long-term debt	38.8	26.1
	<u>1,310.1</u>	<u>985.6</u>
Total current liabilities	1,310.1	985.6
LONG-TERM DEBT	1,788.7	1,426.0
DEFERRED INCOME TAXES	275.8	0.6
OTHER LONG-TERM LIABILITIES	180.6	157.9
COMMITMENTS & CONTINGENCIES		
COMMON STOCKHOLDERS EQUITY:		
Common, \$0.01 par value per share, 150,000,000 authorized, 89,213,510 issued and outstanding as of December 31, 2004; 74,119,694 issued and outstanding as of December 31, 2003	0.9	0.7
Additional paid-in capital	1,699.7	1,186.8
Retained earnings (accumulated deficit)	433.8	(42.3)
	<u>2,134.4</u>	<u>1,145.2</u>
Total common stockholders equity	2,134.4	1,145.2
	<u>\$ 5,689.6</u>	<u>\$ 3,715.3</u>

Edgar Filing: PREMCOR INC - Form 10-K

The accompanying notes are an integral part of these statements.

F-3

Table of Contents**PREMCOR INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF OPERATIONS**

(in millions, except per share data)

	For the Years Ended December 31,		
	2004	2003	2002
NET SALES AND OPERATING REVENUES	\$ 15,334.8	\$ 8,803.9	\$ 5,906.0
EXPENSES:			
Cost of sales	13,287.2	7,719.2	5,235.0
Operating expenses	819.4	524.9	432.2
General and administrative expenses	150.6	84.7	65.8
Depreciation	95.6	64.4	48.8
Amortization	58.3	41.8	40.1
Refinery restructuring and other charges	19.5	38.5	172.9
	14,430.6	8,473.5	5,994.8
OPERATING INCOME (LOSS)	904.2	330.4	(88.8)
Interest and finance expense	(135.7)	(121.6)	(110.6)
Loss on extinguishment of debt	(3.6)	(27.5)	(19.5)
Interest income	7.4	6.5	8.8
INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE INCOME TAXES AND MINORITY INTEREST	772.3	187.8	(210.1)
Income tax (provision) benefit	(288.8)	(64.0)	81.3
Minority interest in subsidiary			1.7
INCOME (LOSS) FROM CONTINUING OPERATIONS	483.5	123.8	(127.1)
Loss from discontinued operations, net of income tax benefit of \$3.6, \$4.4 and nil	(5.6)	(7.2)	
NET INCOME (LOSS)	477.9	116.6	(127.1)
Preferred stock dividends			(2.5)
NET INCOME (LOSS) AVAILABLE TO COMMON STOCKHOLDERS	\$ 477.9	\$ 116.6	\$ (129.6)
NET INCOME (LOSS) PER COMMON SHARE:			
Basic:			
Income (loss) from continuing operations	\$ 5.73	\$ 1.70	\$ (2.65)
Discontinued operations	(0.07)	(0.10)	
Net income (loss)	\$ 5.66	\$ 1.60	\$ (2.65)
Weighted average common shares outstanding	84.5	72.8	49.0
Diluted:			
Income (loss) from continuing operations	\$ 5.58	\$ 1.68	\$ (2.65)
Discontinued operations	(0.06)	(0.10)	

Edgar Filing: PREMCOR INC - Form 10-K

Net income (loss)	\$ 5.52	\$ 1.58	\$ (2.65)
Weighted average common shares outstanding	86.5	73.6	49.0

The accompanying notes are an integral part of these statements.

F-4

Table of Contents**PREMCOR INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF CASH FLOWS**

(in millions)

	For the Years Ended December 31,		
	2004	2003	2002
CASH FLOWS FROM OPERATING ACTIVITIES:			
Net income (loss)	\$ 477.9	\$ 116.6	\$ (127.1)
Adjustments:			
Loss from discontinued operations	5.6	7.2	
Depreciation	95.6	64.4	48.8
Amortization	67.0	51.3	50.6
Deferred income taxes	200.3	62.5	(79.2)
Stock-based compensation	19.7	17.6	14.0
Minority interest			(1.7)
Refinery restructuring and other charges	(5.2)	14.8	110.3
Write-off of deferred financing costs	3.6	10.3	9.5
Write-off of equity investment			4.2
Other, net	3.1	14.0	6.8
Cash (reinvested in) provided by working capital, excluding the effects of refinery acquisitions:			
Accounts receivable, prepaid expenses and other	(136.1)	(392.2)	(114.4)
Inventories	(26.0)	(178.0)	31.0
Accounts payable, accrued expenses, taxes other than income and other	313.9	399.7	52.2
Cash and cash equivalents restricted for debt service	1.1	0.2	14.3
	<u>1,020.5</u>	<u>188.4</u>	<u>19.3</u>
Net cash provided by operating activities of continuing operations			
Net cash used in operating activities of discontinued operations	(3.7)	(6.0)	(3.4)
	<u>1,016.8</u>	<u>182.4</u>	<u>15.9</u>
CASH FLOWS FROM INVESTING ACTIVITIES:			
Expenditures for property, plant and equipment	(516.3)	(229.8)	(114.3)
Expenditures for turnarounds	(142.5)	(31.5)	(34.3)
Expenditures for refinery acquisition, net	(871.2)	(476.0)	
Earn-out payment associated with refinery acquisition	(13.4)	(14.2)	
Proceeds from sale of asset		40.0	
Net (purchases) sales of short-term investments	(208.1)	(212.0)	140.8
Cash and cash equivalents restricted for investment in capital additions		2.2	7.3
	<u>(1,751.5)</u>	<u>(921.3)</u>	<u>(0.5)</u>
CASH FLOWS FROM FINANCING ACTIVITIES:			
Proceeds from issuance of common stock, net	493.4	306.5	488.3
Proceeds from issuance of long-term debt	400.0	1,210.0	
Long-term debt and capital lease payments	(24.6)	(694.3)	(645.8)
Cash and cash equivalents restricted for debt repayment	(3.6)	(5.1)	(45.2)
Dividends paid on common stock	(1.8)		

Edgar Filing: PREMCOR INC - Form 10-K

Deferred financing costs	(16.1)	(29.9)	(11.4)
Net cash provided by (used in) financing activities	847.3	787.2	(214.1)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	112.6	48.3	(198.7)
CASH AND CASH EQUIVALENTS, beginning of year	120.7	72.4	271.1
CASH AND CASH EQUIVALENTS, end of year	\$ 233.3	\$ 120.7	\$ 72.4

The accompanying notes are an integral part of these statements.

F-5

Table of Contents**PREMCOR INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY**

(in millions, except share data)

	Common Stock		Class F Common		Additional Paid-In Capital	Retained Earnings (Accumulated Deficit)	Total
	Shares	Par Value	Shares	Par Value			
BALANCE, December 31, 2001	25,720,589	\$ 0.2	6,101,010	\$ 0.1	\$ 323.7	\$ (29.3)	\$ 294.7
Stock issuance	21,550,000	0.3			481.4		481.7
Conversion of Class F to common	6,101,010	0.1	(6,101,010)	(0.1)			
Acquisition of minority interest	1,363,636				30.5		30.5
Exercise of stock options, including tax benefits	608,700				7.0		7.0
Exercise of stock warrants	2,700,000						
Stock-based compensation					19.7		19.7
Net loss						(129.6)	(129.6)
BALANCE, December 31, 2002	58,043,935	\$ 0.6		\$	\$ 862.3	\$ (158.9)	\$ 704.0
Stock issuance	15,984,100	0.1			306.0		306.1
Exercise of stock options, including tax benefits	91,659				0.9		0.9
Stock-based compensation					17.6		17.6
Net income						116.6	116.6
BALANCE, December 31, 2003	74,119,694	\$ 0.7		\$	\$ 1,186.8	\$ (42.3)	\$ 1,145.2
Stock issuance	14,950,000	0.2			492.5		492.7
Exercise of stock options, including tax benefits	143,816				0.7		0.7
Stock-based compensation					19.7		19.7
Dividends on common stock						(1.8)	(1.8)
Net income						477.9	477.9
BALANCE, December 31, 2004	89,213,510	\$ 0.9		\$	\$ 1,699.7	\$ 433.8	\$ 2,134.4

The accompanying notes are an integral part of these statements.

Table of Contents

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors of The Premcor Refining Group Inc:

Old Greenwich, Connecticut

We have audited the accompanying consolidated balance sheets of The Premcor Refining Group Inc. and subsidiaries (the Company) as of December 31, 2004 and 2003, and the related consolidated statements of operations, stockholders' equity and cash flows for each of the three years in the period ended December 31, 2004. Our audits also included the financial statement schedules listed in the Index at Item 15. These financial statements and financial statement schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and financial statement schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of the Company and subsidiaries at December 31, 2004 and 2003, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2004, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, such financial statement schedules, when considered in relation to the basic consolidated financial statements taken as a whole, present fairly, in all material respects, the information set forth therein.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of the Company's internal control over financial reporting as of December 31, 2004, based on the criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 1, 2005 expressed an unqualified opinion on management's assessment of the effectiveness of the Company's internal control over financial reporting and an unqualified opinion on the effectiveness of the Company's internal control over financial reporting.

DELOITTE & TOUCHE LLP

Stamford, Connecticut

March 1, 2005

Table of Contents**THE PREMCOR REFINING GROUP INC. AND SUBSIDIARIES****CONSOLIDATED BALANCE SHEETS**

(in millions, except share data)

	December 31,	
	2004	2003
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 230.5	\$ 118.9
Short-term investments	378.7	259.7
Cash and cash equivalents restricted for debt service	69.1	66.6
Accounts receivable, net of allowance of \$3.2 and \$1.9	708.3	623.4
Receivables from affiliates	119.7	22.5
Inventories	772.6	630.3
Prepaid expenses and other	155.6	93.1
Deferred income taxes	69.5	
	<u>2,504.0</u>	<u>1,814.5</u>
Total current assets	2,504.0	1,814.5
PROPERTY, PLANT AND EQUIPMENT, NET	2,846.5	1,715.5
GOODWILL	27.6	14.2
OTHER ASSETS	219.5	115.6
	<u>\$ 5,597.6</u>	<u>\$ 3,659.8</u>
LIABILITIES AND STOCKHOLDER S EQUITY		
CURRENT LIABILITIES:		
Accounts payable	\$ 992.8	\$ 779.9
Payables to affiliates	124.4	49.0
Accrued expenses and other	231.7	127.9
Accrued taxes other than income	70.5	53.8
Current portion of long-term debt	38.5	25.8
	<u>1,457.9</u>	<u>1,036.4</u>
Total current liabilities	1,457.9	1,036.4
LONG-TERM DEBT	1,779.1	1,416.0
DEFERRED INCOME TAXES	277.5	22.9
OTHER LONG-TERM LIABILITIES	180.6	157.9
COMMITMENTS AND CONTINGENCIES		
COMMON STOCKHOLDER S EQUITY:		
Common, \$0.01 par value per share, 1,000 authorized, 100 issued and outstanding		
Additional paid-in capital	1,237.4	822.7
Retained earnings	665.1	203.9
	<u>1,902.5</u>	<u>1,026.6</u>
Total common stockholder s equity	1,902.5	1,026.6
	<u>\$ 5,597.6</u>	<u>\$ 3,659.8</u>



The accompanying notes are an integral part of these statements.

F-8

Table of Contents**THE PREMCOR REFINING GROUP INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF OPERATIONS**

(in millions)

	For the Years Ended December 31,		
	2004	2003	2002
NET SALES AND OPERATING REVENUES	\$ 15,330.9	\$ 8,802.2	\$ 5,905.8
EXPENSES:			
Cost of sales	13,298.1	7,725.7	5,239.2
Operating expenses	808.7	520.2	431.5
General and administrative expenses	150.5	84.9	65.5
Depreciation	93.8	63.4	48.8
Amortization	58.3	41.8	40.1
Refinery restructuring and other charges	19.5	38.5	168.7
	<u>14,428.9</u>	<u>8,474.5</u>	<u>5,993.8</u>
OPERATING INCOME (LOSS)	902.0	327.7	(88.0)
Interest and finance expense	(134.4)	(119.5)	(98.8)
Loss on extinguishment of debt	(3.6)	(25.2)	(9.3)
Interest income	6.4	6.1	6.7
	<u>770.4</u>	<u>189.1</u>	<u>(189.4)</u>
INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE INCOME TAXES AND MINORITY INTEREST	770.4	189.1	(189.4)
Income tax (provision) benefit	(289.3)	(64.4)	73.3
Minority interest in subsidiary			1.7
	<u>481.1</u>	<u>124.7</u>	<u>(114.4)</u>
INCOME (LOSS) FROM CONTINUING OPERATIONS	481.1	124.7	(114.4)
Loss from discontinued operations, net of income tax benefit of \$3.6, \$4.4 and nil	(5.6)	(7.2)	
	<u>\$ 475.5</u>	<u>\$ 117.5</u>	<u>\$ (114.4)</u>
NET INCOME (LOSS)	\$ 475.5	\$ 117.5	\$ (114.4)

The accompanying notes are an integral part of these statements.

Table of Contents**THE PREMCOR REFINING GROUP INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF CASH FLOWS**

(in millions)

	For the Years Ended December 31,		
	2004	2003	2002
CASH FLOWS FROM OPERATING ACTIVITIES:			
Net income (loss)	\$ 475.5	\$ 117.5	\$ (114.4)
Adjustments:			
Loss from discontinued operations	5.6	7.2	
Depreciation	93.8	63.4	48.8
Amortization	67.0	51.3	50.5
Deferred income taxes	187.8	47.0	(71.4)
Stock-based compensation	19.7	17.6	14.0
Minority interest			(1.7)
Refinery restructuring and other charges	(5.2)	14.8	110.3
Write-off of deferred financing costs	3.6	10.3	7.9
Other, net	2.7	13.8	6.2
Cash (reinvested in) provided by working capital, excluding the effects of refinery acquisitions:			
Accounts receivable, prepaid expenses and other	(137.1)	(392.8)	(123.7)
Inventories	(26.0)	(178.0)	31.0
Accounts payable, accrued expenses, taxes other than income and other	338.5	403.4	53.1
Affiliate receivables and payables	(22.7)	(1.3)	14.3
Cash and cash equivalents restricted for debt service	1.1	0.2	9.4
	<u>1,004.3</u>	<u>174.4</u>	<u>34.3</u>
Net cash provided by operating activities of continuing operations	1,004.3	174.4	34.3
Net cash used in operating activities of discontinued operations	(3.7)	(6.0)	(3.4)
	<u>1,000.6</u>	<u>168.4</u>	<u>30.9</u>
Net cash provided by operating activities	1,000.6	168.4	30.9
CASH FLOWS FROM INVESTING ACTIVITIES:			
Expenditures for property, plant and equipment	(493.5)	(229.4)	(114.3)
Expenditures for turnarounds	(142.5)	(31.5)	(34.3)
Expenditures for refinery acquisition, net	(871.2)	(462.5)	
Earn-out payment associated with refinery acquisition	(13.4)	(14.2)	
Proceeds from sale of asset		40.0	
Net (purchases) sales of short-term investments	(119.0)	(208.0)	165.0
Cash and cash equivalents restricted for investment in capital additions		2.2	7.3
	<u>(1,639.6)</u>	<u>(903.4)</u>	<u>23.7</u>
Net cash used in investing activities	(1,639.6)	(903.4)	23.7
CASH FLOWS FROM FINANCING ACTIVITIES:			
Proceeds from issuance of long-term debt	400.0	1,210.0	
Long-term debt and capital lease payments	(24.2)	(654.1)	(443.9)
Capital contributions, net	394.5	263.3	248.1
Cash and cash equivalents restricted for debt repayment	(3.6)	(5.1)	(45.2)
Deferred financing costs	(16.1)	(29.9)	(11.4)

Edgar Filing: PREMCOR INC - Form 10-K

Net cash provided by (used in) financing activities	750.6	784.2	(252.4)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	111.6	49.2	(197.8)
CASH AND CASH EQUIVALENTS, beginning of year	118.9	69.7	267.5
CASH AND CASH EQUIVALENTS, end of year	\$ 230.5	\$ 118.9	\$ 69.7

The accompanying notes are an integral part of these statements.

F-10

Table of Contents**THE PREMCOR REFINING GROUP INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF STOCKHOLDER S EQUITY**

(in millions, except share data)

	Common Stock		Additional Paid-in Capital	Retained Earnings	Total
	Shares	Par Value			
BALANCE, December 31, 2001	100	\$	\$ 243.0	\$ 200.8	\$ 443.8
Capital contributions, net			278.3		278.3
Stock-based compensation			19.7		19.7
Exercise of stock options, including tax benefits			0.4		0.4
Net loss				(114.4)	(114.4)
BALANCE, December 31, 2002	100	\$	\$ 541.4	\$ 86.4	\$ 627.8
Capital contributions, net			263.3		263.3
Stock-based compensation			17.6		17.6
Exercise of stock options, including tax benefits			0.4		0.4
Net income				117.5	117.5
BALANCE, December 31, 2003	100	\$	\$ 822.7	\$ 203.9	\$ 1,026.6
Capital contributions, net			394.3		394.3
Stock-based compensation			19.7		19.7
Exercise of stock options, including tax benefits			0.7		0.7
Dividends				(14.3)	(14.3)
Net income				475.5	475.5
BALANCE, December 31, 2004	100	\$	\$ 1,237.4	\$ 665.1	\$ 1,902.5

The accompanying notes are an integral part of these statements.

Table of Contents

PREMCOR INC. AND SUBSIDIARIES

THE PREMCOR REFINING GROUP INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the years ended December 31, 2004, 2003 and 2002

(Tabular amounts in millions, except per share data)

1. NATURE OF BUSINESS

Premcor Inc., a Delaware corporation, was incorporated in April 1999. Premcor Inc. owns all of the outstanding common stock of Premcor USA Inc. (Premcor USA), a Delaware corporation formed in 1988. Premcor USA owns all of the outstanding common stock of The Premcor Refining Group Inc. (together with its consolidated subsidiaries, PRG), a Delaware corporation also formed in 1988.

Premcor Inc., together with its consolidated subsidiaries (the Company), is an independent petroleum refiner and supplier of unbranded transportation fuels, heating oil, petrochemical feedstocks, petroleum coke and other petroleum products. The Premcor Refining Group Inc. and its indirect subsidiary, Port Arthur Coker Company L.P. (PACC), are Premcor Inc. 's principal operating subsidiaries. All of the Company 's employees, with the exception of certain executives, are employed by these two operating subsidiaries. PRG owns and operates four refineries with an aggregate throughput capacity of 800,000 barrels per day (bpd). The refineries are located in Port Arthur, Texas; Lima, Ohio; Memphis, Tennessee; and Delaware City, Delaware. PACC owns and operates a heavy oil processing facility, which is operated in conjunction with the Port Arthur refinery. The information reflected in these combined consolidated footnotes for Premcor Inc. and PRG is equally applicable to both companies except where indicated otherwise.

All of the operations of the Company are in the United States. These operations are related to the refining of crude oil and other petroleum feedstocks into petroleum products and are all considered part of one business segment. The Company 's earnings and cash flows from operations are primarily dependent upon processing crude oil and selling quantities of refined petroleum products at margins sufficient to cover operating expenses. Crude oil and refined petroleum products are commodities, and factors largely out of the Company 's control can cause prices to vary, in a wide range, over a short period of time. This potential margin volatility can have a material effect on the financial position, earnings, and cash flows.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Principles of Consolidation

The accompanying consolidated financial statements of Premcor Inc. and PRG include the accounts of each parent company and its subsidiaries. Premcor Inc. and PRG consolidate the assets, liabilities and results of operations of the subsidiaries in which each company has a controlling interest. All significant intercompany accounts and transactions have been eliminated.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the dates of financial statements, and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates.

Cash and Cash Equivalents

The Company considers all highly liquid investments, such as time deposits, money market instruments, commercial paper and United States and foreign government securities, purchased with an original maturity of

Table of Contents

three months or less, to be cash equivalents. Cash and cash equivalents exclude cash that is contractually restricted for non-operational purposes such as debt service and capital expenditures. Restricted cash and cash equivalents are classified as a current or noncurrent asset based on its designated purpose. Cash and cash equivalents include compensating balances related to future credit availability such as unused lines of credit. Cash restricted under the requirements of long-term debt obligations totaled \$69.1 million and \$66.6 million as of December 31, 2004 and 2003, respectively.

Short-term Investments

The Company had short-term investments of \$520.0 million and \$311.9 million at December 31, 2004 and 2003, respectively. The short-term investments consisted primarily of auction rate securities representing cash available for current operations. In accordance with SFAS 115, *Accounting for Certain Investments in Debt and Equity Securities*, the Company classified these short-term investments as available-for-sale. These securities are carried at estimated fair market value, the aggregate unrealized gains and losses net of taxes related to the investments, if material, are recorded as part of other comprehensive income within stockholders' equity. See Note 8, Financial Instruments for further detail.

For all periods presented herein, investments in auction rate securities have been reclassified from cash and cash equivalents to short-term investments on the consolidated balance sheets. The reclassification was made because the certificates had stated maturities beyond three months. The amount of the investments in auction rate securities as of December 31, 2004 and 2003, was \$513 million and \$306 million, respectively. The reclassification resulted in changes in the consolidated statement of cash flows within the cash and cash equivalent balances and investing activities. This change had no impact on total assets, current assets or net income of the Company.

Concentration of Credit Risk

Financial instruments that potentially subject the Company to concentration of credit risk consist primarily of trade receivables. Credit risk on trade receivables is minimized as a result of the credit quality of the Company's customer base and industry collateralization practices. The Company conducts ongoing evaluations of its customers and requires letters of credit or other collateral as appropriate. Trade receivable credit losses were \$0.1 million, \$1.3 million and \$0.1 million, for the years ended December 31, 2004, 2003, 2002, respectively.

The Company does not believe that it has a significant credit risk on its derivative instruments, which are transacted through the New York Mercantile Exchange or with counterparties meeting established collateral and credit criteria.

Fair Value Financial Instruments

The carrying amount of cash and cash equivalents, accounts receivable and accounts payable approximate fair value due to the short-term nature of these items. See Note 13, Long-term Debt for the disclosure of the fair value of long-term debt.

Inventories

Inventories for the Company are stated at the lower of cost or market. Cost is determined under the Last-in First-out (LIFO) inventory method for hydrocarbon inventories including crude oil, refined products and blendstocks. The cost of warehouse stock and other inventories for the Company is determined under the First-in First-out (FIFO) inventory method. Any reserve for inventory cost in excess of market value is reversed if physical inventories turn and prices recover above cost.

F-13

Table of Contents

Risk Management Activity

The Company uses several strategies to minimize the impact on profitability of volatility in crude oil and refined product prices. These strategies generally involve the purchase and sale of exchange traded, energy related futures and options with a duration of six months or less. To a lesser extent the Company uses energy swap agreements similar to those traded on the exchanges, such as crack spreads and crude oil options, to better match the specific price movements in the related markets. These strategies are designed to minimize, on a short-term basis, the Company's exposure to the risk of fluctuations in crude oil prices, refined product prices and refined product margins. The number of barrels of crude oil and refined products covered by such contracts varies from time to time. Such purchases and sales are closely managed and subject to internally established risk policies. These types of transactions are treated as derivatives for accounting purposes. The results of these price risk mitigation activities affect cost of sales.

The Company enters into purchase contracts that fix the price of crude oil from one to several weeks in advance of receiving and processing that crude oil in order to supply refineries with crude oil on a timely basis. In addition, as part of the Company's marketing activities, it is common to fix the price of a portion of the Company's product sales in advance of producing and delivering that refined product. We account for these types of transactions as derivatives for accounting purposes.

Derivative Instruments

The Company accounts for derivative instruments in accordance with SFAS No. 133 *Accounting for Derivative Instruments and Hedging Activities*, as amended and interpreted. The Company periodically enters into fixed commitments as part of its programs to acquire refinery feedstock and crude oil at reasonable costs and to manage margins on certain refined product sales. The Company also enters into futures contracts to help mitigate the price risk on these fixed commitments. The fixed commitments and future contracts are classified as derivatives according to SFAS No. 133 and the Company marks to market these derivatives and recognize the changes in their fair values in earnings. Derivatives are recorded on the balance sheet at their fair value as either other current assets or other current liabilities. As of December 31, 2004 and 2003, the Company had not designated hedge accounting for any of its derivative positions, and accordingly, the derivative positions were recorded at fair value and the unrealized gains and losses on the derivative positions were recognized in cost of sales. The cash flow changes resulting from these transactions were recorded in cash flows from operating activities in the statements of cash flows.

