

COLLINS INDUSTRIES INC  
Form 10-Q  
September 07, 2004

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, DC 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended: July 31, 2004

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 0-12619

Collins Industries, Inc.  
(Exact name of registrant as specified in its charter)

Missouri 43-0985160  
(State or other jurisdiction of incorporation) (I.R.S. Employer Identification Number)

15 Compound Drive Hutchinson, Kansas 67502-4349  
(Address of principal executive offices) (Zip Code)

Registrant's telephone number including area code 620-663-5551

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes

No

Indicate by check mark whether the registrant is an accelerated Filer (as defined under rule 12b-2 of the Act). Yes  No

APPLICABLE ONLY TO CORPORATE ISSUERS:

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Common Stock, \$.10 par value

6,369,327

Class

Outstanding at September 7,  
2004

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**COLLINS INDUSTRIES, INC. AND SUBSIDIARIES**

**FORM 10-Q**

**July 31, 2004**

**INDEX**

| PART I.         | FINANCIAL INFORMATION   | PAGE NO. |
|-----------------|---|----------|
| <u>Item 1.</u>  | Financial Statements:   |          |
|                 | Consolidated Condensed Balance Sheets<br>July 31, 2004 and October 31, 2003   | 2        |
|                 | Consolidated Condensed Statements of Income and<br>Comprehensive Income<br>Three and Nine Months Ended July 31, 2004 and 2003 | 3        |
|                 | Consolidated Condensed Statements of Cash Flow<br>Nine Months Ended July 31, 2004 and 2003                                    | 4        |
|                 | Notes to Consolidated Condensed Financial Statements  | 5        |
| <u>Item 2.</u>  | Management's Discussion and Analysis of Financial<br>Condition and Results of Operations                                      | 10       |
| <u>Item 3.</u>  | Quantitative and Qualitative Disclosures<br>About Market Risk   | 21       |
| <u>Items 4.</u> | Controls and Procedures   | 21       |
| PART II.        | OTHER INFORMATION   |          |
| <u>Item 2.</u>  | Changes in Securities, Use of Proceeds and Issuer   |          |

Purchases of Equity Securities 22

Items 4. Submission of Matters to a Vote of Security-Holders 22

Item 6. Exhibits and Reports on Form 8-K 22

SIGNATURES 23

(1)

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**PART I FINANCIAL INFORMATION****Item 1 Financial Statements**

Collins Industries, Inc. and Subsidiaries  
**CONSOLIDATED CONDENSED BALANCE SHEETS**  
(Unaudited)

|  | July 31,<br>2004     | October 31,<br>2003 |
|--|----------------------|---------------------|
| <b>ASSETS</b>  |                      |                     |
| Current Assets:  |                      |                     |
| Cash   | \$ 107,592           | \$ 77,012           |
| Receivables, trade & other                                   | 11,304,224           | 6,679,907           |
| Inventories, lower of cost (FIFO) or market                  | 38,894,644           | 36,364,906          |
| Prepaid expenses and other current assets                    | <u>2,209,611</u>     | <u>3,428,027</u>    |
| Total current assets   | 52,516,071           | 46,549,852          |
| Restricted cash  | 657,068              | 772,803             |
| Property and equipment, at cost                              | 50,443,208           | 50,538,388          |
| Less: accumulated depreciation                               | <u>31,117,010</u>    | <u>30,494,964</u>   |
| Net property and equipment                                   | 19,326,198           | 20,043,424          |
| Other assets   | <u>6,378,773</u>     | <u>6,622,131</u>    |
| Total assets   | <u>\$ 78,878,110</u> | <u>\$73,988,210</u> |
| <b>LIABILITIES &amp; SHAREHOLDER S<br/>INVESTMENT</b>        |                      |                     |
| Current liabilities:   |                      |                     |
| Current maturities of long-term debt &<br>capitalized leases | \$ 2,483,140         | \$ 2,406,250        |
| Accounts payable   | 24,374,724           | 17,528,283          |
| Accrued expenses   | <u>7,072,044</u>     | <u>7,096,802</u>    |
| Total current liabilities                                    | 33,929,908           | 27,031,335          |
| Long-term debt and capitalized leases                        | 18,583,591           | 16,729,561          |

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|   |                      |                     |
|---|----------------------|---------------------|
| Deferred income tax                                   | 1,333,571            | 1,333,571           |
| Shareholders' investment:                             |                      |                     |
| Common stock  | 636,920              | 724,787             |
| Paid-in capital                                       | 13,341,803           | 17,570,310          |
| Deferred compensation                                 | (1,636,814)          | (1,238,947)         |
| Accumulated other comprehensive income (loss),<br>net | (45,020)             | (101,216)           |
| Retained earnings                                     | <u>12,734,151</u>    | <u>11,938,809</u>   |
| Total shareholders' investment                        | <u>25,031,040</u>    | <u>28,893,743</u>   |
| Total liabilities & shareholders' investment          | <u>\$ 78,878,110</u> | <u>\$73,988,210</u> |

(See accompanying notes)

(2)

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Collins Industries, Inc. and Subsidiaries  
CONSOLIDATED CONDENSED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME  
(Unaudited)

