QUICKLOGIC CORPORATION Form 10-Q August 10, 2017 Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended July 2, 2017 OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Transition Period From To COMMISSION FILE NUMBER: 000-22671

## QUICKLOGIC CORPORATION

(Exact name of registrant as specified in its charter)

DELAWARE 77-0188504
(State or other jurisdiction of (I.R.S. Employer incorporation or organization) Identification No.)
1277 ORLEANS DRIVE, SUNNYVALE, CA 94089
(Address of principal executive offices, including Zip Code)
(408) 990-4000
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such requirements for the past 90 days. Yes [x] No [] Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes [x] No []

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer [] Accelerated Filer [x]

| Non-accelerated filer   | [] (Do not check if a smaller reporting company)   | Smaller Reporting Company [] |
|-------------------------|--|------------------------------|
| Emerging growth company | []   |                              |
|                         | pany, indicate by check mark if the registrant has elect<br>ny new or revised financial accounting standards pro |                              |

## Table of Contents

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Securities Exchange Act). Yes  $[\ ]$  No [x]

As of August 4, 2017, the registrant had outstanding 80,111,394 shares of common stock, par value \$0.001.

## Table of Contents

## QUICKLOGIC CORPORATION FORM 10-Q

July 2, 2017

2

| <u>Part I - Fi</u> | nancial Information   | Page <u>3</u> |
|--------------------|---|---------------|
| Item 1.            | Financial Statements (condensed unaudited)  | <u>3</u>      |
|                    | Consolidated Balance Sheets   | <u>3</u>      |
|                    | Consolidated Statements of Operations   | <u>4</u>      |
|                    | Consolidated Statements of Cash Flows   | <u>5</u>      |
|                    | Notes to Condensed Unaudited Consolidated Financial Statements                        | <u>6</u>      |
| Item 2.            | Management's Discussion and Analysis of Financial Condition and Results of Operations | <u>19</u>     |
| Item 3.            | Quantitative and Qualitative Disclosures About Market Risk                            | <u>32</u>     |
| <u>Item 4.</u>     | Controls and Procedures   | <u>33</u>     |
| <u>Part II - C</u> | Other Information   | <u>34</u>     |
| Item 1.            | Legal Proceedings   | <u>34</u>     |
| Item 1A.           | Risk Factors  | <u>34</u>     |
| Item 6.            | <u>Exhibits</u>   | <u>34</u>     |
| <u>Signature</u>   | <u>'S</u>   | <u>35</u>     |
|                    |   |               |

## Table of Contents

#### PART I. Financial Information

#### Item 1. Financial Statements

#### **OUICKLOGIC CORPORATION**

## CONDENSED UNAUDITED CONSOLIDATED BALANCE SHEETS

(in thousands, except par value amount)

|  | July 2,<br>2017   | January 1,<br>2017 |
|--|-------------------|--------------------|
| ASSETS   | 2017              | 2017               |
| Current assets:  |                   |                    |
| Cash and cash equivalents Accounts receivable, net of allowances for doubtful accounts of \$0 and \$0                              | \$22,234<br>1,051 | 839                |
| Inventories  | 3,322             | 2,017              |
| Other current assets   | 868               | 1,123              |
| Total current assets   | 27,475            | 18,849             |
| Property and equipment, net  | 2,529             | 2,765              |
| Other assets   | 236               | 230                |
| TOTAL ASSETS   | \$30,240          | \$21,844           |
| LIABILITIES AND STOCKHOLDERS' EQUITY Current liabilities:  |                   |                    |
| Revolving line of credit   | \$6,000           | \$6,000            |
| Trade payables   | 1,227             | 2,018              |
| Accrued liabilities  | 1,648             | 1,580              |
| Deferred revenue   | 79                | _                  |
| Current portion of capital lease obligations   | 167               | 209                |
| Total current liabilities  | 9,121             | 9,807              |
| Long-term liabilities:   |                   |                    |
| Capital lease obligations, less current portion  | 129               |                    |
| Other long-term liabilities  | 35                | 49                 |
| Total liabilities  | 9,285             | 9,856              |
| Commitments and contingencies (see Note 12)  |                   |                    |
| Stockholders' equity:  |                   |                    |
| Preferred stock, \$0.001 par value; 10,000 shares authorized; no shares issued and outstanding                                     | _                 | _                  |
| Common stock, \$0.001 par value; 200,000 and 100,000 shares authorized as of July 2, 2017 and                                      |                   |                    |
| January 1, 2017, respectively; 80,103 and 68,134 shares issued and outstanding as of July 2, 201 and January 1, 2017, respectively | 780               | 68                 |
| Additional paid-in capital   | 267,951           | 251,824            |
| Accumulated deficit  | (247,076)         | (239,904)          |
| Total stockholders' equity   | 20,955            | 11,988             |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY   | \$30,240          | \$21,844           |
|  |                   |                    |

See accompanying Notes to Condensed Unaudited Consolidated Financial Statements.

#### **Table of Contents**

# QUICKLOGIC CORPORATION CONDENSED UNAUDITED CONSOLIDATED STATEMENTS OF OPERATIONS (in thousands, except per share amounts)

|  | Three Months |           | Six Months Ended |            |  |
|--|--------------|-----------|------------------|------------|--|
|  | Ended        |           | SIX MOIII        | iis Ended  |  |
|  | July 2,      | July 3,   | July 2,          | July 3,    |  |
|  | 2017         | 2016      | 2017             | 2016       |  |
| Revenue                                  | \$3,026      | \$2,717   | \$6,196          | \$5,667    |  |
| Cost of revenue                          | 1,646        | 1,941     | 3,443            | 3,735      |  |
| Gross profit                             | 1,380        | 776       | 2,753            | 1,932      |  |
| Operating expenses:                      |              |           |                  |            |  |
| Research and development                 | 2,319        | 3,683     | 4,746            | 7,130      |  |
| Selling, general and administrative      | 2,614        | 2,591     | 5,028            | 5,284      |  |
| Total operating expenses                 | 4,933        | 6,274     | 9,774            | 12,414     |  |
| Loss from operations                     | (3,553)      | (5,498)   | (7,021)          | (10,482)   |  |
| Interest expense                         | (21)         | (34)      | (82)             | (72)       |  |
| Interest income and other (expense), net | 1            | (15)      | 1                | (22)       |  |
| Loss before income taxes                 | (3,573)      | (5,547)   | (7,102)          | (10,576)   |  |
| Provision for income taxes               | 34           | 27        | 70               | 91         |  |
| Net loss                                 | \$(3,607)    | \$(5,574) | \$(7,172)        | \$(10,667) |  |
| Net loss per share:                      |              |           |                  |            |  |
| Basic                                    | \$(0.05)     | \$(0.08)  | \$(0.10)         | \$(0.17)   |  |
| Diluted                                  | \$(0.05)     | \$(0.08)  | \$(0.10)         | \$(0.17)   |  |
| Weighted average shares:                 |              |           |                  |            |  |
| Basic                                    | 79,799       | 67,415    | 74,327           | 62,893     |  |
| Diluted                                  | 79,799       | 67,415    | 74,327           | 62,893     |  |

Note: Net loss equals to comprehensive loss for the three and six-month periods ended July 2, 2017 and July 3, 2016.

See accompanying Notes to Condensed Unaudited Consolidated Financial Statements.