Property, Plant and Equipment

Property, plant and equipment additions are recorded at cost. The Company capitalizes costs associated with the preliminary, pre-acquisition and development/construction stages of a major construction project. The Company also capitalizes significant costs incurred in the acquisition and development of software for internal use, including the costs of software, materials, consultants and payroll related costs for employees incurred in the development stage once final selection of the software is made. The Company capitalizes the interest cost associated with major construction and software development projects based on the effective interest rate on aggregate borrowings.

Depreciation of property, plant and equipment is computed using the straight-line method over the estimated useful lives of the assets or group of assets, beginning for all Company-constructed assets in the month following the date in which the asset first achieves its design performance. Upon disposal of assets, any gains or losses are reflected in current operating income.

Edgar Filing: PREMCOR INC - Form 10-K

The Company reviews long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. If the undiscounted future cash flows of an asset to be held and used in operations is less than the carrying value, the Company would recognize a loss for the difference between the carrying value and fair market value.

F-14

Table of Contents

Asset Retirement Obligations

The Company has asset retirement obligations based on its legal obligations to perform some remedial activity at its refinery sites. The Company is not required to perform these obligations in some circumstances until it permanently ceases operations of the long-lived assets and therefore, considers the settlement date of the obligations to be indeterminable. Accordingly, the Company cannot calculate an associated asset retirement liability at this time. The Company will measure and recognize the fair value of its asset retirement obligations at such time as a settlement date is determinable.

Goodwill and Intangible Assets

Effective January 1, 2002, the Company adopted SFAS 142, *Goodwill and Other Intangible Assets*, whereby goodwill is no longer amortized but instead is tested for impairment annually or more frequently if an event or circumstance indicates that an impairment loss may have been incurred. Intangible assets with indefinite useful lives are not amortized and intangible assets with finite useful lives are amortized. The intangible assets are amortized either over the useful life of the asset or in a manner over the useful life that reflects the pattern in which the economic benefit of the asset is consumed. The Company has determined as of 2004 and 2003 that there was no impairment of the above mentioned assets.

Deferred Turnaround Costs

A turnaround is a periodically required standard procedure for maintenance of a refinery that involves the shutdown and inspection of major processing units which occurs approximately every three to five years. Turnaround costs include actual direct and contract labor, and material costs incurred for the overhaul, inspection and replacement of major components of refinery processing and support units performed during turnaround. Turnaround costs, which are included in the Company's balance sheet in other assets, are currently amortized on a straight-line basis over the period until the next scheduled turnaround, beginning the month following completion. The amortization of the turnaround costs is presented as amortization in the statements of operations.

Deferred Financing Costs

The Company capitalizes costs associated with the issuance of new debt securities and credit facilities and amortizes the costs over the period of the maturity of the debt or over the life of the credit facility. The deferred financing costs are included in the Company's balance sheet in other assets. The amortization of these costs is included in interest and finance expense in the statements of operations.

Environmental Costs

Environmental remediation liabilities and reimbursements for underground storage tank remediation are recorded on an undiscounted basis when environmental assessments and/or remedial efforts are probable and can be reasonably estimated. The Company has used third party engineers and attorneys to assist in the evaluation of several factors, including the extent of contamination, currently enacted laws and regulations, existing

Edgar Filing: PREMCOR INC - Form 10-K

technology, the most appropriate remedy, and identification of other potentially responsible parties, among other factors, to estimate its environmental remediation liability. The actual settlement of the Company's liability for environmental matters could differ from its estimates due to a number of uncertainties, such as the extent of contamination at a particular site, the final remedy, the financial viability of other potentially responsible parties, and the final apportionment of responsibility among the potentially responsible parties. Actual amounts could also differ from the estimates as a result of changes in future litigation costs to pursue the matter to ultimate resolution including both legal and remediation costs. Subsequent adjustments to the liability may be required, as more information becomes available.

Environmental expenditures that relate to current or future operations are expensed or capitalized as appropriate. Expenditures that relate to an existing condition caused by past operations and that do not contribute to current or future revenue generation are expensed.

F-15

Table of Contents

Litigation Costs

The Company recognizes settlement costs related to litigation when the costs are probable and can be reasonably estimated. The Company recognizes other costs associated with litigation, legal guidance and related items as these costs are incurred.

Revenue Recognition

The Company sells various refined products, including gasoline, distillates, residual fuel, petrochemicals and petroleum coke. Revenues related to the sale of products are recognized when title passes. Title passage generally occurs when products are shipped or delivered in accordance with the terms of the respective sales agreements. In addition, revenues are not recognized until sales prices are fixed or determinable and collectability is reasonably assured.

The Company engages in the buying and selling of refined products to facilitate the marketing of its refined products. The results of this activity are recorded in cost of sales and net sales and operating revenues. The Company's distribution network is an integral part of its refining business. However, due to ordinary course logistical issues concerning production schedules and product sales commitments, it is common for the Company to purchase refined products from third parties in order to balance the requirements of its product marketing activities. Although third-party purchases are essential to effectively market the Company's production, the effects from these activities on the Company's results are not considered significant.

The Emerging Issues Task Force is currently considering this matter under Issue 4-13, *Accounting for Purchases and Sales of Inventory with the Same Counterparty*. EITF 04-13 is considering whether or not these transactions should be recorded at historical cost and has raised the following questions related to these types of transactions; 1) when should these transactions be considered a non-monetary transactions under APB 29, *Accounting for Nonmonetary Transactions*, and 2) if these are considered non-monetary transactions, are there any circumstances where they should be recorded at fair value. For the years ended December 31, 2004, 2003 and 2002, the Company recorded \$1.8 billion, \$1.1 billion and \$1.0 billion to net sales and operating revenues, respectively, for buy/sell arrangements with the same counterparty. For the years ended December 31, 2004, 2003 and 2002, the Company recorded \$1.8 billion, \$1.1 billion and \$1.1 billion to cost of sales, respectively, for buy/sell arrangements with the same counterparty. Any buy/sell arrangements the Company enters into with the same counterparty are recorded at the contract price which is typically comparable to the current market value of the product and the arrangements are settled in cash on a gross basis. The Company has recorded these transactions on a gross basis according to the guidance provided in EITF 99-19, *Reporting Revenue Gross as a Principal versus Net as an Agent*. The key factors which led to a conclusion that gross reporting was appropriate, were; 1) the Company was the primary obligor in the arrangement, 2) the Company has both general and physical loss of inventory risk, 3) the Company took title to the inventory it received and 4) the Company has credit risk for the amounts it billed to the counterparty.

Refined product exchange transactions that do not involve the payment or receipt of cash are not accounted for as purchases or sales. Any resulting volumetric exchange balances are accounted for as inventory in accordance with the LIFO inventory method. Exchanges that are settled through payment or receipt of cash are accounted for as purchases or sales.

Supply and Marketing Activities

Edgar Filing: PREMCOR INC - Form 10-K

In December 2003, the Financial Accounting Standards Board (FASB) published Emerging Issues Task Force (EITF) Issue No. 03-11, *Reporting Gains and Losses on Derivative Instruments That Are Subject to SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, and Not Held for Trading Purposes*. The task force reached a consensus that determining whether realized gains and losses on physically settled derivative contracts not held for trading purposes should be reported in the income statement on a gross or net basis is a matter of judgment that depends on the relevant facts and circumstances. Consideration of the facts and circumstances should be made in the context of the various activities of the entity rather than based

F-16

Table of Contents

solely on the terms of the individual contracts. In accordance with EITF 03-11, cost of sales includes the net effect of the buying and selling of crude oil to supply the Company's refineries. The current period presentation and prior period reclassifications have no effect on current or previously reported operating income (loss) or net income (loss).

Prior period reclassifications include:

	2002	
	Premcor Inc.	PRG
Previously reported net sales and operating revenue	\$ 6,772.8	\$ 6,772.6
Reclassifications to cost of sales	866.8	866.8
Net sales and operating revenue	\$ 5,906.0	\$ 5,905.8
Previous reported cost of sales	\$ 6,101.8	\$ 6,106.0
Reclassifications to cost of sales	866.8	866.8
Cost of sales	\$ 5,235.0	\$ 5,239.2

Excise Taxes

The Company collects excise taxes on sales of gasoline and other petroleum products. Excise taxes of approximately \$863.2 million, \$710.9 million and \$347.4 million were collected from customers and paid to various governmental entities related to activities in 2004, 2003 and 2002, respectively. The increase in the 2004 amount collected and paid is primarily related to the operations of the newly acquired Delaware City refinery. The increase in the 2003 activity is primarily related to the operations of the Memphis refinery. Excise taxes are not included in net sales and operating revenues.

Income Taxes

The Company provides for deferred taxes under the asset and liability approach, which requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. Deferred taxes are classified as current or noncurrent depending on the classification of the assets and liabilities to which the temporary differences relate. Deferred taxes arising from temporary differences that are not related to a specific asset or liability are classified as current or noncurrent depending on the periods in which the temporary differences are expected to reverse. The Company records a valuation allowance if it is more likely than not that some portion or all of net deferred tax assets will not be realized by the Company.

All of PRG's subsidiaries, except for PACC and Port Arthur Finance Corp. (PAFC), are included in the consolidated U.S. federal income tax return filed by Premcor Inc. Each subsidiary computes its provision on a separate company basis with adjustments necessary to reflect the effect of consolidated tax return allocations and limitations. PACC is classified as a partnership for U.S. federal income tax purposes and, accordingly,

Edgar Filing: PREMCOR INC - Form 10-K

does not pay federal income tax. PACC files a U.S. partnership return of income and its taxable income or loss flows through to its partners who report and are taxed on their distributive shares of such taxable income or loss. Accordingly, no federal income taxes have been provided by PACC. PAFC files a separate U.S. federal income tax return and computes its tax provision on a separate company basis.

Stock-Based Compensation

As of December 31, 2004, the Company has three stock-based employee compensation plans, which are described more fully in Note 19, Stock Option Plans. Prior to 2002, the Company accounted for stock-based compensation under the recognition and measurement provisions of APB Opinion No. 25, *Accounting for Stock Issued to Employees*, and related interpretations. Effective January 1, 2002, the Company adopted the fair value recognition provisions of SFAS No. 123, *Accounting for Stock-Based Compensation*, prospectively, for all employee awards granted and modified after January 1, 2002. Awards under the Company's plans typically vest

Table of Contents

over periods ranging from one to five years and typically expire in ten years. Therefore, the cost related to stock-based employee compensation included in the determination of net income for 2002 is lower than that which would have been recognized if the fair value based method had been applied to all awards since the original effective date of SFAS No. 123.

The following table, provided in accordance with SFAS No. 148, *Accounting for Stock Based Compensation Transition and Disclosure*, illustrates the effect on net income and earnings per share if the fair value based method had been applied to all outstanding awards in each period.

	Year Ended December 31,		
	2004	2003	2002
Net income (loss) available to common stockholders, as reported	\$ 477.9	\$ 116.6	\$ (129.6)
Add: Stock-based compensation expense included in reported net income, net of tax effect	12.3	11.4	11.9
Deduct: Stock-based compensation expense determined under fair value based method for all options, net of tax effect	(12.3)	(11.4)	(12.5)
Pro forma net income (loss) available to common stockholders	\$ 477.9	\$ 116.6	\$ (130.2)
Earnings (loss) per share:			
Basic as reported	\$ 5.66	\$ 1.60	\$ (2.65)
Basic pro forma	\$ 5.66	\$ 1.60	\$ (2.66)
Diluted as reported	\$ 5.52	\$ 1.58	\$ (2.65)
Diluted pro forma	\$ 5.52	\$ 1.58	\$ (2.66)

With respect to stock option grants outstanding as of December 31, 2004, the Company expects to record future non-cash stock-based compensation expense and additional paid-in capital of \$14.6 million over the applicable vesting periods of the grants. The stock-based compensation expense principally relates to employees whose costs are classified as general and administrative expenses.

Earnings Per Share

Basic earnings per share is computed by dividing net income (loss) available to common stockholders by the weighted average number of common shares outstanding during the period. Fully-diluted earnings per share is calculated by dividing net income available to common stockholders by the sum of weighted average common shares outstanding during the period plus common stock equivalents, such as stock options and warrants.

New Accounting Standards

In November 2004, the FASB issued SFAS No. 151, *Inventory Costs*, an amendment of ARB No. 43, Chapter 4, *Inventory Pricing*. SFAS No. 151 amends the guidance in ARB No. 43, Chapter 4, to clarify the accounting for abnormal amounts of idle facility expense, freight, handling costs, and spoilage. This statement requires that those items be recognized as current period charges regardless of whether they meet the criterion of so abnormal which was the criterion specified in ARB No. 43. In addition, this Statement requires that allocation of fixed production

Edgar Filing: PREMCOR INC - Form 10-K

overheads to the cost of production be based on normal capacity of the production facilities. This pronouncement is effective for the Company beginning October 1, 2005. The Company does not believe the adoption of this new standard will have a material impact on its results of operations.

In December 2004, the FASB issued SFAS No. 123 (revised 2004), *Share-Based Payment*, which is a revision of SFAS No. 123, *Accounting for Stock-Based Compensation*. SFAS No. 123(R) supersedes APB Opinion No. 25, *Accounting for Stock Issued to Employees* and amends SFAS No. 95, *Statement of Cash Flows*. Generally, the approach in SFAS No. 123(R) is similar to the approach described in SFAS No. 123. However, SFAS No. 123(R) requires all share-based payments to employees, including grants of employee stock options, to be recognized in the income statement based on their fair values. Pro forma disclosure is no longer an

Table of Contents

alternative. The new standard will be effective for the Company in the first interim or annual reporting period beginning after June 15, 2005. As the Company already records grants of employee stock options in the income statement based on their fair values, the Company does not believe the adoption of this new standard will have a material impact on its results of operations.

Reclassifications

Certain reclassifications have been made to prior years' financial statements to conform to classifications used in the current year.

3. ACQUISITIONS

Acquisition of the Delaware City refinery and related financings

Effective May 1, 2004, the Company completed an agreement with Motiva Enterprises LLC (Motiva) to purchase its Delaware City refining complex located in Delaware City, Delaware. The Delaware City refinery has a rated crude unit throughput capacity of approximately 190,000 bpd. Also included in the purchase was a 2,400 tons per day petroleum coke gasification unit, a 180 megawatt cogeneration facility, 8.5 million barrels of crude oil, intermediates, blendstock, and product tankage and a 50,000 bpd truck-loading rack. The purchase price was \$800 million (\$780 million cash less \$20 million assumed liabilities), plus additional petroleum inventories valued at \$90 million and approximately \$2 million in transaction fees. In addition, Motiva will be entitled to receive contingent purchase payments of \$25 million per year up to a total of \$75 million over a three-year period depending on the amount of crude oil processed at the refinery and the level of refining margins during that period, and a \$25 million payment per year up to a total of \$50 million over a two-year period depending on the achievement of certain performance criteria at the gasification facility. Any amount the Company pays to Motiva for the contingent consideration will be recorded as goodwill and will be subject to an annual impairment measurement test.

The Delaware City refinery is a high-conversion medium and heavy high-sulfur crude oil refinery. Major process units include a crude unit, a fluid coking unit, a fluid catalytic cracking unit, a hydrocracking unit with a hydrogen plant, a continuous catalytic reformer, an alkylation unit and several hydrotreating units. Primary products include regular and premium conventional and reformulated gasoline, low-sulfur diesel and home heating oil. The refinery's production is sold in the U.S. Northeast via pipeline, barge and truck distribution. The refinery's petroleum coke production is sold to third parties or gasified to fuel the cogeneration facility, which is designed to supply electricity and steam to the refinery as well as outside electrical sales to third parties.

The Company financed the acquisition from a portion of the proceeds from its April 2004 public common stock offering of 14.9 million shares which provided net proceeds of \$490 million; from PRG's \$400 million senior notes offering completed April 2004 of which \$200 million, due in 2011, bear interest at 6 1/8% per annum and \$200 million, due in 2014, bear interest at 6 3/4% per annum; and from available cash.

The acquisition of the Delaware City refinery assets was accounted for using the purchase method, and the results of operations of these assets have been included in our results from the date of acquisition. In the fourth quarter of 2004, we adjusted the purchase price allocation based on management's evaluation of independent appraisals and other information. The adjusted preliminary purchase price allocation, which is subject to finalization, is as follows:

Edgar Filing: PREMCOR INC - Form 10-K

Current assets	\$ 128.3
Property, plant & equipment	755.9
Other assets	4.4
Accrued expenses and other	(1.6)
Other long-term liabilities	(15.8)
	<hr/>
Expenditures for refinery acquisition	\$ 871.2
	<hr/>

F-19

Table of Contents

In conjunction with the acquisition of the Delaware City refinery, the Company entered into an agreement, effective May 1, 2004, with the Saudi Arabian Oil Company for the supply of 105,000 bpd of crude oil, however, due to certain quota restrictions the current supply is 85,000 bpd. The agreement has terms extending to April 30, 2005, with automatic one-year extensions thereafter unless terminated at the option of either party. The crude oil is priced by a market-based formula as defined in the agreement. The Company also entered into a product offtake agreement with Motiva that provides for the delivery by Premcor to Motiva of approximately 36,700 bpd of finished light petroleum products, such as gasoline and heating oil. The agreement was effective May 1, 2004, and the main portion of the offtake agreement has terms extending for six months with automatic renewals until canceled by either party.

Acquisition of the Memphis refinery and related financings

Effective March 3, 2003, the Company completed the acquisition of the Memphis, Tennessee refinery and related supply and distribution assets from The Williams Companies, Inc. and certain of its subsidiaries, or Williams. The purchase price of \$474 million included \$310 million for the refinery, supply and distribution assets, approximately \$159 million for crude and product inventories and approximately \$5 million in transaction fees. The Memphis refinery has a rated crude oil throughput capacity of 190,000 bpd but typically processes approximately 155,000 bpd. The related assets include two truck-loading racks; three petroleum terminals in the area; supporting pipeline infrastructure that transports both crude oil and refined products; use of crude oil tankage at St. James, Louisiana; and an 80-megawatt power plant adjacent to the refinery.

The acquisition of the Memphis refinery assets was accounted for using the purchase method, and the results of operations of these assets have been included in our results from the date of acquisition. In the third quarter of 2003, the Company adjusted the purchase price allocation based on independent appraisals and other evaluations. The adjusted purchase price allocation is as follows:

	<u>Premcor Inc.</u>	<u>PRG</u>
Current assets	\$ 174.0	\$ 174.0
Property, plant & equipment	317.5	293.5
Accrued expenses and other	(2.7)	(2.7)
Current portion of long-term debt	(0.3)	
Long-term debt (capital leases)	(10.2)	
Other long-term liabilities	(2.3)	(2.3)
	<u> </u>	<u> </u>
Expenditures for refinery acquisition	\$ 476.0	\$ 462.5
	<u> </u>	<u> </u>

As part of the purchase agreement, the Company assumed liabilities of \$15.5 million that related to capital lease obligations, cancellation fees related to Tier 2 technology that we will not utilize and environmental remediation activity. Williams assigned several leases to the Company including two capitalized leases that relate to the leasing of crude oil and product pipelines that are within the Memphis refinery system connecting the refinery to storage facilities and other third party pipelines. Both capital leases have 15-year terms with approximately 13 years of their terms remaining.

The purchase agreement also provides for contingent participation, or earn-out, payments up to a maximum aggregate of \$75 million to Williams, or assignee over the next seven years, depending on the level of refining margins during that period. Any amounts the Company pays for the contingent consideration will be recorded as goodwill. Such goodwill will not be amortized, but will be subject to an annual impairment evaluation. As of December 31, 2004, the Company had paid \$27.6 million of contingent consideration.

Edgar Filing: PREMCOR INC - Form 10-K

PRG acquired the refinery and related assets utilizing a portion of the proceeds from the issuance of \$525 million in senior notes and utilizing capital contributions from Premcor Inc., which were funded from the proceeds of a public and private offering of common stock. Certain of the Memphis pipeline assets and related liabilities were acquired or assumed by The Premcor Pipeline Co., an indirect subsidiary of Premcor Inc. PRG also amended and restated its previous credit agreement to allow for the acquisition.

F-20

Table of Contents**4. SABINE RESTRUCTURING**

On June 6, 2002, Premcor Inc., PRG and Sabine River Holding Corp. (Sabine) completed a series of transactions (the Sabine restructuring) that resulted in Sabine and its subsidiaries becoming wholly owned subsidiaries of PRG. Sabine indirectly owns PACC through its 100% ownership of PACC's general and limited partners. Prior to the Sabine restructuring, Sabine was 90% owned by Premcor Inc. and 10% owned by a subsidiary of Occidental Petroleum Corporation (Occidental). The Sabine restructuring was permitted by the successful consent solicitation of the holders of the PAFC 12½% Senior Notes. PACC owns all the outstanding common stock of PAFC.

5. REFINERY RESTRUCTURING AND OTHER CHARGES

In 2004, the Company recorded refinery restructuring and other charges of \$19.5 million. The charges included \$7.3 million related to the relocation of the Company's St. Louis general office to its Connecticut headquarters, \$3.1 million related to litigation costs associated with non-operating assets and \$9.1 million related to environmental charges primarily for additional estimated costs related to cleanup at the Village of Hartford and costs for additional remediation activities at our other sites.

In 2003, the Company recorded refinery restructuring and other charges of \$38.5 million, which included a \$20.8 million charge related to closure costs and asset write-offs related to the sale of certain Hartford refinery assets and the Blue Island refinery closure, a \$10.2 million charge related to environmental remediation and litigation costs associated with closed and previously-owned facilities and a net \$7.5 million charge related to the planned closure of the St. Louis administrative office. These activities and transactions are described more fully below.

In 2002, the Company recorded refinery restructuring and other charges of \$172.9 million (\$168.7 million for PRG), which consisted of a \$137.4 million charge related to the ceasing of refinery operations at the Hartford, Illinois refinery, \$32.4 million charge related to the 2002 management, refinery operations, and administrative restructuring, a \$2.5 million charge related to the termination of certain guarantees at PACC as part of the Sabine restructuring, a \$1.4 million charge related to idled assets and a \$4.2 million charge related to the write-down of Premcor Inc.'s interest in Clark Retail Enterprises, Inc., (CRE), partially offset by a benefit of \$5.0 million related to the unanticipated sale of a portion of previously written-off Blue Island refinery assets.

Below are further discussions of the Hartford and Blue Island refinery closures and the management, refinery, and administrative function restructurings.

Refinery Closures and Asset Sales. In late September 2002, the Company ceased refining operations at its Hartford refinery after concluding there was no economically viable method of reconfiguring the refinery to produce fuels meeting new gasoline and diesel fuel specifications mandated by the federal government. The closure resulted in a pretax charge of \$137.4 million in 2002, which included a \$70.7 million non-cash, write-down of long-lived assets to their estimated fair value of \$49.0 million; a \$4.8 million non-cash, write-down of current assets; a \$60.6 million charge related to employee severance, plant closure/equipment remediation, and site clean-up and environmental matters; and a \$1.3 million charge related to postretirement benefits that were extended to certain employees who were nearing the retirement requirements. The Company continues to utilize its storage and distribution facilities at both Blue Island and Hartford refinery sites.

In 2003, the Company sold certain of the processing units and ancillary assets at the Hartford refinery to ConocoPhillips for \$40 million. The Company also entered into agreements with ConocoPhillips to integrate certain of its remaining facilities with the ConocoPhillips assets and to receive from and provide to ConocoPhillips certain services on an on-going basis. The \$20.8 million charge in 2003 primarily related to the sale transaction and subsequent agreements and included the write-down of the refinery assets held for sale, the write-off of certain storage and

distribution assets included in property, plant and equipment, and certain other costs of the sale.

F-21

Table of Contents

In the future, the Company expects the only significant effect on cash flows related to the closed refinery facilities will result from the environmental site remediation at both sites and equipment dismantling at the Blue Island site. Equipment dismantling at our Blue Island site is expected to be completed by the end of 2005. In 2004 the Company signed a consent order with the State of Illinois for Blue Island environmental investigation. Discussions continue on the Hartford site and the Company has begun voluntary remediation investigations on this site in 2005. The site clean-up and environmental liability takes into account costs that are reasonably foreseeable at this time. As the site remediation plans are finalized and work is performed, further adjustments of the liability may be necessary and such adjustments may be material. In 2003, the Company recorded a charge of \$10.2 million related to environmental remediation activity. This charge included estimated survey, design, and clean-up costs in relation to the Village of Hartford, costs related to the default of a third party to provide certain dismantling activity at the Blue Island site and revised estimates for remediation activity at a previously owned terminal that resulted from further analysis of the site in 2003. In 2004, we recorded a charge of \$9.1 million related to our environmental remediation activity. This charge was primarily for additional estimated costs related to cleanup at the Village of Hartford and costs for additional remediation activities at our other sites.

