

ISSUER DIRECT CORP  
Form 10-Q  
November 03, 2016

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

\_\_\_\_\_  
FORM 10-Q  
\_\_\_\_\_

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended: September 30, 2016

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from: \_\_\_\_\_ to \_\_\_\_\_

ISSUER DIRECT CORPORATION  
(Exact name of registrant as specified in its charter)

\_\_\_\_\_  
Delaware                      1-10185              26-1331503  
(State or Other Jurisdiction) (Commission (I.R.S. Employer  
of Incorporation)              File Number) Identification No.)

500 Perimeter Park Drive, Suite D, Morrisville NC 27560  
(Address of Principal Executive Office) (Zip Code)

(919) 481-4000  
(Registrant's telephone number, including area code)

N/A  
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes    No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the

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preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  
No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company.

Large accelerated filer    Accelerated filer  
Non-accelerated filer    Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act) Yes    No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date 2,859,944 shares of common stock were issued and outstanding as of November 3, 2016.



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## PART I – FINANCIAL INFORMATION

ITEM 1.  
FINANCIAL STATEMENTSISSUER DIRECT CORPORATION  
CONSOLIDATED BALANCE SHEETS

	September 30,	December 31,
	2016	2015
ASSETS	(unaudited)	
Current assets:		
Cash and cash equivalents	\$5,135,430	\$4,215,145
Accounts receivable (net of allowance for doubtful accounts of \$474,806 and \$396,884, respectively)	1,323,109	1,253,628
Other current assets	386,110	252,468
Total current assets	6,844,649	5,721,241
Capitalized software (net of accumulated amortization of \$155,406 and \$25,133, respectively)	1,696,871	723,962
Fixed assets (net of accumulated depreciation of \$302,214 and \$262,797, respectively)	170,995	175,497
Deferred income tax asset - noncurrent	-	97,974
Other long-term assets	18,253	18,301
Goodwill	2,241,872	2,241,872
Intangible assets (net of accumulated amortization of \$3,219,125 and \$2,512,704, respectively)	1,484,875	2,191,296
Total assets	\$12,457,515	\$11,170,143
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Accounts payable	\$288,488	\$385,285
Accrued expenses	687,835	995,999
Income taxes payable	195,164	199,613
Deferred revenue	940,065	822,481
Total current liabilities	2,111,552	2,403,378
Deferred income tax liability	211,124	94,566
Other long-term liabilities	120,438	113,222
Total liabilities	2,443,114	2,611,166
Commitments and contingencies		
Stockholders' equity:	-	-

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Preferred stock, \$0.001 par value, 30,000,000 shares authorized, no shares issued and outstanding as of September 30, 2016 and December 31, 2015.

Common stock \$0.001 par value, 100,000,000 shares authorized, 2,847,444 and 2,785,044 shares issued and outstanding as of September 30, 2016 and December 31, 2015, respectively.	2,847	2,785
Additional paid-in capital	8,912,428	8,202,605
Other accumulated comprehensive loss	(24,693)	(35,154)
Retained earnings	1,123,819	388,741
Total stockholders' equity	10,014,401	8,558,977
Total liabilities and stockholders' equity	\$12,457,515	\$11,170,143

The accompanying notes are an integral part of these unaudited financial statements.





ISSUER DIRECT CORPORATION  
CONSOLIDATED STATEMENTS OF OPERATIONS  
(UNAUDITED)

	For the three months ended		For the nine months ended	
	September 30, 2016	September 30, 2015	September 30, 2016	September 30, 2015
Revenues	\$2,872,983	\$2,787,105	\$9,284,346	\$8,937,276
Cost of services	739,431	843,007	2,333,234	2,655,425
Gross profit	2,133,552	1,944,098	6,951,112	6,281,851
Operating costs and expenses:				
General and administrative	839,364	759,843	2,481,620	2,546,966
Sales and marketing	651,606	519,826	1,947,305	1,730,446
Product development	132,627	63,297	291,519	256,393
Depreciation and amortization	215,666	268,775	779,813	800,515
Total operating costs and expenses	1,839,263	1,611,741	5,500,257	5,334,320
Operating income	294,289	332,357	1,450,855	947,531
Other income (expense):				
Other income (expense), net	(7,418)	-	74,634	-
Interest income (expense), net	1,036	(137,150)	2,993	(623,025)
Total other income (expense)	(6,382)	(137,150)	77,627	(623,025)
Income before taxes	287,907	195,207	1,528,482	324,506
Income tax benefit (expense)	(93,029)	(58,477)	(483,677)	113,917
Net income	\$194,878	\$136,730	\$1,044,805	\$438,423
Income per share – basic	\$0.07	\$0.05	\$0.37	\$0.18
Income per share - fully diluted	\$0.07	\$0.05	\$0.36	\$0.18
Weighted average number of common shares outstanding - basic	2,836,066	2,515,767	2,806,566	2,390,524
Weighted average number of common shares outstanding - fully diluted	2,936,149	2,552,586	2,898,973	2,427,886

The accompanying notes are an integral part of these unaudited financial statements.



ISSUER DIRECT CORPORATION  
 CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
 (UNAUDITED)

	For the three months ended		For the nine months ended	
	September 30, 2016	September 30, 2015	September 30, 2016	September 30, 2015
Net income	\$194,878	\$136,730	\$1,044,805	\$438,423
Foreign currency translation adjustment	(2,146)	5,709	10,461	7,087
Comprehensive income	\$192,732	\$142,439	\$1,055,266	\$445,510

The accompanying notes are an integral part of these unaudited financial statements.



ISSUER DIRECT CORPORATION  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(UNAUDITED)

	Nine months ended September 30,	
	2016	2015
Cash flows from operating activities:		
Net income	\$1,044,805	\$438,423
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	899,928	800,515
Bad debt expense	190,690	136,339
Deferred income taxes	72,564	(106,571)
Stock-based compensation expense	460,148	418,865
Non-cash interest expense	-	535,397
Changes in operating assets and liabilities:		
Decrease (increase) in accounts receivable	(273,557)	421,412
Decrease (increase) in other assets	(134,564)	(295,643)
Increase (decrease) in accounts payable	(94,946)	122,481
Increase (decrease) in accrued expenses	(281,322)	(168,497)
Increase (decrease) in deferred revenue	136,103	8,474
Net cash provided by operating activities	2,019,849	2,311,195
Cash flows from investing activities:		
Capitalized software	(750,938)	(337,401)
Purchase of fixed assets	(58,732)	(45,306)
Net cash used in investing activities	(809,670)	(382,707)
Cash flows from financing activities:		
Proceeds from exercise of stock options, net of income taxes	33,294	21,075
Tax benefit on stock-based compensation awards	-	18,709
Payment of dividend	(309,727)	-
Net cash provided by (used in) financing activities	(276,433)	39,784
Net change in Cash	933,746	1,968,272
Cash – beginning	4,215,145	1,721,343
Currency translation adjustment	(13,461)	1,965
Cash – ending	\$5,135,430	\$3,691,580
Supplemental disclosure for non-cash investing and financing activities		
Cash paid for interest	\$-	\$85,870
Cash paid for income taxes	\$434,595	\$265,851

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Non cash activities

Stock-based compensation - capitalized software	\$352,244	\$188,144
Conversion of note payable to common stock	\$ -	\$ 1,666,673

The accompanying notes are an integral part of these unaudited financial statements.