## **Table of Contents**

# QUICKLOGIC CORPORATION CONDENSED UNAUDITED CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands)

|  | Six Mont<br>July 2,<br>2017 | hs Ended<br>July 3,<br>2016 |
|--|-----------------------------|-----------------------------|
| Cash flows from operating activities:  | ¢ (7.170 )                  | ¢(10,667)                   |
| Net loss   | \$(7,172)                   | \$(10,667)                  |
| Adjustments to reconcile net loss to net cash used in operating activities:<br>Depreciation and amortization | 709                         | 631                         |
| Stock-based compensation   | 665                         | 1,001                       |
| Write-down of inventories  | 104                         | 235                         |
| Write-off of equipment   | 104                         | 312                         |
| Changes in operating assets and liabilities:   | <del></del>                 | 312                         |
| Accounts receivable  | (212)                       | 116                         |
| Inventories  |                             | 325                         |
| Other assets   | (1,409 )<br>265             | 323<br>357                  |
| Trade payables   |                             | (1.016                      |
| Accrued liabilities  | 73                          | (1,816 ) (43 )              |
| Deferred revenue   | 73<br>79                    | (43)                        |
| Other long-term liabilities  |                             | (13)                        |
| Net cash used in operating activities  | ` /                         | (13 ) (9,562 )              |
| Cash flows from investing activities:  | (1,130 )                    | (9,302)                     |
| Capital expenditures for property and equipment  | (48)                        | (1,513)                     |
| Net cash used in investing activities  | . ,                         | (1,513 )<br>(1,513 )        |
| Cash flows from financing activities:  | (40 )                       | (1,313 )                    |
| Payment of capital lease obligations   | (299 )                      | (238)                       |
| Proceeds from line of credit   | 6,000                       | (238 )<br>2,000             |
| Payment of line of credit  | · ·                         |                             |
| Proceeds from issuance of common stock   | 17,304                      | <br>10,447                  |
| Stock issuance costs   |                             | (4.40= )                    |
| Taxes for net issuance of stock awards   |                             | (1,197 ) (103 )             |
| Net cash provided by financing activities  | 15,170                      | 10,909                      |
| Net increase (decrease) in cash and cash equivalents   | 7,364                       | (166)                       |
| Cash and cash equivalents at beginning of period   | 14,870                      | 19,136                      |
| Cash and cash equivalents at obeginning of period  Cash and cash equivalents at end of period                | \$22,234                    | \$18,970                    |
| Cash and Cash equivalents at end of period   | \$22,234                    | φ10,970                     |
| Supplemental schedule of non-cash investing and financing activities:  |                             |                             |
| Capital lease obligation to finance capital expenditures   | \$296                       | \$251                       |
| Purchase of equipment included in accounts payable   | \$208                       | \$8                         |
| 2 stemase of equipment included in accounts payable  | <b>4200</b>                 | 4.5                         |

See accompanying Notes to Condensed Unaudited Consolidated Financial Statements.

#### **Table of Contents**

## QUICKLOGIC CORPORATION NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

Note 1 — The Company and Basis of Presentation

QuickLogic Corporation ("QuickLogic" or "the Company") was founded in 1988 and reincorporated in Delaware in 1999. The Company enables Original Equipment Manufacturers, or OEMs to maximize battery life for highly differentiated, immersive user experiences with Smartphone, Wearable, Hearable, Tablet and Internet-of-Things, or IoT devices. QuickLogic delivers these benefits through industry leading ultra-low power customer programmable System on Chip, or SoC semiconductor solutions, embedded software, and embedded Field Programmable Gate Arrays or eFPGA intellectual property or IP licensing solutions. The Company is a fabless semiconductor provider of comprehensive, flexible sensor processing solutions, ultra-low power display bridges, and ultra-low power FPGAs.

The accompanying interim condensed consolidated financial statements are unaudited. In the opinion of management, these statements have been prepared in accordance with United States generally accepted accounting principles, or U.S. GAAP, and include all adjustments, consisting only of normal recurring adjustments, necessary to provide a fair statement of results for the interim periods presented. The Company recommends that these interim condensed consolidated financial statements be read in conjunction with the Company's Form 10-K for the year ended January 1, 2017, which was filed with the Securities and Exchange Commission, or SEC, on March 9, 2017. Operating results for the six months ended July 2, 2017 are not necessarily indicative of the results that may be expected for the full year.

QuickLogic's fiscal year ends on the Sunday closest to December 31 and the fiscal quarters each end on the Sunday closest to the end of each calendar quarter. QuickLogic's second fiscal quarters for 2017 and for 2016 ended on Sunday, July 2, 2017 and July 3, 2016, respectively.

#### Liquidity

The Company has financed its operations and capital investments through sales of common stock, capital and operating leases, and bank lines of credit. As of July 2, 2017, the Company's principal sources of liquidity consisted of cash and cash equivalents of \$22.2 million and \$6.0 million in credit available at the Company's election under its revolving line of credit with Silicon Valley Bank, which expires on September 25, 2017. The Company has drawn down all of the \$6.0 million in currently available credit under its revolving line of credit.

On September 25, 2015, the Company entered into a Second Amendment to the Third Amended and Restated Loan and Security Agreement with Silicon Valley Bank to extend the line of credit for two years through September 25, 2017. This amendment modifies some of the financial covenants. This line of credit provides for committed loan advances of up to \$6.0 million, subject to increases at the Company's election of up to \$12.0 million. On February 10, 2016, the Company entered into a Third Amendment to the Third Amended and Restated Loan and Security Agreement to further modify the covenants. See Note 5 for a description of the modified covenants. The Company is in compliance with all loan covenants as of the end of the current reporting period.

On March 28, 2017, the Company issued 11.3 million shares of common stock at a price of \$1.50 per share, \$0.001 par value. The Company received net proceeds of approximately \$15.8 million, after deducting underwriting commissions and other offering-related expenses. The Company expects to use the net proceeds for working capital, to accelerate the development of next generation products and for general corporate purposes. The Company may also use a portion of the net proceeds to acquire and/or license technologies and acquire and/or invest in businesses when the opportunity arises; however, the Company currently has no commitments or agreements and are not involved in any negotiations with respect to any such transactions. The shares were offered pursuant to a shelf registration statement filed on December 9, 2016 with the SEC, as amended on March 15, 2017, which was declared effective by

the SEC on March 16, 2017, and as supplemented by a prospectus supplement dated March 23, 2017, which were filed with the SEC pursuant to Rule 424(b) under the Securities Act of 1933, as amended.

The Company currently uses its cash to fund its capital expenditures and operations. Based on past operating performance and current annual operating plans, the Company believes that its existing cash and cash equivalents, together with available financial resources from the revolving line of credit with Silicon Valley Bank, will be sufficient to fund its operations and capital expenditures and provide adequate working capital for the next twelve months from the date the

<u>Table of Contents</u>
QUICKLOGIC CORPORATION
NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)

condensed unaudited consolidated financial statements as of and for the three and six-month periods ended July 2, 2017 are available to be issued.

The Company's liquidity is affected by many factors including, among others: the level of revenue and gross profit as a result of the cyclicality of the semiconductor industry; the conversion of design opportunities into revenue; market acceptance of existing and new products, including solutions based on its Sensor Processing solution platforms; fluctuations in revenue as a result of product end-of-life; fluctuations in revenue as a result of the stage in the product life cycle of its customers' products; costs of securing access to and availability of adequate manufacturing capacity; levels of inventories; wafer purchase commitments; customer credit terms; the amount and timing of research and development expenditures; the timing of new product introductions; production volumes; product quality; sales and marketing efforts; the value and liquidity of its investment portfolio; changes in operating assets and liabilities; the ability to obtain or renew debt financing and to remain in compliance with the terms of existing credit facilities; the ability to raise funds from the sale of equity in the Company; the issuance and exercise of stock options and participation in the Company's employee stock purchase plan; and other factors related to the uncertainties of the industry and global economics.