In 2002, the Company obtained environmental risk insurance policies covering the Blue Island refinery site. This insurance program allows the Company to quantify and, within the limits of the policy, cap its cost to remediate the site, and provide insurance coverage from future third party claims arising from past or future environmental releases. The remediation cost overrun policy has a term of ten years and, subject to certain exceptions and exclusions, provides \$25 million in coverage in excess of a self-insured retention amount of \$26 million. The pollution legal liability policy provides for \$25 million in aggregate coverage and per incident coverage in excess of a \$100,000 deductible.

Management, Refinery Operations and Administrative Restructuring. In 2002, the Company restructured its executive management team resulting in the recognition of severance expense of \$5.0 million and non-cash stock-based compensation expense of \$5.8 million. In addition, the Company incurred a charge of \$5.0 million for the cancellation of a monitoring agreement with one of the owners of Premcor Inc. s common stock. In the second quarter of 2002, the Company commenced a restructuring of its St. Louis-based general and administrative operations and recorded a charge of \$6.5 million for severance, outplacement and other restructuring expenses relating to the elimination of 107 hourly and salaried positions. In the third quarter of 2002, the Company announced plans to reduce its non-represented workforce at the Port Arthur, Texas and Lima, Ohio refineries and make additional staff reductions at the St. Louis administrative office. The Company recorded a charge of \$10.1 million for severance, outplacement and other restructuring expenses relating to the elimination of 140 hourly and salaried positions. Included in this charge was \$1.3 million related to post-retirement benefits that were extended to certain employees who were nearing the retirement requirements. Reductions at the refineries occurred in October 2002 and those at the St. Louis office occurred in 2003.

As a result of the Memphis refinery acquisition, the number of positions to be eliminated at the St. Louis office was reduced by 25 and the Company recorded a reduction in the restructuring liability of \$1.6 million in the first quarter of 2003. In May 2003, the Company announced that it would be closing the St. Louis office and moving the administrative functions to the Connecticut office over the next twelve months. The office move, which was completed in 2004, cost \$14.8 million, which included \$4.3 million of severance related benefits and \$10.5 million of other costs such as training, relocation and the movement of physical assets. The severance related costs were amortized over the future service period of the affected employees and the other costs were expensed as incurred.

Table of Contents

The following table summarizes the expected expenses associated with the administrative restructuring and provides a reconciliation of the administrative restructuring liability as of December 31, 2004 and 2003:

	<u>Severance</u>	<u>Other Costs</u>	<u>Total Costs</u>
Summary of Restructuring Expenses:			
Cumulative expenses recorded to date	\$ 4.3	\$ 10.5	\$ 14.8
Liability Activity:			
Ending balance, December 31, 2002	\$ 4.9	\$	\$ 4.9
Expenses recorded for this year	5.0	4.1	9.1
Adjustments	(1.6)		(1.6)
Cash outflows	(3.1)	(4.1)	(7.2)
	<u>5.2</u>	<u>6.4</u>	<u>11.6</u>
Balance, December 31, 2003	5.2		5.2
Expenses recorded for this year	0.9	6.4	7.3
Cash outflows	(6.1)	(6.4)	(12.5)
	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Ending balance, December 31, 2004	\$	\$	\$

6. DISCONTINUED OPERATIONS

In connection with the 1999 sale of PRG's retail assets to Clark Retail Enterprises, Inc. (CRE), PRG assigned certain leases and subleases of retail stores to CRE. Subject to certain defenses, PRG remained jointly and severally liable for CRE's obligations under approximately 150 of these leases, including payment of rent and taxes. PRG may also be contingently liable for environmental obligations at these sites. In 2002, CRE and its parent company, Clark Retail Group, Inc., filed a voluntary petition for reorganization under Chapter 11 of the U.S. Bankruptcy Code. In July 2004, the CRE bankruptcy estate was liquidated and the case dismissed. As of December 31, 2004, PRG was subleasing 34 operating stores, the leases on 29 stores had either been terminated or expired, the leases on 87 operating stores were held by third parties and PRG is in the process of buying out the leases on the two remaining stores. In 2004, PRG recorded an after-tax charge of \$5.6 million. These charges represent the estimated net present value of its remaining liability under the current operating stores that were subleased, net of estimated sublease income, and other direct costs. In 2003, PRG recorded an after-tax charge of \$7.2 million representing the estimated net present value of its remaining liability under the current operating stores that were subleased, net of estimated sublease income, and other direct costs. Total payments on leases and subleases upon which the Company will likely remain jointly and severally liable are currently estimated as follows: (in millions) 2005 \$7, 2006 \$7, 2007 \$7, 2008 \$7, 2009 \$7 and in the aggregate thereafter \$30.

The Company recorded a liability for the estimated cost of environmental remediation of its former retail store sites. A portion of this liability was established pursuant to an indemnity agreement with CRE in connection with its 1999 purchase of the Company's retail assets. This indemnity obligation does not extend to the buyers of CRE's retail assets and, as a result, the Company may no longer be responsible for certain sites.

The following table reconciles the activity and balance of the liability for the lease obligations as well as the Company's environmental liability for previously owned and leased retail sites:

Lease Obligations	Environmental Obligations of Previously Owned	Total Discontinued
----------------------	---	-----------------------

Edgar Filing: PREMCOR INC - Form 10-K

		and Leased Sites	Operations
Beginning balance, December 31, 2002	\$	\$ 23.0	\$ 23.0
Net present value of lease obligations	8.6		8.6
Accretion and other expenses	3.2		3.2
Net cash outlays	(4.4)	(1.8)	(6.2)
Balance, December 31, 2003	\$ 7.4	\$ 21.2	\$ 28.6
Accretion and other expenses	9.1		9.1
Net cash outlays	(4.1)	0.4	(3.7)
Ending balance, December 31, 2004	\$ 12.4	\$ 21.6	\$ 34.0

F-23

Table of Contents**7. EARNINGS PER SHARE**

The common shares used to compute the Company's basic and diluted earnings per share is as follows (in millions):

	For the Year Ended December 31,		
	2004	2003	2002
Weighted average common shares outstanding	84.5	72.8	49.0
Dilutive effect of stock options	2.0	0.8	
Weighted average common shares outstanding, assuming dilution	86.5	73.6	49.0

Stock options of 3.8 million, 4.2 million, and 4.4 million common shares for the years ended December 31, 2004, 2003, and 2002, respectively, were excluded from the diluted earnings per share calculation because they were anti-dilutive.

8. FINANCIAL INSTRUMENTS*Short-term Investments*

Short-term investments include United States government security funds, maturing between three and twelve months from date of purchase and auction rate securities. The Company invests only in AA-rated or better fixed income marketable securities or the short-term rated equivalent. All of these investments are considered available-for-sale and carried at fair value. Realized gains and losses are presented in Interest income and are computed using the specific identification method.

As of December 31, 2004, the Company maintained short-term investments totaling \$520 million (2003 \$312 million), of which \$1.7 million was pledged as collateral for self-insured workers' compensation programs at PRG. As of December 31, 2004, a wholly owned subsidiary of Premcor Inc. held \$5.3 million in investments to provide additional directors and officers liability coverage for claims made against them in their respective capacities as directors and officers of the Company (2003 \$4.2 million). The subsidiary's assets are restricted to payment of directors and officers' liability defense costs and claims. The cost of short-term investments approximates fair value. Accordingly, unrealized gains and losses are not material.

Derivative Financial Instruments

The Company enters into derivative financial instruments, such as fixed purchase/sale commitments and futures contracts, which are treated as derivative financial instruments and are marked-to-market. Fixed purchase commitments are typically entered into in order to supply our refineries with crude oil on a timely basis. These types of commitments generally are entered into at a fixed price one to several weeks in

Edgar Filing: PREMCOR INC - Form 10-K

advance of receiving and processing the crude oil. Fixed sale commitments may be entered into several weeks in advance of producing and delivering the product. These commitments are also entered into a fixed price. Futures contracts are then entered into to mitigate the price risk the Company is exposed to on the fixed commitments. All gains and losses are recorded to cost of sales as all derivative activity is related to the purchase and sale of inventory.

During the year ended December 31, 2004, the Company recognized net losses of \$33 million related to its price risk management activities. The net loss was comprised of \$30 million related to the forward sales of crack spread commitments, unrealized and realized gains on crude fixed commitments of \$93 million, unrealized and realized gains on product fixed commitments of \$7 million, unrealized and realized losses on crude futures contracts of \$100 million and unrealized and realized losses on product futures contracts of \$3 million. During the year ended December 31, 2003 and 2002, the Company recognized net losses of \$30 million and net gains of \$34 million, respectively, related to its price risk management activities.

F-24

Table of Contents

At December 31, 2004, the Company had recorded its unrealized gains and losses on outstanding fixed commitments of \$33.0 million recorded in other current assets and \$51.0 million recorded in accrued expenses and other. All of the outstanding fixed commitments at year end are expected to mature within the next few months. At December 31, 2004, the Company had outstanding futures contracts of \$0.9 million recorded in other current assets and \$9.7 million recorded in accrued expenses and other. All of the outstanding futures contracts at year end are expected to mature within the next few months. At December 31, 2004, the Company also had \$3.4 million and \$4.5 million recorded to accounts receivable and accounts payable, respectively. These amounts primarily related to expired energy swap agreements which had expired but the Company had not yet received or made a payment on the agreements.

At December 31, 2003, the Company had recorded \$22 million in current assets and \$19 million in current liabilities, related to its price risk management activities. The majority of the balance in both current assets and current liabilities related to the unrealized gains and losses on the Company's fixed commitments.

9. INVENTORIES

The carrying value of inventories consisted of the following:

	December 31,	
	2004	2003
Crude oil	\$ 324.1	\$ 268.4
Refined products and blendstocks	411.3	331.8
Warehouse stock and other	37.2	30.1
	\$ 772.6	\$ 630.3

As of December 31, 2004, the market value of crude oil, refined product and blendstock inventories was approximately \$379.8 million above carrying value (2003 \$171.6 million).

Inventories recorded under LIFO include crude oil, refined products and blendstocks of \$735.4 million and \$600.2 million for the years ended December 31, 2004 and 2003, respectively. There was no LIFO liquidation in 2004. In 2003, a LIFO liquidation increased the Company's pretax earnings by \$2.2 million. The 2003 liquidation was due to a decrease in crude oil inventory at PACC caused by ordinary timing differences in the delivery of large crude tankers. As of January 1, 2002, PACC changed its method of inventory valuation from FIFO to LIFO for crude oil and blendstock inventories. Management believes this change is preferable in that it achieves a more appropriate matching of revenues and expenses. The adoption of this inventory accounting method on January 1, 2002 did not have a material impact on prior periods and accordingly, prior periods have not been restated. The adoption of the LIFO method resulted in a decrease of approximately \$11 million to net income (\$0.23 per basic and diluted share) for the year ended December 31, 2002 than if the FIFO method had been used for the same period.

10. PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment consisted of the following:

Edgar Filing: PREMCOR INC - Form 10-K

	Premcor Inc.		PRG	
	December 31,		December 31,	
	2004	2003	2004	2003
Real property	\$ 50.1	\$ 25.3	\$ 46.5	\$ 24.9
Process units, buildings and oil storage and movement	2,624.6	1,705.8	2,561.6	1,680.9
Office equipment, furniture and autos	65.8	66.3	65.4	66.2
Construction in progress	472.3	166.2	469.9	165.8
Accumulated depreciation	(304.7)	(223.8)	(296.9)	(222.3)
	\$ 2,908.1	\$ 1,739.8	\$ 2,846.5	\$ 1,715.5

F-25

Table of Contents

The useful lives on depreciable assets used to determine depreciation were as follows:

Process units, buildings, and oil storage and movement	15 to 40 years; average 32 years
Office equipment, furniture and autos	3 to 12 years; average 6 years

As of December 31, 2004 and 2003, process units, buildings and oil storage and movement included capitalized leases of \$20.0 million (PRG \$9.4 million). As of December 31, 2004 and 2003, accumulated depreciation included capitalized leases of \$4.9 million and \$3.8 million, respectively (PRG: 2004 \$3.5 million and 2003 \$3.1 million). As of December 31, 2004, construction in progress included approximately \$208.7 million (2003 \$100 million) related to expenditures to conform to new federally mandated fuel specifications as discussed more fully in Note 23, Commitments and Contingencies.

11. OTHER ASSETS

Other assets consisted of the following:

	December 31,	
	2004	2003
Deferred turnaround costs	\$ 160.2	\$ 76.0
Deferred financing costs	39.4	35.6
Intangible assets	10.4	1.5
Other	9.5	2.5
	\$ 219.5	\$ 115.6

In 2004, the Company incurred deferred financing costs of \$16.1 million, related to the new \$1 billion credit facility and the issuance of \$400 million of senior notes. As a result of the early extinguishment of the \$785 million credit facility, the Company and PRG recorded a loss for the write-off of unamortized deferred financing costs of \$3.6 million.

In 2003, the Company incurred deferred financing costs of \$29.9 million related to three separate issuances of debt. In 2003, the Company wrote off \$9.4 million of unamortized deferred financing costs related to the purchase of a portion of its 12 1/2% Senior Notes due January 15, 2009, the early repayment of certain debt, and the amendment of its credit agreement.

For the year ended December 31, 2004, amortization of deferred financing costs was \$8.5 million (2003 \$9.1 million, 2002 \$10.3 million) for the Company. For PRG, amortization of deferred financing costs for the year ended December 31, 2004 was \$8.5 million (2003 \$9.1 million 2002 \$10.2 million). Amortization of deferred financing costs is included in Interest and finance expense.

Edgar Filing: PREMCOR INC - Form 10-K

Intangible assets were comprised of the following as of December 31, 2004:

	Gross carrying amount	Accumulated amortization	Net Amount
	<u> </u>	<u> </u>	<u> </u>
Customer contract	\$ 5.4	\$ (0.3)	\$ 5.1
Environmental credits	3.1	(0.1)	3.0
Environmental permits	2.4	(0.1)	2.3
	<u> </u>	<u> </u>	<u> </u>
	\$ 10.9	\$ (0.5)	\$ 10.4
	<u> </u>	<u> </u>	<u> </u>

Amortization expense related to intangible assets was \$0.4 million, \$0.1 million and nil for the years ended December 31, 2004, 2003 and 2002, respectively. The Company expects amortization expense for intangible to approximate \$0.5 million annually through 2009.

Table of Contents**12. CREDIT AGREEMENTS**

On April 13, 2004, PRG completed a new \$1 billion senior secured revolving credit facility, maturing in April 2009, to replace its previous \$785 million credit facility. The facility is used primarily to secure crude oil purchase obligations for our refinery operations and to provide for other working capital needs. The revolving credit facility allows for the issuance of letters of credit and direct borrowings, individually or collectively, up to the lesser of \$1 billion or the amount available under a defined borrowing base. The borrowing base includes, among other items, eligible cash and cash equivalents, eligible investments, eligible receivables and eligible petroleum inventories. The revolving credit facility also allows for an overall increase in the principal amount of the facility of up to \$250 million under certain circumstances. The revolving credit facility is secured by a lien on substantially all of PRG's cash and cash equivalents, receivables, crude oil and refined product inventories and intellectual property and is guaranteed by Premcor Inc. The collateral also includes the capital stock of Sabine and certain other subsidiaries and certain PACC inventory. PRG's interest rate for any borrowings under this agreement would bear interest at a rate based on either the U.S. prime lending rate or the Eurodollar rate plus a defined margin, at our option based on certain restrictions.

The covenants and conditions under this new credit agreement are generally less restrictive than the covenants contained in the agreement governing our terminated \$785 million facility. The new credit agreement contains covenants and conditions that, among other things, limit dividends, indebtedness, liens, investments, restricted payments as defined and the sale of assets. The covenants also provide that in the event PRG does not maintain certain availability within the facility, additional restrictions and a cumulative cash flow test will apply. PRG was in compliance with these covenants as of December 31, 2004.

As of December 31, 2004, the borrowing base was \$1,853.1 million with \$484.1 million of the facility utilized for letters of credit. As of December 31, 2004, there were no direct cash borrowings under the credit facility. The portion of the facility utilized for letters of credit was lower as of December 31, 2004 as compared to December 31, 2003 due to the increase of open trade credit and the addition of purchases of domestic crude for Lima through the MSCG supply contract, partially offset by the addition of purchases for the Delaware City refinery.

PRG's previous credit agreement, which was amended and restated in February 2003, provided for letter of credit issuances of up to the lesser of \$785 million or an amount available under a defined borrowing base, less outstanding borrowings. The facility may be increased to \$800 million under certain circumstances. PRG utilized this facility primarily for the issuance of letters of credit to secure crude oil purchase obligations. The borrowing base included PRG's cash and eligible cash equivalents, eligible investments, eligible receivables, eligible petroleum inventories, paid but unexpired letters of credit, net obligations on swap contracts and PACC's eligible hydrocarbon inventory. The credit agreement was early terminated in April 2004. As of December 31, 2003, the borrowing base was \$1,348.9 million, with \$602.1 million of the facility utilized for letters of credit. As of December 31, 2003, \$208.5 million of the total letters of credit utilized under this facility supported deliveries that PRG and PACC had not taken delivery of but had made a purchase commitment. The remaining \$393.6 related to deliveries in which the Company had taken title and accordingly recorded purchases and accounts payable.

The previous credit agreement provided for direct cash borrowings of up to, but not exceeding in the aggregate, \$200 million, subject to sublimits of \$75 million for working capital and general corporate purposes and a sublimit of \$150 million for acquisition-related working capital. Acquisition-related borrowings are subject to a defined repayment provision. Borrowings under the credit agreement were secured by a lien on substantially all of PRG's cash and cash equivalents, receivables, crude oil and refined product inventories and trademarks and PACC's hydrocarbon inventory. PRG's interest rate for any borrowings under this agreement would bear interest at a rate based on either the U.S. prime lending rate or the Eurodollar rate plus a defined margin, at our option based on certain restrictions. As of December 31, 2003 there were no direct cash borrowings under the previous credit agreement.

Table of Contents

The \$785 million credit agreement contained covenants and conditions that, among other things, limited PRG's dividends, indebtedness, liens, investments and contingent obligations. PRG was also required to comply with certain financial covenants, including the maintenance of working capital of at least \$150 million and the maintenance of tangible net worth of at least \$650 million. The covenants also provided for a cumulative cash flow test that from January 1, 2003 to February 10, 2006 could not be less than zero.

PRG also has a \$40 million cash-collateralized credit facility which was renewed effective June 1, 2004 for one year. This facility was arranged in support of lower interest rates on the Ohio Water Development Authority Environmental Facilities Revenue Bonds due December 1, 2031 (Ohio Bonds). In addition, this facility can be utilized for other non-hydrocarbon purposes. As of December 31, 2004, \$39.7 million (December 31, 2003 \$18.0 million) of the line of credit was utilized for letters of credit.

13. LONG-TERM DEBT

Long-term debt consisted of the following:

	December 31,	
	2004	2003
12 1/2% Senior Notes due January 15, 2009 (12/2% Senior Notes ⁽¹⁾)	\$ 197.6	\$ 221.8
9 1/4% Senior Notes due February 1, 2010 (9/4% Senior Notes ⁽³⁾)	175.0	175.0
6 3/4% Senior Notes due February 1, 2011 (6/4% 2011 Senior Notes ⁽³⁾)	210.0	210.0
6 1/8% Senior Notes due February 1, 2011 (6/8% Senior Notes ⁽³⁾⁽⁴⁾)	200.0	
7 3/4% Senior Subordinated Notes due February 1, 2012 (7/4% Senior Subordinated Notes ⁽³⁾)	175.0	175.0
9 1/2% Senior Notes due February 1, 2013 (9/2% Senior Notes ⁽³⁾)	350.0	350.0
6 3/4% Senior Notes due February 1, 2014 (6/4% 2014 Senior Notes ⁽³⁾⁽⁴⁾)	200.0	
7 1/2% Senior Notes due June 15, 2015 (7/2% Senior Notes ⁽³⁾)	300.0	300.0
Ohio Water Development Authority Environmental Facilities Revenue Bonds due December 1, 2031 (Series 2001 Ohio Bonds ⁽³⁾)	10.0	10.0
Obligation under capital leases ⁽³⁾	9.9	10.3
	<u>1,827.5</u>	<u>1,452.1</u>
Less current portion	(38.8)	(26.1)
Total long-term debt at Premcor Inc.	<u>\$ 1,788.7</u>	<u>\$ 1,426.0</u>

(1) Issued or borrowed by Port Arthur Finance Corp., a subsidiary of PACC

(2) Issued or borrowed by stand-alone PRG

(3) Assumed by The Premcor Pipeline Co., a subsidiary of Premcor USA Inc.

(4) Guaranteed by Premcor Inc.

Edgar Filing: PREMCOR INC - Form 10-K

On April 23, 2004, PRG completed an offering of \$400 million in senior notes, of which \$200 million, due in 2011, bear interest at 6 ¹/₈% per annum and \$200 million, due in 2014, bear interest at 6 ³/₄% per annum. A portion of the proceeds was used to purchase the Delaware City refining complex. The senior notes are unsecured. Premcor Inc. has fully and unconditionally guaranteed the principal payments on these senior notes and any applicable premiums and interest.

PRG's long-term debt, including current maturities, as of December 31, 2004 was \$1,817.6 million and is the same as the Premcor Inc. long-term debt as noted in the table above except that it excludes the \$9.9 million of capital lease obligations. The Premcor Pipeline Co. assumed these lease obligations as part of the Memphis refinery acquisition. PRG's long-term debt, including current maturities, as of December 31, 2003 was \$1,441.8

F-28

Table of Contents

million and is the same as the Premcor Inc. long-term debt as noted in the table above except that it excludes the \$10.3 million of capital lease obligations. The Premcor Pipeline Co. assumed these lease obligations as part of the Memphis refinery acquisition.

The estimated fair value of the Company's long-term debt, excluding capital leases, at December 31, 2004 was \$1,984 million (2003 \$1,578 million). The estimated fair value of PRG's long-term debt, excluding capital leases, at December 31, 2004 was \$1,984 million (2003 \$1,567 million). Estimated fair value was determined using quoted market prices for each debt issue.

The 12 1/2% Senior Notes were issued by PAFC in August 1999 on behalf of PACC at par and are secured by substantially all of the assets of PACC. The 12 1/2% Senior Notes are redeemable at the Company's option at any time at a redemption price equal to 100% of principal plus accrued and unpaid interest plus a make-whole premium. The make-whole premium would be equal to the excess, if positive, of the present value of all interest and unpaid principal payments discounted at a defined rate over the unpaid principal amount of the notes. PRG has fully and unconditionally guaranteed, on a senior unsecured basis, the payment obligations under the 12 1/2% Senior Notes. The current portion of the 12 1/2% Senior Notes was \$38.5 million as of December 31, 2004.

The 9 1/4% Senior Notes and 9 1/2% Senior Notes were issued at par by PRG in February 2003 and are unsecured. The 9 1/4% Senior Notes and 9 1/2% Senior Notes are redeemable at the option of PRG beginning February 2007 and February 2008, respectively, at a redemption price of 104.625% of principal and 104.75% of principal, respectively, which decreases to 100% of principal in 2010 and 2011, respectively. In addition, PRG may utilize proceeds from one or more equity offerings to redeem up to 35% in aggregate principal amount of the 9 1/4% Senior Notes and 9 1/2% Senior Notes at any time prior to February 2006 at redemption prices of 109.25% of principal and 109.5% of principal, respectively.

The 7 1/2% Senior Notes were issued at par by PRG in June 2003 and are unsecured. The 7 1/2% Senior Notes are redeemable at the option of PRG beginning June 2008, at a redemption price of 103.75% of principal, which decreases to 100% of principal in 2011. In addition, PRG may utilize proceeds from one or more equity offerings to redeem up to 35% in aggregate principal amount of the 7 1/2% Senior Notes at any time prior to June 2006 at a redemption price equal to 107.5% of principal.

The 6 3/4% Senior Notes and 7 3/4% Senior Subordinated Notes were issued at par by PRG in November 2003. These notes are unsecured, with the 7 3/4% Senior Subordinated Notes subordinated in right of payment to all unsubordinated indebtedness of PRG. The 6 3/4% Senior Notes may not be redeemed prior to their maturity. The 7 3/4% Senior Subordinated Notes are redeemable at the option of PRG beginning February 2008, at a redemption price of 103.875% of principal, which decreases to 100% of principal in 2010. In addition, PRG may utilize proceeds from one or more equity offerings to redeem up to 35% in aggregate principal amount of the 7 3/4% Senior Subordinated Notes at any time prior to February 2006 at a redemption price equal to 107.75% of principal.