ISSUER DIRECT CORPORATION  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

Note 1. Basis of Presentation

The unaudited interim consolidated balance sheet as of September 30, 2016 and statements of operations, comprehensive income, and cash flows for the three and nine-month periods ended September 30, 2016 and 2015 included herein, have been prepared in accordance with the instructions for Form 10-Q under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), and Article 10 of Regulation S-X under the Exchange Act. In the opinion of management, they include all normal recurring adjustments necessary for a fair presentation of the financial statements. Results of operations reported for the interim periods are not necessarily indicative of results for the entire year. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States ("US GAAP") have been condensed or omitted pursuant to such rules and regulations relating to interim financial statements. The interim financial information should be read in conjunction with the 2015 audited financial statements of Issuer Direct Corporation (referred to herein as the "Company", "We", or "Our") filed on our Form 10-K.

Note 2. Summary of Significant Accounting Policies

The consolidated financial statements include the accounts of the Company and its wholly owned subsidiaries. Significant intercompany accounts and transactions are eliminated in consolidation.

Earnings Per Share (EPS)

We calculate earnings per share in accordance with Financial Accounting Standards Board (FASB) ASC No. 260 – EPS, which requires that basic net income per common share be computed by dividing net income for the period by the weighted average number of common shares outstanding during the period. Diluted net income per share is computed by dividing the net income for the period by the weighted average number of common and dilutive common equivalent shares outstanding during the period. Shares issuable upon the exercise of stock options totaling 184,417 were excluded in the computation of diluted earnings per common share during both the three and nine-month periods ended September 30, 2016, because their impact was anti-dilutive. Shares issuable upon the exercise of stock options and restricted stock units totaling 192,750 and 290,250 were excluded in the computation of diluted earnings per common share during the three and nine-month periods ended September 30, 2015, respectively, because their impact was anti-dilutive.

Revenue Recognition

We recognize revenue in accordance with SEC Staff Accounting Bulletin No. 104, "Revenue Recognition," which requires that: (i) persuasive evidence of an arrangement exists, (ii) delivery has occurred or services have been rendered, (iii) the sales price is fixed or determinable, and (iv) collectability is reasonably assured. We recognize revenue when services are rendered and/or delivered, where collectability is probable. Deferred revenue primarily consists of advanced billings for annual service contracts, and is recognized throughout the year as the services are performed.

Allowance for Doubtful Accounts

We provide an allowance for doubtful accounts, which is based upon a review of outstanding receivables as well as historical collection information. Credit is granted on an unsecured basis. In determining the amount of the allowance,



management is required to make certain estimates and assumptions. The allowance is made up of specific reserves, as deemed necessary, on client account balances, and a reserve based on our historical experience.

#### Use of Estimates

The preparation of financial statements in conformity with US GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant estimates include the allowance for doubtful accounts, the valuation of goodwill and intangible assets, deferred tax assets, and stock-based compensation. Actual results could differ from those estimates.



## Income Taxes

We comply with FASB ASC No. 740 – Income Taxes which requires an asset and liability approach to financial accounting and reporting for income taxes. Deferred income tax assets and liabilities are computed for differences between the financial statement and tax bases of assets and liabilities that will result in future taxable or deductible amounts based on enacted tax laws and rates applicable to the periods in which the differences are expected to affect taxable income. Valuation allowances are established, when necessary, to reduce deferred income tax assets to the amounts expected to be realized. For any uncertain tax positions, we recognize the impact of a tax position, only if it is more likely than not of being sustained upon examination, based on the technical merits of the position. Our policy regarding the classification of interest and penalties is to classify them as income tax expense in our financial statements, if applicable. At the end of each interim period, we estimate the effective tax rate we expect to be applicable for the full year and this rate is applied to our results for the interim year-to-date period and then adjusted for any discrete period items.

## Capitalized Software

In accordance with FASB ASC No. 350 – Intangibles – Goodwill and Other, costs incurred to develop our cloud-based platform products and disclosure management system components are capitalized when the preliminary project phase is complete, management commits to fund the project and it is probable the project will be completed and used for its intended purposes. Once the software is substantially complete and ready for its intended use, the software is amortized over its estimated useful life. Costs related to design or maintenance of the software are expensed as incurred. During the three and nine-month periods ended September 30, 2016, the Company capitalized software development costs of \$317,113 and \$1,103,182, respectively, compared to \$242,292 and \$525,545 during the three and nine month periods ended September 30, 2015, respectively. Included in these amounts during the three and nine-month periods ended September 30, 2016, were \$84,556 and \$352,244, respectively, related to stock-based compensation, compared to \$107,299 and \$188,144 during the three and nine-month periods ended September 30, 2015. During the three and nine-month periods ended September 30, 2016, the Company recorded amortization expense of \$50,753 and \$130,273, respectively, on software placed in service, a majority of which is included in Cost of services on the Consolidated Statements of Operations. There was no amortization during the three and nine-month periods ended September 30, 2015.

## Fair Value Measurements

As of September 30, 2016 and December 31, 2015, we do not have any financial assets or liabilities that are required to be, or that we elected to measure, at fair value. We believe that the fair value of our financial instruments, which consist of cash and cash equivalents, accounts receivable, and accounts payable approximate their carrying amounts.

## Translation of Foreign Financial Statements

The financial statements of the foreign subsidiaries of the Company have been translated into U.S. dollars. All assets and liabilities have been translated at current rates of exchange in effect at the end of the period. Income and expense items have been translated at the average exchange rates for the year or the applicable interim period. The gains or losses that result from this process are recorded as a separate component of other accumulated comprehensive loss until the entity is sold or substantially liquidated.

## Business Combinations, Goodwill and Intangible Assets

We account for business combinations under FASB ASC No. 805 – Business Combinations and the related acquired intangible assets and goodwill under FASB ASC No. 350 – Intangibles – Goodwill and Other. The authoritative

guidance for business combinations specifies the criteria for recognizing and reporting intangible assets apart from goodwill. We record the assets acquired and liabilities assumed in business combinations at their respective fair values at the date of acquisition, with any excess purchase price recorded as goodwill. Goodwill is an asset representing the future economic benefits arising from other assets acquired in a business combination that are not individually identified and separately recognized. Intangible assets consist of client relationships, customer lists, software, technology and trademarks that are initially measured at fair value. At the time of the business combination, the trademarks were considered an indefinite-lived asset and, as such, were not amortized as there was no foreseeable limit to cash flows generated from them, however, in the prior year, management determined certain trademarks associated with PrecisionIR (PIR) to be definite lived assets, and as such, are amortized over their estimated useful life. The goodwill and intangible assets are assessed annually for impairment, or whenever conditions indicate the asset may be impaired, and any such impairment will be recognized in the period identified. The client relationships, customer lists, software and technology are amortized over their estimated useful lives.

#### Comprehensive Income

Comprehensive income consists of net income and other comprehensive income (loss) related to changes in the cumulative foreign currency translation adjustment.

#### Advertising

The Company expenses advertising costs as incurred, except for direct-response advertising, which is capitalized and amortized over its expected period of future benefits.



## Stock-based compensation

We account for stock-based compensation under FASB ASC No. 718 – Compensation – Stock Compensation. The authoritative guidance for stock compensation requires that companies estimate the fair value of share-based payment awards on the date of the grant using an option-pricing model. The cost is to be recognized over the period during which an employee is required to provide service in exchange for the award. The authoritative guidance for stock compensation also requires the benefit of tax deductions in excess of recognized compensation expense to be reported as a financing cash flow, rather than as an operating cash flow as prescribed under previous accounting rules. This requirement reduces net operating cash flows and increases net financing cash flows in periods subsequent to adoption, only if excess tax benefits exist.