|  | Three Months Ended |                   | Nine Months Ended   |                    |
|--|--------------------|-------------------|---------------------|--------------------|
|  | July 31,           |                   | July 31,            |                    |
|  | 2004               | 2003              | 2004                | 2003               |
| Sales  | \$59,069,576       | \$57,581,114      | \$150,174,904       | \$146,997,072      |
| Cost of sales                                | <u>52,325,095</u>  | <u>51,476,505</u> | <u>132,934,959</u>  | <u>130,842,536</u> |
| Gross profit                                 | 6,744,481          | 6,104,609         | 17,239,945          | 16,154,536         |
| Selling, general and administrative expenses | <u>5,020,542</u>   | <u>4,622,304</u>  | <u>14,168,913</u>   | <u>13,831,224</u>  |
| Income from operations                       | 1,723,939          | 1,482,305         | 3,071,032           | 2,323,312          |
| Other income (expense):                      |                    |                   |                     |                    |
| Interest expense                             | (351,900)          | (462,319)         | (1,111,049)         | (1,418,331)        |
| Other, net                                   | <u>17,770</u>      | <u>(6,301)</u>    | <u>333,490</u>      | <u>126</u>         |
|  | <u>(334,130)</u>   | <u>(468,620)</u>  | <u>(777,559)</u>    | <u>(1,418,205)</u> |
| Income before income taxes                   | 1,389,809          | 1,013,685         | 2,293,473           | 905,107            |
| Income tax expense                           | <u>530,000</u>     | <u>390,000</u>    | <u>870,000</u>      | <u>350,000</u>     |
| Net income                                   | \$ 859,809         | \$ 623,685        | \$ 1,423,473        | \$ 555,107         |
| Other comprehensive income, net of tax:      |                    |                   |                     |                    |
| Unrealized gain on interest rate swap        | <u>20,307</u>      | <u>61,188</u>     | <u>56,196</u>       | <u>128,784</u>     |
| Comprehensive income                         | <u>\$ 880,116</u>  | <u>\$ 684,873</u> | <u>\$ 1,479,669</u> | <u>\$ 683,891</u>  |
| Earnings per share:                          |                    |                   |                     |                    |
| Basic  | <u>\$ .15</u>      | <u>\$ .09</u>     | <u>\$ .24</u>       | <u>\$ .08</u>      |
| Diluted                                      | <u>\$ .14</u>      | <u>\$ .09</u>     | <u>\$ .23</u>       | <u>\$ .08</u>      |

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|  |                  |                  |                  |                  |
|--|------------------|------------------|------------------|------------------|
| Dividends per share  | \$ <u>.035</u>   | \$ <u>.030</u>   | \$ <u>.100</u>   | \$ <u>.090</u>   |
| Weighted average common<br>and common<br>equivalent shares<br>outstanding: |                  |                  |                  |                  |
| Basic  | <u>5,758,562</u> | <u>6,647,919</u> | <u>5,842,652</u> | <u>6,645,948</u> |
| Diluted  | <u>6,178,537</u> | <u>6,890,274</u> | <u>6,200,556</u> | <u>6,903,291</u> |

(See accompanying notes)

(3)

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Collins Industries, Inc. and Subsidiaries  
 CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOW  
 (Unaudited)

|  | Nine Months Ended  |                    |
|--|--------------------|--------------------|
|  | July 31,           |                    |
|  | 2004               | 2003               |
| Cash flow from operations:   |                    |                    |
| Cash received from customers   | \$145,550,587      | \$148,031,882      |
| Cash paid to suppliers and employees                                       | (138,609,194)      | (148,668,899)      |
| Interest paid  | (1,135,575)        | (1,472,480)        |
| Income taxes paid  | <u>(1,175,281)</u> | <u>(648,540)</u>   |
| Cash provided by (used in) operations                                      | <u>4,630,537</u>   | <u>(2,758,037)</u> |
| Cash flow from investing activities:                                       |                    |                    |
| Capital expenditures   | (1,187,145)        | (2,851,807)        |
| Net proceeds from sale of building and land                                | 399,810            | -                  |
| Other, net   | <u>(64,833)</u>    | <u>(34,875)</u>    |
| Cash used in investing activities  | <u>(852,168)</u>   | <u>(2,886,682)</u> |
| Cash flow from financing activities:                                       |                    |                    |
| Borrowings of long-term debt   | 4,288,444          | 6,285,513          |
| Principal payments of long-term debt and capitalized leases                | (2,247,964)        | (1,519,423)        |
| Expenditures of restricted cash  | 115,735            | 1,678,920          |
| Purchase of common stock   | (5,275,874)        | (182,646)          |
| Payment of dividends   | <u>(628,130)</u>   | <u>(645,611)</u>   |
| Cash provided by (used in) financing activities                            | <u>(3,747,789)</u> | <u>5,616,753</u>   |
| Net increase (decrease) in cash  | <u>30,580</u>      | <u>(27,966)</u>    |
| Cash at beginning of period  | <u>77,012</u>      | <u>384,514</u>     |
| Cash at end of period  | <u>\$ 107,592</u>  | <u>\$356,548</u>   |
| Reconciliation of net income to net cash provided by (used in) operations: |                    |                    |

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|   |                     |                      |
|---|---------------------|----------------------|
| Net income  | \$ 1,423,473        | \$ 555,107           |
| Depreciation and amortization                                     | 2,560,723           | 2,554,327            |
| Decrease (increase) in receivables                                | (4,624,317)         | 1,034,810            |
| Increase in inventories   | (2,529,738)         | (11,467,219)         |
| Decrease in prepaid expenses and other current assets             | 1,274,612           | 1,537,955            |
| Increase in accounts payable and accrued expenses                 | 6,821,683           | 3,026,983            |
| Gain on sale of building and land                                 | <u>(295,899)</u>    | <u>-</u>             |
| Cash provided by (used in) operations<br>(See accompanying notes) | <u>\$ 4,630,537</u> | <u>\$(2,758,037)</u> |

(4)

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**COLLINS INDUSTRIES, INC. AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements**

(Unaudited)

**(1) General**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

In the opinion of management, the accompanying unaudited consolidated condensed financial statements contain all adjustments (consisting of only normal recurring items) necessary to present fairly the Company's financial position at July 31, 2004 and the results of operations and the cash flows for the three and nine months ended July 31, 2004 and 2003.

The Company suggests that the unaudited Consolidated Condensed Financial Statements for the three and nine months ended July 31, 2004 be read in conjunction with the Company's Annual Report on Form 10-K for the year ended October 31, 2003.

**(2) Inventories**

Inventories, which include material, labor, and manufacturing overhead, are stated at the lower of cost (FIFO) or market. See Note 3 regarding a one-time special purchase of inventory.