The 6 1/8 % Senior Notes and 6 3/4% Senior Notes were issued at par by PRG in April 2004. These notes are fully and unconditionally guaranteed by Premcor Inc. The 6 3/4% Senior Notes may be redeemed in full or in part at the option of PRG on or after May 2009. PRG may utilize proceeds from one or more equity offerings to redeem up to 35% of the aggregate principal amount of the 6 3/4% Senior Notes at any time prior to May 2007, at a redemption price of 106.75%. The 6 1/8% Senior Notes are not redeemable prior to maturity.

In December 2001, PRG borrowed \$10 million through the state of Ohio, which had issued Ohio Water Development Authority Environmental Facilities Revenue Bonds. PRG is the sole guarantor on the principal and interest payments of these bonds. PRG's interest rate on these bonds is determined in a remarketing process that takes place just prior to the end of the interest rate period. For 2004 and 2003, the interest rate was approximately 2%. PRG has the option to redeem the bonds prior to maturity during a window from April 1 to November 30 of any year at a redemption price of 100% of principal plus accrued interest. PRG also has the option of converting

Table of Contents

from a variable interest rate to a fixed interest rate with a maturity of not later than December 1, 2031. If PRG decides to convert the bonds to a fixed interest rate, PRG has the option to redeem the bonds at a redemption price of 101%, declining to 100% the next year, of the principal plus accrued interest if the length of the fixed rate period is greater than 10 years. The bonds have no call provisions for the first 10 years. In order to provide support of the lower interest rate on the Ohio Bonds, PRG issued a letter of credit for the principal amount outstanding. The supporting credit facility was renewed effective June 1, 2004 for one year and PRG has the option to extend the expiration date of the current facility, replace the facility or transfer the existing letter of credit to the \$1 billion credit facility. PRG also has the ability to fix the interest rate on the Ohio Bonds in which case additional security might no longer be required.

In February 2003, the Company redeemed the \$40.1 million principal balance of Premcor USA Inc.'s 11/2% Subordinated Debentures at a \$2.3 million premium and repaid PRG's Floating Rate Term Loan at par using a portion of the proceeds from the common stock offerings described in Note 18, Stockholders Equity and the senior notes issued in February 2003. In May 2003, PRG purchased in the open market \$14.7 million in face value of the 12 1/2% Senior Notes at a \$2.7 million premium. In 2003, PACC made \$14.2 million of scheduled principal payments on its 12 1/2% Senior Notes. In December 2003, PRG redeemed the aggregate principal balance of the 8 3/8% Senior Notes, 8 5/8% Senior Notes, and 8 7/8% Senior Subordinated Notes with the proceeds of the senior notes and senior subordinated notes issued in November 2003.

The aggregate stated maturities of long-term debt for the Company are (in millions): 2005 \$36.6; 2006 \$44.1; 2007 \$41.3; 2008 \$48.5; 2009 \$29.6; 2010 and thereafter \$1,627.4.

PRG note indentures contain certain restrictive covenants including limitations on the payment of dividends, limitations on the payment of amounts to related parties, limitations on the incurrence of debt and limitations on the incurrence of liens. In order to make dividend payments, PRG must be permitted to incur at least \$1 of additional debt as defined in the indenture, possess a positive balance of cumulative earnings plus capital issued less any dividends and not be in default of any covenants. In the event of a change of control of PRG, as defined in the indenture, that results in a ratings decline, the Company is required to tender an offer to redeem its outstanding notes at 101% of face value, plus accrued interest.

An amended and restated common security agreement contains common covenants, representations, defaults and other terms with respect to the long-term debt obligations of PAF. Under the amended and restated common security agreement, PACC is required to maintain \$45.0 million of cash for annual debt service at all times plus an amount equal to the next scheduled principal and interest payment on its 12 1/2% Senior Notes, prorated based on the number of months remaining until that payment is due. As of December 31, 2004, cash of \$69.1 million (2003 \$66.6 million) was restricted for current debt service under these requirements and classified as cash and cash equivalents restricted for debt service on the balance sheet.

Except for the PACC debt service cash restrictions discussed above, there are no restrictions limiting dividends from PACC to PRG and, under the amended and restated credit agreement, PACC is required to dividend to PRG all excess cash over \$20 million, excluding the restricted debt service amounts. Also, if an aggregate intercompany payable from PRG to PACC exists at any time, PACC shall forgive PRG for such amount, which would take the form of a non-cash dividend. Non-cash dividends of \$516.1 million were made in 2004 (2003 \$174.7).

Interest and finance expense

Interest and finance expense included in Premcor Inc.'s statements of operations consisted of the following:

Edgar Filing: PREMCOR INC - Form 10-K

	For the Year Ended December 31,		
	2004	2003	2002
Interest expense	\$ 149.4	\$ 127.1	\$ 103.8
Financing costs	8.7	9.5	13.5
Capitalized interest	(22.4)	(15.0)	(6.7)
	\$ 135.7	\$ 121.6	\$ 110.6

F-30

Table of Contents

Interest and finance expense included in PRG's statements of operations consisted of the following:

	For the Year Ended December 31,		
	2004	2003	2002
Interest expense	\$ 147.9	\$ 125.0	\$ 92.2
Financing costs	8.7	9.5	13.3
Capitalized interest	(22.2)	(15.0)	(6.7)
	\$ 134.4	\$ 119.5	\$ 98.8

Cash paid for interest expense in 2004 for the Company was \$138.9 million (2003 \$110.4 million, 2002 \$114.3 million). Cash paid for interest expense in 2004 for PRG was \$137.5 million (2003 \$107.4 million, 2002 \$103.9 million).

Gain (loss) on extinguishment of long-term debt

In 2004, as a result of the early extinguishment of the \$785 million credit facility, the Company and PRG recorded a loss for the write-off of unamortized deferred financing costs of \$3.6 million for the year ended December 31, 2004.

As a result of the early extinguishment of debt in 2003 and amendments to the credit agreement in conjunction with the Memphis acquisition, the Company recorded a loss on extinguishment of long-term debt of \$27.5 million, which included cash premiums associated with the early repayment of long-term debt of \$17.2 million, a write-off of unamortized deferred financing costs of \$9.4 million related to this debt and the amended credit agreement and a write-off of unamortized note discounts of \$0.9 million. PRG recorded a loss on extinguishment of long-term debt of \$25.2 million which excluded the cash premium paid in relation to the redemption of 11 1/2% subordinated debentures, which were held by Premcor USA.

As a result of the early extinguishment of debt in 2002, the Company recorded a loss on extinguishment of long-term debt of \$19.5 million in 2002. The loss included premiums associated with the early repayment of long-term debt of \$9.4 million, a write-off of unamortized deferred financing costs of \$9.5 million and the write-off of a prepaid premium for an insurance policy guaranteeing PACC's long-term debt obligations of \$0.6 million. PRG recorded a loss of \$9.3 million related to the early redemption of long-term debt, of which \$0.9 million related to premiums, \$7.8 million related to the write-off of unamortized deferred financing costs and \$0.6 million related to the write-off of a prepaid premium for an insurance policy guaranteeing PACC's long-term debt obligations.

14. LEASE COMMITMENTS

The Company leases refinery equipment, crude oil tankers, tank cars, office space, and office equipment from unrelated third parties with lease terms ranging from 1 to 12 years with the option to purchase some of the equipment at the end of the lease term at fair market value. The Company leases some land in relation to its Memphis refinery operations with terms that extend 28 years and 46 years. The leases generally

Edgar Filing: PREMCOR INC - Form 10-K

provide that the Company pay taxes, insurance and maintenance expenses related to the leased assets. The Company is also subject to remaining payments on 34 leases that were rejected from the CRE bankruptcy as described above in Note 6, Discontinued Operations. The terms of these leases range from 1 to 20 years. Certain of these properties are being subleased. As of December 31, 2004, net future minimum lease payments under non-cancelable operating leases were as follows (in millions): 2005 \$53.6; 2006 \$50.0; 2007 \$42.8; 2008 \$41.2; 2009 \$37.9; 2010 and thereafter \$46.6. Total future rental receipts are \$29.1 million as of December 31, 2004. Rental expense during 2004 was \$58.1 million (2003 \$49.0 million, 2002 \$31.5 million).

F-31

Table of Contents**15. OTHER LONG-TERM LIABILITIES**

Other long-term liabilities consisted of the following:

	December 31,	
	2004	2003
Legal and environmental liabilities	\$ 79.1	\$ 85.6
Postretirement benefit obligations	81.4	57.9
Pension benefit obligations	19.7	10.9
Other	0.4	3.5
	\$ 180.6	\$ 157.9

Legal and environmental liabilities reflected the long-term portion of these liabilities and are more fully discussed in Note 23, Commitments and Contingencies. The postretirement and pension benefit obligations are discussed in Note 16, Employee Benefit Plans.

16. EMPLOYEE BENEFIT PLANS*Pension and Other Postretirement Benefit Plans*

The Company has two qualified non-contributory cash balance defined benefit pension plans which were adopted in 2002 and cover most full-time employees. Neither of the two plans provided benefits for years prior to 2002. The Company also has a non-qualified cash balance defined benefit restoration plan, which provides benefits in excess of government limits placed on a qualified defined benefit plan and a non-qualified senior executive retirement plan (SERP). The two qualified plans are funded and contributions will meet or exceed the Employee Retirement Income Security Act of 1974, as amended (ERISA) minimum funding requirements. The Company uses a December 31 measurement date for its pension plans.

The Company also sponsors postretirement health care and life insurance benefit plans, which are not funded and cover most retired employees. The health care benefits are contributory. The life insurance benefits are non-contributory to a base amount and contributory for coverage over that base. In addition to these health care plans, health care benefits are provided under the SERP. The postretirement portion of the SERP is non-contributory. The Company uses a September 30 measurement date for its other post retirement benefits.

Table of Contents

Information concerning the SERP was not included in 2002 because the plan was suspended at the time. The SERP was reinstated in April 2003, effective as of July 1, 2002. The Company has included the SERP in the 2004 and 2003 information reported below. The following table provides a reconciliation of the changes in the plans' benefit obligations, fair value of assets, funded status of plans, accumulated benefit obligations for pension plans, and the assumptions used to determine the benefit obligation for the year ended December 31:

	Pension Benefits		Other Postretirement Benefits	
	2004	2003	2004	2003
CHANGE IN BENEFIT OBLIGATION				
Benefit obligation at beginning of year	\$ 16.3	\$ 6.9	\$ 110.4	\$ 76.8
Service cost	12.0	7.4	3.4	2.5
Interest cost	1.0	0.3	6.5	5.6
Participants' contributions			0.9	0.9
Plan amendments	8.3	2.8		(5.2)
Initial plan recognition				0.3
Actuarial loss (gain)	0.7	0.2	(0.8)	33.5
Acquisition			15.8	
Benefits paid	(0.8)	(1.3)	(2.9)	(4.0)
Benefit obligation at end of year	\$ 37.5	\$ 16.3	\$ 133.3	\$ 110.4
CHANGE IN PLAN ASSETS				
Fair value of plan assets at beginning of year	\$ 3.7	\$ 0.1	\$	\$
Actual return on plan assets	1.1			
Employer contributions	11.5	4.9	2.0	3.1
Participant contributions			0.9	0.9
Benefits paid	(0.8)	(1.3)	(2.9)	(4.0)
Fair value of plan assets at end of year	\$ 15.5	\$ 3.7	\$	\$
RECONCILIATION OF FUNDED STATUS				
Funded status	\$ (22.1)	\$ (12.6)	\$ (133.3)	\$ (110.4)
Unrecognized actuarial loss	0.7	0.6	53.1	56.5
Unrecognized prior service cost	10.1	2.5	(3.4)	(4.0)
Contributions received after measurement date			2.2	
Accrued benefit liability	\$ (11.3)	\$ (9.5)	\$ (81.4)	\$ (57.9)
AMOUNTS RECOGNIZED IN THE BALANCE SHEET				
Accrued benefit liability	\$ (19.7)	\$ (10.9)	\$ (81.4)	\$ (57.9)
Intangible asset	8.4	1.4		
Net accrued benefit liability	\$ (11.3)	\$ (9.5)	\$ (81.4)	\$ (57.9)
WEIGHTED AVERAGE ASSUMPTIONS USED TO DETERMINE BENEFIT OBLIGATION				
Discount rate	5.75%	6.00%	5.75%	6.00%
Expected rate of return	7.25%	8.50%		
Rate of compensation expense	4.00%	4.00%	4.00%	4.00%

	<u>Pension Benefits</u>	
	<u>2004</u>	<u>2003</u>
INFORMATION FOR PENSION PLANS WITH AN ACCUMULATED BENEFIT OBLIGATION IN EXCESS OF PLAN ASSETS		
Projected benefit obligation	\$ 37.5	\$ 16.3
Accumulated benefit obligation	\$ 34.3	\$ 14.4
Fair value of plan assets	\$ 15.5	\$ 3.7

F-33

Table of Contents

The following table provides the components of net periodic benefit cost and the assumptions used to determine the net periodic benefit cost for the year ended December 31:

	Pension Benefits			Other Postretirement Benefits		
	2004	2003	2002	2004	2003	2002
COMPONENTS OF NET PERIODIC BENEFIT COST:						
Service cost	\$ 12.0	\$ 7.4	\$ 7.0	\$ 3.4	\$ 2.5	\$ 2.1
Interest cost	1.0	0.3		6.5	5.6	4.8
Recognized actuarial (gain) loss	(1.1)			2.3	1.9	1.0
Expected return on plan assets	0.6	0.3			(0.4)	
Amortization of prior service costs	0.6	(0.1)		(0.4)		
Defined benefit plan cost	13.1	7.9	7.0	11.8	9.6	7.9
Defined contribution plan cost	10.8	8.0	8.2			
Total periodic benefit cost	\$ 23.9	\$ 15.9	\$ 15.2	\$ 11.8	\$ 9.6	\$ 7.9
WEIGHTED AVERAGE ASSUMPTIONS USED TO DETERMINE NET PERIODIC BENEFIT COST						
Discount rate	6.00%	6.75%	7.25%	6.00%	6.75%	7.25%
Expected rate of return	7.25%	8.50%	8.50%			
Rate of compensation expense	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%

In measuring the expected postretirement benefit obligation and expense, the Company assumed a health care cost rate increase of 11% in 2005, declining by 1% per year to an ultimate rate of 5% in 2011. Assumed health care cost trend rates have a significant effect on the amounts reported for the health care plan. A one- percentage-point change in assumed health care cost trend rates would have the following effects:

	Increase	Decrease
Effect on total service and interest costs	\$ 2.5	\$ (2.0)
Effect on accumulated postretirement benefit obligation	\$ 22.4	\$ 18.2

The Company expects to contribute a total of \$20 million to its pension plans in 2005; this amount may be revised based on available cash. The Company expects to make payments of \$4 million for its obligations under its other post retirement benefit plans in 2005.

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid:

Pension Benefits	Other Postretirement Benefits
---------------------	-------------------------------------

Edgar Filing: PREMCOR INC - Form 10-K

2005	\$ 7.3	\$ 3.7
2006	\$ 0.5	\$ 3.9
2007	\$ 0.6	\$ 4.3
2008	\$ 2.8	\$ 4.8
2009	\$ 2.6	\$ 2.3
2010-2015	\$ 8.3	\$ 33.8

In December 2003, the Medicare Prescription Drug, Improvement and Modernization Act of 2003 (Act) was signed into law. The Act will provide prescription drug coverage to retirees beginning in 2006 and will provide subsidies to sponsors of post-retirement medical plans that provide prescription drug coverage. Detailed regulations necessary to implement this act are still pending. The Medicare Act provides Medicare coverage for prescription drugs up to a certain amount above a deductible and then provides no Medicare coverage until

Table of Contents

expenses reach a higher threshold. The law also provides federal subsidy to sponsors of retiree health care benefit plans. The Company is evaluating potential changes to the postretirement plans in order to take advantage of this new coverage and is evaluating the various options provided by the act and any changes that may be necessary to make to the plans.

In May 2004, the FASB issued FSP 106-2 *Accounting and Disclosure Requirements related to the Medicare Prescription Drug, Improvement and Modernization Act of 2003* (FSP 106-2). The Company has applied FSP 106-2 retroactively to the date of enactment. The impact of adopting FSP 106-2 resulted in a reduction of the Company's accumulated projected benefit obligation (APBO) of \$15.5 million for the full year 2004 and a reduction in net periodic post-retirement cost of \$2.2 million for the year ended December 31, 2004. The Company's actuaries have determined the plan is actuarially equivalent. The Company is currently evaluating the expected gross receipts to be received from the subsidy; no subsidies have been received as of December 31, 2004.

Pension Plan Assets

The guiding principles in implementing the Company's investment policy with respect to its qualified employee pension plans are to 1) preserve the long-term corpus of the fund, 2) maximize total return within prudent risk parameters and 3) act in the exclusive interest of the participants of the plans. In order to accumulate and maintain the financial reserves to meet its obligations, the goal of the Company's investment strategy was derived using an asset allocation model with an expected return on the plan assets that takes into account long-term equity and fixed income securities experience. In order to achieve this return, the Company's pension plan investment policy statement established a long-term asset allocation structure of 60% in equity securities and 40% in fixed income securities. In determining the Company's philosophy towards risk, the Company's benefit committee considered its fiduciary obligations; statutory requirements; the pension plans' purpose and characteristics, financial condition, liquidity needs, sources of contributions and income; and general business conditions.

The Company's benefit committee recognizes that even though its investments are subject to short-term volatility, it is critical that a long-term investment focus be maintained. This prevents ad-hoc revisions to its philosophy and policies in reaction to short-term market fluctuations. In order to preserve this long-term view, the committee reviews performance of its investment funds quarterly and reviews its asset allocation, including rebalancing, and investment policy statement annually. To assure a rational, systematic, and cost-effective approach to rebalancing, the committee has chosen certain "trigger points" as the maximum upper and lower limits for a specified asset class. If the percentage of the plan's assets in a particular asset class has deviated from the target beyond a trigger point, the Company will rebalance the portfolio to bring all asset classes in line with the adopted guideline percentages.

The Company established its investment policy in 2002 and the plans were initially funded in September 2003. An amount estimated to cover the cash flow needs of upcoming benefit payments during fourth quarter 2003 and early 2004 was invested in a money market instrument. The balance of the funding was invested on a 60% equity and 40% fixed income basis, consistent with the Company's long-term investment strategy. In 2004, the funding was invested in accordance with the Company's long-term investment strategy.

Employee Savings Plan

The Premcor Refining Group Retirement Savings Plan and Separate Trust (the "Plan"), a defined contribution plan, covers substantially all employees of the Company. This Plan, which is subject to the provisions of ERISA, permits employees to make before-tax and after-tax contributions and provides for employer incentive matching contributions. The Company contributions to the Plan during 2004 were \$10.3 million (2003 \$8.1 million; 2002 \$8.3 million).

Table of Contents**17. INCOME TAXES****Premcor Inc. and Subsidiaries:**

The income tax (provision) benefit is summarized as follows:

	For the Year Ended December 31,		
	2004	2003	2002
Income (loss) from continuing operations before income taxes and minority interest	\$ 772.3	\$ 187.8	\$ (210.1)
Income tax (provision) benefit:			
Current (provision) benefit Federal	\$ (83.5)	\$ (1.0)	\$ 3.0
State	(3.4)		(0.5)
	(86.9)	(1.0)	2.5
Deferred (provision) benefit Federal	(173.8)	(62.3)	66.3
State	(28.1)	(0.7)	12.5
	(201.9)	(63.0)	78.8
Income tax (provision) benefit	\$ (288.8)	\$ (64.0)	\$ 81.3

A reconciliation between the income tax (provision) benefit computed on pretax income (loss) at the statutory federal rate and the actual (provision) benefit for income taxes is as follows:

	For the Year Ended December 31,		
	2004	2003	2002
Federal taxes computed at 35%	\$ (270.3)	\$ (65.7)	\$ 73.5
States taxes, net of federal effect	(20.5)	(0.5)	7.8
Valuation allowance	0.6		(2.8)
Other items, net	1.4	2.2	2.8
Income tax (provision) benefit	\$ (288.8)	\$ (64.0)	\$ 81.3

Edgar Filing: PREMCOR INC - Form 10-K

The following represents the approximate tax effect of each significant temporary difference giving rise to deferred tax liabilities and assets:

	December 31,	
	2004	2003
Deferred tax liabilities:		
Property, plant and equipment	\$ 369.1	\$ 230.6
Turnaround costs	62.0	21.0
Inventory	10.6	15.6
Other	5.0	2.4
	<u>446.7</u>	<u>269.6</u>
Deferred tax assets:		
Alternative minimum tax credit	51.3	25.8
Environmental and other future costs	65.1	46.7
Tax loss carryforwards	70.4	163.7
Federal business tax credits	15.3	14.6
Stock-based compensation expense	20.1	12.3
Unrealized loss on fixed commitments	10.2	2.5
Organizational and working capital costs	0.1	3.4
Other	15.5	2.8
	<u>248.0</u>	<u>271.8</u>
Valuation allowance	(2.2)	(2.8)
Net deferred tax liability	<u>\$ (200.9)</u>	<u>\$ (0.6)</u>

Table of Contents

PRG and Subsidiaries:

The income tax (provision) benefit is summarized as follows:

	For the Year Ended December 31,		
	2004	2003	2002
Income (loss) from continuing operations before income taxes and minority interest	\$ 770.4	\$ 189.1	\$ (189.4)
Income tax (provision) benefit:			
Current (provision) benefit Federal	\$ (94.6)	\$ (16.8)	\$ 2.7
State	(3.4)		(0.3)
	(98.0)	(16.8)	2.4
Deferred (provision) benefit Federal	(162.4)	(46.9)	58.4
State	(28.9)	(0.7)	12.5
	(191.3)	(47.6)	70.9
Income tax (provision) benefit	\$ (289.3)	\$ (64.4)	\$ 73.3

A reconciliation between the income tax (provision) benefit computed on pretax income (loss) at the statutory federal rate and the actual (provision) benefit for income taxes is as follows:

	For the Year Ended December 31,		
	2004	2003	2002
Federal taxes computed at 35%	\$ (269.6)	\$ (66.2)	\$ 66.3
States taxes, net of federal effect	(21.0)	(0.5)	7.9
Valuation allowance	0.6		(2.8)
Other items, net	0.7	2.3	1.9
Income tax (provision) benefit	\$ (289.3)	\$ (64.4)	\$ 73.3

The following represents the approximate tax effect of each significant temporary difference giving rise to deferred tax liabilities and assets:

PRG:

	December 31,	
	2004	2003
Deferred tax liabilities:		
Property, plant and equipment	\$ 364.1	\$ 229.9
Turnaround costs	62.0	21.0
Inventory	10.6	15.6
Other	4.3	1.4
	<u>441.0</u>	<u>267.9</u>
Deferred tax assets:		
Alternative minimum tax credit	45.7	22.4
Environmental and other future costs	65.1	46.7
Tax loss carryforwards	64.7	143.2
Federal business tax credits	15.3	14.6
Stock-based compensation expense	20.1	12.3
Unrealized loss on fixed commitments	10.2	2.5
Organizational and working capital costs	0.1	3.4
Other	14.0	2.7
	<u>235.2</u>	<u>247.8</u>
Valuation allowance	(2.2)	(2.8)
Net deferred tax liability	<u>\$ (208.0)</u>	<u>\$ (22.9)</u>

F-37

Table of Contents

As of December 31, 2004, the Company has made net cumulative payments of \$51.3 million (PRG \$45.7 million) under the federal alternative minimum tax system which are available to reduce future regular income tax payments. As of December 31, 2004, the Company had regular federal tax net operating loss carryforwards of \$165.7 million (PRG \$150.3 million). As of December 31, 2004, neither the Company nor PRG had an alternative minimum tax net operating loss carryforward. As of December 31, 2004, the Company had federal business tax credit carryforwards in the amount of \$15.3 million (PRG \$15.3 million). Such operating losses and tax credit carryforwards have carryover periods of 15 years (20 years for losses and credits originating in 1998 and years thereafter) and are available to reduce future tax liabilities through the year ending December 31, 2023. The tax credit carryover periods begin to terminate with the year ending December 31, 2005 and the net operating loss carryover periods will begin to terminate during 2022. The regular federal tax net operating carryforwards will expire during 2022 to the extent they have not been used to reduce regular taxable income prior to such time.

For federal income tax purposes, the Company has incurred, as a result of the April 2004 equity offering, a stock ownership change of more than 50%, determined over the preceding three-year period. Under federal tax law, the more than 50% stock ownership change has resulted in an annual limitation being placed on the amount of regular tax net operating losses, and certain other losses and tax credits (collectively tax attributes) that may be utilized in any given year. Accordingly, the Company's ability to utilize tax attributes could be affected in both timing and amount. However, management believes such annual limitation will not restrict the Company's ability to significantly utilize its tax attributes over the applicable carryforward periods. Therefore, at this time, the Company does not anticipate the need for an additional valuation allowance as a result of this more than 50% stock ownership change.