## Newly Adopted Pronouncements

The FASB has issued Accounting Standards Update ("ASU") No. 2015-16, Business Combinations (Topic 805): Simplifying the Accounting for Measurement-Period Adjustments. The amendments in ASU 2015-16 require that an acquirer recognize adjustments to estimated amounts that are identified during the measurement period in the reporting period in which the adjustment amounts are determined. The amendments require that the acquirer record, in the same period's financial statements, the effect on earnings of changes in depreciation, amortization, or other income effects, if any, as a result of the change to the estimated amounts, calculated as if the accounting had been completed at the acquisition date. The amendments also require an entity to present separately on the face of the income statement or disclose in the notes the portion of the amount recorded in current-period earnings by line item that would have been recorded in previous reporting periods if the adjustment to the estimated amounts had been recognized as of the acquisition date. The amendments in this ASU were effective for public business entities for fiscal years beginning after December 15, 2015, including interim periods within those fiscal years. The amendments should be applied prospectively to adjustments to provisional amounts that occur after the effective date with earlier application permitted for financial statements that have not been issued. ASU 2015-16 did not have a significant impact on our financial statements.

The FASB has issued ASU 2015-05, Intangibles - Goodwill and Other - Internal-Use Software (Subtopic 350-40): Customer's Accounting for Fees Paid in a Cloud Computing Arrangement. The amendments in ASU 2015-05 provide guidance to customers about whether a cloud computing arrangement includes a software license. If a cloud computing arrangement includes a software license, then the customer should account for the software license element of the arrangement consistent with the acquisition of other software licenses. If a cloud computing arrangement does not include a software license, the customer should account for the arrangement as a service contract. The amendments do not change the accounting for a customer's accounting for service contracts. As a result of the amendments, all software licenses within the scope of Subtopic 350-40 will be accounted for consistent with other licenses of intangible assets. ASU 2015-05 is effective for public entities for annual periods, including interim periods within those annual periods, beginning after December 15, 2015. ASU 2015-05 did not have a significant impact on our financial statements.

The FASB has issued ASU 2015-01, Income Statement - Extraordinary and Unusual Items (Subtopic 225-20): Simplifying Income Statement Presentation by Eliminating the Concept of Extraordinary Items. The FASB issued this ASU as part of its initiative to reduce complexity in accounting standards. The objective of the simplification initiative is to identify, evaluate, and improve areas of US GAAP for which cost and complexity can be reduced while maintaining or improving the usefulness of the information provided to the users of financial statements. The amendments in ASU 2015-01 are effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2015. ASU 2015-01 did not have a significant impact on our financial statements.

The FASB has issued ASU 2014-16, Derivatives and Hedging (Topic 815): Determining Whether the Host Contract in a Hybrid Financial Instrument Issued in the Form of a Share Is More Akin to Debt or to Equity. The amendments in this ASU do not change the current criteria in US GAAP for determining when separation of certain embedded derivative features in a hybrid financial instrument is required. The amendments clarify how current US GAAP should be interpreted in evaluating the economic characteristics and risks of a host contract in a hybrid financial instrument that is issued in the form of a share. Specifically, the amendments clarify that an entity should consider all relevant terms and features, including the embedded derivative feature being evaluated for bifurcation, in evaluating the nature of the host contract. Furthermore, the amendments clarify that no single term or feature would necessarily determine the economic characteristics and risks of the host contract. Rather, the nature of the host contract depends upon the economic characteristics and risks of the entire hybrid financial instrument. The amendments in this ASU are effective for public business entities for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2015. ASU 2014-16 did not have a significant impact on our financial statements.





The FASB has issued ASU 2014-12, Compensation – Stock Compensation (Topic 718): Accounting for Share-Based Payments When the Terms of an Award Provide That a Performance Target Could Be Achieved after the Requisite Service Period. The issue is the result of a consensus of the FASB Emerging Issues Task Force (EITF). The amendments in the ASU require that a performance target that affects vesting and that could be achieved after the requisite service period be treated as a performance condition. A reporting entity should apply existing guidance in Topic 718, Compensation – Stock Compensation, as it relates to awards with performance conditions that affect vesting to account for such awards. The performance target should not be reflected in estimating the grant-date fair value of the award. Compensation cost should be recognized in the period in which it becomes probable that the performance target will be achieved and should represent the compensation cost attributable to the period(s) for which the requisite service has already been rendered. If the performance target becomes probable of being achieved before the end of the requisite service period, the remaining unrecognized compensation cost should be recognized prospectively over the remaining requisite service period. The total amount of compensation cost recognized during and after the requisite service period should reflect the number of awards that are expected to vest and should be adjusted to reflect those awards that ultimately vest. The requisite service period ends when the employee can cease rendering service and still be eligible to vest in the award if the performance target is achieved. The amendments in this ASU are effective for annual periods and interim periods within those annual periods beginning after December 15, 2015. ASU 2014-12 did not have a significant impact on our financial statements.

#### Recent Accounting Pronouncements

The FASB issued ASU 2016-15, Statement of Cash Flows (Topic 230): Classification of Certain Cash Receipts and Cash Payments, which provides cash flow statement classification guidance for: 1) Debt prepayment or debt extinguishment costs; 2) Settlement of zero-coupon debt instruments or other debt instruments with coupon interest rates that are insignificant in relation to the effective interest rate of the borrowing; 3) Contingent consideration payments made after a business combination; 4) Proceeds from the settlement of insurance claims; 5) Proceeds from the settlement of corporate-owned life insurance policies, including bank-owned life insurance policies; 6) Distributions received from equity method investees; 7) beneficial interests in securitization transactions; and 8) Separately identifiable cash flows and application of the Predominance Principle. This is effective for public business entities for fiscal years beginning after December 15, 2017, and interim periods within those years. Early application is permitted, including adoption in an interim period. The company does not expect this pronouncement to have a significant impact on its financial statements.

The FASB issued ASU 2016-13, Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments, which, among other things, requires the measurement of all expected credit losses for financial assets held at the reporting date to be based on historical experience, current conditions, and reasonable and supportable forecasts. Many of the loss estimation techniques applied today will still be permitted, although the inputs to those techniques will change to reflect the full amount of expected credit losses. This is effective for SEC filers for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2019. The company does not expect this pronouncement to have a significant impact on its financial statements.

The FASB issued ASU 2016-09, Improvements to Employee Share-Based Payment Accounting, which simplifies several aspects of the accounting for share-based payment award transactions including (a) income tax consequences; (b) classification of awards as either debt or equity liabilities; and (c) classification on the statement of cash flows. The amendments are effective for public business entities for annual periods beginning after December 15, 2016, and interim periods within those annual periods. Early adoption is permitted for any entity in any interim or annual period. If an entity early adopts the amendments in an interim period, any adjustment should be reflected as of the beginning of the fiscal year that includes the interim period. Additionally, as a reminder, an entity that elects to early adopt the new guidance must adopt all of the amendments in the same period. The Company is currently in the process of evaluating the impact that this new ASU will have on its financial statements.

The FASB's new leases standard ASU 2016-02 Leases (Topic 842) was issued on February 25, 2016. ASU 2016-02 is intended to improve financial reporting about leasing transactions. The ASU affects all companies and other organizations that lease assets such as real estate, airplanes, and manufacturing equipment. The ASU will require organizations that lease assets referred to as "Lessees" to recognize on the balance sheet the assets and liabilities for the rights and obligations created by those leases. An organization is to provide disclosures designed to enable users of financial statements to understand the amount, timing, and uncertainty of cash flows arising from leases. These disclosures include qualitative and quantitative requirements concerning additional information about the amounts recorded in the financial statements. Under the new guidance, a lessee will be required to recognize assets and liabilities for leases with lease terms of more than 12 months. Consistent with current US GAAP, the recognition, measurement, and presentation of expenses and cash flows arising from a lease by a lessee primarily will depend on its classification as a finance or operating lease. However, unlike current US GAAP which requires only capital leases to be recognized on the balance sheet the new ASU will require both types of leases (i.e. operating and capital) to be recognized on the balance sheet. The FASB lessee accounting model will continue to account for both types of leases. The capital lease will be accounted for in substantially the same manner as capital leases are accounted for under existing US GAAP. The operating lease will be accounted for in a manner similar to operating leases under existing US GAAP, except that lessees will recognize a lease liability and a lease asset for all of those leases. Public companies will be required to adopt the new leasing standard for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2018. For calendar year-end public companies, this means an adoption date of January 1, 2019 and retrospective application to previously issued annual and interim financial statements for 2018, however, early adoption is permitted. Lessees with a large portfolio of leases are likely to see a significant increase in balance sheet assets and liabilities. The Company currently has one lease on its corporate facilities which ends October 31, 2019. Absent any renewal of the lease or new leases entered into before January 1, 2019, the Company will be required to record a right-to-use asset and corresponding lease liability associated with the remaining lease payments beginning with the first interim period of 2019. This will increase both balance sheet assets and liabilities, however will not have a significant impact on the income statement or affect any covenant calculations.