Over the longer term, the Company anticipates that the generation of sales from its new product offerings, existing cash and cash equivalents, together with financial resources from its revolving line of credit with Silicon Valley Bank, assuming renewal of the line of credit or the Company entering into a new debt agreement with an alternative lender prior to the expiration of this existing revolving line of credit in September 2017, and its ability to raise additional capital in the public capital markets will be sufficient to satisfy its operations and capital expenditures. However, the Company cannot provide any assurance that it will be able to raise additional capital, if required, or that such capital will be available on terms acceptable to the Company. The inability of the Company to generate sufficient sales from its new product offerings and/or raise additional capital if needed could have a material adverse effect on the Company's operations and financial condition, including its ability to maintain compliance with its lender's financial covenants.

## Principles of Consolidation

The consolidated financial statements include the accounts of QuickLogic and its whollyowned subsidiaries. All intercompany accounts and transactions have been eliminated.

#### Foreign Currency

The functional currency of the Company's non-U.S. operations is the U.S. dollar. Accordingly, all monetary assets and liabilities of these foreign operations are translated into U.S. dollars at current period-end exchange rates and non-monetary assets and related elements of expense are translated using historical exchange rates. Income and expense elements are translated to U.S. dollars using the average exchange rates in effect during the period. Gains and losses from the foreign currency transactions of these subsidiaries are recorded as interest income and other expense, net in the condensed unaudited consolidated statements of operations.

#### Uses of Estimates

The preparation of these consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities and the reported amounts of revenue and expenses during the period. Actual results could differ materially from those estimates, particularly in relation to revenue recognition, the allowance for doubtful accounts,

sales returns, valuation of investments, valuation of long-lived assets including mask sets, valuation of inventories including identification of excess quantities, market value and obsolescence, measurement of stock-based compensation awards, accounting for income taxes and estimating accrued liabilities.

#### Concentration of Risk

The Company's accounts receivable are denominated in U.S. dollars and are derived primarily from sales to customers located in North America, Asia Pacific, and Europe. The Company performs ongoing credit evaluations of its customers and generally does not require collateral. See Note 11 for information regarding concentrations associated with accounts receivable.

<u>Table of Contents</u>
QUICKLOGIC CORPORATION
NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)

For the three and six months ended July 2, 2017, the Company generated 21% and 22% of its total revenue from shipments to Samsung Electronics Co., Ltd. ("Samsung"). See Note 11 for information regarding concentrations associated with customers and distributors.

Note 2 — Significant Accounting Policies

During the six months ended July 2, 2017, there were no changes in the Company's significant accounting policies from its disclosure in the Annual Report on Form 10-K for the year ended January 1, 2017. For a discussion of the significant accounting policies, please see the Annual Report on Form 10-K for the fiscal year ended January 1, 2017, filed with the SEC on March 9, 2017. In the first quarter of 2017, the Company started recognizing revenue from licensing eFPGA Intellectual Property, or IP. Following is the Company's revenue recognition policy for IP licensing.

The Company accounts for its IP license revenues and related services in accordance with Financial Accounting Standard Board or FASB Accounting Standards Codification or ASC No. 985-605, Software Revenue Recognition. Revenues are recognized when persuasive evidence of an arrangement exists and no further obligation exists, delivery has occurred, the license fee is fixed or determinable, and collection is reasonably assured. A license may be perpetual or time limited in its application. The Company's IP license agreement contains multiple elements including post-contract customer support. For multiple element arrangements involving software and other software-related deliverables, vendor-specific objective evidence of fair value ("VSOE") must exist to allocate the total fee among all delivered and non-essential undelivered elements of the arrangement. If undelivered elements of the arrangement are essential to the functionality of the product, revenue is deferred until the essential elements are delivered. If VSOE does not exist for one or more non-essential undelivered elements, revenue is deferred until such evidence exists for the undelivered elements, or until all elements are delivered, whichever is earlier. VSOE of each element is based on historical evidence of stand-alone sales of these elements to third parties including substantive renewal rate as stated in the agreement. When VSOE does not exist for undelivered items, the entire arrangement fee is recognized ratably over the performance period.

As the IP license agreement entered into during the quarter ended April 2, 2017 is the first such revenue agreement, no VSOE exists for any of the elements. Accordingly, the Company is recognizing revenue associated with this contract ratably over the performance period.

**New Accounting Pronouncements** 

Recently adopted accounting pronouncements:

In July 2015, the FASB issued ASU No. 2015-11, Inventory (Topic 330): Simplifying the measurement of Inventory, which amends the accounting guidance on the valuation of inventory. The guidance requires an entity to measure in scope inventory at the lower of cost and net realizable value. Net realizable value is the estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. The amendment applies to inventory valued at first-in, first-out or average cost. This guidance is effective for reporting periods beginning after December 15, 2016, including interim periods within those fiscal years. The Company adopted this guidance in the first quarter of 2017 prospectively with no material effect on the consolidated financial statements.

Recently issued accounting pronouncements not yet adopted:

In May 2014, the FASB issued ASU No. 2014-09, Revenue from Contracts with Customers (Topic 606), which supersedes nearly all existing revenue recognition guidance under U.S. GAAP. The core principle of ASU 2014-09 is to recognize revenues when promised goods or services are transferred to customers in an amount that reflects the consideration to which an entity expects to be entitled for those goods or services. ASU 2014-09 defines a five-step process to achieve this core principle and, in doing so, more judgment and estimates may be required within the revenue recognition process than are required under existing GAAP. In July 2015, the FASB approved a one-year delay in the effective date by issuing ASU 2015-09, Revenue from Contracts with customers. ASU 2014-09 is effective for annual reporting periods beginning after December 15, 2017, including interim reporting periods within that reporting period. The Company is currently evaluating the impact of the adoption of ASU 2014-09 on its consolidated financial statements.

In February 2016, the FASB issued ASU No. 2016-02, Leases. The new standard establishes a right-of-use ("ROU") model that requires a lessee to record a ROU asset and a lease liability on the balance sheet for all leases with terms longer than 12 months. Leases will be classified as either finance or operating, with classification affecting the pattern of expense

Table of Contents
QUICKLOGIC CORPORATION
NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)

recognition in the income statement. The new standard is effective for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. A modified retrospective transition approach is required for lessees for capital and operating leases existing at, or entered into after, the beginning of the earliest comparative period presented in the financial statements, with certain practical expedients available. The Company is currently evaluating the impact of our pending adoption of the new standard on the consolidated financial statements.

In March 2016, the FASB issued ASU No. 2016-08, Revenue from contracts with customers (Topic 606): Principal versus Agent Considerations Reporting Revenue Gross versus Net. The amendments are intended to improve the operability and understandability of the implementation guidance on principal versus agent considerations by amending certain existing illustrative examples and adding additional illustrative examples to assist in the application of the guidance. The effective date and transition of these amendments is the same as the effective date and transition of ASU 2014-09. Public entities should apply the amendments in ASU 2014-09 for annual reporting periods beginning after December 15, 2017, including interim reporting periods therein (i.e., January 1, 2018, for a calendar year entity). Private entities must apply the amendments one year later. The Company is currently evaluating the impact of our pending adoption of the new standard on the consolidated financial statements.