Major classes of inventories as of July 31, 2004 and October 31, 2003 consisted of the following:

July 31, 2004

October 31, 2003

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|                            |                     |                     |
|----------------------------|---------------------|---------------------|
| Chassis                    | \$ 8,908,650        | \$ 5,727,490        |
| Raw materials & components | 13,433,138          | 15,980,298          |
| Work-in-process            | 7,834,372           | 6,705,560           |
| Finished goods             | <u>8,718,484</u>    | <u>7,951,558</u>    |
|                            | <u>\$38,894,644</u> | <u>\$36,364,906</u> |

(5)

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### **(3) Long Term Debt and Shareholders Equity**

On January 7, 2004 the Company initiated purchases of normal inventory from a key supplier which carried a special, one-time purchase discount. The discount amounted to approximately \$500,000. The transaction also resulted in the Company amending its bank credit agreement to fund the purchase. The impact of this purchase increased the Company's inventories and revolving bank debt by approximately \$13.5 million at January 31, 2004. At July 31, 2004 the Company's inventories related to this special purchase amounted to \$2.1 million and the related revolving debt was \$2.0 million. The Company expects to fully utilize this inventory in normal production over the next fiscal quarter.

On December 1, 2003 the Company completed a modified Dutch auction tender offer for the purchase of a portion of its common stock. As a result, the Company purchased and retired 14.4% of its outstanding common stock (1,050,879 shares) at \$4.50 per share exclusive of transaction expenses. The purchase was financed by the Company's revolving credit facility. The effect of this transaction increased the Company's interest-bearing debt and reduced its stockholders equity by \$5.1 million.

### **(4) Earnings per Share**

Dilutive securities, consisting of options to purchase the Company's common stock and restricted stock awards, included in the calculation of diluted weighted average common shares were 419,975 and 242,355 for the three months ended July 31, 2004 and 2003, respectively. Dilutive securities were 357,904 and 257,343 for the nine months ended July 31, 2004 and 2003, respectively.

### **(5) Contingencies and Litigation**

At July 31, 2004 the Company had contingencies and pending litigation which arose in the ordinary course of business. Litigation is subject to many uncertainties and the outcome of the individual matters is not presently determinable. It is management's opinion that this litigation would not result in liabilities that would have a material adverse effect on the Company's consolidated financial position or results of operations or cash flows.

**(6) Segment Information**

The Company has three reportable segments: ambulances, buses and terminal trucks/road construction equipment. The ambulance segment produces modular and van type ambulances for sale to hospitals, ambulance services, fire departments and other governmental agencies. The bus segment produces small school buses, commercial buses and shuttle buses for sale to schools, hotel shuttle services, airports, and other governmental agencies. The terminal truck/road construction equipment segment produces off road trucks designed to move trailers and containers for warehouses, truck terminals, rail yards, rail terminals and shipping ports and produces a line of road construction equipment.

| (In Thousands)                           | Three Months Ended |                 | Nine Months Ended |                  |
|--|--------------------|-----------------|-------------------|------------------|
|  | July 31,           |                 | July 31,          |                  |
|  | 2004               | 2003            | 2004              | 2003             |
| <b>Revenues from external customers:</b> |                    |                 |                   |                  |
| Ambulance                                | \$20,376           | \$23,573        | \$59,407          | \$68,322         |
| Buses                                    | 19,817             | 22,122          | 42,211            | 48,982           |
| Terminal Trucks/Road Construction        |                    |                 |                   |                  |
| Equipment                                | <u>18,877</u>      | <u>11,886</u>   | <u>48,557</u>     | <u>29,693</u>    |
| Consolidated Total                       | <u>\$59,070</u>    | <u>\$57,581</u> | <u>\$150,175</u>  | <u>\$146,997</u> |
| <b>Pretax segment profit (loss):</b>     |                    |                 |                   |                  |
| Ambulance                                | \$601              | \$ 513          | \$ 1,965          | \$ 2,432         |
| Buses                                    | 969                | 1,120           | 794               | 975              |
| Terminal Trucks/Road Construction        |                    |                 |                   |                  |
| Equipment                                | 910                | 280             | 2,227             | 154              |
| Other                                    | <u>(1,090)</u>     | <u>(899)</u>    | <u>(2,693)</u>    | <u>(2,656)</u>   |
| Consolidated Total                       | <u>\$ 1,390</u>    | <u>\$ 1,014</u> | <u>\$ 2,293</u>   | <u>\$ 905</u>    |

| Segment assets: | As of    |             |
|-----------------|----------|-------------|
|                 | July 31, | October 31, |
|                 | 2004     | 2003        |
| Ambulance       | \$36,434 | \$31,224    |
| Buses           | 18,083   | 18,265      |

Terminal Trucks/Road Construction

|                    |                 |                 |
|--------------------|-----------------|-----------------|
| Equipment          | 21,023          | 19,628          |
| Other              | <u>3,338</u>    | <u>4,871</u>    |
| Consolidated Total | <u>\$78,878</u> | <u>\$73,988</u> |

(7)

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**(7) Guarantees and Warranties**

## Letters of Credit

The Company has issued various standby letters of credit in the ordinary course of business. No liability has been reflected in the accompanying balance sheet and no draws on the Company's standby letters of credit have ever been made. The current outstanding standby letters of credit are limited to (i) a letter of credit originally issued approximately 15 years ago (renewable annually) as required under Kansas law to backup self-insured reserves for workers compensation insurance, (ii) a declining standby letter of credit required under Texas law to backup certain industrial revenue bonds issued for a plant expansion in Longview, Texas in 1999 that is renewable annually and (iii) other standby letters of credit related to periodic bids and issued for other similar purposes. A default in meeting an obligation or condition under the above-referenced standby letters of credit could require the Company to record a liability. The letters of credit outstanding at July 31, 2004 are summarized as follows:

| <u>Purpose</u>                                      | <u>Amount</u> | <u>Date of Expiration</u> |
|---|---------------|---------------------------|
| Workers compensation Kansas self-insurance reserves | \$1,373,000   | April 1, 2005             |
| Industrial revenue bond-Longview, Texas [a]         | 1,618,411     | September 16, 2005        |
| Bids and other                                      | 221,285       | Various                   |

[a] All assets (originally \$3.0 million) acquired with the proceeds of the Longview, Texas industrial revenue bonds would also be available to offset any defaults under these obligations. The liquidation amount of such assets is not reasonably estimable.