The FASB has issued ASU 2014-09, Revenue from Contracts with Customers (Topic 606) and several updates to the ASU. ASU 2014-09 requires revenue recognition to depict the transfer of goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. ASU 2014-09 sets forth a new revenue recognition model that requires identifying the contract, identifying the performance obligations, determining the transaction price, allocating the transaction price to performance obligations and recognizing the revenue upon satisfaction of performance obligations. The amendments in the ASU can be applied either retrospectively to each prior reporting period presented or retrospectively with the cumulative effect of initially applying the update recognized at the date of the initial application along with additional disclosures. The Company is currently evaluating the impact of ASU 2014-09 as well as the additional updates, which are currently effective for the Company in our year beginning on January 1, 2018.



## Note 3: Stock Options and Restricted Stock Units

## 2014 Equity Incentive Plan

On May 23, 2014, the shareholders of the Company approved the 2014 Equity Incentive Plan (the “2014 Plan”). Under the terms of the 2014 Plan, the Company is authorized to issue incentive awards for common stock up to 200,000 shares to employees and other personnel. On June 10, 2016, the shareholders of the Company approved an additional 200,000 awards to be issued under the 2014 Plan, bringing the total number of shares to be awarded to 400,000. The awards may be in the form of incentive stock options, nonqualified stock options, restricted stock, restricted stock units and performance awards. The 2014 Plan is effective through March 31, 2024. As of September 30, 2016, 248,500 awards had been granted under the 2014 Plan.

The following table summarizes information about stock options outstanding and exercisable at September 30, 2016:

Exercise Price Range	Options Outstanding			Options Exercisable	
	Number	Weighted Average Remaining Contractual Life (in Years)	Weighted Average Exercise Price	Number	
\$0.01 - \$1.00	12,850	5.31	\$0.01	12,850	
\$1.01 - \$3.00	1,000	4.65	\$1.70	1,000	
\$3.01 - \$4.00	11,000	5.50	\$3.33	11,000	
\$4.01 - \$8.00	102,500	4.86	\$7.67	72,500	
\$8.01 - \$9.00	30,000	1.89	\$8.25	30,000	
\$9.01 - \$10.00	11,917	8.24	\$9.26	6,167	
\$10.01 - \$13.49	40,000	2.44	\$13.49	25,000	
Total	209,267	4.23	\$8.23	158,517	

As of September 30, 2016, the Company had unrecognized stock compensation related to the options of \$377,974.

On January 1, 2016, the Company granted 38,500 restricted stock units with an intrinsic value of \$5.80 to certain employees of the Company and on January 21, 2016, the Company granted 50,000 restricted stock units with an intrinsic value of \$4.88 to certain members of the Board of Directors for serving on the Strategic Advisory Committee. The restricted stock units vest one-third annually over three years. As of September 30, 2016, 7,000 restricted stock units granted on January 1, 2016, were forfeited.

During the three and nine-month periods ended September 30, 2016, 12,500 and 55,000 restricted stock units, respectively, with an average intrinsic value of \$7.35 per share, vested upon the achievement of certain milestones, a majority of which, related to the development of the Company’s cloud-based disclosure reporting software. During the three and nine-month periods ended September 30, 2016, the Company capitalized a total of \$73,350 and \$315,450, respectively, related to these restricted stock units, which are included in capitalized software on the Consolidated Balance Sheet. As of September 30, 2016, there was \$423,930 of unrecognized compensation cost related to our unvested restricted stock units, which will be recognized through 2019. A portion of this is expected to be capitalized

as capitalized software.

Note 4: Income taxes

We recognized income tax expense of (\$93,029) and (\$483,677) for the three and nine-month periods ended September 30, 2016, respectively, compared to income tax expense of (\$58,477) and income tax benefit of \$113,917 during the same periods of 2015. At the end of each interim period, we estimate the effective tax rate we expect to be applicable for the full fiscal year and this rate is applied to our results for the year-to-date period, and then adjusted for any discrete period items. The variation between the Company's estimated annual effective tax rate and the US Statutory rate of 34% is due primarily to a partial release of the valuation allowance, foreign rate differentials, state income taxes and non-cash interest.

During the nine-month period ended September 30, 2016 and 2015, the Company released \$78,400 and \$210,370 of its valuation allowance related to federal and state net operating losses, which resulted in a year-to-date net benefit of \$72,016 and \$210,370, respectively. The tax benefits from US net operating losses that were previously reserved were acquired as part of the acquisition of PIR. At the date of acquisition, management believed it was more likely than not that the benefits would not be used due to the uncertainty of future profitability and also due to statutory limitations on the amount of net operating losses that can be carried forward in an acquisition. Each quarter, the Company performs a detailed analysis to determine its ability to utilize the tax benefits and determined that portions of the tax benefits could be used. Therefore, as of September 30, 2016, the Company has released portions of the reserve related to tax years through 2016 based on current best estimates of future taxable income. As of September 30, 2016, the balance of the deferred tax asset related to the federal and state net operating losses is \$236,837.

Note 5: Operations and Concentrations

For the three and nine-month periods ended September 30, 2016 and 2015, we earned revenues (as a percentage of total revenues) in the following categories:

	Three months ended		Nine months ended	
	September 30,		September 30,	
Revenue Streams	2016	2015	2016	2015
Disclosure management	20.5%	20.8%	19.6%	22.3%
Shareholder communications	62.1%	69.7%	63.6%	68.6%
Platform & technology	17.4%	9.5%	16.8%	9.1%
Total	100.0%	100.0%	100.0%	100.0%



No customers accounted for more than 10% of the operating revenues or accounts receivable during the three and nine-month periods ended September 30, 2016 or 2015. We did not have any customers that comprised more than 10% of our total accounts receivable balance at September 30, 2016 or December 31, 2015.

We do not believe we had any financial instruments that could have potentially subjected us to significant concentrations of credit risk. A portion of our revenues are paid at the beginning of the month via credit card or in advance by check, the remaining accounts receivable amounts are generally due within 30 days.

#### Note 6: Line of Credit

Effective September 2, 2016, the Company renewed its Line of Credit, which reduced the interest rate to LIBOR plus 2.50%. The amount of funds available for future borrowings remained at \$2,000,000. As of September 30, 2016, the interest rate was 3.03% and the Company did not owe any amounts on the Line of Credit.