In May 2016, the FASB issued ASU No. 2016-12, Revenue from contracts with customers (Topic 606): Narrow Scope Improvements and Practical Expedients. The amendments among other things: (1) clarify the object of the collectability criterion for applying paragraph 606-10-25-7; (2) permit an entity to exclude amounts collected from customers for all sales (and other similar) taxes from transaction price; (3) specify that the measurement date for noncash consideration is contract inception; (4) provide a practical expedient that permits an entity to reflect the aggregate effect of all modifications that occur before the beginning of the earliest period presented when identifying the satisfied and unsatisfied performance obligations, determining the transaction price, and allocating the transaction price to the satisfied and unsatisfied performance obligations; (5) clarify that a completed contract for purposes of transition is a contract for which all (or substantially all) of the revenue was recognized under legacy GAAP before the date of initial application, and (6) clarify that an entity that retrospectively applies the guidance in Topic 606 to each prior period reporting is not required to disclose the effect of the accounting change for the period of adoption. This amendment is effective for public entities for annual reports beginning after December 15, 2017, including interim periods therein. The Company is currently evaluating the impact of our pending adoption of the new standard on the consolidated financial statements.

In August 2016, the FASB issued ASU No. 2016-15, Statement of Cash Flows (Topic 230): Classification of Certain Cash Receipts and Cash Payments. This update clarifies how certain cash receipts and cash payments are presented and classified in the statement of cash flows. This ASU is effective for public business entities for fiscal years beginning after December 15, 2017, and for interim periods therein with early adoption permitted and must be applied retrospectively to all periods presented. The Company is currently evaluating the impact of our pending adoption of the new standard on the consolidated financial statements.

In October 2016, the FASB issued ASU No. 2016-16, Income Taxes (Topic 740): Intra-Entity transfers of assets other than inventory. This update removes the requirement under which the income tax consequences of intra-entity transfers are deferred until the assets are ultimately sold to an outside party, except for transfers of inventory. The tax consequences of such transfers would be recognized in tax expense when the transfers occur. The standard is effective for annual reporting periods beginning after December 15, 2017, and interim periods within those annual periods. Early adoption is permitted. The Company is currently evaluating the impact of adopting this guidance on the consolidated financial statements.

In May 2017, the FASB issued ASU No. 2017-09, Compensation-Stock Compensation (Topic 718). ASU No. 2017-09 provides clarification on when modification accounting should be used for changes to the terms or conditions of a share-based payment award. This ASU does not change the accounting for modifications but clarifies that modification accounting guidance should only be applied if there is a change to the value, vesting conditions or award classification and would not be required if the changes are considered non-substantive. The amendments of this ASU are effective for reporting periods beginning after December 15, 2017, with early adoption permitted. The Company is currently evaluating the impact of adopting this guidance on the consolidated financial statements.

Other new accounting pronouncements are disclosed on the Annual Report on Form 10-K for the fiscal year ended January 1, 2017 filed with the SEC on March 9, 2017.

Table of Contents
QUICKLOGIC CORPORATION
NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)

Note 3 — Net Loss Per Share

Basic loss per share is computed by dividing net loss available to common stockholders by the weighted average number of common shares outstanding during the period. Diluted net loss per share was computed using the weighted average number of common shares outstanding during the period plus potentially dilutive common shares outstanding during the period under the treasury stock method. In computing diluted net loss per share, the weighted average stock price for the period is used in determining the number of shares assumed to be purchased from the exercise of stock options and warrants.

For the three and six month periods ended July 2, 2017 and July 3, 2016, 6.9 million and 7.3 million of common shares associated with equity awards and the estimated number of shares to be purchased under the current offering period of the 2009 Employee Stock Purchase Plan were outstanding, respectively. These shares were not included in the computation of diluted net loss per share as they were considered anti-dilutive due to net loss the Company experienced during these periods. Warrants issued in conjunction with the June 2012 financing to purchase up to 2.3 million shares of common stock expired in June 2017.

## **Table of Contents**

11

## QUICKLOGIC CORPORATION

NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)

## Note 4 — Balance Sheet Components

The following provides details relating to certain balance sheet line items as of July 2, 2017, and January 1, 2017:

|  | As of<br>July 2,<br>2017<br>(in thousa | January 1,<br>2017<br>nds) |
|--|--|----------------------------|
| Inventories:                                   |  |                            |
| Work-in-process                                | \$2,354                                | \$1,538                    |
| Finished goods                                 | 968                                    | 479                        |
|  | \$3,322                                | \$2,017                    |
| Other current assets:                          |  |                            |
| Prepaid expenses                               | \$743                                  | \$960                      |
| Other  | 125                                    | 163                        |
|  | \$868                                  | \$1,123                    |
| Property and equipment:                        |  |                            |
| Equipment                                      | \$11,602                               | \$11,524                   |
| Software                                       | 708                                    | 2,624                      |
| Furniture and fixtures                         | 45                                     | 41                         |
| Leasehold improvements                         | 2,772                                  | 708                        |
| •  | 15,127                                 | 14,897                     |
| Accumulated depreciation and amortization      | (12,598)                               | (12,132)                   |
| •  | \$2,529                                |                            |
| Accrued liabilities: Employee related accruals | \$1,252                                | \$1,222                    |
| Other  | 396                                    | 358                        |
|  | \$1,648                                | \$1,580                    |
|  |  |                            |

#### **Table of Contents**

**OUICKLOGIC CORPORATION** 

NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)

Note 5 — Financing Obligations

The following provides details relating to the Company's financing obligations as of July 2, 2017 and January 1, 2017:

As of

July 2, January 1, 2017 2017

(in thousands)

Debt and capital lease obligations:

Revolving line of credit \$6,000 \$6,000 Capital leases 296 209 6,296 6,209

Current portion of debt and capital lease obligations (6,167) (6,209)

Long-term portion of debt and capital lease obligations \$129 \$—

#### Capital Leases

In May 2017, the Company leased design software under a three-year capital lease at an imputed interest rate of 5.48% per annum. Terms of the agreement require the Company to make annual payments of approximately \$92,000 through May 2019, for a total of \$276,000. As of July 2, 2017, \$170,000 was outstanding under the capital lease, \$83,000 of which was classified as a current liability.

In February 2017, the Company leased design software under a three-year capital lease at an imputed interest rate of 5.57% per annum. Terms of the agreement require the Company to make annual payments of approximately \$44,300 through February 2019, for a total of \$132,800. As of July 2, 2017, \$82,000 was outstanding under the capital lease, \$40,000 of which was classified as a current liability.

In December 2015, the Company leased design software under a two-year capital lease at an imputed interest rate of 4.88% per annum. Terms of the agreement require the Company to make quarterly payments of approximately \$22,750 through November 2017, for a total of \$182,000. As of July 2, 2017, \$45,000 was outstanding under the capital lease, all of which was classified as a current liability.

In July 2015, the Company leased design software under a three-year capital lease at an imputed interest rate of 4.91% per annum. Terms of the agreement require the Company to make annual payments of approximately \$67,300 through July 2017, for a total of \$202,000. The lease was fully paid off as of July 2, 2017.

In July 2014, the Company leased design software under a 41-month capital lease at an imputed interest rate of 3.15% per annum. Terms of the agreement required the Company to make payments of principal and interest of \$42,000 in August 2014, \$16,000 in December 2014, \$58,000 in January 2016 and \$58,000 in January 2017. The total payments for the lease were \$174,000. The lease was fully paid off in January 2017.

In May 2014, the Company leased design software under a three-year capital lease at an imputed interest rate of 4.8% per annum. Terms of the agreement require the Company to make annual payments of approximately \$84,000 through May 2016, for a total of \$252,000. As of July 2, 2017, there was no balance outstanding.