## Warranties

The Company's products generally carry explicit product warranties that extend from several months to more than a year, based on terms that are generally accepted in the marketplace. Certain components included in the Company's end products (such as chassis, engines, axles, transmissions, tires, etc.) may include warranties from original equipment manufacturers (OEM). These OEM warranties are generally passed on to the end customer of the Company's products and the customer generally deals directly with the applicable component manufacturer. The Company records provisions for estimated warranty and other related costs at the time of sale based on historical warranty loss experience and periodically adjusts these provisions to reflect actual experience. Certain warranty and other related claims involve matters of dispute that ultimately are resolved by negotiation, arbitration or litigation. Infrequently, a material warranty issue may arise which is beyond the scope of the Company's historical experience.



The Company provides for any such warranty issues as they become known and estimable. It is reasonably possible that from time to time additional warranty and other related claims could arise from disputes or other matters beyond the scope of the Company's historical experience. The following tables provide the changes in the Company's product warranties (in thousands):

(8)

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|  | Three Months<br>Ended | Nine Months<br>Ended |
|--|-----------------------|----------------------|
|  | July 31, 2004         | July 31, 2004        |
| Reconciliation of Accrued Warranties             |                       |                      |
| Accrued warranties at beginning of period        | \$1,146               | \$1,133              |
| Provisions for warranties charged against income | 373                   | 1,021                |
| Payments and adjustments of warranties           | <u>(348)</u>          | <u>(983)</u>         |
| Accrued warranties at end of period              | <u>\$1,171</u>        | <u>\$1,171</u>       |

#### **(8) Stock Based Compensation**

On November 1, 2002 the Company adopted FASB Statement No. 148 (SFAS 148), Accounting for Stock-Based Compensation Transition and Disclosure. At July 31, 2004 the Company had two stock-based employee compensation plans, which are more fully described in Note 5 of the Notes to Consolidated Financial Statements in the Company's 2003 Form 10-K. The Company accounts for these plans under the recognition and measurement principles of APB Opinion No. 25, Accounting for Stock Issued to Employees and related interpretations. No stock based compensation cost is reflected in net income, as all options granted under those plans had an exercise price equal to the market value of the underlying common stock on the date of grant. There are no unvested outstanding stock options during fiscal 2003 or 2004 and no stock options have been granted since 1999. Therefore, no pro-forma net income disclosures are required.

#### **(9) Subsequent Event**

On August 31, 2004 the Company amended and extended its Agreement with its lead bank through May 17, 2008. Under the amended Agreement, the Bank will provide a total credit line of \$39.0 million, consisting of a \$30.0 million revolving line of credit and a \$9.0 long-term line of credit. The interest rates, repayment terms, financial covenants and other significant features of the credit facility were not changed by the new amendment.



**Item 2 Management's Discussion and Analysis of Financial Condition and Result of Operations****GENERAL**

The following discussion and analysis provides information which management believes is relevant to an assessment and understanding of the Company's consolidated results of operations and financial condition. The discussion should be read in conjunction with the consolidated financial statements and notes thereto.

|  | Three Months Ended |              | Nine Months Ended |              |
|--|--------------------|--------------|-------------------|--------------|
|  | July 31,           |              | July 31,          |              |
|  | <u>2004</u>        | <u>2003</u>  | <u>2004</u>       | <u>2003</u>  |
| Sales  | 100.0%             | 100.0%       | 100.0%            | 100.0%       |
| Cost of sales                                | <u>88.6</u>        | <u>89.4</u>  | <u>88.5</u>       | <u>89.0</u>  |
| Gross profit                                 | 11.4               | 10.6         | 11.5              | 11.0         |
| Selling, general and administrative expenses | <u>8.5</u>         | <u>8.0</u>   | <u>9.5</u>        | <u>9.4</u>   |
| Income from operations                       | 2.9                | 2.6          | 2.0               | 1.6          |
| Other income (expense):                      |                    |              |                   |              |
| Interest, net                                | (0.6)              | (0.8)        | (0.7)             | (1.0)        |
| Other, net                                   | <u>0.0</u>         | <u>0.0</u>   | <u>0.2</u>        | <u>0.0</u>   |
| Income before provision for                  |                    |              |                   |              |
| income taxes                                 | 2.3                | 1.8          | 1.5               | 0.6          |
| Income tax provision                         | <u>(0.9)</u>       | <u>(0.7)</u> | <u>(0.6)</u>      | <u>(0.2)</u> |
| Net income                                   | <u>1.4%</u>        | <u>1.1%</u>  | <u>0.9%</u>       | <u>0.4%</u>  |

**OVERVIEW**

Collins Industries, Inc. is a manufacturer of specialty vehicles and has three reportable segments: ambulances, buses and terminal trucks/road construction equipment. The ambulance segment produces modular and van type ambulances for sale to hospitals, ambulance services, fire departments and other governmental agencies. The bus segment produces small school buses, commercial buses and shuttle buses for sale to schools, hotel shuttle services, airports, and other governmental agencies. The terminal trucks/road construction equipment segment produces off-road trucks designed to move trailers and containers for warehouses, truck terminals, rail yards, rail terminals and shipping ports and produces a line of road construction equipment. Each of the Company's product groups is responsible for its own marketing activities and maintains independent relationships with dealers and distributors.

(10)

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The accounting policies of the segments are the same as those described in the summary of significant accounting policies of the Notes to Consolidated Financial Statements in the Company's 2003 Form 10-K and in Critical Accounting Principles and Estimates below. The Company evaluates performance based on profit or loss from operations before income taxes not including nonrecurring gains and losses.

The Company accounts for intersegment sales and transfers as if the sales or transfers were to third parties, with all intercompany sales eliminated in consolidation.

The Company's reportable segments are strategic business units that offer different products and services. They are managed separately because each business requires different technology and marketing strategies.

The Company posted a 41% increase in its sales backlog at July 31, 2004 to \$74.3 million compared to \$52.7 million at July 31, 2003. The backlog at October 31, 2003 was \$46.7 million. The increased backlog at July 31, 2004 principally resulted from new orders of the Company's terminal truck/road construction equipment and ambulance product lines.

See Segment Information (Note 6 to the Consolidated Financial Statements) for quantitative segment information.

**Three months ended July 31**

Consolidated sales for the three months ended July 31, 2004 increased 3% to \$59.1 million compared to \$57.6 million for the same period last year. This increase was principally led by a 59% improvement in sales from terminal truck/road construction products and was partially offset by 14% and 10% decreases in ambulance and bus product sales, respectively. Additionally, sales of bus products were reduced by approximately \$8.3 million for the three months ended July 31, 2004 due to customer-supplied bus chassis compared to a reduction of approximately \$4.1 million for the same period last year.