#### Note 7: Note Payable – Related Party

On August 22, 2013, in connection with and to partially fund the acquisition and simultaneously with the acquisition of PIR, the Company entered into a Securities Purchase Agreement (the “8% Note Purchase Agreement”) relating to the sale of \$2,500,000 aggregate principal amount of the Company’s 8% convertible secured promissory note (“8% Note”) with Red Oak Partners LP (“Red Oak”). The 8% Note paid interest on each of March 31, June 30, September 30, and December 31, beginning on September 30, 2013, at a rate of 8% per year. The maturity date of the 8% Note was August 22, 2015. The 8% Note was secured by all of the assets of the Company and was subordinated to the Company’s obligations to its primary financial institution. Furthermore, in connection with the 8% Note Purchase Agreement, a partner of Red Oak was appointed to the Company’s Board of Directors but subsequently resigned as a member of our Board of Directors due to personal reasons and not as a result of a disagreement with the Company on August 18, 2016, as disclosed in the Current Report on Form 8-K filed with the SEC the same day. On November 10, 2014, Red Oak assigned the 8% Note between the Red Oak Fund, LP; Pinnacle Opportunities, LP; and the Red Oak Long Fund, LP; all of which are under management by Red Oak.

Beginning immediately upon the date of issuance, Red Oak or its assignees had the right to convert the 8% Note into shares of the Company’s common stock at a conversion price of \$3.99 per share. On the date the Company entered into the 8% Note Purchase Agreement, the Company’s stock price was \$8.20 per share, and therefore the Company assigned a value of \$2,500,000 to the common stock conversion feature and recorded this as debt discount and additional paid-in capital. This instrument also created a deferred tax liability of \$1,000,000 that reduced the value recorded as additional paid in capital, and therefore the net amount recorded to stockholders' equity was \$1,500,000. The debt discount of \$2,500,000 was amortized over the two-year life of the loan as non-cash interest expense.

On November 12, 2014, Red Oak converted \$833,327 of principal and \$23,369 of accrued interest payable on the 8% Note into 214,710 shares of the Company’s common stock at the conversion price of \$3.99. Following this transaction, the principal balance of the note was \$1,666,673. As a result of this transaction, the company recorded \$323,250 of non-cash interest expense due to the acceleration of debt discount on the portion of the 8% Note that was converted.

Effective August 22, 2015, upon the maturity of the 8% Note, Red Oak converted the remaining \$1,666,673 of principal into 417,712 shares of the Company’s common stock at the conversion price of \$3.99. As a result of the final conversion, the Company no longer has non-cash or cash interest expense associated with the 8% Note.

During the three and nine-month periods ended September 30, 2015, the Company recorded non-cash interest expense of \$118,728 and \$535,397, respectively. During the three and nine-month periods ended September 30, 2016, the Company recorded cash interest expense of \$19,203 and \$85,870, respectively.

Note 8: Geographical Information

We consider ourselves to be in a single reportable segment under the authoritative guidance for segment reporting, specifically a disclosure management and targeted communications company for publicly traded companies. Revenue is attributed to a particular geographic region based on where the services are performed. The following tables set forth revenues by domestic versus international regions:

Geographic Region	Three months ended		Nine months ended	
	September 30, 2016	September 30, 2015	September 30, 2016	September 30, 2015
North America	\$2,508,532	\$2,293,272	\$8,057,020	\$7,331,427
Europe	364,451	493,833	1,227,326	1,605,849
Total	\$2,872,983	\$2,787,105	9,284,346	\$8,937,276

Note 9: Subsequent Events

On October 5, 2016, the Company's Board of Directors approved and declared a quarterly cash dividend of \$0.05 per share. The dividend is payable on November 11, 2016, to stockholders of record as of the close of business on October 24, 2016.

Effective October 1, 2016, the cash compensation for each of the three outside members of the Company's Board of Directors was increased to \$3,000 per month due to the increased responsibilities as a result of David Sandberg's resignation as an outside member of the Board of Directors on August 18, 2016. The structure of the compensation changed from a flat rate of \$2,000 per month plus additional compensation for serving on a committee to a flat rate of \$3,000 per month. Total monthly compensation to the Board did not change.





ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

The discussion of the financial condition and results of operations of the Company set forth below should be read in conjunction with the consolidated financial statements and related notes thereto included elsewhere in this Form 10-Q. This Form 10-Q contains forward-looking statements that involve risks and uncertainties. The statements contained in this Form 10-Q that are not purely historical are forward-looking statements within the meaning of Section 27a of the Securities Act and Section 21e of the Exchange Act. When used in this Form 10-Q, or in the documents incorporated by reference into this Form 10-Q, the words "anticipate," "believe," "estimate," "intend" and "expect" and similar expressions are intended to identify such forward-looking statements. Such forward-looking statements include, without limitation, the statements regarding the Company's strategy, future sales, future expenses, future liquidity and capital resources. All forward-looking statements in this Form 10-Q are based upon information available to the Company on the date of this Form 10-Q, and the Company assumes no obligation to update any such forward-looking statements. The Company's actual results could differ materially from those discussed in this Form 10-Q. Factors that could cause or contribute to such differences ("Cautionary Statements") include, but are not limited to, those discussed in Item 1. Business — "Risk Factors" and elsewhere in the Company's Annual Report on Form 10-K for the year ended December 31, 2015, which are incorporated by reference herein and in this report. All subsequent written and oral forward-looking statements attributable to the Company, or persons acting on the Company's behalf, are expressly qualified in their entirety by the Cautionary Statements.

Overview

Issuer Direct Corporation and its subsidiaries are hereinafter collectively referred to as "Issuer Direct", the "Company", "We" or "Our" unless otherwise noted. We are a Delaware corporation formed in October 1988 under the name Docucon Incorporated. In December 2007, we changed our name to Issuer Direct Corporation. Our corporate offices are located at 500 Perimeter Park Drive, Suite D, Morrisville, North Carolina, 27560.

Issuer Direct is a market leader and innovator of disclosure management solutions, shareholder communications tools and cloud-based compliance technologies. We alleviate the complexity of maintaining compliance with our integrated portfolio of products and services that enhance companies' ability to efficiently produce and distribute their financial and business communications both online and in print. The Company's core technology platform – the Disclosure Management System (DMS) – is a secure cloud-based workflow compliance and communications system for corporate issuers, mutual funds, and compliance professionals.

We work with a diverse client base in the financial services industry, including brokerage firms, banks and mutual funds. We also sell products and services to corporate issuers, professional firms, such as investor relations and public relations, and the accounting and the legal community. Corporate issuers and their constituents utilize our cloud-based platform and related services from document creation all the way to dissemination to regulatory bodies, platforms and shareholders.

We report our product and service revenue in three revenue streams:

Disclosure management,

Shareholder communications and,

Platform and technology

Our current brands and products include the following:

Issuer Direct™

Investor Network™

Accesswire™

Blueprint™

Classify™

iProxy Direct

iR Direct

Annual Report Service (ARS)

Company Spotlight

We announce material financial information to our investors using our investor relations website, Securities and Exchange Commission ("SEC") filings, investor events, news and earnings releases, public conference calls and webcasts. We use these channels as well as social media to communicate with our investors and the public about our company, our products and services, and other issues. It is possible that the information we post on social media could be deemed to be material information. Therefore, we encourage investors, the media, and others interested in our company to review the information we post on the social media channels listed below. This list may be updated from time to time on our investor relations website:

[www.issuerdirect.com/about-us](http://www.issuerdirect.com/about-us)

[www.facebook.com/issuerdirectcorporation](https://www.facebook.com/issuerdirectcorporation)

[www.twitter.com/issuerdirect](https://www.twitter.com/issuerdirect)

[www.linkedin.com/company/issuer-direct-corporation](https://www.linkedin.com/company/issuer-direct-corporation)

[www.issuerdirect.com/blog/](http://www.issuerdirect.com/blog/)

The contents of the above websites are not intended to be incorporated by reference into this quarterly report on Form 10-Q or in any other report or document we file, and any reference to these websites are intended to be inactive textual references only.