Note 6 — Fair Value Measurements

The following table presents the Company's financial assets that are measured at fair value on a recurring basis as of July 2, 2017 and January 1, 2017, consistent with the fair value hierarchy provisions of the authoritative guidance (in thousands):

#### **Table of Contents**

#### **OUICKLOGIC CORPORATION**

NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)

Assets:

Money market funds (1) \$21,576 \$6,655 \$14,921 \$ —\$14,692 \$1,338 \$13,354 \$ — Total assets \$21,576 \$6,655 \$14,921 \$ —\$14,692 \$1,338 \$13,354 \$ —

Note 7 - Stockholders' Equity

#### Common Stock and Preferred Stock

As of July 2, 2017, the Company is authorized to issue 200 million shares of common stock and has 10 million shares of authorized but unissued shares of preferred stock. Without any further vote or action by the Company's stockholders, the Board of Directors has the authority to determine the powers, preferences, rights, qualifications, limitations or restrictions granted to or imposed upon any wholly unissued shares of undesignated preferred stock.

On April 26, 2017, the Company filed an Amended and Restated Certificate of Incorporation with the Secretary of State of the State of Delaware to increase the number of authorized shares of common stock from one hundred million (100,000,000) to two hundred million (200,000,000). The proposal for the amendment was approved by the Company's stockholders at its 2017 Annual Meeting of Stockholders held on April 26, 2017.

#### Issuance of Common Stock and Warrants

On December 6, 2016, the Company filed a shelf registration statement on Form S-3, as amended on March 15, 2017, under which the Company may, from time to time, sell securities in one or more offerings up to a total dollar amount of \$40.0 million. The Company's shelf registration statement was declared effective on March 16, 2017.

Under the shelf registration, in March 2017, the Company issued an aggregate of 11.3 million shares of common stock, \$0.001 par value, in an underwritten public offering at a price of \$1.50 per share. The Company received net proceeds from this offering of approximately \$15.8 million, net of underwriter's commission and other offering expenses.

In March 2016, the Company issued an aggregate of 10.0 million shares of common stock, \$0.001 par value, in an underwritten public offering at a price of \$1.00 per share under the shelf registration that was effective on August 30, 2013 and expired on August 30, 2016. The Company received net proceeds from the offering of approximately \$8.8 million, net of underwriter's commission and other offering expenses.

The Company previously issued 2.3 million warrants exercisable for the Company's stock with a strike price of \$2.98 in conjunction with a June 2012 financing. These warrants expired in June 2017.

Note 8 — Employee Stock Plans

2009 Stock Plan

Money market funds are presented as a part of cash and cash equivalents on the accompanying consolidated balance sheets as of July 2, 2017 and January 1, 2017.

The 2009 Stock Plan, or the 2009 Plan, was amended and restated by the Board of Directors in January 2015 and in February 2017 and approved by the Company's stockholders on April 23, 2015 and on April 26, 2017 to, among other things, reserved an additional 2.5 million and 1.5 million shares of common stock, respectively, for issuance under the 2009 Plan. As of July 2, 2017, approximately 11.7 million shares were reserved for issuance under the 2009 Plan.

#### Employee Stock Purchase Plan

The 2009 Employee Stock Purchase Plan, or the 2009 ESPP, was adopted in March 2009. The 2009 ESPP was amended by the Board of Directors in January 2015 and in February 2017, and was approved by the Company's stockholders on April 23, 2015 and April 26, 2017 to reserve an additional 1.0 million and 1.5 million shares of common stock, respectively,

#### **Table of Contents**

#### **OUICKLOGIC CORPORATION**

NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)

for issuance under the 2009 ESPP. As of July 2, 2017, approximately 4.8 million shares were reserved for issuance under the 2009 ESPP.

#### Note 9 — Stock-Based Compensation

The stock-based compensation expense included in the Company's consolidated financial statements for the three and six months ended July 2, 2017 and July 3, 2016 was as follows (in thousands):

|                                     | Three Mont | hs        | Six Months<br>Ended |         |  |
|-------------------------------------|------------|-----------|---------------------|---------|--|
|                                     | July 2     | 2,July 3, | July 2,July 3,      |         |  |
|                                     | 2017       | 2016      | 2017                | 2016    |  |
| Cost of revenue                     | \$20       | \$ 47     | \$53                | \$85    |  |
| Research and development            | 134        | 175       | 273                 | 466     |  |
| Selling, general and administrative | 193        | 217       | 339                 | 450     |  |
| Total costs and expenses            | \$347      | \$ 439    | \$665               | \$1,001 |  |

No stock-based compensation was capitalized during any period presented above.

No stock options were granted in the first six months of 2017 and 2016. As of July 2, 2017 and July 3, 2016, the fair value of unvested stock options, net of expected forfeitures, was approximately \$361,000 and \$305,000, respectively. The remaining unrecognized stock-based compensation expense is expected to be recognized over a weighted average period of 2.72 years.

#### **Stock-Based Compensation Award Activity**

The following table summarizes the activity in the shares available for grant under the 2009 Plan during the six months ended July 2, 2017:

Shares
Available for Grant
(in thousands)

Balance at January 1, 2017 2,632

Authorized 1,500
Options forfeited or expired 117

RSUs granted (378 )

RSUs forfeited or expired 107

Balance at July 2, 2017 3,978

#### **Stock Options**

The following table summarizes stock options outstanding and stock option activity under the 2009 Plan, and the related weighted average exercise price, for the first six months of 2017:

## <u>Table of Contents</u> QUICKLOGIC CORPORATION

NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)

|   | Number of<br>Shares |     | Number of Average Shares Exercise A |            | Weighted<br>Average<br>Remaining Term |          | ggregate<br>trinsic<br>alue |
|---|---------------------|-----|-------------------------------------|------------|---------------------------------------|----------|-----------------------------|
|   | (in thousan         | ds) |                                     | (in years) | (ir                                   | ousands) |                             |
| Balance outstanding at January 1, 2017      | 4,979               |     | \$ 2.35                             |            |                                       |          |                             |
| Forfeited or expired                        | (117                | )   | \$ 2.96                             |            |                                       |          |                             |
| Exercised                                   | (53                 | )   | 1.31                                |            |                                       |          |                             |
| Balance outstanding at July 2, 2017         | 4,809               |     | \$ 2.35                             | 3.64       | \$                                    | 656      |                             |
| Exercisable at July 2, 2017                 | 3,968               |     | \$ 2.61                             | 2.52       | \$                                    | 216      |                             |
| Vested and expected to vest at July 2, 2017 | 4,636               |     | \$ 2.39                             | 3.44       | \$                                    | 560      |                             |

The aggregate intrinsic value in the table above represents the total pretax intrinsic value, based on the Company's closing stock price of \$1.46 as of the end of the Company's current reporting period, which would have been received by the option holders had all option holders exercised their options as of that date.

The total intrinsic value of options exercised during the first six months of 2017 and 2016 was \$97,000 and \$0, respectively. Total cash received from employees as a result of employee stock option exercises during the first six months of 2017 and 2016 was approximately \$70,000 and \$0, respectively. The Company settles employee stock option exercises with newly issued common shares. In connection with these exercises, there was no tax benefit realized by the Company due to the Company's current loss position. Total stock-based compensation related to stock options was \$63,000 and \$125,000 for the three and six months ended July 2, 2017, respectively.

#### Restricted Stock Units and Performance-based Restricted Stock Units

The Company began issuing RSUs and PRSUs in the third quarter of 2007. RSUs entitle the holder to receive, at no cost, one common share for each RSU as it vests. In general, the Company's policy is to withhold shares in settlement of employee tax withholding obligations upon the vesting of RSUs. The stock-based compensation related to RSUs and PRSUs was \$284,000 and \$0 for the three months and \$473,000 and \$0 for six months ended July 2, 2017, respectively. As of July 2, 2017 and July, 3, 2016, there was \$1.2 million and \$1.6 million, respectively, in unrecognized compensation expense related to RSUs and PRSUs. The remaining unrecognized stock-based compensation expense is expected to be recorded over a weighted average period of 2.23 years.