The valuation allowance of the Company and PRG as of December 31, 2004 was \$2.2 million (2003 \$2.8 million). The decrease of the deferred tax valuation allowance in 2004 was primarily the result of the Company's and PRG's respective analyses of the likelihood of realizing the future benefit of a portion of its federal business credits and a portion of its state tax loss carryforwards.

During 2004, the Company made net federal cash payments of \$104.2 million (2003 \$3.7 million net federal cash payments; 2002 \$12.6 million net federal cash refunds). During 2004, PRG neither made nor received any net federal cash payments or refunds (2003 no net cash payments or refunds; 2002 \$12.6 million net federal cash refunds). PRG provides for its portion of consolidated refunds and liability under its tax sharing agreement with Premcor Inc. As of December 31, 2004, PRG had an amount due to affiliates of \$116.2 million (2003 \$41.2 million) related to income taxes and its tax sharing agreement with Premcor Inc. and its predecessor. During 2004, PRG made net state cash payments of \$0.3 million (2003 no net state cash payments or refunds; 2002 \$0.3 million net state cash payments).

The Company's income tax benefit of \$81.3 million (PRG \$73.3 million) for 2002 reflected the effect of the increase in the deferred tax valuation allowance of \$2.8 million (PRG \$2.8 million).

18. STOCKHOLDERS EQUITY

As of December 31, 2004, Premcor Inc. had one class of outstanding common stock. On April 23, 2004, Premcor Inc. completed a public offering of 14.95 million shares of common stock, which included 1.95 million shares related to the over allotment option, which was exercised by the underwriter. The shares were issued at a price of \$34.00 per share and the Company received proceeds, net of underwriter's discount and commissions, of \$490 million. A portion of the proceeds was used to purchase the Delaware City refinery complex, which is discussed in Note 3. Stockholders' equity also reflects the receipt of proceeds from the exercise of stock options.

On January 30, 2003, Premcor Inc. completed a public offering of 12.5 million shares of common stock and a private placement of 2.9 million shares of common stock with Blackstone Capital Partners III Merchant Banking Fund L.P. and its affiliates (Blackstone), a subsidiary of Occidental Petroleum Corporation (Occidental), and certain Premcor executives. On February 5, 2003, Premcor Inc. sold an additional 0.6

million

F-38

Table of Contents

shares of common stock pursuant to the underwriters' over-allotment option. Premcor Inc. received net proceeds of approximately \$306 million from these transactions.

On May 3, 2002, Premcor Inc. completed an initial public offering of 20.7 million shares of common stock. The initial public offering, plus the concurrent sales of 850,000 shares in the aggregate to Mr. Thomas D. O'Malley and two independent directors of the Company, netted proceeds to Premcor Inc. of approximately \$481 million. Also in 2002, Blackstone exercised all of its outstanding warrants purchasing 2,430,000 shares of Premcor Inc. common stock at a price of \$0.01 per share. Occidental exercised its warrants purchasing 30,000 shares of Sabine common stock at a price of \$0.09 per share. Upon exercise of these warrants, Occidental exercised its option to exchange each warrant share for nine shares of Premcor Inc.'s common stock, totaling 270,000 new shares of Premcor Inc. There were no warrants outstanding as of December 31, 2002. In relation to the Sabine restructuring, Premcor Inc. exchanged 1,363,636 newly issued shares of its common stock with Occidental for the 10% ownership Occidental held in Sabine.

19. STOCK OPTION PLANS

As of December 31, 2004, the Company had three stock-based employee compensation plans. In connection with the employment of Thomas D. O'Malley in 2002, the Company adopted the 2002 Special Stock Incentive Plan, which allows for the issuance of options for the purchase of Premcor Inc. common stock. Under this plan, options on 3,400,000 shares of Premcor Inc. common stock may be awarded. Options granted under this plan vest under either a schedule of 1/3 on each of the first three anniversaries of the date of grant or a schedule of 1/5 on each of the first five anniversaries of the date of grant. Also in 2002, the Company adopted the 2002 Equity Incentive Plan to award key employees, directors, consultants, and affiliates with various stock options, stock appreciation rights, restricted stock, performance-based awards and other common stock based awards of Premcor Inc. common stock. Under this plan, options for 4,500,000 shares of Premcor Inc. common stock may be awarded and these options vest under either a schedule of 1/3 on each of the first three anniversaries of the date of grant or a schedule of 1/5 on each of the first five anniversaries of the date of grant.

In 1999, the Company adopted the Premcor 1999 Stock Incentive Plan. Under this plan, employees are eligible to receive awards of options to purchase shares of the common stock of Premcor Inc. Options in an aggregate amount of 2,215,250 shares of Premcor Inc.'s common stock may be awarded under this plan. Options granted under this plan were either time vesting or performance vesting options. Time vesting options typically vest over three to five years. As of December 31, 2004, all of the outstanding performance vesting options were vested and had been exercised.

Information regarding stock option plans as of December 31, 2004, 2003 and 2002 is as follows:

	2004		2003		2002	
	Shares	Weighted Average Exercise Price	Shares	Weighted Average Exercise Price	Shares	Weighted Average Exercise Price
Options outstanding, beginning of period	5,114,171	\$ 14.49	4,589,480	\$ 13.66	1,856,555	\$ 10.24
Granted	859,500	26.97	652,500	20.22	4,031,000	14.38
Exercised	(143,816)	16.58	(91,659)	11.30	(608,700)	10.40
Expired			(7,501)	24.00		
Forfeited	(52,300)	21.55	(28,649)	19.91	(689,375)	11.59

Edgar Filing: PREMCOR INC - Form 10-K

Option outstanding, end of period	5,777,555	16.22	5,114,171	14.49	4,589,480	13.66
	<u> </u>		<u> </u>		<u> </u>	
Exercisable at end of period	3,130,270	\$ 13.62	1,645,446	\$ 13.41	430,080	\$ 10.81

F-39

Table of Contents

Information regarding stock options granted during 2004, 2003 and 2002 is as follows:

	<u>2004</u>	<u>2003</u>	<u>2002</u>
Options granted at an exercise price less than market price on grant date		547,500	3,625,000
Weighted average exercise price	\$	\$ 19.60	\$ 13.41
Weighted average fair value	\$	\$ 9.95	\$ 12.92
Options granted at an exercise price equal to market price on grant date	859,500	105,000	406,000
Weighted average exercise price	\$ 26.97	\$ 23.45	\$ 22.98
Weighted average fair value	\$ 11.68	\$ 11.13	\$ 9.65

Information regarding stock options outstanding as of December 31, 2004 is as follows:

<u>Exercise Price</u>	<u>Options Outstanding</u>			<u>Options Exercisable</u>	
	<u>Options Outstanding</u>	<u>Weighted Average Exercise Price</u>	<u>Remaining Contractual Life (in years)</u>	<u>Options Exercisable</u>	<u>Weighted Average Exercise Price</u>
\$ 9.90 \$12.99	3,079,255	\$ 9.99	6.6	2,189,672	\$ 9.99
\$13.00 \$17.08	38,500	14.19	5.1	30,167	14.31
\$17.09 \$20.17	552,566	19.54	8.0	120,533	19.46
\$20.18 \$24.35	1,217,734	22.78	7.4	780,898	22.78
\$24.36 \$29.44	805,500	26.04	9.0	9,000	24.40
\$29.45 \$33.62	21,000	30.96	9.1		
\$33.63 \$35.71	43,000	34.75	9.3		
\$35.72 \$37.79	20,000	37.79	9.6		
	<u>5,777,555</u>	<u>\$ 16.22</u>	<u>7.3</u>	<u>3,130,270</u>	<u>\$ 13.62</u>

The fair value of these options was estimated on the grant date using the Black-Scholes Option-Pricing Model with the following weighted average assumptions:

	<u>2004</u>	<u>2003</u>	<u>2002</u>
Assumed risk-free rate	3.28%	3.94%	5.04%
Expected life	5 years	5 years	3.76 years
Volatility rate	44.65%	49.75%	39%
Expected dividend yields	0%	0%	0%

20. RELATED PARTY TRANSACTIONS

Edgar Filing: PREMCOR INC - Form 10-K

The following related party transactions are not discussed elsewhere in the footnotes. See Note 17, Income Taxes for a discussion of intercompany transactions and balances related to a tax sharing agreement between Premcor Inc. and certain of its subsidiaries.

Premcor Inc. and PRG

As of December 31, 2004, PRG had a receivable from Premcor Inc., excluding amounts due related to income taxes and the tax sharing agreement, which is discussed in Note 17, of \$2.2 million. The \$2.2 million relates to payments PRG made for Premcor Inc to Opus and cash Premcor Inc. received on the income tax deductions for stock options. As of December 1, 2003, PRG had a payable to Premcor Inc. for management fees paid by Premcor Inc. on PRG's behalf of \$0.1 million. PRG's loan receivable from Premcor Inc. for \$8.9 million in 2003, which included both principal and interest, was paid in full during 2004. PRG's subsidiary, Premcor Investments Inc., had loaned these proceeds to Premcor Inc. to allow Premcor Inc. to pay certain fees. The loan had bore interest at 12% per annum. These intercompany balances are eliminated in Premcor Inc.'s consolidated financial statements.

Table of Contents

Premcor USA and PRG

In 2004, PRG received capital contributions from Premcor USA totaling \$403.5 million, primarily for the acquisition of the Delaware City refinery. In 2003, PRG received capital contributions from Premcor USA totaling \$263.3 million, which included cash contributions of \$248.1 million that were used primarily for the early repayment of long-term debt, and a non-cash contribution of the 10% equity interest in Sabine that Premcor Inc. acquired from Occidental. These intercompany balances are eliminated in Premcor Inc.'s consolidated financial statements.

The Premcor Pipeline Co. and PRG

In 2004, PRG contributed \$14.3 million to Premcor USA, the contribution represented 100% ownership in the capital stock of the Port Arthur Pipeline Company, which was previously a subsidiary of PRG.

As of December 31, 2004, PRG had a receivable from The Premcor Pipeline Co. of \$20.2 million (2003 \$5.9 million) related to amounts that PRG paid on behalf of The Premcor Pipeline Co. As of December 31, 2004, PRG had a payable to The Premcor Pipeline Co. of \$16.0 million (December 31, 2003 \$2.0 million) for pipeline tariffs and fees due to The Premcor Pipeline Co for use of pipelines and storage for the Memphis operations. These intercompany balances are eliminated in Premcor Inc.'s consolidated financial statements.

Fuel Strategies International, Inc.

The Company entered into an agreement with Fuel Strategies International, Inc. (FSI) effective June 2002. Pursuant to this agreement, FSI provides monthly, consulting services related to the Company's petroleum coke and commercial operations. The agreement automatically renews for additional one-year periods unless terminated by either party upon 90 days notice prior to expiration. The principal of FSI is the brother of the Company's chairman of the board of directors and senior executive employee. For the years ended December 31, 2004 and 2003, the Company incurred fees of \$0.2 million and \$0.4 million, respectively, related to this agreement. In June 2004, the Company hired the principal as a full time employee and the contract with FSI expired in May 2004.

Blackstone

The Company had an agreement with an affiliate of one of Premcor Inc.'s major shareholders, Blackstone Capital Partners III Merchant Banking Fund L.P. and its affiliates (Blackstone), under which it incurred a monitoring fee equal to \$2.0 million per annum subject to increases relating to inflation. The monitoring agreement was terminated effective March 31, 2002. The Company recorded expenses related to the annual monitoring fee and the reimbursement of out-of-pocket costs of \$0.3 million for the year ended December 31, 2002.

21. CONSOLIDATING FINANCIAL STATEMENTS OF PRG AS CO-GUARANTOR OF PAFC'S 1½% SENIOR NOTES

Edgar Filing: PREMCOR INC - Form 10-K

As a result of the Sabine restructuring, PRG, PACC, Sabine, and various other subsidiaries of Sabine are full and unconditional guarantors of PAFC's 12½% Senior Notes. The guarantors have guaranteed the punctual payment of principal and interest on the notes, the performance by PAFC of its obligations under the note indenture and amended and restated common security agreement, and that the guarantor obligation will be as if they were a principal debtor and obligor, not merely a surety. As of December 31, 2004, the maximum potential amounts of future payments under the guarantee were \$197.6 million in principal payments and \$70 million in future interest payments. See Note 13, Long-term Debt, for additional information on the collateralization of the 12½% Senior Notes and the indenture and amended and restated common security agreement governing the relationships between PAFC and the guarantors.

F-41

Table of Contents

Presented below are the PRG consolidating balance sheets, statement of operations and cash flows as required by Rule 3-10 of the Securities Exchange Act of 1934, as amended. Under Rule 3-10, the condensed consolidating balance sheets, statement of operations and cash flows presented below meet the requirements for financial statements of the issuer and each guarantor of the notes since the issuer and guarantors are all direct or indirect wholly owned subsidiaries of PRG, and all guarantees are full and unconditional on a joint and several basis.

In addition to the relationships related to the 12 1/2% Senior Notes, there are several intercompany agreements between PACC (included in Other Guarantor Subsidiaries) and PRG that dictate their operational relationships due to the full integration of their respective Port Arthur facilities. Principally, PACC leases the crude unit and the hydrotreater from PRG and then sells to PRG the refined products and intermediate products produced by its heavy oil processing facility. PRG then sells these products to third parties or processes them further. The net receivables and payables related to these transactions are shown by each company and eliminated in the consolidation of PRG.

Table of Contents**THE PREMCOR REFINING GROUP INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATING BALANCE SHEET**

As of December 31, 2004

	PRG	PAFC	Other Guarantor Subsidiaries	Eliminations	Consolidated PRG
	(in millions)				
ASSETS					
CURRENT ASSETS:					
Cash and cash equivalents	\$ 230.5	\$	\$	\$	\$ 230.5
Short-term investments	378.7				378.7
Cash restricted for debt service			69.1		69.1
Accounts receivable	708.0		0.9	(0.6)	708.3
Receivable from affiliates	191.4	50.6	0.3	(122.6)	119.7
Inventories	747.6		25.0		772.6
Prepaid expenses and other	154.4		1.2		155.6
Current deferred tax asset	69.5				69.5
Total current assets	2,480.1	50.6	96.5	(123.2)	2,504.0
PROPERTY, PLANT AND EQUIPMENT, NET	2,265.2		581.3		2,846.5
DEFERRED INCOME TAXES	15.6			(15.6)	
INVESTMENT IN AFFILIATES	65.1			(65.1)	
GOODWILL	27.6				27.6
OTHER ASSETS	205.0		14.5		219.5
NOTE RECEIVABLE FROM AFFILIATE		171.6		(171.6)	
	\$ 5,058.6	\$ 222.2	\$ 692.3	\$ (375.5)	\$ 5,597.6
LIABILITIES AND STOCKHOLDER S EQUITY					
CURRENT LIABILITIES:					
Accounts payable	\$ 873.9	\$	\$ 118.9	\$	\$ 992.8
Payable to affiliates	6.2		202.3	(84.1)	124.4
Accrued expenses and other	218.3	12.1	2.0	(0.7)	231.7
Accrued taxes other than income	64.8		5.7		70.5
Current portion of long-term debt		38.5			38.5
Current portion of notes payable to affiliate			38.5	(38.5)	
Total current liabilities	1,163.2	50.6	367.4	(123.3)	1,457.9
LONG-TERM DEBT	1,619.9	171.6		(12.4)	1,779.1
DEFERRED INCOME TAXES	193.6		99.5	(15.6)	277.5
OTHER LONG-TERM LIABILITIES	179.4		1.2		180.6
NOTE PAYABLE TO AFFILIATE			171.6	(171.6)	
COMMITMENTS AND CONTINGENCIES					
COMMON STOCKHOLDER S EQUITY:					
Common stock			0.1	(0.1)	
Additional paid-in capital	1,237.4		206.0	(206.0)	1,237.4
Retained earnings	665.1		(153.5)	153.5	665.1

Edgar Filing: PREMCOR INC - Form 10-K

Total common stockholder s equity	<u>1,902.5</u>	<u>52.6</u>	<u>(52.6)</u>	<u>1,902.5</u>
	<u>\$ 5,058.6</u>	<u>\$ 222.2</u>	<u>\$ 692.3</u>	<u>\$ (375.5)</u>
	<u>\$ 5,597.6</u>			

F-43

Table of Contents**THE PREMCOR REFINING GROUP INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS****For the Year Ended December 31, 2004**

	<u>PRG</u>	<u>PAFC</u>	<u>Other Guarantor Subsidiaries</u>	<u>Eliminations</u>	<u>Consolidated PRG</u>
			(in millions)		
NET SALES AND OPERATING REVENUES	\$ 15,448.6	\$	\$ 3,187.4	\$ (3,305.1)	\$ 15,330.9
EQUITY IN EARNINGS OF AFFILIATES	282.7			(282.7)	
EXPENSES:					
Cost of sales	14,079.6		2,488.1	(3,269.6)	13,298.1
Operating expenses	636.6		207.6	(35.5)	808.7
General and administrative expenses	146.5		4.0		150.5
Depreciation	71.6		22.2		93.8
Amortization	57.6		0.7		58.3
Refinery restructuring and other charges	19.5				19.5
	<u>15,011.4</u>		<u>2,722.6</u>	<u>(3,305.1)</u>	<u>14,428.9</u>
OPERATING INCOME	719.9		464.8	(282.7)	902.0
Interest and finance expense	(105.7)	(27.4)	(30.3)	29.0	(134.4)
Loss on extinguishment of debt	(3.6)				(3.6)
Interest income	7.4	27.4	0.6	(29.0)	6.4
	<u>618.0</u>		<u>435.1</u>	<u>(282.7)</u>	<u>770.4</u>
INCOME FROM CONTINUING OPERATIONS BEFORE INCOME TAXES	618.0		435.1	(282.7)	770.4
Income tax provision	(136.9)		(152.4)		(289.3)
	<u>481.1</u>		<u>282.7</u>	<u>(282.7)</u>	<u>481.1</u>
INCOME FROM CONTINUING OPERATIONS	481.1		282.7	(282.7)	481.1
Loss from discontinued operations, net of tax	(5.6)				(5.6)
	<u>475.5</u>		<u>282.7</u>	<u>(282.7)</u>	<u>475.5</u>
NET INCOME	\$ 475.5	\$	\$ 282.7	\$ (282.7)	\$ 475.5

Table of Contents**THE PREMCOR REFINING GROUP INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS****For the Year Ended December 31, 2004**

	<u>PRG</u>	<u>PAFC</u>	<u>Other Guarantor Subsidiaries</u>	<u>Eliminations</u>	<u>Consolidated PRG</u>
	(in millions)				
CASH FLOWS FROM OPERATING ACTIVITIES:					
Net income	\$ 475.5	\$	\$ 282.7	\$ (282.7)	\$ 475.5
Adjustments:					
Loss from discontinued operations	5.6				5.6
Depreciation	71.6		22.2		93.8
Amortization	63.3		3.7		67.0
Deferred income taxes	147.7		40.1		187.8
Stock-based compensation	19.7				19.7
Refinery restructuring and other charges	(5.2)				(5.2)
Write-off of deferred financing costs	3.6				3.6
Equity in earnings of affiliates	(282.7)			282.7	
Other, net	2.1		0.6		2.7
Cash (reinvested in) provided by working capital, excluding the effects of refinery acquisitions:					
Accounts receivable, prepaid expenses and other	(140.7)		3.6		(137.1)
Inventories	(25.8)		(0.2)		(26.0)
Accounts payable, accrued expenses, taxes other than income, and other	292.0	(1.5)	48.0		338.5
Affiliate receivables and payables	(172.9)	27.2	123.0		(22.7)
Cash and cash equivalents restricted for debt service			1.1		1.1
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Net cash provided by operating activities of continuing operations	453.8	25.7	524.8		1,004.3
Net cash used in operating activities of discontinued operations	(3.7)				(3.7)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Net cash provided by operating activities	450.1	25.7	524.8		1,000.6
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
CASH FLOWS FROM INVESTING ACTIVITIES:					
Expenditures for property, plant and equipment	(492.0)		(1.5)		(493.5)
Expenditures for turnarounds	(138.9)		(3.6)		(142.5)
Expenditures for refinery acquisition, net	(871.2)				(871.2)
Earn-out payment associated with refinery acquisition	(13.4)				(13.4)
Net (purchases) sales of short-term investments	(117.5)			(1.5)	(119.0)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Net cash used in investing activities	(1,633.0)		(5.1)	(1.5)	(1,639.6)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
CASH FLOWS FROM FINANCING ACTIVITIES:					
Proceeds from issuance of long-term debt	400.0				400.0
Long-term debt and capital lease payments		(25.7)		1.5	(24.2)
Capital contributions, net	394.5				394.5
Dividends received	516.1		(516.1)		

Edgar Filing: PREMCOR INC - Form 10-K

Cash and cash equivalent restricted for debt repayment			(3.6)		(3.6)
Deferred financing costs	(16.1)				(16.1)
Net cash provided by (used in) financing activities	1,294.5	(25.7)	(519.7)	1.5	750.6
NET INCREASE IN CASH AND CASH EQUIVALENTS	111.6				111.6
CASH AND CASH EQUIVALENTS, beginning of year	118.9				118.9
CASH AND CASH EQUIVALENTS, end of year	\$ 230.5	\$	\$	\$	\$ 230.5

F-45

Table of Contents**THE PREMCOR REFINING GROUP INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATING BALANCE SHEET**

As of December 31, 2003

	<u>PRG</u>	<u>PAFC</u>	<u>Other Guarantor Subsidiaries</u>	<u>Eliminations</u>	<u>Consolidated PRG</u>
	(in millions)				
ASSETS					
CURRENT ASSETS:					
Cash and cash equivalents	\$ 118.9	\$	\$	\$	\$ 118.9
Short-term investments	259.7				259.7
Cash restricted for debt service			66.6		66.6
Accounts receivable	623.4		0.8	(0.8)	623.4
Receivable from affiliates	77.7	39.3	38.2	(132.7)	22.5
Inventories	605.5		24.8		630.3
Prepaid expenses and other	88.6		4.5		93.1
	<u>1,773.8</u>	<u>39.3</u>	<u>134.9</u>	<u>(133.5)</u>	<u>1,814.5</u>
Total current assets	1,773.8	39.3	134.9	(133.5)	1,814.5
PROPERTY, PLANT AND EQUIPMENT, NET	1,113.5		602.0		1,715.5
DEFERRED INCOME TAXES	36.6			(36.6)	
INVESTMENT IN AFFILIATES	300.0			(300.0)	
GOODWILL	14.2				14.2
OTHER ASSETS	100.5		15.1		115.6
NOTE RECEIVABLE FROM AFFILIATE		210.1		(210.1)	
	<u>\$ 3,338.6</u>	<u>\$ 249.4</u>	<u>\$ 752.0</u>	<u>\$ (680.2)</u>	<u>\$ 3,659.8</u>
LIABILITIES AND STOCKHOLDER S EQUITY					
CURRENT LIABILITIES:					
Accounts payable	\$ 707.1	\$	\$ 72.8	\$	\$ 779.9
Payable to affiliates	64.5		91.4	(106.9)	49.0
Accrued expenses and other	114.1	13.5	1.1	(0.8)	127.9
Accrued taxes other than income	49.2		4.6		53.8
Current portion of long-term debt		25.8			25.8
Current portion of notes payable to affiliate			25.8	(25.8)	
	<u>934.9</u>	<u>39.3</u>	<u>195.7</u>	<u>(133.5)</u>	<u>1,036.4</u>
Total current liabilities	934.9	39.3	195.7	(133.5)	1,036.4
LONG-TERM DEBT	1,220.0	210.1		(14.1)	1,416.0
DEFERRED INCOME TAXES			59.5	(36.6)	22.9
OTHER LONG-TERM LIABILITIES	157.1		0.8		157.9
NOTE PAYABLE TO AFFILIATE			210.1	(210.1)	
COMMITMENTS AND CONTINGENCIES					
COMMON STOCKHOLDER S EQUITY:					
Common stock			0.1	(0.1)	
Additional paid-in capital	822.7		206.0	(206.0)	822.7
Retained earnings	203.9		79.8	(79.8)	203.9
	<u>1,026.6</u>	<u>285.9</u>	<u>285.9</u>	<u>(285.9)</u>	<u>1,026.6</u>
Total common stockholder s equity	1,026.6	285.9	285.9	(285.9)	1,026.6

Edgar Filing: PREMCOR INC - Form 10-K

<u>\$ 3,338.6</u>	<u>\$ 249.4</u>	<u>\$ 752.0</u>	<u>\$ (680.2)</u>	<u>\$ 3,659.8</u>
-------------------	-----------------	-----------------	-------------------	-------------------