Consolidated gross profit for the three months ended July 31, 2004 increased \$.64 million or 10% over the same period last year. This increase was principally due to the impact of higher sales from terminal truck/road construction products and the impact of cost reductions realized from a special, one-time purchase discount offered by a major supplier. This increase was partially offset by the impact of lower sales and gross profit from bus products.

Consolidated selling, general and administrative expenses for the three months ended July 31, 2004 increased \$.4 million or 9% over the same period last year. This increase was principally due to accrued incentives associated with higher earnings and additional insurance and corporate costs. These increases were partially offset by lower

telemarketing and promotion expenses.

Interest expense for the three months ended July 31, 2004 decreased to \$.35 million compared to \$.46 million in the same period last year. This decrease was principally a

(11)

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result of an overall decrease of the Company's average borrowings throughout most of the third quarter of fiscal 2004.

The Company posted a consolidated net income of \$.88 million (\$.14 per share diluted) for the three months ended July 31, 2004 compared to a \$.62 million (\$.09 per share diluted) for the same period last year. The net income for the three months ended July 31, 2004 increased principally due to higher profit from terminal truck/road construction equipment, higher profit from ambulance products and lower interest costs. These increases were partially offset by lower profit contributions from bus products and by higher corporate expenses.

**Nine months ended July 31**

Consolidated sales for the nine months ended July 31, 2004 increased 2% to \$150.2 million compared to \$147.0 million the same period last year. This sales increase principally resulted from higher sales of terminal truck/ road construction products. Additionally, sales of bus products were impacted (reduced) by approximately \$18.6 million for the nine months ended July 31, 2004 due to customer-supplied bus chassis compared to an impact (reduction) of approximately \$7.0 million for the same period last year.

Consolidated gross profit for the nine months ended July 31, 2004 increased \$1.1 million or 7% over the same period last year. This increase was principally due to the impact of higher gross profit from terminal truck/road construction products and the impact of cost reductions realized from a special, one-time purchase discount offered by a major supplier. This increase was partially offset by the impact of lower sales and gross profit from the ambulance and bus product segments.

Consolidated selling, general and administrative expenses for the nine months ended July 31, 2004 increased \$.34 million or 2% over same period last year. This increase was principally due to accrued incentives associated with higher earnings and additional insurance and corporate costs. These increases were partially offset by lower telemarketing and promotion expenses.

Interest expense for the nine months ended July 31, 2004 decreased to \$1.1 million compared to \$1.4 million in the same period last year. This decrease was principally a result of an overall decrease of the Company's average borrowings throughout most of fiscal 2004.

Other income for the nine months ended July 31, 2004 was \$.33 million. Of this amount, \$.30 million resulted from a non-recurring gain from the sale of a building and land.



The Company posted consolidated net income of \$1.4 million (\$.23 per share diluted) for the nine months ended July 31, 2004 compared to \$.56 million (\$.08 per share diluted) for the same period last year. The net income for the nine months ended July 31, 2004 increased principally due to higher profit contributions from terminal truck/road

(12)

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construction products, lower interest costs and a non-recurring gain from the sale of a building and land. These improvements were partially offset by lower profit contributions from ambulance and bus products.

## **RESULTS OF OPERATIONS**

### **AMBULANCE SEGMENT**

#### **Three months ended July 31**

For the three months ended July 31, 2004, the ambulance segment sales were \$20.4 million or 34% of the Company's consolidated sales compared to \$23.6 million or 41% for the same period in fiscal 2003. Unit volume sales of ambulance products decreased 14% for the three months ended July 31, 2004 compared to the same period in fiscal 2003. This decrease was principally due to budgetary curtailments by certain municipalities and national not-for-profit organizations. Ambulance products selling prices in the three months ended July 31, 2004 increased 1% compared to the same period in fiscal 2003.

For the three months ended July 31, 2004, ambulance segment gross profit increased 4% and selling, general and administrative expenses increased 4% compared to the same period last year. The gross profit increase was principally due to product mix, production efficiencies achieved from automation of certain manufacturing operations and the impact of higher purchase discounts and incentives from chassis manufacturers. The increase in selling, general and administrative expenses was principally as a result of higher legal costs.

Pretax profit of the ambulance segment increased by 17% to \$.6 million for the three months ended July 31, 2004 compared to \$.5 million for the same period last year. The improvement in pretax profits principally resulted from improved manufacturing margins discussed above and from a reduction of interest expense. These improvements were partially offset by an increase in selling, general and administrative expenses discussed above.

#### **Nine months ended July 31**

For the nine months ended July 31, 2004, the ambulance segment sales were \$59.4 million or 40% of the Company's consolidated sales compared to \$68.3 million or 46% for the same period in fiscal 2003. Unit volume sales of ambulance products decreased 14% for the nine months ended July 31, 2004 compared to the same period in fiscal 2003. This decrease was principally due to budgetary curtailments by certain municipalities and national not-for-profit organizations. Ambulance products selling prices in the nine months ended July 31, 2004 were flat compared to the same period in fiscal 2003.

For the nine months ended July 31, 2004, ambulance segment gross profit decreased 7% and selling, general and administrative expenses decreased by 1% compared to the same period in fiscal 2003. Substantially all of the gross profit decrease was a result of lower sales volumes. However, the gross profit decrease was partially offset by higher purchase

(13)

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discounts and incentives from chassis manufacturers and by production efficiencies achieved from automation of certain manufacturing operations. Selling, general and administrative expenses decreased principally as a result of lower telemarketing expenses and were partially offset by higher legal costs.

Pretax profit of the ambulance segment decreased by 19% to \$1.97 million for the nine months ended July 31, 2004 compared to \$2.43 million for the same period last year principally as a result of the sales volume declines discussed above.