A summary of activity for the Company's RSUs and PRSUs for the six months ended July 2, 2017 and information regarding RSUs and PRSUs outstanding and expected to vest as of July 2, 2017 is as follows:

|                              |                                    | SUs Outstanding<br>Weighted Average |  |  |  |  |
|------------------------------|------------------------------------|-------------------------------------|--|--|--|--|
|                              | Number of <b>Sharets</b> Date Fair |                                     |  |  |  |  |
|                              | Value                              |                                     |  |  |  |  |
|                              | (in thousand                       | (s)                                 |  |  |  |  |
| Nonvested at January 1, 2017 | 1,370                              | \$ 1.68                             |  |  |  |  |
| Granted                      | 378                                | 1.57                                |  |  |  |  |
| Vested                       | (283)                              | 1.31                                |  |  |  |  |
| Forfeited                    | (107) -                            |                                     |  |  |  |  |
| Nonvested at July 2, 2017    | 1,358                              | \$ 1.72                             |  |  |  |  |

## Employee Stock Purchase Plan

The weighted average estimated fair value, as defined by the amended authoritative guidance, of rights issued pursuant to the Company's 2009 ESPP during the second quarters of 2017 and 2016 was \$0.41 and \$0.31 per right, respectively.

As of July 2, 2017, 1.8 million shares remained available for issuance under the 2009 ESPP. For the three and six months ended July 2, 2017, the Company recorded stock-based compensation expense related to the 2009 ESPP of \$0 and \$67,000, respectively.

#### **Table of Contents**

**OUICKLOGIC CORPORATION** 

NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)

The fair value of rights issued pursuant to the Company's 2009 ESPP was estimated on the commencement date of each offering period using the following weighted average assumptions:

|                         | Three M | onths   | Six Months |         |  |  |
|-------------------------|---------|---------|------------|---------|--|--|
|                         | Ended   |         | Ended      |         |  |  |
|                         | July 2, | July 3, | July 2,    | July 3, |  |  |
|                         | 2017    | 2016    | 2017       | 2016    |  |  |
| Expected term (months)  | 6.00    | 6.08    | 6.00       | 6.08    |  |  |
| Risk-free interest rate | 1.02 %  | 0.40 %  | 1.02 %     | 1.04 %  |  |  |
| Volatility              | 49.71%  | 54.31%  | 49.71%     | 61.06%  |  |  |
| Dividend yield          | _       | _       | _          |         |  |  |

As of July 2, 2017, the unrecognized stock-based compensation expense relating to the Company's 2009 ESPP was \$59,000 and is expected to be recognized over a weighted average period of approximately 4.5 months.

Note 10 — Income Taxes

In the second quarters of 2017 and 2016, the Company recorded a net income tax expense of \$34,000 and \$27,000, respectively. For the six months ended July 2, 2017 and July 3, 2016, the Company recorded net income tax expense of \$70,000 and \$91,000, respectively. The income tax expense for the three and six months ended July 2, 2017 and July 3, 2016 relates to income taxes from the Company's foreign operations.

Based on the available objective evidence, management believes it is more likely than not that the Company's US domestic net deferred tax assets will not be fully realizable. Accordingly, the Company has provided a full valuation allowance against the associated deferred tax assets. The Company will continue to assess the realizability of the deferred tax assets in future periods.

Note 11 — Information Concerning Product Lines, Geographic Information and Revenue Concentration

The Company identifies its business segment based on business activities, management responsibility and geographic location. For all periods presented, the Company operated in a single reportable business segment.

The following is a breakdown of revenue by product line (in thousands):

|                              | Three N         | Months  | Six Months |         |  |
|------------------------------|-----------------|---------|------------|---------|--|
|                              | Ended           |         | Ended      |         |  |
|                              | July 2, July 3, |         | July 2,    | July 3, |  |
|                              | 2017            | 2016    | 2017       | 2016    |  |
| Revenue by product line (1): |                 |         |            |         |  |
| New products                 | \$1,491         | \$1,197 | \$3,403    | \$2,689 |  |
| Mature products              | 1,535           | 1,520   | 2,793      | 2,978   |  |

\$3,026 \$2,717 \$6,196 \$5,667

Total revenue

<sup>(1)</sup> For all periods presented: New products include all products manufactured on 180 nanometer or smaller semiconductor processes. Mature products include all products produced on semiconductor processes larger than 180

nanometers. eFPGA IP license revenue is also included in new product revenue.

#### **Table of Contents**

#### **OUICKLOGIC CORPORATION**

NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)

The following is a breakdown of revenue by shipment destination (in thousands):

Three Months Six Months
Ended Ended
July 2, July 3, July 2, July 3,
2017 2016 2017 2016

Revenue by geography:

Asia Pacific (1) \$1,676 \$1,779 \$3,409 \$3,506 North America (2) 1,090 638 2,223 1,457 Europe 260 300 564 704 Total revenue \$3,026 \$2,717 \$6,196 \$5,667

\_\_\_\_\_

The following distributors and customers accounted for 10% or more of the Company's revenue for the periods presented:

Three Months Ended
July 2July 3, July 2July 3, 2017 2016
Distributor "A" 33% 31% 32% 30%
Customer "B" 15% 17% 12% 18%
Customer "G" 21% 31% 22% 33%

The following distributors and customers accounted for 10% or more of the Company's accounts receivable as of the dates presented:

July 2, January 1, 2017 2017 Distributor "A" 41 % 32 % Distributor "G" \* % 11 Distributor "H" 12 % 13 % Distributor "I" \* 15 % Customer "G" 28 % Customer "I" \* 12 %

Asia Pacific includes revenue from South Korea of \$578,000, or 19% of total revenue, and \$875,000, or 32% of total revenue, for the quarters ended July 2, 2017 and July 3, 2016, respectively. For the six months ended July 2, 2017 and July 3, 2016, revenue from South Korea was \$1.1 million, or 18% of total revenue, and \$2.0 million, or 35%, respectively.

<sup>(2)</sup> North America includes revenue from the United States of \$1.0 million, or 34% of total revenue, and \$604,000, or 22%, for the quarters ended July 2, 2017 and July 3, 2016, respectively. For the six months ended July 2, 2017 and July 3, 2016, revenue from the United States was \$2.1 million, or 35% of total revenue, and \$1.4 million, or 25%, respectively.

\*Represents less than 10% of accounts receivable as of the date presented.

As of July 2, 2017, less than 10% of the Company's long-lived assets, including property and equipment and other assets, were located outside the United States.

Note 12 — Commitments and Contingencies

#### Commitments

The Company's manufacturing suppliers require us to forecast wafer starts several months in advance. The Company is required to take delivery of and pay for a portion of forecasted wafer volume. As of July 2, 2017, and January 1, 2017, the

## <u>Table of Contents</u> QUICKLOGIC CORPORATION NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)

Company had \$1.0 million and \$1.6 million, respectively, of outstanding commitments for the purchase of wafer and finished goods inventory.

The Company has obligations with certain suppliers for the purchase of other goods and services entered into in the ordinary course of business. As of July 2, 2017, total outstanding purchase obligations for other goods and services were \$693,000, all of which are due within the next twelve months, except for \$26,000 relating to capital lease maintenance commitment.

The Company leases its primary facility under a non-cancelable operating lease that expires at the end of 2018. In addition, the Company rents development facilities in India as well as sales offices in Europe and Asia. Total rent expense for the three months ended July 2, 2017 and July 3, 2016 was approximately \$210,000 and \$206,000, respectively. Total rent expense for the first six months of 2017 and 2016 was \$421,000 and \$404,000, respectively.