F-46

Table of Contents**THE PREMCOR REFINING GROUP INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS****For the Year Ended December 31, 2003**

	PRG	PAFC	Other Guarantor Subsidiaries	Eliminations	Consolidated PRG
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
	(in millions)				
NET SALES AND OPERATING REVENUES	\$ 8,918.7	\$	\$ 2,463.5	\$ (2,580.0)	\$ 8,802.2
EQUITY IN EARNINGS OF AFFILIATES	129.7			(129.7)	
EXPENSES:					
Cost of sales	8,237.8		2,034.3	(2,546.4)	7,725.7
Operating expenses	383.6		170.2	(33.6)	520.2
General and administrative expenses	81.0		3.9		84.9
Depreciation	41.6		21.8		63.4
Amortization	41.3		0.5		41.8
Refinery restructuring and other charges	38.5				38.5
	<u>8,823.8</u>		<u>2,230.7</u>	<u>(2,580.0)</u>	<u>8,474.5</u>
OPERATING INCOME	224.6		232.8	(129.7)	327.7
Interest and finance expense	(87.7)	(30.2)	(33.0)	31.4	(119.5)
Loss on extinguishment of debt	(24.5)		(0.7)		(25.2)
Interest income	6.7	30.2	0.6	(31.4)	6.1
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
INCOME FROM CONTINUING OPERATIONS BEFORE INCOME TAXES	119.1		199.7	(129.7)	189.1
Income tax benefit (provision)	5.6		(70.0)		(64.4)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
INCOME FROM CONTINUING OPERATIONS	124.7		129.7	(129.7)	124.7
Loss from discontinued operations, net of tax	(7.2)				(7.2)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET INCOME	\$ 117.5	\$	\$ 129.7	\$ (129.7)	\$ 117.5
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

F-47

Table of Contents**THE PREMCOR REFINING GROUP INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS****For the Year Ended December 31, 2003**

	<u>PRG</u>	<u>PAFC</u>	<u>Other Guarantor Subsidiaries</u>	<u>Eliminations</u>	<u>Consolidated PRG</u>
	(in millions)				
CASH FLOWS FROM OPERATING ACTIVITIES:					
Net income	\$ 117.5	\$	\$ 129.7	\$ (129.7)	\$ 117.5
Adjustments:					
Loss from discontinued operations	7.2				7.2
Depreciation	41.6		21.8		63.4
Amortization	47.3		4.0		51.3
Deferred income taxes	34.7		12.3		47.0
Stock-based compensation	17.6				17.6
Refinery restructuring and other charges	14.8				14.8
Write-off of deferred financing costs	9.6		0.7		10.3
Equity in earnings of affiliates	(129.7)			129.7	
Other, net	13.2		0.6		13.8
Cash (reinvested in) provided by working capital, excluding the effects of refinery acquisitions:					
Accounts receivable, prepaid expenses and other	(390.6)		(3.0)	0.8	(392.8)
Inventories	(180.8)		2.8		(178.0)
Accounts payable, accrued expenses, taxes other than income and other	455.6	(0.9)	(50.5)	(0.8)	403.4
Affiliate receivables and payables	(95.6)	15.7	78.6		(1.3)
Cash and cash equivalents restricted for debt service			0.2		0.2
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Net cash (used in) provided by operating activities of continuing operations	(37.6)	14.8	197.2		174.4
Net cash used in operating activities of discontinued operations	(6.0)				(6.0)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Net cash (used in) provided by operating activities	(43.6)	14.8	197.2		168.4
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
CASH FLOWS FROM INVESTING ACTIVITIES:					
Expenditures for property, plant and equipment	(216.0)		(13.4)		(229.4)
Expenditures for turnarounds	(27.9)		(3.6)		(31.5)
Expenditures for refinery acquisition, net	(462.5)				(462.5)
Proceeds from sale of assets	40.0				40.0
Earn-out payment associated with refinery acquisition	(14.2)				(14.2)
Net (purchases) sales of short-term investments	(222.1)			14.1	(208.0)
Cash equivalents restricted for investment in capital additions	2.6		(0.4)		2.2
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Net cash used in investing activities	(900.1)		(17.4)	14.1	(903.4)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
CASH FLOWS FROM FINANCING ACTIVITIES:					
Proceeds from issuance of long-term debt	1,210.0				1,210.0
Long-term debt and capital lease payments	(625.2)	(14.8)		(14.1)	(654.1)

Edgar Filing: PREMCOR INC - Form 10-K

Capital contributions	263.3				263.3
Cash and cash equivalents restricted for debt repayment			(5.1)		(5.1)
Dividends received	174.7		(174.7)		
Deferred financing costs	(29.9)				(29.9)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Net cash provided by (used in) financing activities	992.9	(14.8)	(179.8)	(14.1)	784.2
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
NET INCREASE IN CASH AND CASH EQUIVALENTS	49.2				49.2
CASH AND CASH EQUIVALENTS, beginning of year	69.7				69.7
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
CASH AND CASH EQUIVALENTS, end of year	\$ 118.9	\$	\$	\$	\$ 118.9
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

F-48

Table of Contents**THE PREMCOR REFINING GROUP INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS****For the Year Ended December 31, 2002**

	<u>PRG</u>	<u>PAFC</u>	<u>Other Guarantor Subsidiaries</u>	<u>Eliminations</u>	<u>Consolidated PRG</u>
	(in millions)				
NET SALES AND OPERATING REVENUES	\$ 6,008.8	\$	\$ 1,928.2	\$ (2,031.2)	\$ 5,905.8
EQUITY IN EARNINGS OF AFFILIATES	6.0			(6.0)	
EXPENSES:					
Cost of sales	5,524.8		1,713.9	(1,999.5)	5,239.2
Operating expenses	334.6		128.6	(31.7)	431.5
General and administrative expenses	61.2		4.3		65.5
Depreciation	27.5		21.3		48.8
Amortization	40.1				40.1
Refinery restructuring and other charges	166.1		2.6		168.7
	<u>6,154.3</u>		<u>1,870.7</u>	<u>(2,031.2)</u>	<u>5,993.8</u>
OPERATING (LOSS) INCOME	(139.5)		57.5	(6.0)	(88.0)
Interest and finance expense	(56.1)	(38.5)	(44.6)	40.4	(98.8)
Loss on extinguishment of debt	(1.0)		(8.3)		(9.3)
Interest income	6.4	38.5	2.2	(40.4)	6.7
(LOSS) INCOME FROM CONTINUING OPERATIONS BEFORE INCOME TAXES AND MINORITY INTEREST	(190.2)		6.8	(6.0)	(189.4)
Income tax benefit (provision)	75.8		(2.5)		73.3
Minority Interest				1.7	1.7
NET (LOSS) INCOME	<u>\$ (114.4)</u>	<u>\$</u>	<u>\$ 4.3</u>	<u>\$ (4.3)</u>	<u>\$ (114.4)</u>

Table of Contents**THE PREMCOR REFINING GROUP INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS****For the Year Ended December 31, 2002**

	<u>PRG</u>	<u>PAFC</u>	<u>Other Guarantor Subsidiaries</u>	<u>Eliminations</u>	<u>Consolidated PRG</u>
	(in millions)				
CASH FLOWS FROM OPERATING ACTIVITIES:					
Net (loss) income	\$ (114.4)	\$	\$ 4.3	\$ (4.3)	\$ (114.4)
Adjustments:					
Depreciation	27.5		21.3		48.8
Amortization	47.0		3.5		50.5
Deferred income taxes	(78.0)		6.6		(71.4)
Stock-based compensation	14.0				14.0
Minority Interest				(1.7)	(1.7)
Refinery restructuring and other charges	110.3				110.3
Write-off of deferred financing costs	1.1		6.8		7.9
Equity in earnings of affiliates	(6.0)			6.0	
Other, net	5.7		0.5		6.2
Cash (reinvested In) Provided By Working Capital :					
Accounts receivable, prepaid expenses and other	(132.9)		9.2		(123.7)
Inventories	18.5		12.5		31.0
Accounts payable, accrued expenses, taxes other than income and other	17.4	(5.0)	40.7		53.1
Affiliate receivables and payables	84.7	296.9	(372.2)		9.4
Cash and cash equivalents restricted for debt service			14.3		14.3
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Net cash (used in) provided by operating activities of continuing operations	(5.1)	291.9	(252.5)		34.3
Net cash used in operating activities of discontinued operations	(3.4)				(3.4)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Net cash (used in) provided by operating activities	(8.5)	291.9	(252.5)		30.9
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
CASH FLOWS FROM INVESTING ACTIVITIES:					
Expenditures for property, plant and equipment	(115.0)		0.7		(114.3)
Expenditures for turnarounds	(34.1)		(0.2)		(34.3)
Net (purchases) sales of short-term investments	165.0				165.0
Cash equivalents restricted for investment in capital additions	7.3				7.3
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Net cash used in investing activities	23.2		0.5		23.7
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
CASH FLOWS FROM FINANCING ACTIVITIES:					
Long-term debt and capital lease payments	(152.0)	(291.9)			(443.9)
Capital contributions	163.9		84.2		248.1
Cash and cash equivalents restricted for debt repayment			(45.2)		(45.2)
Deferred financing costs	(1.6)		(9.8)		(11.4)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Edgar Filing: PREMCOR INC - Form 10-K

Net cash provided by (used in) financing activities	10.3	(291.9)	29.2	(252.4)
NET DECREASE IN CASH AND CASH EQUIVALENTS	25.0		(222.8)	(197.8)
CASH AND CASH EQUIVALENTS, beginning of year	44.7		222.8	267.5
CASH AND CASH EQUIVALENTS, end of year	\$ 69.7	\$	\$	\$ 69.7

F-50

Table of Contents

22. CONSOLIDATING FINANCIAL STATEMENTS OF PREMCOR INC. AS GUARANTOR OF PRG S SENIOR NOTES

Presented below are the Premcor Inc. condensed consolidating balance sheets, statements of operations and statements of cash flows as required by Rule 3-10 of the Securities Exchange Act of 1934, as amended. Premcor Inc. is a full and unconditional guarantor of PRG s 6/8% 2011 Senior Notes and 6³/₄% 2014 Senior Notes. Premcor Inc. indirectly owns PRG through its 100% ownership of Premcor USA. PRG is a wholly owned subsidiary of Premcor USA. Under Rule 3-10, the condensed consolidating balance sheets, statements of operations, and statements of cash flows presented below meet the requirements for financial statements of the issuer and the guarantor of the notes, and all guarantees are full and unconditional on a joint and several basis.

F-51

Table of Contents**PREMCOR INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATING BALANCE SHEET**

As of December 31, 2004

	Premcor	Consolidated PRG	Other Non- Guarantor Subsidiaries	Eliminations	Consolidated Statement
	(in millions)				
ASSETS					
CURRENT ASSETS:					
Cash and cash equivalents	\$ 0.9	\$ 230.5	\$ 1.9	\$	\$ 233.3
Short-term investments	136.0	378.7	5.3		520.0
Cash restricted for debt service		69.1			69.1
Accounts receivable	0.2	708.3	0.2		708.7
Receivable from affiliates	268.3	119.7	65.6	(453.6)	
Inventories		772.6			772.6
Prepaid expenses and other		155.6	2.6	(2.4)	155.8
Deferred income taxes		69.5	5.4		74.9
	<u>405.4</u>	<u>2,504.0</u>	<u>81.0</u>	<u>(456.0)</u>	<u>2,534.4</u>
Total current assets					2,534.4
PROPERTY, PLANT AND EQUIPMENT, NET		2,846.5	61.6		2,908.1
INVESTMENT IN AFFILIATES	1,986.8		1,875.5	(3,862.3)	
GOODWILL		27.6			27.6
OTHER ASSETS		219.5			219.5
	<u>\$ 2,392.2</u>	<u>\$ 5,597.6</u>	<u>\$ 2,018.1</u>	<u>\$ (4,318.3)</u>	<u>\$ 5,689.6</u>
LIABILITIES AND STOCKHOLDERS EQUITY					
CURRENT LIABILITIES:					
Accounts payable	\$	\$ 992.8	\$ 0.6	\$	\$ 993.4
Payable to affiliates	283.9	124.4	45.2	(453.5)	
Accrued expenses and other	(24.7)	231.7	2.9	(2.4)	207.5
Accrued taxes other than income		70.5	(0.1)		70.4
Current portion of long-term debt		38.5	0.3		38.8
Current portion of notes payable to affiliate					
	<u>259.2</u>	<u>1,457.9</u>	<u>48.9</u>	<u>(455.9)</u>	<u>1,310.1</u>
Total current liabilities					1,310.1
LONG-TERM DEBT		1,779.1	9.6		1,788.7
DEFERRED INCOME TAXES	(1.4)	277.5	(0.3)		275.8
OTHER LONG-TERM LIABILITIES		180.6			180.6
COMMITMENTS AND CONTINGENCIES					
COMMON STOCKHOLDERS EQUITY:					
Common stock	0.9		0.1	(0.1)	0.9
Additional paid-in capital	1,699.7	1,237.4	1,516.8	(2,754.2)	1,699.7
Retained earnings	433.8	655.1	443.0	(1,108.1)	433.8
	<u>2,134.4</u>	<u>1,902.5</u>	<u>1,959.9</u>	<u>(3,862.4)</u>	<u>2,134.4</u>
Total common stockholders equity					2,134.4

Edgar Filing: PREMCOR INC - Form 10-K

\$ 2,392.2	\$ 5,597.6	\$ 2,018.1	\$ (4,318.3)	\$ 5,689.6
------------	------------	------------	--------------	------------

F-52

Table of Contents

PREMCOR INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS

For the Year Ended December 31, 2004

	Premcor	Consolidated PRG	Other Non- Guarantor Subsidiaries	Eliminations	Consolidated Statement
	(in millions)				
NET SALES AND OPERATING REVENUES	\$	\$ 15,330.9	\$ 28.8	\$ (24.9)	\$ 15,334.8
EQUITY IN EARNINGS OF AFFILIATES	477.2		476.5	(953.7)	
EXPENSES:					
Cost of sales		13,298.1	2.0	(12.9)	13,287.2
Operating expenses		808.7	24.3	(13.6)	819.4
General and administrative expenses	0.2	150.5	(0.1)		150.6
Depreciation		93.8	2.3	(0.5)	95.6
Amortization		58.3			58.3
Refinery restructuring and other charges		19.5			19.5
	0.2	14,428.9	28.5	(27.0)	14,430.6
OPERATING INCOME	477.0	902.0	476.8	(951.6)	904.2
Interest and finance expense	(0.3)	(134.4)	(2.9)	1.9	(135.7)
Loss on extinguishment of debt		(3.6)			(3.6)
Interest income	1.6	6.4	0.1	(0.7)	7.4
INCOME FROM CONTINUING OPERATIONS					
BEFORE INCOME TAXES	478.3	770.4	474.0	(950.4)	772.3
Income tax (provision) benefit	(0.4)	(289.3)	2.1	(1.2)	(288.8)
INCOME FROM CONTINUING OPERATIONS	477.9	481.1	476.1	(951.6)	483.5
Loss from discontinued operations, net of tax		(5.6)			(5.6)
NET INCOME	\$ 477.9	\$ 475.5	\$ 476.1	\$ (951.6)	\$ 477.9

Table of Contents**PREMCOR INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS****For the Year Ended December 31, 2004**

	Premcor	Consolidated PRG	Other Non- Guarantor Subsidiaries	Eliminations	Consolidated Statement
	(in millions)				
CASH FLOWS FROM OPERATING ACTIVITIES:					
Net income	\$ 477.9	\$ 475.5	\$ 476.1	\$ (951.6)	\$ 477.9
Adjustments:					
Loss from discontinued operations		5.6			5.6
Depreciation		93.8	1.8		95.6
Amortization		67.0			67.0
Deferred income taxes	(1.3)	187.8	13.8		200.3
Stock-based compensation		19.7			19.7
Refinery restructuring and other charges		(5.2)			(5.2)
Write-off of deferred financing costs		3.6			3.6
Equity in earnings of affiliates	(477.2)		(476.5)	953.7	
Other, net		2.7		0.4	3.1
Cash (reinvested in) provided by working capital, excluding the effects of refinery acquisitions:					
Accounts receivable, prepaid expenses and other	(0.2)	(137.1)	1.2		(136.1)
Inventories		(26.0)			(26.0)
Accounts payable, accrued expenses, taxes other than income and other	(22.4)	338.5	(2.2)		313.9
Affiliate receivables and payables	13.6	(22.7)	11.6	(2.5)	
Cash and cash equivalents restricted for debt service		1.1			1.1
Net cash (used in) provided by operating activities of continuing operations	(9.6)	1,004.3	25.8		1,020.5
Net cash used in operating activities of discontinued operations		(3.7)			(3.7)
Net cash (used in) provided by operating activities	(9.6)	1,000.6	25.8	0.0	1,016.8
CASH FLOWS FROM INVESTING ACTIVITIES:					
Expenditures for property, plant and equipment		(493.5)	(22.8)		(516.3)
Expenditures for turnaround		(142.5)			(142.5)
Expenditures for refinery acquisition, net		(871.2)			(871.2)
Earn-out payment associated with refinery acquisition		(13.4)			(13.4)
Net (purchases) sales of short-term investments	(88.0)	(119.0)	(1.1)		(208.1)
Cash equivalents restricted for investment in capital additions					
Net cash used in investing activities	(88.0)	(1,639.6)	(23.9)		(1,751.5)
CASH FLOWS FROM FINANCING ACTIVITIES:					
Proceeds from issuance of common stock	493.4				493.4
Proceeds from issuance of long-term debt		400.0			400.0
Long-term debt and capital lease payments		(24.2)	(0.4)		(24.6)
Cash and cash equivalent restricted for debt repayment		(3.6)			(3.6)
Dividends paid on common stock	(1.8)				(1.8)
Capital contributions, net	(393.1)	394.5	(1.4)		
Deferred financing costs		(16.1)			(16.1)

Edgar Filing: PREMCOR INC - Form 10-K

Net cash provided by (used in) financing activities	98.5	750.6	(1.8)		847.3
NET INCREASE IN CASH AND CASH EQUIVALENTS	0.9	111.6	0.1		112.6
CASH AND CASH EQUIVALENTS, beginning of year		118.9	1.8		120.7
CASH AND CASH EQUIVALENTS, end of year	\$ 0.9	\$ 230.5	\$ 1.9	\$	\$ 233.3

F-54

Table of Contents**PREMCOR INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATING BALANCE SHEET**

As of December 31, 2003

	Premcor	Consolidated PRG	Other Non- Guarantor Subsidiaries	Eliminations	Consolidated Statement
(in millions)					
ASSETS					
CURRENT ASSETS:					
Cash and cash equivalents	\$	\$ 118.9	\$ 1.8	\$	\$ 120.7
Short-term investments	48.0	259.7	4.2		311.9
Cash restricted for debt service		66.6			66.6
Accounts receivable		623.4	0.1		623.5
Receivable from affiliates	99.0	22.5	43.8	(165.3)	
Inventories		630.3			630.3
Prepaid expenses and other		93.1	3.5	(3.9)	92.7
Income tax receivable	2.3			(2.3)	
Total current assets	149.3	1,814.5	53.4	(171.5)	1,845.7
PROPERTY, PLANT AND EQUIPMENT, NET		1,715.5	24.3		1,739.8
INVESTMENT IN AFFILIATES	1,096.8		994.6	(2,091.4)	
GOODWILL		14.2			14.2
OTHER ASSETS		115.6			115.6
	\$ 1,246.1	\$ 3,659.8	\$ 1,072.3	\$ (2,262.9)	\$ 3,715.3
LIABILITIES AND STOCKHOLDERS EQUITY					
CURRENT LIABILITIES:					
Accounts payable	\$	\$ 779.9	\$	\$	\$ 779.9
Payable to affiliates	92.1	49.0	15.3	(156.4)	
Accrued expenses and other		127.9	4.1	(6.2)	125.8
Accrued taxes other than income		53.8			53.8
Current portion of long-term debt		25.8	0.3		26.1
Current portion of notes payable to affiliate	8.9			(8.9)	
Total current liabilities	101.0	1,036.4	19.7	(171.5)	985.6
LONG-TERM DEBT		1,416.0	10.0		1,426.0
DEFERRED INCOME TAXES	(0.1)	22.9	(22.2)		0.6
OTHER LONG-TERM LIABILITIES		157.9			157.9
COMMON STOCKHOLDERS EQUITY:					
Common stock	0.7		0.1	(0.1)	0.7
Additional paid-in capital	1,186.8	822.7	1,093.1	(1,915.8)	1,186.8
(Accumulated deficit) retained earnings	(42.3)	203.9	(28.4)	(175.5)	(42.3)
Total common stockholders equity	1,145.2	1,026.6	1,064.8	(2,091.4)	1,145.2

Edgar Filing: PREMCOR INC - Form 10-K

\$ 1,246.1	\$ 3,659.8	\$ 1,072.3	\$ (2,262.9)	\$ 3,715.3
------------	------------	------------	--------------	------------

F-55

Table of Contents

PREMCOR INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS

For the Year Ended December 31, 2003

	Premcor	Consolidated PRG	Other Non- Guarantor Subsidiaries	Eliminations	Consolidated Statement
			(in millions)		
NET SALES AND OPERATING REVENUES	\$	\$ 8,802.2	\$ 8.2	\$ (6.5)	\$ 8,803.9
EQUITY IN EARNINGS OF AFFILIATES	116.6		122.2	(238.8)	
EXPENSES:					
Cost of sales		7,725.7		(6.5)	7,719.2
Operating expenses		520.2	8.9	(4.2)	524.9
General and administrative expenses	0.2	84.9	(0.4)		84.7
Depreciation		63.4	1.0		64.4
Amortization		41.8			41.8
Refinery restructuring and other charges		38.5			38.5
	0.2	8,474.5	9.5	(10.7)	8,473.5
OPERATING INCOME	116.4	327.7	120.9	(234.6)	330.4
Interest and finance expense	(0.8)	(119.5)	(2.0)	0.7	(121.6)
Loss on extinguishment of debt		(25.2)	(2.3)		(27.5)
Interest income	0.9	6.1	0.2	(0.7)	6.5
INCOME FROM CONTINUING OPERATIONS BEFORE INCOME TAXES	116.5	189.1	116.8	(234.6)	187.8
Income tax benefit (provision)	0.1	(64.4)	0.3		(64.0)
INCOME FROM CONTINUING OPERATIONS	116.6	124.7	117.1	(234.6)	123.8
Loss from discontinued operations, net of tax		(7.2)			(7.2)
NET INCOME	\$ 116.6	\$ 117.5	\$ 117.1	\$ (234.6)	\$ 116.6

Table of Contents**PREMCOR INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS****For the Year Ended December 31, 2003**

	<u>Premcor</u>	<u>Consolidated PRG</u>	<u>Other Non-Guarantor Subsidiaries</u>	<u>Eliminations</u>	<u>Consolidated Statement</u>
	(in millions)				
CASH FLOWS FROM OPERATING ACTIVITIES:					
Net income	\$ 116.6	\$ 117.5	\$ 117.1	\$ (234.6)	\$ 116.6
Adjustments:					
Loss from discontinued operations		7.2			7.2
Depreciation		63.4	1.0		64.4
Amortization		51.3			51.3
Deferred income taxes	1.2	47.0	14.2	0.1	62.5
Stock-based compensation		17.6			17.6
Refinery restructuring and other charges		14.8			14.8
Write-off of deferred financing costs		10.3			10.3
Equity in earnings of affiliates	(116.7)		(118.0)	234.7	
Other, net	0.4	13.8	(0.2)		14.0
Cash (reinvested in) provided by working capital, excluding the effects of refinery acquisitions:					
Accounts receivable, prepaid expenses and other	0.1	(392.8)	(1.1)	1.6	(392.2)
Inventories		(178.0)			(178.0)
Accounts payable, accrued expenses, taxes other than income and other	(1.6)	403.4	(0.6)	(1.5)	399.7
Affiliate receivables and payables	1.7	(1.3)	(0.1)	(0.3)	
Cash and cash equivalents restricted for debt service		0.2			0.2
	<u>1.7</u>	<u>174.4</u>	<u>12.3</u>	<u></u>	<u>188.4</u>
Net cash provided by operating activities of continuing operations	1.7	174.4	12.3		188.4
Net cash used in operating activities of discontinued operations		(6.0)			(6.0)
	<u>1.7</u>	<u>168.4</u>	<u>12.3</u>		<u>182.4</u>
Net cash provided by operating activities	1.7	168.4	12.3		182.4
CASH FLOWS FROM INVESTING ACTIVITIES:					
Expenditures for property, plant and equipment		(229.4)	(0.4)		(229.8)
Expenditures for turnarounds		(31.5)			(31.5)
Expenditures for refinery acquisition, net		(462.5)	(13.5)		(476.0)
Earn-out payment associated with refinery acquisition		(14.2)			(14.2)
Proceeds from sale of assets		40.0			40.0
Net (purchases) sales of short-term investments	(13.0)	(208.0)	9.0		(212.0)
Cash equivalents restricted for investment in capital additions		2.2			2.2
	<u>(13.0)</u>	<u>(903.4)</u>	<u>(4.9)</u>		<u>(921.3)</u>
Net cash used in investing activities	(13.0)	(903.4)	(4.9)		(921.3)
CASH FLOWS FROM FINANCING ACTIVITIES:					
Proceeds from issuance of long-term debt	306.5				306.5
Proceeds from issuance of common stock		1,210.0			1,210.0