## Disclosure Management

Our disclosure business consists of our traditional document conversion, typesetting and pre-press design services, XBRL tagging services, and the issuance of securities as it relates to our stock transfer business. These services represent our disclosure offerings that are regulated by the Securities and Exchange Commission.

A portion of our disclosure business also comes from strategic relationships, where we manage the compliance functions for our partners' clients. Since we do not have the relationship with the end client, it is difficult to predict the growth from this business. We have seen some partner client attrition in the smaller cap space, due to significant pricing pressure.

## Shareholder Communications

Our shareholder communications offerings are centered around annual and quarterly earnings events of a public company, which includes our press release distribution, investor outreach and engagement services, webcast teleconference services, investor hotline and our legacy proxy and printing services. Many of these services are marketed and bundled under annual agreements. Like our disclosure business, our communications offerings help make up our proprietary cloud-based platform. This platform has become a significant competitive advantage when competing in the corporate issuer marketplace.

## Press Release Distribution

Our press release platform, Accesswire, is a cost-effective FD (Fair Disclosure) news dissemination service. We acquired the business on October 29, 2014. Accesswire is dependent upon several key partners for news distribution, some of which are also partners that we rely on for other shareholder communications services. A disruption in any of these partnership relationships could have an adverse impact on our business.

The Accesswire business focuses on press release distribution for both private and publicly held companies. We anticipate the press release business to be an area where we will continue to add new clients throughout 2016 and beyond, and as such, we will continue to brand our press release offerings under the name Accesswire, which we believe will solidify our market position in the newswire business.

## Investor Outreach and Engagement

Our investor outreach and engagement offering, known as the Annual Report Service ("ARS"), was acquired from PrecisionIR. The ARS business has existed for over 20 years primarily as a physical hard copy delivery service of annual reports and prospectuses globally for tens of thousands of customers. As part of our integration with PrecisionIR during 2014, we updated these legacy systems and integrated them into our disclosure management platform. We intend to continue to operate a portion of this legacy system as well as migrate the remaining install base over to our new outreach and engagement offering we now call Investor Network, which is a digital platform and outreach engagement dataset. Portions of this legacy system are still operational, specifically for those who opt to take advantage of physical delivery of material.

## Webcasting – Teleconference

There are over 5,000 companies in North America conducting earnings events that include teleconference, webcast or both as part of their events. Our platform incorporates each element of the earnings event including earnings announcement, earnings press release, and SEC Form 8-K filings. There are a handful of our competitors that can offer this today, however, we believe our real-time event setup and integrated approach offers a more effective way to

manage the process as well as attract an audience of investors. Additionally, all webcasts and teleconferences are broadcast live on our Investor Network properties, which allows our clients to reach a broader audience.

We currently market and sell our webcasting platforms and teleconference systems in North America, United Kingdom, Sweden and Germany, the current markets in which we have clients subscribing to our platforms.

#### Investor Hotline

Our Investor Hotline platform is an add-on product within our shareholder communications business. A good percentage of our clients using this service are Fortune 500 companies, which utilize our platform to extend their corporate investor relations systems to and with our shareholder delivery platform. This system delivers notifications and documents to shareholders, institutions and to industry partners, such as annual and quarterly reports, earnings data, transcripts and other unique content from our issuer clients.

#### Proxy – Printing and Voting

Our proxy business is marketed as a fully integrated, real-time voting platform for our corporate issuers and their shareholders of record. This platform is utilized for every annual meeting and or special meeting we manage for our client base and offers both full-set mailing and notice of internet availability options.



## Platform and Technology

As the Company continues its transition to a cloud-based subscription business, we expect the platform and technology portion of our business to continue to expand over the next several years. Leading this transition are product subscriptions from each of our core businesses, disclosure management and shareholder communications.

In disclosure management, Blueprint is our cloud-based document conversion, editing and filing platform for corporate issuers seeking to insource the document drafting, editing and filing processes. Blueprint is available in both a secure public cloud within the Company's disclosure management system, as well as in a private cloud for corporations and the legal community looking to further enhance their internal document process. Blueprint includes both the Edgar and XBRL process for corporate issuers, which leads us to market this solution directly to public companies, mutual funds and the compliance and legal community that serves the industry.

Our belief is that once fully marketed and as Blueprint sales begin to ramp, we will see a negative impact on our legacy disclosure services business in the future. However, the margins associated with our subscription business compared to our services business are higher and align with our long-term strategy, as such we believe Blueprint will have a positive impact on our net income in the future.

In our shareholder communications business, we expect to see the biggest change, resulting from Classify – our buy-side, sell-side and media targeting database and intelligence platform. This new subscription-based platform is centered around both our shareholder communications and news distribution businesses. We believe our data-set will be an attractive option for both investor relations and public relations firms and for corporate issuers looking for an alternative to current products in the market, based on price and flexibility, as well as data quality and quantity. Because this is a new offering for Issuer Direct, which will complement other products and services, we anticipate Classify will increase our average revenue per user based on its competitive cloud licensing options.

Additionally, our product roadmap includes further development of both our Investor Network and Classify products that we will continue to commercialize and bring to market during the last part of 2016. These two new cloud-based products will be a key component of our communications technology business. We expect the proprietary data-set to generate revenues from the corporate issuers initially then to the investment community thereafter. The Investor Network is replacing the ARS and Company Spotlight brands as we continue to transition this business from hard copy to digital delivery and real-time engagement. This transition continued during the first nine months of 2016, and will continue for the remaining part of 2016, as further clients transition from our legacy ARS to our new digital platforms.

In the teleconference and webcasting space we are continuing to spend time developing and integrating our current systems and processes with our disclosure management system. The earnings event business is a highly competitive space with the majority of the business being driven from practitioners in the investor and communications firms. We have performed well and expanded this business in 2015 and the first nine months of 2016 by increasing the number of customers licensing our webcasting software and believe that will continue throughout the remainder of 2016.





## Results of Operations

Comparison of results of operations for the three and nine months ended September 30, 2016 and 2015:

	Three months ended		Nine months ended	
	September 30,		September 30,	
	2016	2015	2016	2015
Revenue Streams				
Disclosure management				
Revenue	\$588,964	\$579,845	\$1,820,106	\$1,993,258
Gross Margin	\$390,212	\$405,035	\$1,259,929	\$1,413,793
Gross Margin %	66%	70%	69%	71%
Shareholder communications				
Revenue	\$1,782,963	\$1,941,792	\$5,902,042	\$6,131,529
Gross Margin	\$1,334,023	\$1,318,173	\$4,390,147	\$4,196,560
Gross Margin %	75%	68%	74%	68%
Platform & technology				
Revenue	\$501,056	\$265,468	\$1,562,198	\$812,489
Gross Margin	\$409,317	\$220,890	\$1,301,036	\$671,498
Gross Margin %	82%	83%	83%	83%
Total				
Revenue	\$2,872,983	\$2,787,105	\$9,284,346	\$8,937,276
Gross Margin	\$2,133,552	\$1,944,098	\$6,951,112	\$6,281,851
Gross Margin %	74%	70%	75%	70%

## Revenues

Total revenue increased by \$85,878, or 3%, to \$2,872,983 during the three-month period ended September 30, 2016, as compared to \$2,787,105 during the same period of 2015. Total revenue increased by \$347,070, or 4%, to \$9,284,346 during the nine-month period ended September 30, 2016, as compared to \$8,937,276 during the same period of 2015. It is important to note, included in our revenue for the nine-month period ended September 30, 2016, is the benefit of approximately \$316,000 related to the reversal of an accrual of unused postage credits related to ARS clients acquired from PIR, which we recorded in the first quarter of 2016. However, this reversal does not impact the results for the three-month period ended September 30, 2016.