## **BUS SEGMENT**

### **Three months ended July 31**

For the three months ended July 31, 2004, bus segment sales were \$19.8 million or 34% of the Company's consolidated sales compared to \$22.1 million or 38% for the same period last year. The sales dollar volume declined due to the impact of higher customer-supplied chassis in the three months ended July 31, 2004. The impact of customer-supplied chassis reduced the overall sales dollar volume by approximately \$8.3 million for the three months ended July 31, 2004 compared to a reduction of approximately \$4.1 million in the same period last year. Units with customer-supplied chassis in the three months ended July 31, 2004 amounted to 55% of the total bus units sold compared to 30% for the same period last year. The overall unit volume sales of bus products, including units built on customer-supplied chassis, increased by 2% for the three months ended July 31, 2004 compared to the same period last year. This increase was principally due to increased sales to day-care providers and to church-related organizations. The average unit selling price of bus products decreased by 12% in the three months ended July 31, 2004 compared to the same period in fiscal 2003. Substantially all of this unit price decrease resulted from the impact of customer-supplied chassis discussed above.

For the three months ended July 31, 2004, gross profit decreased 3% and selling, general and administrative expenses increased by 15% compared to the same period last year. The decrease in gross profit was principally attributable to certain abnormal production expenses. The increase in selling, general and administrative expense was principally a result of abnormal selling and legal expenses associated with two customers.

Pretax profit of the bus segment decreased by 14% to \$.97 million for the three months ended July 31, 2004 compared to \$1.12 million for the same period last year. This decrease principally resulted from lower margins and increased selling, general and administrative expenses as discussed above.

### **Nine months ended July 31**

For the nine months ended July 31, 2004, bus segment sales were \$42.2 million or 28% of the Company's consolidated sales compared to \$49.0 million or 33% for the same period last year. The decrease was principally the result of customer supplied chassis for bus products. Sales of bus products were reduced by approximately \$18.6 million for the nine months ended July 31, 2004 due to customer-supplied bus chassis compared to a reduction of approximately \$7.0 million for the same period last year. Units with customer-supplied

(14)

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chassis in the nine months ended July 31, 2004 amounted to 58% of bus units produced compared to 24% for the same period last year. Unit volume sales of bus products increased by 5% for the nine months ended July 31, 2004 compared to the same period in fiscal 2003. This increase was principally due to increased sales to day-care providers and to church-related organizations. The average unit price of bus products decreased by 18% in the nine months ended July 31, 2004 compared to the same period in fiscal 2003. Substantially all of this unit price decrease resulted from customer supplied chassis as discussed above.

For the nine months ended July 31, 2004, bus segment gross profit decreased 10% compared to the same period last year. The decrease in gross profit was principally attributable to temporary production inefficiencies during the first six months of fiscal 2004 and certain abnormal production expenses incurred in the third fiscal quarter of 2004. For the nine months ended July 31, 2004, selling, general and administrative expenses decreased by 3% compared to the same period last year. This decrease was principally a result of lower promotional, telemarketing and bad debt expenses and was partially offset in the third quarter of fiscal 2004 by abnormal selling and legal expenses associated with two customers.

The pretax income of the bus segment was \$.79 million for the nine months ended July 31, 2004 compared to \$.98 million in the same period last year. The decrease in pretax income was principally attributable to gross profit declines discussed above and was partially offset by reductions in selling, general and administrative expenses discussed in the immediately preceding paragraph.

## **TERMINAL TRUCK/ROAD CONSTRUCTION SEGMENT**

### ***Three months ended July 31***

For the three months ended July 31, 2004, terminal truck/road construction segment sales were \$18.9 million and comprised 32% of the Company's consolidated sales compared to \$11.9 million or 21% for the same period last year. Unit volume sales of terminal truck/road construction products increased by 43% for the three months ended July 31, 2004 compared to the same period in fiscal 2003. This increase was principally due to the impact of additional export sales associated with foreign stevedoring operations, changes in currency exchange rates and higher domestic sales to intermodal and warehousing customers. Additionally, this segment experienced a rebound in the number of road sweepers sold to the domestic rental market. The average unit price of terminal truck/road construction products increased by 11% in the three months ended July 31, 2004 compared to the same period in fiscal 2003. Substantially all of this increase related to the product mix of terminal truck products and unit price increases required to offset higher steel and major component prices of suppliers.

For the three months ended July 31, 2004, terminal truck/road construction segment gross profit increased 56% and selling, general and administrative expenses increased by 8% compared to the same period last year. The increase in

gross profit was principally a result

(15)

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of the higher sales volumes described above and was partially offset by higher steel prices. The increase in selling, general and administrative expenses was principally due to higher incentives associated with improved sales and profitability and higher insurance costs.

The pretax income of the terminal truck/road construction segment increased 225% to \$.91 million for the three months ended July 31, 2004 compared to \$.28 million in the same period last year. The pretax income of the terminal truck/road construction segment increased principally as a result of the sales volume gains discussed above.

### **Nine months ended July 31**

For the nine months ended July 31, 2004, terminal truck/road construction segment sales were \$48.6 million or 32% of the Company's consolidated sales compared to \$29.7 million or 20% for the same period last year. Unit volume sales of terminal truck/road construction products increased by 52% for the nine months ended July 31, 2004 compared to the same period in fiscal 2003. This increase was principally due to the impact of additional export sales associated with foreign stevedoring operations, the changes in currency exchange rates and higher domestic sales to intermodal and warehousing customers. Additionally, this segment experienced a rebound in the number of road sweepers sold to the domestic rental market. The average unit price of terminal truck/road construction products increased by 8% in the nine months ended July 31, 2004 compared to the same period in fiscal 2003. Substantially all of this increase related to the product mix of terminal truck products and unit price increases required to offset higher steel and major component prices of suppliers.

For the nine months ended July 31, 2004, terminal truck/road construction segment gross profit increased 79% and selling, general and administrative expenses increased by 7% compared to the same period last year. The increase in gross profit was principally a result of higher sales volumes described above. The increase in selling, general and administrative expenses was principally a result of higher incentives associated with improved sales and profitability and higher promotion and insurance costs. This increase was partially offset by lower trade show and telemarketing costs.

The pretax income of the terminal truck/road construction segment increased to \$2.23 million for the nine months ended July 31, 2004 compared to \$.15 million in the same period last year. The pretax income of the terminal truck/road construction segment increased principally as a result of the sales volume gains discussed above.