#### Note 13 — Litigation

From time to time, the Company may become involved in legal actions arising in the ordinary course of business including, but not limited to, intellectual property infringement and collection matters. It cannot be assured that any such third party assertions will be resolved: (i) without costly litigation; (ii) in a manner that is not adverse to the Company's financial position, results of operations or cash flows; or (iii) without requiring royalty or other payments which may adversely impact gross profit.

#### **Table of Contents**

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

#### Forward-Looking Statements

The following Management's Discussion and Analysis of Financial Condition and Results of Operations, as well as information contained in "Risk Factors" in Part II, Item 1A and elsewhere in this Quarterly Report on Form 10-Q, contain "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. We intend that these forward-looking statements be subject to the safe harbor created by those provisions. Forward-looking statements are generally written in the future tense and/or are preceded by words such as "will," "may," "should," "forecast," "could," "expect," "suggest," "believe," "antic "intend," "plan," "future," "potential," "target," "seek," "continue," "if" or other similar words. Forward-looking statements include statements regarding our strategies as well as (1) our revenue levels, including the commercial success of our solutions and new products, (2) the conversion of our design opportunities into revenue, (3) our liquidity, (4) our gross profit and breakeven revenue level and factors that affect gross profit and the break-even revenue level, (5) our level of operating expenses, (6) our research and development efforts, (7) our partners and suppliers, (8) industry and market trends, (9) our manufacturing and product development strategies and (10) our competitive position.

The following discussion should be read in conjunction with the attached condensed unaudited consolidated financial statements and notes thereto, and with our condensed audited consolidated financial statements and notes thereto for the fiscal year ended January 1, 2017, found in our Annual Report on Form 10-K filed with the Securities and Exchange Commission, or SEC, on March 9, 2017. Although we believe that the assumptions underlying the forward-looking statements contained in this Quarterly Report are reasonable, any of the assumptions could be inaccurate, and therefore there can be no assurance that such statements will be accurate. The risks, uncertainties and assumptions referred to above that could cause our results to differ materially from the results expressed or implied by such forward-looking statements include, but are not limited to, those discussed under the heading "Risk Factors" in Part II, Item 1A hereto and the risks, uncertainties and assumptions discussed from time to time in our other public filings and public announcements. All forward-looking statements included in this document are based on information available to us as of the date hereof. In light of the significant uncertainties inherent in the forward-looking statements included herein, the inclusion of such information should not be regarded as a representation by us or any other person that the results or conditions described in such statements or our objectives and plans will be achieved. Furthermore, past performance in operations and share price is not necessarily indicative of future performance. We disclaim any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise that may arise after the date of this Quarterly Report on Form 10-Q.

#### Overview

We enable OEMs to maximize battery life for highly differentiated, immersive user experiences with Smartphone, Wearable, Hearable, Tablet and IoT devices. We deliver these benefits through industry leading ultra-low power customer programmable SoC semiconductor solutions, embedded software, and algorithm solutions for always-on voice and sensor processing, and enhanced visual experiences. In addition to delivering our own semiconductor solutions, we have an IP business that licenses our eFPGA technology for use in other semiconductor companies SoCs.

We are also a fabless semiconductor company that designs, markets, and supports primarily silicon solutions, as well as FPGAs, software drivers, associated design software and programming hardware, and eFPGA IP called ArcticPro. Our solutions are created from our new silicon platforms including our EOS<sup>TM</sup>, ArcticLink® III, PolarPro®3, PolarPro II, PolarPro, and Eclipse II products (which together comprise our new product category). Our mature products include primarily pASIC®3 and QuickRAM® as well as programming hardware and design software.

Our semiconductor solutions typically fall into one of three categories: Sensor Processing, Display and Visual Enhancement, and Smart Connectivity. Our solutions include a unique combination of our silicon platforms, IP, custom logic, software drivers, and in some cases, firmware, and application software. All of our silicon platforms are standard devices and must be programmed to be effective in a system. Our IPs range from those that enable always-on context-aware sensor applications, such as our FFE, and our Sensor Manager and Communications Manager technologies, to IP that (i) improves multimedia content, such as our VEE technology, and DPO; and (ii) implements commonly used mobile system interfaces, such as LVDS, MIPI, and SDIO. We provide complete solutions by first architecting the solution jointly with our customer's or ecosystem partner's engineering group, selecting the appropriate solution platform and IPs, providing custom logic, integrating the logic, programming the device with the IPs and/or firmware, providing software drivers or application software required for the customer's application, and supporting the customer on-site during integration, verification and testing.

#### **Table of Contents**

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations — (Continued)

We also work with mobile processor manufacturers, sensor manufacturers, and/or voice recognition, sensor fusion and context awareness algorithm developers in the development of reference designs, QVLs, or "Catalog" solutions. Through reference designs that incorporate our solutions, we believe mobile processor manufacturers, sensor manufacturers, and sensor algorithm companies can expand the served available market for their respective products. Furthermore, should a solution development for a processor manufacturer or sensor and/or sensor algorithm company be applicable to a set of common OEMs or ODMs, we can amortize our R&D investment over that set of OEMs/ODMs. We call this type of solution a Catalog solution and we are placing a greater emphasis on developing and marketing these types of solutions.

In order to grow our revenue from its current level, we depend upon increased revenue from our new products, including existing new product platforms, eFPGA IP and platforms currently in development. We expect our business growth to be driven by silicon solutions and eFPGA IP and therefore our solutions revenue growth needs to be strong enough to enable us to sustain profitability while we continue to invest in the development, sales and marketing of our new solution platforms and IPs. The gross margin associated with our solutions is generally lower than the gross margin of our FPGA products, which is primarily due to the price sensitive nature of the higher volume mobile consumer opportunities that we are pursuing with our solutions. The gross margin from our eFPGA IP licensing is generally higher than the gross margins of our semiconductor devices due to the nature of IP having a lower cost of sales. We started recognizing revenue from eFPGA IP licensing from the first quarter of 2017.

We continue to seek to expand our revenue, including pursuing high-volume sales opportunities in our target market segments, by providing solutions incorporating our intellectual property, or industry standard interfaces. Our industry is characterized by intense price competition and by lower margins as order volumes increase. While winning large volume sales opportunities will increase our revenue, we believe these opportunities may decrease our gross profit as a percentage of revenue.

During the second quarter of 2017, we generated total revenue of \$3.0 million. This represents a decrease of 5% from the prior quarter and an increase of 11% from the second quarter of 2016. Our new product revenue was \$1.5 million, a decrease of 22% from the prior quarter and an increase of 25% from the second quarter of 2016. The sequential decrease was primarily due to lower shipments of ArcticLink III and Eclipse II products and the year over year increase was primarily due to new eFPGA IP license revenue. We anticipate new product revenue generated from our display bridge solution and smart connectivity solutions will continue to fluctuate depending on the demand in the Android tablet market.

For the second quarter of 2017, revenue generated from Samsung accounted for 43% of our new product revenue and 21% of our total revenue compared to 37% and 22%, respectively, for the first quarter of 2017. During the second quarter of 2017, we shipped new products into the tablet, smartphone and mobile enterprise markets. Our mature product revenue was \$1.5 million, an increase of 22% from the prior quarter and 1% from the second quarter of 2016. We expect our mature product revenue to continue to fluctuate over time.

We devote substantially all of our development, sales and marketing efforts to our new sensor processing solutions using our EOS<sup>TM</sup> S3 platforms, derivative products based on software-driven features, development of additional new products and solution platforms, and to our new eFPGA IP licensing initiative. Overall, we reported a net loss of \$3.6 million for the second quarter of 2017 compared to a net loss of \$5.6 million for the second quarter of 2016. The decrease in loss was primarily due to strategic re-alignment measures we initiated in the second half of 2016 through the second quarter of 2017 and the improved gross margins due to better product mix, which includes new IP license revenue.