Disclosure management revenue increased \$9,119, or 2%, during the three-month period ended September 30, 2016, as compared to the same period of 2015. The increase was a result of an increase in revenue from our transfer agent business due to an increase in corporate directives and actions compared to the same period of the prior year. The timing of these corporate directives and actions are difficult to predict as they are controlled by our clients and the

conditions of the market and therefore fluctuate from quarter to quarter. This increase was offset by continued declines in our traditional Edgar and XBRL services as we continue to face pricing pressure and experience client attrition in these markets. Disclosure management revenue decreased \$173,152, or 9%, during the nine-month period ended September 30, 2016, compared to the same period of 2015 due to the aforementioned pricing pressure offset by an increase in revenue from our transfer agent business.

Shareholder communications revenue decreased \$158,829, or 8% and \$229,487, or 4%, during the three and nine-month periods ended September 30, 2016, respectively, as compared to the same periods of 2015. The decrease in shareholder communications revenue is due to a decline in revenue associated with our hardcopy ARS service offerings as issuers shift from hardcopy fulfillment to digital fulfillment or elect not to continue with the service. Additionally, customers have migrated from ARS to our Investor Network product, resulting in a shift of approximately \$90,000 and \$330,000 of revenue during the three and nine-month periods ended September 30, 2016, respectively, from shareholder communications to our platform and technology revenue stream. These decreases were offset by an increase in revenue from Accesswire, our press release platform, which increased \$233,218 and \$626,032 during the three and nine-month periods ended September 30, 2016, respectively, compared to the same periods of 2015. Additionally, we experienced an increase in revenue from our proxy printing and distribution services for both the three and nine-month periods ended September 30, 2016, compared to the same periods of the prior year due to an increase in the number of projects. Included in revenue for the nine-month period ended September 30, 2016, is the benefit of approximately \$316,000 related to the reversal of an accrual of unused postage credits related to ARS clients acquired from PIR, which we recorded in the first quarter of 2016. However, this reversal does not impact the results for the three-month period ended September 30, 2016.



Platform and technology revenue increased \$235,588, or 89%, and \$749,709, or 92%, during the three and nine-month periods ended September 30, 2016, respectively, as compared to the same periods of 2015. The increase is primarily due to the shift of ARS customers to our Investor Network platform noted above as well as increases in licensing of a majority of our other products, including our transfer agent, IRDirect, iProxy, whistleblower, Blueprint and Classify platforms as we continue our transition to a subscription model.

No customers accounted for more than 10% of the operating revenues or accounts receivable during the three and nine-month periods ended September 30, 2016 or 2015.

#### Revenue Backlog

At September 30, 2016, we have recorded deferred revenue of \$940,065 that we expect to recognize over the next twelve months, compared to \$822,481 at December 31, 2015. Deferred revenue primarily consists of advance billings for annual service contracts for legacy ARS and our cloud-based platforms.

#### Cost of services and gross profit

Cost of services consists primarily of direct labor costs, third party licensing, warehousing, logistics, print production materials, postage, and outside services directly related to the delivery of services to our customers. Cost of services decreased by \$103,576, or 12%, and \$322,191, or 12%, during the three and nine-month periods ended September 30, 2016, respectively, as compared to the same periods of 2015. Overall gross margin increased to 74%, or \$2,133,552, during the three-month period ended September 30, 2016, as compared to 70%, or \$1,944,098 in the same period of 2015. Overall gross margin increased to 75%, or \$6,951,112, during the nine-month period ended September 30, 2016, as compared to 70%, or \$6,281,851 in the same period of 2015. Excluding the benefit associated with the release of the accrual related to unused postage credits, gross margin for the nine-month period ended September 30, 2016 would have been 74%.

We achieved margins of 66% and 69% from our disclosure management services during the three and nine-month periods ended September 30, 2016, respectively, compared to margins of 70% and 71% during the same periods of 2015. As previously discussed, we continued to experience pricing pressure from our Edgar and XBRL services, however, this was partially offset by incremental margin associated with our transfer agent business.

Gross margins from our shareholder communications services increased to 75% and 74% during the three and nine-month periods ended September 30, 2016, respectively, as compared to 68% during the same periods of 2015. Excluding the benefit associated with the release of the unused postage credits, gross margins for the nine-month period ended September 30, 2016 would have been 73%. The increase in gross margin percentage is due to restructuring certain channel partner agreements at the end of 2015 as well as from additional revenue from our high-margin press release business.

Gross margins from platform and technology were 82% and 83% during the three and nine-month periods ended September 30, 2016, respectively, as compared to 83% in the same periods of 2015. Gross margins remained consistent with the prior year as additional revenue was offset by additional depreciation of capitalized software.

#### Operating expenses

##### General and administrative

General and administrative expenses consist primarily of salaries, stock-based compensation, insurance, fees for professional services, general corporate expenses and facility and equipment expenses. General and administrative

expenses increased \$79,521, or 10%, during the three-month period ended September 30, 2016, compared to the same period of the prior year. The increase is primarily related to an increase in personnel expenses and bad debt expense offset by a decrease in consulting expenses. General and administrative expenses decreased \$65,346, or 3%, during the nine-month period ended September 30, 2016, respectively, as compared to the same period of 2015. The decrease was primarily due to decreases in consulting expenses and professional fees, partially offset by increases in personnel expenses, bad debt expense and franchise taxes.

As a percentage of revenue, General and Administrative expenses were 29% and 27% for the three and nine-month periods ended September 30, 2016, respectively, compared to 27% and 28% for the same periods of 2015.

#### Sales and marketing

Sales and marketing expenses consist primarily of salaries, stock-based compensation, sales commissions, advertising expenses, and marketing expenses. Sales and marketing expenses for the three and nine-month periods ended September 30, 2016, increased by \$131,780, or 25%, and \$216,859, or 13%, respectively, as compared to the same periods of 2015. This increase is due to an increase in sales personnel costs due to an increase in headcount as well as an increase in tradeshow expenses.

As a percentage of revenue, sales and marketing expense increased to 23% and 21% during the three and nine-month periods ended September 30, 2016, respectively, compared to 19% during the same periods of the prior year.



#### Product development

Product development expenses consist primarily of salaries, stock-based compensation, bonuses and licenses to develop new products and technology to complement and/or enhance our DMS platform. Product development costs increased \$69,330, or 110%, and \$35,126, or 14%, during the three and nine-month periods ended September 30, 2016, respectively, compared to the same periods in 2015. The increase is the result of the Company increasing personnel resources toward the development of its cloud-based platforms. During the three and nine-month periods ended September 30, 2016, the Company capitalized software development costs of \$317,113 and \$1,103,182, respectively, compared to \$242,292 and \$525,545 during the three and nine month periods ended September 30, 2015, respectively.

#### Depreciation and amortization

Depreciation and amortization expenses during the three and nine-month periods ended September 30, 2016, decreased by \$53,109, or 20%, and \$20,702, or 3%, respectively, as compared to the same periods of 2015. The decrease is primarily due to lower amortization of certain intangible assets acquired in the PIR acquisition, which became fully amortized during the three-month period ended September 30, 2016.

#### Other income (expense)

#### Other income (expense)

Other income (expense) for the three and nine-month periods ended September 30, 2016, is the result of a gain (loss) recorded on the excess of the fair value of stock received, in lieu of cash, to settle an outstanding receivable.