## **LIQUIDITY AND CAPITAL RESOURCES**



The Company used existing credit lines, proceeds from Industrial Revenue Bonds, internally generated funds and supplier financing to fund its operations and capital expenditures for the nine months ended July 31, 2004.

Cash provided by operations was \$4.6 million for the nine months ended July 31, 2004, compared to cash used in operations of \$2.8 million for the same period last year. Cash

(16)

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provided by operations was principally due to net income of \$1.4 million, depreciation and amortization of \$2.6 million, an increase in accounts payable of \$6.8 million and a decrease in prepaid and other current assets of \$1.3 million. These increases were partially offset by an increase in accounts receivable and inventories of \$4.6 million and \$2.5 million, respectively.

Cash used in investing activities was \$.9 million for the nine months ended July 31, 2004 compared to \$2.9 million for the same period last year. The decrease in cash used by investing activities was principally due to the proceeds from the sale of a building and land in the first fiscal quarter of 2004 and higher capital expenditures for the nine months ended July 31, 2003 associated with certain equipment acquired for the automation of certain ambulance operations.

Cash flow used in financing activities was \$3.7 million for the nine months ended July 31, 2004 compared to cash flow provided by financing activities of \$5.6 million for the same period last year. This change principally resulted from a reduction in borrowings, the repurchase of the 1,050,879 shares of the Company's common stock in a modified Dutch auction tender offer (\$5.3 million) and a decrease in restricted cash (\$1.7 million) associated with the capital expenditures financed by Industrial Revenue Bonds in 2003.

The Company uses derivative financial instruments to reduce exposure to its variable-rate debt. On July 5, 2002, the Company entered into a \$6.8 million declining balance interest rate swap agreement to limit the effect of increases in the interest rates on its floating rate term debt through May 2005. The effect of this agreement is to convert underlying variable-rate debt based on LIBOR to fixed rate debt with an interest rate between 4.42% and 4.65% plus a margin of 175 basis points. This agreement reduces the Company's risk with respect to variable-rate debt. At July 31, 2004, the fair value of this debt was \$4.8 million, net of the fair value of the swap of \$.1 million (loss). This debt is reflected as a liability within long-term debt and capitalized leases.

The Company believes that its cash flows from operations, its credit facility with its lead bank and unused funds restricted for future capital expenditures will be sufficient to satisfy its future working capital needs, capital expenditure requirements and anticipated dividends. The total amount of unused revolving credit available to the Company at July 31, 2004 was \$12.1 million. On August 31, 2004, the Company extended its credit facility with its lead bank to May 17, 2008. Also refer to Note 9 of the Company's July 31, 2004, Consolidated Condensed Financial Statements.

It is customary practice for companies in the specialty vehicle industry to enter into repurchase agreements with financing institutions to provide floor plan financing for dealers. In the event of a dealer default, these agreements generally require the repurchase of products at the original invoice price net of certain adjustments. The risk of loss under the agreements is limited to the risk that market prices for these products may decline between the time of delivery to the dealer and time of repurchase and resale by the Company. The risk is spread over numerous dealers and the Company has not incurred significant losses under these agreements. In the opinion of management, any future losses

(17)

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under these agreements will not have a material adverse effect on the Company's financial position or results of operations. The Company's repurchase obligation under these agreements is limited to vehicles which are in new condition and as to which the dealer still holds title. The Company's contingent obligation under such agreements was approximately \$3.5 million at July 31, 2004.

#### *CRITICAL ACCOUNTING PRINCIPLES AND ESTIMATES*

The Company's consolidated financial statements are prepared in conformity with accounting principles generally accepted in the United States. The preparation of these financial statements requires the use of estimates, judgments, and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the periods presented. We believe that of our critical accounting policies, the following may involve a higher degree of judgments, estimates, and complexity:

#### **Inventories**

The Company values its inventories at the lower of cost or market. The company has chosen the first-in, first-out (FIFO) cost method of valuing its inventories. The effect of the FIFO method is to value ending inventories on the balance sheet at their approximate current or most recent cost. The market values for finished goods inventories are determined based on recent selling prices.

#### **Goodwill and Other Assets**

In June 2002, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards No. 142, "Goodwill and Other Intangible Assets" (SFAS No. 142). SFAS No. 142 was effective for fiscal years beginning after December 15, 2002. Goodwill is no longer amortized over future periods, but will be assessed for impairment at least annually using a fair value test. The Company adopted this new standard on November 1, 2002.

As of October 31, 2003, the Company tested for impairment of the bus and terminal truck/road construction business segments using the discounted cash flow approach and determined that the fair values for each of these segments exceeded the related carrying values. On an on-going basis, and absent any impairment indicators, the Company will annually conduct similar tests and record any impairment loss. Management believes that the estimates of future cash flows and fair values are reasonable; however, changes in estimates of such cash flows and fair value could affect the evaluations.

**Insurance Reserves**

Generally, the Company is self-insured for worker's compensation for certain subsidiaries and for all group medical insurance. Under these plans, liabilities are recognized for claims incurred (including claims incurred but not reported) and changes in the reserves. At the

(18)

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time a workers' compensation claim is filed, a liability is estimated to settle the claim. The liability for workers' compensation claims is determined based on management's estimates of the nature and severity of the claims and based on analyses by third party administrators and by various state statutes and reserve requirements. Since the liability is an estimate, the ultimate liability may be more or less than reported. If previously established accruals are required to be adjusted, such amounts are included in cost of sales. Group medical reserves are funded through a trust and are estimated using historical claims' experience.

Due to the nature of the Company's products, the Company is subject to product liability claims in the normal course of business. To the extent permitted under applicable law, the Company maintains insurance to reduce or eliminate risk to the Company. This insurance coverage includes self-insured retentions that vary each year.

The Company maintains excess liability insurance with outside insurance carriers to minimize its risks related to catastrophic claims in excess of all self-insured positions. Any material change in the aforementioned factors could have an adverse impact on our operating results.