#### **Critical Accounting Estimates**

The methods, estimates and judgments we use in applying our most critical accounting policies have a significant impact on the results we report in our consolidated financial statements. The SEC has defined critical accounting policies as those that are most important to the portrayal of our financial condition and results of operations and require us to make difficult and subjective judgments, often as a result of the need to make estimates of matters that are inherently uncertain. Based on this definition, our critical policies include revenue recognition, valuation of inventories, including identification of excess quantities and product obsolescence, valuation of investments, valuation of long-lived assets, measurement of stock-based compensation and estimation of accrued liabilities. We believe that we apply judgments and estimates in a consistent manner and that this consistent application results in consolidated financial statements and accompanying notes that fairly represent all periods presented. However, any factual errors or errors in these judgments and estimates may have a material impact on our financial statements. During the three and six months ended July 2, 2017, there were no changes in our critical

#### **Table of Contents**

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations — (Continued)

accounting policies from our disclosure in our Annual Report on Form 10-K for the fiscal year ended January 1, 2017, filed with the SEC on March 9, 2017. For a discussion of critical accounting policies and estimates, please see Item 7 in our Annual Report on Form 10-K for the fiscal year ended January 1, 2017, filed with the SEC on March 9, 2017. From the first quarter of 2017, we started recognizing revenue from licensing of eFPGA IP. See Note 2 of the Notes to Condensed Unaudited Consolidated Financial Statements as of and for three and six months ended July 2, 2017 for the Company's IP licensing revenue recognition policy.

## Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations — (Continued)

## **Results of Operations**

The following table sets forth the percentage of revenue for certain items in our condensed consolidated statements of operations for the periods indicated:

|  | Three Months<br>Ended |    |       | Six Months<br>Ended |                 |            |     |
|--|-----------------------|----|-------|---------------------|-----------------|------------|-----|
|  | July                  | 2, | July  | 3,                  | July 2, July 3, |            |     |
|  | 2017                  | 7  | 2016  |                     | 2017            | 2016       | 5   |
| Revenue                                  | 100                   | %  | 100   | %                   | 100             | % 100      | %   |
| Cost of revenue                          | 54                    | %  | 71    | %                   | 56              | % 66       | %   |
| Gross profit                             | 46                    | %  | 29    | %                   | 44              | % 34       | %   |
| Operating expenses:                      |                       |    |       |                     |                 |            |     |
| Research and development                 | 77                    | %  | 136   | %                   | 77              | %~126      | %   |
| Selling, general and administrative      | 86                    | %  | 95    | %                   | 81              | % 93       | %   |
| Loss from operations                     | (117                  | )% | (202  | )%                  | (113            | )%(185     | ()% |
|  |                       |    |       |                     |                 |            |     |
| Interest expense                         | (1                    | )% | (1    | )%                  | (1              | )%(1       | )%  |
| Interest income and other (expense), net | —                     | %  | (1    | )%                  | —               | <i>%</i> — | %   |
| Loss before income taxes                 | (118                  | )% | (204) | )%                  | (114            | )%(186     | )%  |
| Provision for income taxes               | 1                     | %  | 1     | %                   | 1               | % 2        | %   |
| Net loss                                 | (119                  | )% | (205  | )%                  | (115            | )%(188     | 3)% |

Insignificant percentages are rounded to zero percentage (-%) for disclosure.

#### **Table of Contents**

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations — (Continued)

Three Months Ended July 2, 2017 and July 3, 2016

#### Revenue

The table below sets forth the changes in revenue for the three months ended July 2, 2017, as compared to the three months ended July 3, 2016 (in thousands, except percentage data):

|                              | Three Months Endo<br>July 2, 2017 |     |   | ed<br>July 3, 2016 |     |               | Change |    |        |
|------------------------------|-----------------------------------|-----|---|--------------------|-----|---------------|--------|----|--------|
|                              | •                                 |     |   | Amoun              |     | Total<br>nues | •      | _  | entage |
| Revenue by product line (1): |                                   |     |   |                    |     |               |        |    |        |
| New products                 | \$1,491                           | 49  | % | \$1,197            | 44  | %             | \$294  | 25 | %      |
| Mature products              | 1,535                             | 51  | % | 1,520              | 56  | %             | 15     | 1  | %      |
| Total revenue                | \$3,026                           | 100 | % | \$2,717            | 100 | %             | \$309  | 11 | %      |

<sup>(1)</sup> For all periods presented: New products include all products manufactured on 180 nanometer or smaller semiconductor processes. eFPGA IP license revenue is also included in new product revenue. Mature products include all products produced on semiconductor processes larger than 180 nanometers.

The \$294,000 increase in new product revenue was primarily due to new eFPGA IP license revenue recognized in the second quarter of 2017. Revenue from Samsung in the second quarter of 2017 was \$635,000 compared to \$855,000 in the second quarter of 2016.

#### **Gross Profit**

The table below sets forth the changes in gross profit for the three months ended July 2, 2017 as compared to the three months ended July 3, 2016 (in thousands, except percentage data):

|                 | Three N      | <b>Ionths</b>   | Ende         | ed           |                 |               |        |      |        |
|-----------------|--------------|-----------------|--------------|--------------|-----------------|---------------|--------|------|--------|
|                 | July 2, 2017 |                 |              | July 3, 2016 |                 |               | Change |      |        |
|                 | Amoun        | % of T<br>Reven | Cotal<br>ues | Amoun        | % of T<br>Reven | Fotal<br>lues | Amour  | Perc | entage |
| Revenue         | \$3,026      | 100             | %            | \$2,717      | 100             | %             | \$309  | 11   | %      |
| Cost of revenue | 1,646        | 54              | %            | 1,941        | 71              | %             | (295)  | (15  | )%     |
| Gross Profit    | \$1,380      | 46              | %            | \$776        | 29              | %             | \$604  | 78   | %      |

The \$604,000 or 17% increase in gross profit was primarily due to the generation of eFPGA IP license revenue, which has high gross margin. Further, in the second quarter of 2016, there was an inventory write-off of \$232,000, which reduced gross margins in the prior year period. There was no inventory write-off in the second quarter of 2017. The sale of previously reserved inventory was \$37,000 and \$28,000 in the second quarters of 2017 and 2016, respectively.

Our semiconductor products have historically had long product life cycles and obsolescence has not been a significant factor in the valuation of inventories. However, as we continue to pursue opportunities in the mobile market and develop new solutions and products, our product life cycle will be shorter and the risk of obsolescence will increase. In general, our standard manufacturing lead times are longer than the binding forecasts we receive from

#### customers.

In accordance with new accounting standard ASU No. 2015-11, Inventory, which came into effect in the first quarter of 2017, we review the cost of inventories and purchase commitments against estimated net realizable value (previously market value) and record a lower of cost or net realizable value (previously market value) for inventories that have a cost in excess of net realizable value (previously market value). This could have a material impact on our gross margin and inventory balances based on additional write-downs to net realizable value or a benefit from inventories previously written down. The adoption of this new accounting standard has no impact on our gross margins or consolidated financial statements.

#### **Table of Contents**

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations — (Continued)

## **Operating Expenses**

The table below sets forth the changes in operating expenses for the three months ended July 2, 2017, as compared to the three months ended July 3, 2016 (in thousands, except percentage data):

Three Months Ended
July 2, 2017 July 3, 2016 Change
Amount Revenues Amount Revenues Amount Revenues \$2,319 77 % \$3,683