#### Interest income (expense), net

Interest income (expense), net decreased \$138,186 and \$626,018 during the three and nine-month periods ended September 30, 2016, respectively, compared to the same period of 2015. The decrease is due to the final conversion of \$1,666,673 of principal payable on the 8% Note (See Note 7 of the Consolidated Financial Statements) into 417,712 shares of the Company's common stock at the conversion price of \$3.99 on August 22, 2015. During the three and nine-month periods ended September 30, 2015, the Company recorded non-cash interest expense of \$188,728 and \$535,397, respectively. During the three and nine-month periods ended September 30, 2015, the Company recorded cash interest expense of \$19,203, and \$85,870, respectively. As a result of the final conversion in 2015, the Company no longer has any non-cash or cash interest expense associated with the 8% Note.

#### Income tax benefit (expense)

We recognized income tax expense of (\$93,029) and (\$483,677) for the three and nine-month periods ended September 30, 2016, respectively, compared to an income tax expense of (\$58,477) and income tax benefit of \$113,917 during the same periods of 2015. At the end of each interim period, we estimate the effective tax rate we expect to be applicable for the full fiscal year and this rate is applied to our results for the year-to-date period, and then adjusted for any discrete period items. The variation between the Company's estimated annual effective tax rate and the US Statutory rate of 34% is due primarily to a partial release of the valuation allowance, foreign rate differentials, state income taxes and non-cash interest.

During the nine-month period ended September 30, 2016 and 2015, the Company released \$78,400 and \$210,370 of its valuation allowance related to federal and state net operating losses, which resulted in a year-to-date net benefit of \$72,016 and \$210,370, respectively. The tax benefits from US net operating losses that were previously reserved



were acquired as part of the acquisition of PIR. At the date of acquisition, management believed it was more likely than not that the benefits would not be used due to the uncertainty of future profitability and also due to statutory limitations on the amount of net operating losses that can be carried forward in an acquisition. Each quarter, the Company performs a detailed analysis to determine its ability to utilize the tax benefits and determined that portions of the tax benefits could be used. Therefore, as of September 30, 2016, the Company has released portions of the reserve related to tax years through 2016 based on current best estimates of future taxable income.



## Net income

Net income was \$194,878 and \$1,044,805 during the three and nine-month periods ended September 30, 2016, respectively, compared to \$136,730 and \$438,423 during the same periods of 2015.

During the three and nine-month periods ended September 30, 2016, the Company continued its transition to a cloud-based subscription model and achieved higher gross margins by lowering cost of services and increasing revenue in high margin products. Operating expenses increased as the Company increased headcount and invested more on sales and marketing initiatives to drive revenue from our cloud-based subscription model. Additionally, interest expense decreased as a result of the final conversion of the 8% Note during 2015, offset by an increase in income tax expense as the result of the release of less valuation allowance compared to the prior year. Additionally, the nine-month period ended September 30, 2016, included the benefit of approximately \$316,000, before taxes, related to the reversal of an accrual related to unused postage credits related to ARS clients acquired from PIR.

## Liquidity and Capital Resources

As of September 30, 2016, we had \$5,135,430 in cash and cash equivalents and \$1,323,109 in net accounts receivable. Current liabilities at September 30, 2016, totaled \$2,111,552 including our accounts payable, deferred revenue, accrued liabilities, income taxes payable and other accrued expenses. At September 30, 2016, our current assets exceeded our current liabilities by \$4,733,097.

Effective September 2, 2016, the Company renewed its Line of Credit, which reduced the interest rate to LIBOR plus 2.50%. The amount of funds available for future borrowings remained at \$2,000,000. The Company did not owe any amounts on the Line of Credit at September 30, 2016.

We manage our cash flow carefully with the intent to meet our obligations from cash generated from operations, however, it is possible that we will have to raise additional funds through the issuance of equity. There can be no assurance that cash generated from operations will be sufficient to fund our operating expenses, to allow us to pay dividends, or meet our other obligations, and there is no assurance that debt or equity financing will be available, or if available, that such financing will be upon terms acceptable to us.

## 2016 Outlook

The following statements and certain statements made elsewhere in this document are based upon current expectations. These statements are forward looking and are subject to factors that could cause actual results to differ materially from those suggested here, including, without limitation, demand for and acceptance of our services, new developments, competition and general economic or market conditions, particularly in the domestic and international capital markets. Refer also to the Cautionary Statement Concerning Forward Looking Statements included in this report.

Overall, the demand for our platforms continues to be stable in the majority of the segments we serve. In a portion of our business, we will continue to see demand shift from traditional printed and service-based engagements to a cloud-based subscription model, as well as digital distribution offerings. We are positioned well in this space to be both competitive and agile to deliver these platforms to the market at the same or higher gross margins than the previous periods.

One of the Company's competitive strengths is that it has embraced cloud computing early on in its strategy. Making the pivot to a subscription model has been and will be key for the long-term sustainable growth management expects from its new platforms.

We will continue to focus on the following key strategic initiatives during 2016:

Continued expansion of our sales and marketing teams,

Significant technology advancements and upgrades,

Profitable sustainable growth,

Positive cash flow from operations,

Increased average revenue per user,

Expanded customer base,

Growth in our newswire business

We believe there is significant demand for our products among the large, middle and small cap markets that are seeking to find better platforms and tools to disseminate and communicate their respective messages, and that we have the capacity to meet the demand.

We have spent and will continue to spend a considerable amount of time and money focused on our product sets, platforms and intellectual property development through 2016. These developments are key to our overall offerings in the market and are necessary to keep our competitive advantages and sustain the next round of growth that management believes it can achieve. If we are successful in this development effort, we believe we can achieve increases in revenues per user as well as higher gross margins as we move beyond 2016.



#### Off-Balance Sheet Arrangements

We have no off-balance sheet arrangements that have or are reasonably likely to have a current or future effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources that are material to stockholders.

#### ITEM 3.

##### QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

Not applicable

#### ITEM 4.

##### CONTROLS AND PROCEDURES.

As of the end of the period covered by this quarterly report on Form 10-Q, the Company's Chief Executive Officer and Chief Financial Officer conducted an evaluation of the Company's disclosure controls and procedures (as defined in Rules 13a-15 and 15d-15 of the Exchange Act). Based upon this evaluation, the Company's Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective and have not changed since its most recent annual report.

##### Changes in Internal Control over Financial Reporting

We regularly review our system of internal control over financial reporting to ensure we maintain an effective internal control environment. There were no changes in our internal control over financial reporting that occurred during the period covered by this Quarterly Report on Form 10-Q that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.



PART II – OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS.

From time to time, we may be involved in litigation that arises through the normal course of business. As of the date of this filing, we are neither a party to any litigation nor are we aware of any such threatened or pending litigation that might result in a material adverse effect to our business.

ITEM 1A. RISK FACTORS.

There have been no material changes to our risk factors as previously disclosed in our most recent 10-K filing.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS.

None.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES.

None.

ITEM 4. MINE SAFETY DISCLOSURE.

Not applicable.

ITEM 5. OTHER INFORMATION.

None.

ITEM 6. EXHIBITS.

(a) Exhibits.

Exhibit

Number	Description
<u>31.1</u>	Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.*
<u>31.2</u>	Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.*
<u>32.1</u>	Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.*
<u>32.2</u>	Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.*

101.INS XBRL Instance Document.\*\*

101.SCH XBRL Taxonomy Extension Schema Document.\*\*

101.CAL XBRL Taxonomy Calculation Linkbase Document.\*\*

101.LAB XBRL Taxonomy Label Linkbase Document.\*\*

101.PRE XBRL Taxonomy Presentation Linkbase Document.\*\*

101.DEF XBRL Taxonomy Extension Definition Linkbase Document. \*\*

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\* filed or furnished herewith

\*\*submitted electronically herewith







SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 3, 2016

ISSUER DIRECT  
CORPORATION

By: /s/ Brian R. Balbirnie  
Brian R. Balbirnie  
Chief Executive Officer

By: /s/ Steven Knerr  
Steven Knerr  
Chief Financial Officer