## **Warranties**

The Company's products generally carry explicit product warranties that extend from several months to more than a year, based on terms that are generally accepted in the marketplace. Certain components included in the Company's end products (such as chassis, engines, axles, transmissions, tires, etc.) may include warranties from original equipment manufacturers (OEM). These OEM warranties are generally passed on to the end customer of the Company's products and the customer generally deals directly with the applicable component manufacturer. The Company records provisions for estimated warranty and other related costs at the time of sale based on historical warranty loss experience and periodically adjusts these provisions to reflect actual experience. Certain warranty and other related claims involve matters of dispute that ultimately are resolved by negotiation, arbitration or litigation. Infrequently, a material warranty issue may arise which is beyond the scope of the Company's historical experience. The Company provides for any such warranty issues as they become known and estimable. It is reasonably possible that from time to time additional warranty and other related claims could arise from disputes or other matters beyond the scope of the Company's historical experience.

## **Revenue Recognition**

The Company records vehicle sales and passes title to the customer, at the earlier of completion of the vehicle and receipt of full payment or shipment or delivery to the customer as specified by the customer purchase order. Customer deposits for partial payment of vehicles are deferred and treated as current liabilities until the vehicle is completed and recognized as revenue.

(19)

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*NEW ACCOUNTING PRONOUNCEMENTS*

In January 2003, the Financial Accounting Standards Board (FASB) issued Interpretation No. 46, Consolidation of Variable Interest Entities (FIN 46) which requires the consolidation of variable interest entities, as defined. FIN 46 is applicable to variable interest entities created after April 30, 2003. Variable interest entities created prior to February 1, 2003, must be consolidated effective July 1, 2003. Disclosures are required currently if the Company expects to consolidate any variable interest entities. The Company does not have any variable interest entities; therefore, FIN 46 will not have a material effect on its consolidated results of operations or financial position.

*CAUTIONARY STATEMENTS REGARDING RISKS AND UNCERTAINTIES THAT MAY AFFECT FUTURE RESULTS*

This report and other written reports and oral statements made from time to time by the Company may contain so-called forward-looking statements about the business, financial condition and prospects of the Company, all of which are subject to risks and uncertainties. One can identify these forward-looking statements by their use of words such as expect, plans, will, estimates, forecasts, projects, and other words of similar meaning. One can also identify them by the fact that they do not relate strictly to historical or current facts. One should understand that it is not possible to predict or identify all factors, which involve risks and uncertainties. Consequently, the reader should not consider any such list or listing to be a complete statement or all potential risks or uncertainties.

The forward-looking statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. The Company believes the assumptions underlying these forward-looking statements are reasonable; however, any of the assumptions could be inaccurate, and therefore, actual results may differ materially from those projected in the forward-looking statements due to certain risks and uncertainties, including, but not limited to, changes in funds budgeted by Federal, state and local governments, the availability of chassis, substantial dependence on third parties for product quality and timely delivery, various inventory risks due to changes in market conditions, disruptions to production due to a natural disaster, interest rate fluctuations, changes in product demand, exchange rate fluctuations, changes in competition, development of new products, adequate direct labor pools, changes in tax and other governmental rules and regulations applicable to the Company, reliability and timely fulfillment of orders and other risks as indicated in the Company's filings with the Securities and Exchange Commission. The Company undertakes no obligation to publicly release any revisions to any forward-looking statements contained herein to reflect events or circumstances occurring after the date released or to reflect the occurrence of unanticipated events.

The Company does not assume the obligation to update any forward-looking statement. One should carefully evaluate such statements in light of factors described in the Company's filings with the Securities and Exchange Commission, especially on Forms 10-K, 10-Q and 8-K (if any).



(20)

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**Item 3 Quantitative and Qualitative Disclosures About Market Risk**

There has been no material change in this disclosure.

**Item 4. Controls and Procedures**

- a) *Evaluation of disclosure controls and procedures.* Our chief executive officer and our chief financial officer, after evaluating the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(c) and 15d-15(e) under the Securities Exchange Act of 1934) as of the end of the period covered by this Form 10-Q have concluded that, our disclosure controls and procedures were adequate and designed to ensure that the information required to be disclosed in the reports filed or submitted by us under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the required time periods.
  
- b) *Changes in internal controls over financial reporting.* There were no changes in our internal controls over financial reporting (as defined in Rule 13a-15(f) under the Securities Exchange Act of 1934) that occurred during the Company's last fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

**PART II OTHER INFORMATION****Item 1 - Legal Proceedings**

Not applicable

**Item 2 - Changes in Securities, Use of Proceeds and Issuer Purchases of Equity Securities**

Information regarding the repurchase of common stock during the three months ended July 31, 2004 is as follows:

| <u>Period</u>     | <u>Total<br/>Number of<br/>Shares<br/>Purchased</u> | <u>Average<br/>Price Paid<br/>Per Share</u> | <u>Total Number<br/>Of Shares Purchased<br/>As Part of Publicly<br/>Announced Plans<br/>or Programs</u> | <u>Maximum Number of<br/>Shares That May<br/>Yet Be Purchased<br/>Under the Plan<br/>or Programs</u> |
|-------------------|---|---|---|--|
| 05/01/04 05/30/04 | 3,703 (a)   | 5.70  | --  | --   |
| 06/01/04 06/30/04 | 2,521 (a)   | 5.70  | --  | --   |
| 07/01/04 07/31/04 | --  | --  | --  | --   |

(a) Shares purchased as cashless exercise of employee stock options.

**Item 3 - Defaults on Senior Securities**

Not applicable

**Item 4 - Submission of Matters to a Vote of Security-Holders**

Not applicable

**Item 5 - Other Information**

Not applicable

**Item 6 - Exhibits and Reports on Form 8-K**

(a) Exhibits

(10.1) Amendment No. 7 dated as of August 31, 2004, to the Loan and Security Agreement dated as of May 17, 2002, by and between Collins Industries, Inc., and Fleet Capital Corporation.

(31.1) Certifications-CEO

(31.2) Certifications-CFO

(32.1) Certification of Periodic Report-CEO

(32.2) Certification of Periodic Report-CFO

(b) Reports on Form 8-K

On May 19, 2004, the Company filed a Form 8-K furnishing its press release dated August 18, 2004, which announced its financial results for its second fiscal quarter ended April 30, 2004.

(22)

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

COLLINS INDUSTRIES, INC.

Dated: September 7, 2004

By: /s/ Larry W. Sayre  
Larry W. Sayre, Vice President of Finance and Chief Financial Officer  
(Signing on behalf of the registrant and as principal accounting officer)

(23)

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