Edgar Filing: PREMCOR INC - Form 10-K

Long-term debt and capital lease payments		(654.1)	(40.2)	(694.3)
Cash and cash equivalents restricted for debt repayment		(5.1)		(5.1)
Capital contributions, net	(297.5)	263.3	34.2	
Deferred financing costs		(29.9)		(29.9)
	<u>9.0</u>	<u>784.2</u>	<u>(6.0)</u>	<u>787.2</u>
Net cash provided by (used in) financing activities	9.0	784.2	(6.0)	787.2
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(2.3)	49.2	1.4	48.3
CASH AND CASH EQUIVALENTS, beginning of year	2.3	69.7	0.4	72.4
	<u>2.3</u>	<u>69.7</u>	<u>0.4</u>	<u>72.4</u>
CASH AND CASH EQUIVALENTS, end of year	\$	\$ 118.9	\$ 1.8	\$ 120.7
	<u>\$</u>	<u>\$ 118.9</u>	<u>\$ 1.8</u>	<u>\$ 120.7</u>

F-57

Table of Contents**PREMCOR INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS****For the Year Ended December 31, 2002**

	<u>Premcor</u>	<u>Consolidated PRG</u>	<u>Other Non- Guarantor Subsidiaries</u>	<u>Eliminations</u>	<u>Consolidated Statement</u>
	(in millions)				
NET SALES AND OPERATING REVENUES	\$	\$ 5,905.8	\$ 4.4	\$ (4.2)	\$ 5,906.0
EQUITY IN EARNINGS OF AFFILIATES	(124.6)		(110.3)	234.9	
EXPENSES:					
Cost of sales		5,239.2		(4.2)	5,235.0
Operating expenses		431.5	1.5	(0.8)	432.2
General and administrative expenses	0.2	65.5	0.1		65.8
Depreciation		48.8			48.8
Amortization		40.1			40.1
Refinery restructuring and other charges	4.2	168.7			172.9
	<u>4.4</u>	<u>5,993.8</u>	<u>1.6</u>	<u>(5.0)</u>	<u>5,994.8</u>
OPERATING (LOSS) INCOME	(129.0)	(88.0)	(107.5)	235.7	(88.8)
Interest and finance expense	(0.8)	(98.8)	(12.0)	1.0	(110.6)
Gain (loss) on extinguishment of long term debt		(9.3)	(9.3)	(0.9)	(19.5)
Interest income	1.3	6.7	(0.2)	1.0	8.8
INCOME FROM CONTINUING OPERATIONS BEFORE INCOME TAXES AND MINORITY INTEREST	(128.5)	(189.4)	(129.0)	236.8	(210.1)
Income tax provision	1.4	73.3	6.2	0.4	81.3
Minority interest		1.7			1.7
INCOME FROM CONTINUING OPERATIONS Loss from discontinued operations, net of tax	(127.1)	(114.4)	(122.8)	237.2	(127.1)
NET (LOSS) INCOME	<u>\$ (127.1)</u>	<u>\$ (114.4)</u>	<u>\$ (122.8)</u>	<u>\$ 237.2</u>	<u>\$ (127.1)</u>

F-58

Table of Contents**PREMCOR INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS****For the Year Ended December 31, 2002**

	<u>Premcor</u>	<u>Consolidated PRG</u>	<u>Other Non-Guarantor Subsidiaries</u>	<u>Eliminations</u>	<u>Consolidated Statement</u>
	(in millions)				
CASH FLOWS FROM OPERATING ACTIVITIES:					
Net income	\$ (127.1)	\$ (114.4)	\$ (122.8)	\$ 237.2	\$ (127.1)
Adjustments:					
Depreciation		48.8			48.8
Amortization		50.5	0.1		50.6
Deferred income taxes	(1.3)	(71.4)	(6.2)	(0.3)	(79.2)
Stock-based compensation		14.0			14.0
Minority interest		(1.7)			(1.7)
Refinery restructuring and other charges		110.3			110.3
Write-off of deferred financing costs		7.9	1.6		9.5
Write-off of investment	4.2				4.2
Equity in earnings of affiliates	113.9		111.1	(225.0)	
Other, net	(0.3)	6.2	0.3	0.6	6.8
CASH PROVIDED BY (REINVESTED IN) WORKING CAPITAL :					
Accounts receivable, prepaid expenses and other	(0.1)	(123.7)	(2.5)	11.9	(114.4)
Inventories		31.0			31.0
Accounts payable, accrued expenses, taxes other than income and other	12.9	53.1	(1.8)	(12.0)	52.2
Affiliate receivables and payables	(11.1)	9.4	1.7		
Cash and cash equivalents restricted for debt service		14.3			14.3
Net cash provided by (used in) operating activities of continuing operations	(8.9)	34.3	(18.5)	12.4	19.3
Net cash used in operating activities of discontinued operations		(3.4)			(3.4)
Net cash provided by (used in) operating activities	(8.9)	30.9	(18.5)	12.4	15.9
CASH FLOWS FROM INVESTING ACTIVITIES:					
Expenditures for property, plant and equipment		(114.3)			(114.3)
Expenditures for turnaround		(34.3)			(34.3)
Net (purchases) sales of short-term investments	(35.0)	165.0	10.8		140.8
Cash equivalents restricted for investment in capital additions		7.3			7.3
Net cash used in investing activities	(35.0)	23.7	10.8		(0.5)
CASH FLOWS FROM FINANCING ACTIVITIES:					
Proceeds from issuance of common stock	488.3				488.3
Long-term debt and capital lease payments		(443.9)	(206.2)	4.3	(645.8)
Cash and cash equivalent restricted for debt repayment		(45.2)			(45.2)
Capital contributions, net	(444.2)	248.1	209.3	(13.2)	

Edgar Filing: PREMCOR INC - Form 10-K

Deferred financing costs		(11.4)			(11.4)
Net cash provided by (used in) financing activities	44.1	(252.4)	3.1	(8.9)	(214.1)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	0.2	(197.8)	(4.6)	3.5	(198.7)
CASH AND CASH EQUIVALENTS, beginning of year	2.1	267.5	5.0	(3.5)	271.1
CASH AND CASH EQUIVALENTS, end of year	\$ 2.3	\$ 69.7	\$ 0.4	\$	\$ 72.4

F-59

Table of Contents**23. COMMITMENTS AND CONTINGENCIES***Legal and Environmental*

The following is a summary of potentially material pending legal proceedings to which the Company or any of the Company's subsidiaries are a party or to which any of the Company or their subsidiaries property is subject, and environmental proceedings that involve potential monetary sanctions of \$100,000 or more and to which a governmental authority is a party.

In addition to the specific matters discussed below, the Company also has been named in various other suits and claims. The Company believes that the ultimate resolution of these claims, to the extent not previously provided for, will not have a material adverse effect on the Company's consolidated financial condition, results of operations or cash flows. However, an adverse outcome of any one or more of these matters could have a material adverse effect on quarterly or annual operating results or cash flows.

Village of Hartford, Illinois Litigation. In May 2003, the Attorney General's office for the State of Illinois filed a lawsuit against the Company and a former owner of the Hartford refinery for injunctive relief, cost recovery and penalties related to subsurface contamination in the area of the refinery and facilities owned by other companies. The case, entitled *People of the State of Illinois, ex rel. v. The Premcor Refining Group, Inc. et al.*, is filed in the Circuit Court for the Third Judicial Circuit, Madison County, Illinois. The Attorney General's office also sent notices to other companies with current or former operations in the area of the state's intent to sue those companies as well. The lawsuit has been stayed while the Company discusses with the State implementing an assessment and remediation plan for the Hartford refinery site. Also, in the first quarter of 2004, an Administrative Order on Consent was signed by Premcor, two other potentially responsible parties, and the U.S. Environmental Protection Agency. This order requires the investigation of groundwater contamination and the development of a remedial solution for a portion of the Village of Hartford.

In July 2003, approximately 12 residents of the Village of Hartford, Illinois filed a lawsuit against the Company and a prior owner of the Hartford refinery alleging personal injury and property damage due to releases from the refinery and related pipelines. The plaintiffs are seeking class certification and unspecified damages. The case, entitled *Sparks, et al. v. The Premcor Refining Group, Inc., et al.* was removed to the United States District Court for the Southern District of Illinois. In the second quarter of 2004, plaintiffs filed an amended complaint in the United States District Court Southern District of Illinois. The amended complaint added new, non-diverse defendants, eliminated a cause of action for strict liability and added a new cause of action based on a negligence theory. The Company filed an answer to the amended complaint setting forth its defenses. The United States District Court also remanded the case to state court. The case is currently in the Circuit Court Third Judicial Circuit Madison County, Illinois, Case No. 03-L-1053 captioned *Sparks, et al. v. The Premcor Refining Group, Inc. et al.*

Also in the second quarter of 2004, two new lawsuits were served by residents in the Village of Hartford. The original complaints have since been amended. The two lawsuits are *Bedwell, et al. v. The Premcor Refining Group, Inc., et al.* in the Circuit Court Third Judicial Circuit Madison County, Illinois, Case No. 04-L-342 and *Abert, et al. v. Alberta Energy Company, Ltd., et al.* in the Circuit Court Third Judicial Circuit Madison County, Illinois, Case No. 04-L-354. *Bedwell* contains allegations substantially similar to *Sparks*. *Bedwell* includes a request for class certification similar to *Sparks*. No class certification has been granted in either case. *Abert* also raises allegations substantially similar to *Sparks* but on behalf of approximately 114 individually named plaintiffs against approximately 24 different defendants. The Company has filed responsive pleadings in both cases including defenses to plaintiffs' claims.

Lawsuits by Residents of Port Arthur, Texas. In June 2003, approximately 700 residents of Port Arthur, Texas filed a lawsuit against the Company and five other companies alleging personal injuries and property damage from emissions from refining and chemical facilities in the area. The plaintiffs sought class certification, unspecified

Table of Contents

damages and the establishment of a trust fund for health concerns. The case is entitled *Marion L. Aaron, et al. v. Premcor Refining Group Inc. et al.* and is filed in Judicial District Court of Jefferson County, Texas. The plaintiffs recently filed a Motion to Non-Suit all their claims in this case. The Motion was unopposed and dismisses the case in its entirety.

During the fourth quarter of 2004, the Company received service of 13 lawsuits also brought by residents in the area of Port Arthur, Texas alleging personal and pecuniary injuries caused by emissions from industrial facilities in the area. The Company was non-suited without prejudice in three of the lawsuits prior to filing an appearance. The cases have been consolidated into one lead case entitled *Crystal Faulk, et al. v. Premcor Refining, et al.* in the District Court of Jefferson County, Texas, Case No. B-173,357. Consolidated petitions have been filed in the case which assert the claims of 142 plaintiffs, 85 of whom are alleging claims against the Company and others. The cases generally involve allegations of negligence *per se*, negligence, fraud, permanent nuisance, trespass and gross negligence.

Methyl-Tertiary Butyl Ether Products Liability Litigation. During the fourth quarter of 2003 and continuing, the Company has been named in approximately 51 cases, along with dozens of other companies, filed in approximately 15 states concerning the use of methyl-tertiary butyl ether, or MTBE. The cases contain allegations that MTBE is defective. The cases have been removed to federal court and consolidated in the Southern District of New York under the rules for Multi-District Litigation, or MDL. The cases are before the Judicial Panel on MDL Docket No. 1358, In Re: Methyl-Tertiary Butyl Ether Products Liability Litigation. The Company has filed or joined in responsive pleadings and has raised additional defenses to plaintiffs' claims including those defenses based on the Company's limited use of MTBE and its narrow geographical use.

Port Arthur: Enforcement. The Texas Commission on Environmental Quality, or TCEQ, conducted a site inspection of our Port Arthur refinery in the spring of 1998. In August 1998, the Company received a notice of enforcement alleging 47 air-related violations and 13 hazardous waste-related violations. The number of allegations was significantly reduced in an enforcement determination response from the TCEQ in April 1999. A follow-up inspection of the refinery in June 1999 concluded that only two alleged items remained outstanding, namely that the refinery failed to maintain the temperature required by our air permit at one of its incinerators and that five process wastewater sump vents did not meet applicable air emission control requirements. The alleged conditions that existed at the time have since changed. In May 2001, the TCEQ proposed an order covering some of the 1998 air and hazardous waste allegations and proposed the payment of a fine of \$562,675 and the implementation of a series of technical provisions requiring corrective actions. The Company disputes the allegations and the proposed penalty, and negotiations with the TCEQ are ongoing.

The TCEQ conducted another inspection at our Port Arthur refinery on April 4, 2003. In August 2003, the Company received a notice of enforcement regarding that inspection alleging 46 air-related violations. The Company disputes the allegations and negotiations with the TCEQ are ongoing.

Blue Island: Class Action Matters. In October 1994, our Blue Island refinery experienced an accidental release of used catalyst into the air. In October 1995, a class action, *Rosolowski v. Clark Refining & Marketing, Inc., et al.*, was filed against the Company seeking to recover damages in an unspecified amount for alleged property damage and non-permanent personal injury resulting from that catalyst release. The complaint underlying this action was later amended to add allegations of subsequent events that allegedly interfered with the use and enjoyment of neighboring property. In June 2000, our Blue Island refinery experienced an electrical malfunction that resulted in another accidental release of used catalyst into the air. Following the 2000 catalyst release, two cases were filed purporting to be class actions, *Madrigal et al. v. The Premcor Refining Group Inc.* and *Mason et al. v. The Premcor Refining Group Inc.* Both cases sought damages in an unspecified amount for alleged property damage and personal injury resulting from that catalyst release. *Mason* was voluntarily dismissed in 2004. *Rosolowski* and *Madrigal* have been consolidated for the purpose of conducting discovery, which is currently proceeding. Other single plaintiff cases regarding the same incidents are also pending. The cases are pending in Circuit Court of Cook County, Illinois.

Table of Contents

Blue Island Reformulated Gasoline Notice of Violation. In the second quarter of 2004, the Company received a Notice of Violation from the U.S. EPA under the Clean Air Act for allegedly not meeting the minimum annual average emissions performance for reformulated gasoline from the Blue Island Refinery in 2001. The Blue Island Refinery only operated for approximately one month in 2001. The Company reached a settlement agreement with U.S. EPA on this matter in the fourth quarter of 2004 and the Notice of Violation has now been resolved.

People of the State of Illinois v. The Premcor Refining Group Inc.; Circuit Court of Cook County, Illinois. In this case the Illinois Attorney General's office filed suit alleging violations of environmental standards and other causes of action arising from operations at the former Blue Island refinery. The Company entered into a Consent Order with the State of Illinois to resolve this case. The Consent Order involves performing an assessment and remediation feasibility study of the Blue Island property.

People of the State of Illinois v. Clark Retail Enterprises, Inc. et al.; Circuit Court of Tazewell, Illinois. In this case the Illinois Attorney General's office filed suit alleging violations of environmental standards and other common law actions arising from operations of a retail site in Morton, Illinois. The Company has filed a motion to dismiss the lawsuit and is in discussions with the Attorney General's office and the Illinois EPA on disposition of the site.

Former Retail Sites Violation Notices. In the first quarter of 2004, the Company received 39 Violation Notices from the Illinois EPA as a result of remediation activities at 35 former retail sites in the State of Illinois. The notices do not contain any proposed penalties but penalties may be sought under the applicable law. The Company has responded to the Violation Notices and the Company is continuing the remediation work being performed at these sites.

Alleged Asbestos and Benzene Exposure. The Company, along with numerous other defendants, have been named in certain individual lawsuits alleging personal injury resulting from exposure to asbestos or benzene. A majority of the claims have been filed by employees of third party independent contractors who purportedly were exposed while performing services at our Hartford and Port Arthur refineries. Some of the cases are in the early stages of litigation. Substantive discovery has not yet been concluded. Therefore it is not possible at this time for us to quantify our exposure from these claims, but, based on currently available information, the Company does not believe that any liability resulting from the resolution of these matters will have a material adverse effect on our financial condition, results of operations and cash flows.

New Source Review Permit Issues. New Source Review requirements under the Clean Air Act apply to newly constructed facilities, significant expansions of existing facilities, and significant process modifications and require new major stationary sources and major modifications at existing major stationary sources to obtain permits, perform air quality analysis and install stringent air pollution control equipment at affected facilities. The EPA previously commenced an industry-wide enforcement initiative regarding New Source Review and other laws. The EPA initiative, which includes sending numerous refineries information requests pursuant to Section 114 of the Clean Air Act, appears to target many items that the industry has historically considered routine repair, replacement, maintenance or other activity exempted from the New Source Review requirements.

The Company has responded to information requests from the EPA regarding New Source Review compliance at our Port Arthur and Lima refineries, both of which were purchased within the last ten years. The Company believes that any costs to respond to New Source Review issues at those refineries prior to our purchase are the responsibility of the prior owners and operators of those facilities.

At the Memphis refinery, under the purchase agreement, Williams is not responsible for any costs we incur arising out of EPA Section 114 proceedings. The Memphis refinery has installed advanced pollution controls that reduced the amount of additional control equipment that may be required. Williams has retained responsibility for any penalties that may arise due to non-compliance of capital improvements completed

under their ownership.

F-62

Table of Contents

Environmental matters are as follows:

Port Arthur, Lima, Memphis and Delaware City Refineries. The original refineries on the sites of the Port Arthur and Lima refineries began operating in the late 1800s and early 1900s, prior to modern environmental laws and methods of operation. There is contamination at these sites, which the Company believes will be required to be remediated. Under the terms of the 1995 purchase of the Port Arthur refinery, Chevron Products Company, the former owner, generally retained liability for all required investigation and remediation relating to pre-purchase contamination discovered by June 1997, except with respect to certain areas on or around active processing units, which are the Company's responsibility. Less than 200 acres of the 3,600-acre refinery site are occupied by active processing units. Extensive due diligence efforts prior to the Company's acquisition and additional investigation after the acquisition documented contamination for which Chevron is responsible. In June 1997, the Company entered into an agreed order with Chevron and the Texas Commission on Environmental Quality, or TCEQ, that incorporates the contractual division of the remediation responsibilities for certain assets into an agreed order. The Company has recorded a liability for its portion of the Port Arthur remediation.

Under the terms of the purchase of the Lima refinery, BP, the former owner, indemnified the Company, subject to certain time and dollar limits, for all pre-existing environmental liabilities, except for contamination resulting from releases of hazardous substances in or on sewers, process units, storage tanks and other equipment at the refinery as of the closing date, but only to the extent the presence of these hazardous substances was a result of normal operations of the refinery and does not constitute a violation of any environmental law.

Although the Company is not primarily responsible for the majority of the currently required remediation of these sites, the Company may become jointly and severally liable for the cost of investigating and remediating a portion of these sites in the event that Chevron or BP fails to perform the remediation. In such an event, however, the Company believes it would have a contractual right of recovery from these entities. The cost of any such remediation could be substantial and could have a material adverse effect on the Company's financial position.

The Memphis refinery was constructed in 1941 and also has contamination on the property. An order was originally issued in 1998 by the Tennessee Department of Environment and Conservation (TDEC) Division of Solid Waste Management to MAPCO Petroleum, Inc. (the owner of the refinery prior to Williams). This order addresses groundwater remediation of light non-aqueous phase liquids and dissolved phase hydrocarbons underlying the refinery. Williams has agreed, subject to the limitations described below, to indemnify the Company against all environmental liabilities incurred as a result of a breach of their environmental representations and as a result of environmental related matters (1) known by them prior to the closing but not disclosed to the Company and (2) not known by them prior to the closing. The Company is responsible for all other environmental liabilities, including various pending clean-up and compliance matters. The Company recorded a liability for various on-going remediation matters as part of the acquisition accounting. Any claims made by the Company against Williams for environmental liabilities must be made within seven years. Williams obtained, at their expense, a ten-year fully pre-paid \$50 million environmental insurance policy in support of this obligation covering unknown and undisclosed liabilities for the period of time prior to the acquisition. The insurance policy provides for a \$25 million (with a \$5 million limit for third party claims for offsite non-owned locations) limit per incident, with a \$25 million aggregate limit and a self-insured retention of \$250,000 per incident. The maximum amount the Company can recover for environmental liabilities is limited to \$50 million from Williams plus any amounts provided under the insurance policy. Williams has also agreed to indemnify the Company against breaches of their representations and from liabilities arising from the ownership and operation of the assets (other than environmental liabilities) prior to the closing, but the liability of the sellers will be subject to a \$5 million deductible and a maximum liability of \$50 million. In addition, Williams has agreed to indemnify the Company for any fines and penalties that result from Williams' operations or ownership prior to the closing.

The Delaware City purchase agreement provides that, subject to certain limitations, the seller shall indemnify the Company against certain environmental liabilities and costs to the extent related to, arising out of,

Table of Contents

resulting from, or occurring during the ownership, operation or use of the refinery assets prior to the closing. Conversely, the Company has agreed to indemnify the seller against environmental liabilities and costs to the extent related to, arising out of, resulting from, or occurring during the period of time after the closing. These indemnities are generally subject to a cap of \$50 million, with the exception of certain matters, including outstanding consent orders involving, and ongoing cleanup projects at, the refinery, which are subject to an aggregate cap of \$800 million. In addition, the Company has agreed to assume responsibility under an existing consent order which requires the installation of air pollution control technology to the refinery's coker and fluid catalytic cracker by 2006. Our current estimate for the scrubbers and modifications to the refinery associated with the installations will be \$263 million. There can be no assurances that the seller will satisfy its obligations under this agreement, or that significant liabilities will not arise with respect to the matters the Company has assumed or for which the Company is indemnifying the seller.

There can be no assurances that these environmental liabilities and/or costs or expenditures to comply with environmental laws will not have a material adverse effect on our current or future financial condition, results of operations, and cash flow.

Blue Island Refinery Decommissioning and Closure. In January 2001, the Company ceased refining operations at its Blue Island refinery. The decommissioning of the facility is complete. The Company has been in discussions with state and local governmental agencies concerning remediation of the site and entered into a consent order setting forth the agreement for investigation of the site. The Company has recorded a liability for the environmental remediation of the refinery site based on costs that are reasonably foreseeable at this time, taking into consideration studies performed in conjunction with the insurance policies discussed below. In 2002, the Company obtained environmental risk insurance policies covering the Blue Island refinery site. This insurance program allows the Company to quantify and, within the limits of the policies, cap its cost to remediate the site, and provide insurance coverage from future third party claims arising from past or future environmental releases. The remediation cost overrun policy has a term of ten years and, subject to certain exceptions and exclusions, provides \$25 million in coverage in excess of a self-insured retention amount of \$26 million. The pollution legal liability policy provides for \$25 million in aggregate coverage and per incident coverage in excess of a \$100,000 deductible per incident. The responsibility for the dismantling and environmental remediation of the refinery's above ground assets had been assumed by a third party in connection with its purchase of the assets for resale. The third party has defaulted on its obligation and the Company recorded a liability of \$4.1 million in the fourth quarter of 2003 to provide for its estimated cost to dismantle and remediate the remaining above ground refinery equipment. The project is currently underway and is expected to be completed in 2005.

Hartford Refinery Closure. In September 2002, the Company ceased refining operations at its Hartford refinery. In the fourth quarter of 2002, the Company completed the removal of hydrocarbons, catalyst and chemicals from the refinery processing units. The Company has recorded a liability for the environmental remediation of the refinery site based on costs that are reasonably foreseeable at this time, and the Company is also currently in discussions with state governmental agencies concerning environmental remediation of the site.

Former Retail Sites. In 1999, the Company sold its former retail marketing business, which it operated over a number of years at a total of 1,150 sites. During the course of operations of these sites, releases of petroleum products from underground storage tanks occurred. Federal and state laws require that contamination caused by such releases be assessed and remediated to meet applicable standards. The enforcement of the underground storage tank regulations under the Resource Conservation and Recovery Act has been delegated to the states that administer their own underground storage tank programs. The Company's obligation to remediate such contamination varies, depending upon the extent of the releases and the stringency of the laws and regulations of the states in which the releases were made. A portion of these remediation costs may be recoverable from the appropriate state underground storage tank reimbursement fund once the applicable deductible has been satisfied. The 1999 sale included approximately 670 sites, 225 of which had no known preclosure contamination, 365 of which had known preclosure contamination of varying extent, and 80 of which had been previously remediated. The Company and the purchaser of the retail division assumed certain preclosure environmental obligations. The bankruptcy discussed below may have an affect on these obligations.

Table of Contents

In connection with the 1999 sale, the Company assigned approximately 170 leases and subleases of retail stores to the purchaser of its retail division, Clark Retail Enterprises, Inc., or CRE. The Company, subject to certain defenses, remained jointly and severally liable for CRE's obligations under approximately 150 of these leases, including payment of rent and taxes. The Company may also be contingently liable for environmental obligations at these sites. In October 2002, CRE and its parent company, Clark Retail Group, Inc., filed a voluntary petition for reorganization under Chapter 11 of the U.S. Bankruptcy Code. In bankruptcy hearings throughout 2003, CRE rejected, and subject to certain defenses, the Company became primarily obligated for, approximately 36 of these leases. During the third quarter of 2003, CRE conducted an orderly sale of its remaining retail assets, including most of the leases and subleases previously assigned by the Company to CRE except those that were rejected by CRE. The primary obligation under the non-rejected leases and subleases was transferred in the CRE sale process to various unrelated third parties; however, the Company, subject to certain defenses, will likely remain jointly and severally liable on the assigned leases.

Of the remaining 478 former retail sites not sold in the 1999 transaction described above, the Company has sold all but 4 stores. The Company is actively seeking to sell these remaining properties. The Company generally retained the remediation obligations for sites that were sold with presale contamination. Typically, the Company agreed to retain liability for all of these sites until an appropriate state regulatory agency issued a letter indicating that no further remedial action is necessary. However, these letters are subject to revocation if it is later determined that contamination exists at the properties, and the Company would remain liable for the remediation of any property for which a letter was received and subsequently revoked. The Company is currently involved in the active remediation of approximately 108 of the former retail sites that were not sold in the 1999 transaction.

During the period from the beginning of 1999 through December 31, 2004, the Company expended approximately \$25 million to satisfy all the environmental cleanup obligations of the former retail marketing business and, as of December 31, 2004, had \$21.6 million accrued to satisfy those obligations in the future.

A portion of the \$21.6 million liability discussed above was established pursuant to an environmental indemnity agreement with CRE in connection with the 1999 sale of retail assets. The environmental indemnity obligation as it relates to the CRE retail properties was not extended to the buyers of CRE's retail assets in the recent bankruptcy proceedings.

Former Terminals. In December 1999, the Company sold 15 refined product terminals to a third party, but retained liability for environmental matters at four terminals and, with respect to the remaining eleven terminals, the first \$250,000 per year of environmental liabilities until December 2005 up to a maximum of \$1.5 million. In 2004 these terminals were sold to another third party except for the Hammond, Indiana terminal which we repurchased and continue to retain responsibility for environmental matters.

Other Memphis Related Assets. On February 18, 1998, TDEC Division of Solid Waste Management issued an order to Truman Arnold Company Memphis Terminal (prior owner) to address increasing levels of petroleum in groundwater underlying the Riverside Terminal facility. The Company has been working with TDEC to continue remediation of the groundwater. A non-hazardous land farm was operated at the Memphis refinery up until February 2002, most recently for disposal of catalyst from the Poly Unit. The cost to foreclose the land farm in accordance with the permit's closure procedures is not material.

Legal and Environmental Liabilities. As a result of its normal course of business, the Company is a party to certain legal and environmental proceedings. As of December 31, 2004, the Company had accrued a total of approximately \$96 million (December 31, 2003 \$98 million), including both the long-term and current portion of this liability, on primarily an undiscounted basis, for legal and environmental-related obligations that may result from the matters noted above and other legal and environmental matters. An adverse outcome of any one or more of these matters could have a material adverse effect on the Company's operating results and cash flows when resolved in a future period.

Table of Contents

Environmental Product Standards

The Company expects to incur costs in the aggregate of approximately \$780 million, of which \$412 million has been incurred as of December 31, 2004, in order to comply with environmental regulations related to the new stringent sulfur content specifications as discussed below.

Tier 2 Motor Vehicle Emission Standards. In February 2000, the EPA promulgated the Tier 2 Motor Vehicle Emission Standards Final Rule for all passenger vehicles, establishing standards for sulfur content in gasoline. These regulations mandate that the average sulfur content of gasoline for highway use produced at any refinery not exceed 30 ppm during any calendar year by January 1, 2006, with the phasing beginning on January 1, 2004. The Company currently has the capability to produce gasoline under the new sulfur standards at all of our refineries, except Lima. We expect to have the capability to produce gasoline under the new sulfur standards at the Lima refinery in the third quarter of 2005. The Company believes, based on current estimates, that compliance with the new Tier 2 gasoline specifications will require it to make capital expenditures in the aggregate through 2005 of approximately \$345 million, of which \$314 million had been incurred as of December 31, 2004. Future revisions to this cost estimate, and the estimated time during which costs are incurred, may be necessary.

Low-sulfur Diesel Standards. In January 2001, the EPA promulgated its on-road diesel regulations, which will require a 97% reduction in the sulfur content of diesel fuel sold for highway use by June 1, 2006, with full compliance by January 1, 2010. In May 2004, the EPA promulgated its non-road diesel regulations, which will require a reduction in the sulfur content of non-road diesel fuel. The final ruling limits the sulfur levels in non-road diesel to 500 ppm by 2007 and 15 ppm by 2010. Our Port Arthur, Memphis and Delaware City refinery s produce diesel fuel which complies with the current low-sulfur specifications of 500 ppm. The Lima refinery does not currently produce diesel fuel to low-sulfur specifications, the Company expects the refinery to produce diesel with low-sulfur standards in the second quarter of 2006. The Company estimates that capital expenditures required to comply with the diesel standards at all four refineries in the aggregate through 2006 is approximately \$435 million, of which \$98 million had been incurred as of December 31, 2004. Future revisions to the cost estimate, and the estimated time during which costs are incurred, may be necessary. The projected investment will be incurred during 2004 through 2006 with the greatest concentration of spending occurring in 2005.

As of December 31, 2004, the Company had outstanding contract commitments of \$183 million related to the design and construction activity at the refineries for the Tier 2 gasoline and low-sulfur diesel compliance.

Other Commitments

Crude Oil Purchase Commitment. On October 1, 2002, the Company entered into a crude oil linefill agreement with Morgan Stanley Capital Group Inc., or MSCG, which obligated it to purchase 2.7 million barrels of crude oil in the pipeline system supplying the Lima refinery from MSCG. The agreement with MSCG was terminated in June 2003, and the Company purchased the 2.7 million barrels of crude oil from MSCG at a net cost of approximately \$80 million.

The Company currently has a crude oil supply agreement with MSCG through which the Company can arrange to purchase foreign or domestic crude oils in quantities sufficient to fulfill the crude oil requirements of the refinery. Under terms of this supply agreement, the Company must either cash fund crude oil purchases one week in advance of delivery or provide security to MSCG in the form of a letter of credit. Availability of crude supply is not guaranteed under this arrangement. The Company relies solely on the spot crude oil market for supply and have the ability to arrange purchases through MSCG. The benefit of the MSCG arrangement is that it provides payment and credit terms that are generally more favorable to us than standard industry terms. This supply agreement with MSCG expires in May 2006.

Long-Term Crude Oil Contract. The Company is party to a long-term crude oil supply agreement with an affiliate of PEMEX, which currently supplies approximately 186,000 barrels per day of Maya crude oil. Under

F-66

Table of Contents

the terms of this agreement, PACC is obligated to buy Maya crude oil from the affiliate of PEMEX, and the affiliate of PEMEX is obligated to sell Maya crude oil to PACC. The pricing of the crude oil is based on then current market prices. The volume of crude oil is adjusted semiannually based on a formula specified in the contract. Future obligations can be further affected by a price adjustment mechanism designed to provide us with a minimum average coker margin over the first eight years of the contract as described in Factors Affecting our Operating Results . The price adjustment mechanism expires in 2009 and the agreement expires in 2011.

In conjunction with the acquisition of the Delaware City refinery, the Company entered into an agreement, effective May 1, 2004, with the Saudi Arabian Oil Company for the supply of 105,000 bpd of crude oil, however, due to certain quota restrictions the current supply is 85,000 bpd. The agreement has terms extending to April 30, 2005, with automatic one-year extensions thereafter unless terminated at the option of either party. The crude oil is priced by a market-based formula as defined in the agreement.

Other Purchase Obligations. The Company enters into contracts for the purchase of goods and services on a regular basis in relation to the purchase of crude oil, natural gas, and other production and utility related items. With the exception of the long-term crude oil contract discussed below, our crude oil purchase contracts have terms ranging from one to three months and are based on market prices or a formula reflecting a differential to a market index. The Company also enters into contracts related to the supply of other feedstocks and blendstocks used in our refining processes and the terms of these contracts are usually under one year or can be cancelled within one year.

The Company also has certain contracts related to the fuel supply for our refineries. These natural gas contracts provide firm delivery amounts but also provide flexibility in volumes at certain pricing formula levels. These contracts are based on market prices or a formula reflecting a differential to a market index. These contracts are also short term in nature or can be canceled with notice. The Company purchases hydrogen at our Port Arthur refinery under a 20-year contract that provides minimum volumes and the flexibility to purchase additional volumes if necessary. Under this contract the Company is required to purchase minimum volumes on a quarterly basis or make payments equal to what would be due for these minimum volumes. The Company made payments totaling \$83 million in 2004 in relation to this hydrogen supply contract and the Company would need to make minimum payments of approximately \$36 million on an annual basis under the minimum requirements of the contract. Minimum requirements would be waived in the case of certain events occurring beyond our control.

The Company also contracts for certain services under long-term contracts, some of which have minimum contract volumes or dollar amounts. The Company has a contract with Millennium Pipeline Company, L.P. for the transportation of crude oil over its Millennium pipeline system as a source for transporting foreign crude oil to our Lima refinery. The contract expires in June 2007. The Company is obligated to transport certain minimum amounts of crude oil on the Millennium pipeline or pay an amount equal to the transportation rate for each barrel of crude oil below the commitment amount. The minimum amounts are determined on an annual basis. Under this contract the Company made payments totaling \$9 million in 2004, and would need to make minimum payments of approximately \$6 million on an annual basis if they did not meet any of our committed volumes. The Company also has a ten-year contract expiring in 2011 for the operation and maintenance of a petroleum coke handling system at our Port Arthur refinery. The Company is obligated to meet certain minimum dollar amounts related to petroleum coke handling fees on an annual basis. Under this contract minimum payments would equate to approximately \$7 million on an annual basis.

Service and Product Contracts. The Company has certain long-term contracts for services and products that have minimum contract volumes or dollar amounts, based on quarterly or annual activity. These contracts are based on market prices, and the minimum requirements are waived in certain instances defined in the contracts. The service contracts have terms extending into 2011 and a hydrogen supply contract expires in June 2021.

Sales Obligations. The Company enters into various contracts to provide certain refined products in the normal course of business. Typically these contracts are short term, one to several months. The Company expects to be able to fulfill all of these sales obligations.

Table of Contents**24. QUARTERLY RESULTS OF OPERATIONS (UNAUDITED)**

The Company's results of operations by quarter for the years ended December 31, 2004 and 2003 were as follows (in millions, except per share amounts):

	2004 Quarter Ended				
	March 31	June 30	September 30	December 31	Total
Net sales and operating revenues	\$ 2,551.7	\$ 3,573.7	\$ 4,407.7	\$ 4,801.7	\$ 15,334.8
Operating income (a)	\$ 109.0	\$ 256.8	\$ 260.4	\$ 278.0	\$ 904.2
Income from continuing operations	\$ 50.0	\$ 135.0	\$ 144.1	\$ 154.4	\$ 483.5
Net income available to common stockholders (a)	\$ 49.7	\$ 133.5	\$ 141.3	\$ 153.4	\$ 477.9
Earnings per share:					
Basic	\$ 0.67	\$ 1.56	\$ 1.58	\$ 1.72	\$ 5.66
Diluted	\$ 0.66	\$ 1.53	\$ 1.55	\$ 1.67	\$ 5.52

- a) Operating income included refinery restructuring and other charges of \$4.6 million, \$4.7 million, \$1.1 million and \$9.1 million in the quarters ended March 31, June 30, September 30 and December 31, respectively. Net income also included a loss on extinguishment of debt of \$3.6 million in the quarter ended June 30.

	2003 Quarter Ended				
	March 31	June 30	September 30	December 31	Total
Net sales and operating revenues (a)	\$ 1,968.9	\$ 2,147.4	\$ 2,431.5	\$ 2,256.1	\$ 8,803.9
Operating income (b)	\$ 95.1	\$ 85.0	\$ 120.4	\$ 29.9	\$ 330.4
Income (loss) from continuing operations	\$ 41.8	\$ 34.5	\$ 57.6	\$ (10.1)	\$ 123.8
Net income (loss) available to common stockholders (b)	\$ 37.5	\$ 32.3	\$ 57.2	\$ (10.4)	\$ 116.6
Earnings (loss) per share:					
Basic	\$ 0.54	\$ 0.44	\$ 0.77	\$ (0.14)	\$ 1.60
Diluted	\$ 0.54	\$ 0.43	\$ 0.76	\$ (0.14)	\$ 1.58

- a) Net sales and operating revenue for all quarters except the quarter ended December 31, 2003 have been restated to reflect the fourth quarter 2003 application of EITF 03-11 *Reporting Gains and Losses on Derivative Instruments That Are Subject to SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, and Not Held for Trading Purposes*. The reclassification had no effect on previously reported operating income or net income (loss). Net sales and operating revenues were originally reported as \$2,376.3 million, \$2,619.9 million and \$2,878.2 million in the quarters ended March 31, June 30 and September 30, respectively.
- b) Operating income included refinery restructuring and other charges of \$15.0 million, \$0.7 million, \$2.9 million and \$19.9 million in the quarters ended March 31, June 30, September 30 and December 31, respectively. Net income (loss) also included a loss on extinguishment of debt of \$7.0 million, \$3.4 million and \$17.1 million in the quarters ended March 31, June 30 and December 31, respectively.

25. SUBSEQUENT EVENTS

The Company announced on January 27, 2005 that its Board of Directors has declared a dividend of \$.02 per share payable on March 15, 2005 to shareholders of record on March 1, 2005.

Table of Contents**PREMCOR INC.****SCHEDULE I CONDENSED FINANCIAL INFORMATION OF THE REGISTRANT****PARENT COMPANY ONLY BALANCE SHEETS**

(in millions)

	December 31,	
	2004	2003
ASSETS		
CURRENT ASSETS:		
Cash	\$ 0.9	\$ 48.0
Short-term investments	136.0	48.0
Accounts receivable	0.2	
Receivables from affiliates	268.3	99.0
Income taxes receivable		2.3
	<u>405.4</u>	<u>149.3</u>
Total current assets	405.4	149.3
INVESTMENTS IN AFFILIATED COMPANIES	1,986.8	1,096.8
	<u>\$ 2,392.2</u>	<u>\$ 1,246.1</u>
	\$ 2,392.2	\$ 1,246.1
LIABILITIES AND STOCKHOLDERS EQUITY		
CURRENT LIABILITIES:		
Payable to affiliate	\$ 283.9	\$ 101.0
Accrued expenses and other	(24.7)	
	<u>259.2</u>	<u>101.0</u>
Total current liabilities	259.2	101.0
DEFERRED INCOME TAXES	(1.4)	(0.1)
COMMON STOCKHOLDERS EQUITY:		
Common, \$0.01 par value per share, 150,000,000 authorized, 89,213,510 issued and outstanding as of December 31, 2004, 150,000,000 authorized, 74,119,694 issued and outstanding as of December 31, 2003	0.9	0.7
Additional paid-in capital	1,699.7	1,186.8
Retained earnings (accumulated deficit)	433.8	(42.3)
	<u>2,134.4</u>	<u>1,145.2</u>
Total common stockholders equity	2,134.4	1,145.2
	<u>\$ 2,392.2</u>	<u>\$ 1,246.1</u>
	\$ 2,392.2	\$ 1,246.1

See accompanying note to non-consolidated financial statements.

Table of Contents**PREMCOR INC.****SCHEDULE I CONDENSED FINANCIAL INFORMATION OF THE REGISTRANT****PARENT COMPANY ONLY STATEMENTS OF OPERATIONS****(in millions)**

	For the Year Ended December 31,		
	2004	2003	2002
REVENUES:			
Equity in earnings of affiliates	\$ 477.2	\$ 116.6	\$ (124.6)
EXPENSES:			
General and administrative expenses	0.2	0.2	0.2
Loss on write-off of equity investment			4.2
OPERATING INCOME (LOSS)	477.0	116.4	(129.0)
Interest expense	(0.3)	(0.8)	(0.8)
Interest income	1.6	0.9	1.3
INCOME (LOSS) BEFORE INCOME TAXES	478.3	116.5	(128.5)
Income tax (provision) benefit	(0.4)	0.1	1.4
NET INCOME (LOSS)	\$ 477.9	\$ 116.6	\$ (127.1)

See accompanying note to non-consolidated financial statements.

Table of Contents**PREMCOR INC.****SCHEDULE I CONDENSED FINANCIAL INFORMATION OF THE REGISTRANT****PARENT COMPANY ONLY STATEMENTS OF CASH FLOWS****(in millions)**

	For the Year Ended December 31,		
	2004	2003	2002
CASH FLOWS FROM OPERATING ACTIVITIES:			
Net income (loss)	\$ 477.9	\$ 116.6	\$ (127.1)
Adjustments:			
Equity in earnings of affiliates	(477.2)	(116.7)	113.9
Deferred income taxes	(1.3)	1.2	(1.3)
Write-off of equity investment			4.2
Other		0.4	(0.3)
Cash provided by (reinvested in) working capital:			
Accounts receivable, prepaid expenses and other	(0.2)	0.1	(0.1)
Accounts payable, accrued expenses, tax other than income and other	(22.4)	(1.6)	12.9
Affiliate receivables and payables	13.6	1.7	(11.1)
Net cash (used in) provided by operating activities	(9.6)	1.7	(8.9)
CASH FLOWS FROM INVESTING ACTIVITIES:			
Net (purchases) sales of short-term investments	(88.0)	(13.0)	(35.0)
Net cash used in investing activities	(88.0)	(13.0)	(35.0)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from issuance of common stock, net	493.4	306.5	488.3
Capital contributions, net	(393.1)	(297.5)	(444.2)
Dividends paid on common stock	(1.8)		
Net cash provided by financing activities	98.5	9.0	44.1
NET INCREASE IN CASH AND CASH EQUIVALENTS	0.9	(2.3)	0.2
CASH AND CASH EQUIVALENTS, beginning of year		2.3	2.1
CASH AND CASH EQUIVALENTS, end of year	\$ 0.9	\$	\$ 2.3

See accompanying note to non-consolidated financial statements.

Table of Contents

PREMCOR INC.

SCHEDULE I CONDENSED FINANCIAL INFORMATION OF THE REGISTRANT

NOTE TO NON CONSOLIDATED FINANCIAL STATEMENTS

For the years ended December 31, 2004, 2003 and 2002

1. BASIS OF PRESENTATION

These non-consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America, except that they are prepared on a non-consolidated basis for the purpose of complying with Article 12 of Regulation S-X. Accordingly, they do not include all of the information and disclosures required by accounting principles generally accepted in the United States of America for complete financial statements. As of December 31, 2004, 2003 and 2002, Premcor Inc. s non-consolidated operations include 100% equity interest in Premcor USA Inc. and a 100% equity interest in Opus Energy Risk Limited.

In 2004, Premcor Inc. paid a \$0.02 per share dividend to all stockholders of record on December 1, 2004. Premcor Inc. did not pay any dividends to stockholders in 2003 and 2002.

For further information, refer to the consolidated financial statements, including the notes thereto, included in this Annual Report on Form 10-K.

F-72

Table of Contents

PREMCOR INC. AND SUBSIDIARIES

THE PREMCOR REFINING GROUP INC. AND SUBSIDIARIES

SCHEDULE II VALUATION AND QUALIFYING ACCOUNTS

(in millions)

	Liability Reserves				
	Accounts Receivable Reserve	Income Tax Valuation Allowance	Blue Island Refinery Closure	Hartford Refinery Closure	Refinery and Administrative Restructuring
BALANCE, December 31, 2001	\$ 1.3	\$	\$ 36.5	\$	\$
Charged to expense	2.0	2.8	(2.0)	60.6	15.3
Write-off of uncollectible receivables	(0.1)				
Net cash outflows			(14.8)	(30.0)	(10.4)
BALANCE, December 31, 2002	3.2	2.8	19.7	30.6	4.9
Charged to expense					7.5
Write-off of uncollectible receivables	(1.3)				
Reclassification of environmental liabilities (a)			(19.7)	(29.6)	
Net cash outflows				(1.0)	(7.2)
BALANCE, December 31, 2003	1.9	2.8			5.2
Charged to expense	1.5	(0.6)			7.3
Write-off of uncollectible receivables	(0.1)				
Reclassification of receivables					
Net cash outflows					(12.5)
BALANCE, December 31, 2004	\$ 3.3	\$ 2.2	\$	\$	\$

(a) This transferred balance in 2003 is related to the on-going environmental remediation of the closed refinery sites.

Table of Contents

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

PREMCOR INC.
(Registrant)

By: /s/ DENNIS R. EICHHOLZ

Dennis R. Eichholz
Senior Vice President and Controller
(principal accounting officer)

Date: March 4, 2005

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities indicated.

<u>Signature</u>	<u>Title</u>	<u>Date</u>
/s/ JEFFERSON F. ALLEN <hr/> Jefferson F. Allen	Chief Executive Officer and Director (principal executive officer)	March 4, 2005
/s/ JOSEPH D. WATSON <hr/> Joseph D. Watson	Senior Vice President and Chief Financial Officer (principal financial officer)	March 4, 2005
/s/ DENNIS R. EICHHOLZ <hr/> Dennis R. Eichholz	Senior Vice President and Controller (principal accounting officer)	March 4, 2005
/s/ THOMAS D. O MALLEY <hr/> Thomas D. O Malley	Chairman of the Board	March 4, 2005
/s/ WAYNE A. BUDD <hr/> Wayne A. Budd	Director	March 4, 2005
/s/ STEPHEN I. CHAZEN <hr/> Stephen I. Chazen	Director	March 4, 2005
/s/ MARSHALL A. COHEN <hr/> Marshall A. Cohen	Director	March 4, 2005

Edgar Filing: PREMCOR INC - Form 10-K

<u>/s/ DAVID I. FOLEY</u>	Director	March 4, 2005
David I. Foley		
<u>/s/ ROBERT L. FRIEDMAN</u>	Director	March 4, 2005
Robert L. Friedman		
<u>/s/ EDWARD F. KOSNIK</u>	Director	March 4, 2005
Edward F. Kosnik		
<u>/s/ RICHARD C. LAPPIN</u>	Director	March 4, 2005
Richard C. Lappin		
<u>/s/ EIJIA MALMIVIRTA</u>	Director	March 4, 2005
Eija Malmivirta		
<u>/s/ WILKES McCLAVE III</u>	Director	March 4, 2005
Wilkes McClave III		

Table of Contents

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

THE PREMCOR REFINING GROUP INC.
(Registrant)

By: /s/ DENNIS R. EICHHOLZ

Dennis R. Eichholz
Senior Vice President and Controller
(principal accounting officer)

Date: March 4, 2005

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities indicated.

<u>Signature</u>	<u>Title</u>	<u>Date</u>
/s/ JEFFERSON F. ALLEN _____ Jefferson F. Allen	Chief Executive Officer and Director (principal executive officer)	March 4, 2005
/s/ HENRY M. KUCHTA _____ Henry M. Kuchta	President, Chief Operating Officer and Director	March 4, 2005
/s/ JOSEPH D. WATSON _____ Joseph D. Watson	Senior Vice President, Chief Financial Officer and Director (principal financial officer)	March 4, 2005
/s/ DENNIS R. EICHHOLZ _____ Dennis R. Eichholz	Senior Vice President and Controller (principal accounting officer)	March 4, 2005
/s/ MICHAEL D. GAYDA _____ Michael D. Gayda	Senior Vice President, General Counsel, Secretary and Director	March 4, 2005
/s/ JAMES R. VOSS _____ James R. Voss	Senior Vice President, Chief Administrative Officer and Director	March 4, 2005