

HCA INC/TN  
Form 10-Q  
November 09, 2010

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**Form 10-Q**

(Mark One)

**☐ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the quarterly period ended September 30, 2010**

or

**☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from        to**

**Commission file number 1-11239**

**HCA Inc.**

*(Exact name of registrant as specified in its charter)*

**Delaware**

*(State or other jurisdiction of  
incorporation or organization)*

**75-2497104**

*(I.R.S. Employer  
Identification No.)*

**One Park Plaza**

**Nashville, Tennessee**

*(Address of principal executive offices)*

**37203**

*(Zip Code)*

**(615) 344-9551**

*(Registrant's telephone number, including area code)*

**Not Applicable**

*(Former name, former address and former fiscal year, if changed since last report)*

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such

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files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock as of the latest practicable date.

<b>Class of Common Stock</b>	<b>Outstanding at October 31, 2010</b>
Voting common stock, \$.01 par value	94,644,700 shares

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**HCA INC.**  
**CONDENSED CONSOLIDATED INCOME STATEMENTS**  
**FOR THE QUARTERS AND NINE MONTHS ENDED SEPTEMBER 30, 2010 AND 2009**  
**Unaudited**  
**(Dollars in millions, except per share amounts)**

	Quarter		Nine Months	
	2010	2009	2010	2009
Revenues	\$ 7,647	\$ 7,533	\$ 22,947	\$ 22,447
Salaries and benefits	3,134	3,013	9,282	8,880
Supplies	1,234	1,206	3,685	3,627
Other operating expenses	1,268	1,184	3,696	3,410
Provision for doubtful accounts	721	910	2,073	2,583
Equity in earnings of affiliates	(67)	(53)	(210)	(182)
Depreciation and amortization	352	354	1,062	1,067
Interest expense	525	510	1,571	1,487
Losses on sales of facilities	2		2	8
Impairments of long-lived assets	10	3	119	16
	<b>7,179</b>	<b>7,127</b>	<b>21,280</b>	<b>20,896</b>
Income before income taxes	468	406	1,667	1,551
Provision for income taxes	143	132	488	480
Net income	325	274	1,179	1,071
Net income attributable to noncontrolling interests	82	78	255	233
Net income attributable to HCA Inc.	\$ 243	\$ 196	\$ 924	\$ 838
Per share data:				
Basic earnings per share	\$ 2.57	\$ 2.07	\$ 9.80	\$ 8.88
Diluted earnings per share	\$ 2.49	\$ 2.04	\$ 9.55	\$ 8.75
Shares used in earnings per share calculations (in thousands):				
Basic	94,642	94,453	94,293	94,409
Diluted	97,454	95,843	96,718	95,761

See accompanying notes.

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**HCA INC.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
**Unaudited**  
(Dollars in millions)

	<b>September 30, 2010</b>	<b>December 31, 2009</b>
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 377	\$ 312
Accounts receivable, less allowance for doubtful accounts of \$4,297 and \$4,860	3,636	3,692
Inventories	815	802
Deferred income taxes	1,045	1,192
Other	678	579
	<b>6,551</b>	<b>6,577</b>
Property and equipment, at cost	<b>25,226</b>	24,669
Accumulated depreciation	<b>(14,090)</b>	(13,242)
	<b>11,136</b>	11,427
Investments of insurance subsidiary	<b>665</b>	1,166
Investments in and advances to affiliates	<b>857</b>	853
Goodwill	<b>2,610</b>	2,577
Deferred loan costs	<b>371</b>	418
Other	<b>1,063</b>	1,113
	<b>\$ 23,253</b>	<b>\$ 24,131</b>
<b>LIABILITIES AND STOCKHOLDERS DEFICIT</b>		
Current liabilities:		
Accounts payable	\$ 1,254	\$ 1,460
Accrued salaries	1,007	849
Other accrued expenses	1,373	1,158
Long-term debt due within one year	696	846
	<b>4,330</b>	<b>4,313</b>
Long-term debt	<b>25,383</b>	24,824
Professional liability risks	1,027	1,057
Income taxes and other liabilities	1,611	1,768
Equity securities with contingent redemption rights	<b>144</b>	147
Stockholders deficit:		

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Common stock \$0.01 par; authorized 125,000,000 shares; outstanding 94,644,100 shares in 2010 and 94,637,400 shares in 2009	<b>1</b>	1
Capital in excess of par value	<b>324</b>	226
Accumulated other comprehensive loss	<b>(494)</b>	(450)
Retained deficit	<b>(10,090)</b>	(8,763)
Stockholders' deficit attributable to HCA Inc.	<b>(10,259)</b>	(8,986)
Noncontrolling interests	<b>1,017</b>	1,008
	<b>(9,242)</b>	(7,978)
	<b>\$ 23,253</b>	\$ 24,131

See accompanying notes.

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**HCA INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2010 AND 2009**  
**Unaudited**  
**(Dollars in millions)**

	<b>2010</b>	<b>2009</b>
<b>Cash flows from operating activities:</b>		
Net income	\$ 1,179	\$ 1,071
Adjustments to reconcile net income to net cash provided by operating activities:		
Changes in operating assets and liabilities	(1,927)	(2,136)
Provision for doubtful accounts	2,073	2,583
Depreciation and amortization	1,062	1,067
Income taxes	(10)	(485)
Losses on sales of facilities	2	8
Impairments of long-lived assets	119	16
Amortization of deferred loan costs	60	60
Share-based compensation	24	21
Pay-in-kind interest		58
Other	29	52
Net cash provided by operating activities	<b>2,611</b>	<b>2,315</b>
<b>Cash flows from investing activities:</b>		
Purchase of property and equipment	(860)	(915)
Acquisition of hospitals and health care entities	(35)	(42)
Disposition of hospitals and health care entities	26	39
Change in investments	473	113
Other	(2)	(2)
Net cash used in investing activities	<b>(398)</b>	<b>(807)</b>
<b>Cash flows from financing activities:</b>		
Issuance of long-term debt	1,387	2,979
Net change in revolving credit facilities	1,035	(1,125)
Repayment of long-term debt	(2,020)	(3,050)
Distributions to noncontrolling interests	(282)	(254)
Payment of debt issuance costs	(25)	(68)
Payment of cash distributions to stockholders	(2,251)	
Other	8	(12)
Net cash used in financing activities	<b>(2,148)</b>	<b>(1,530)</b>
Change in cash and cash equivalents	<b>65</b>	<b>(22)</b>
Cash and cash equivalents at beginning of period	<b>312</b>	<b>465</b>
Cash and cash equivalents at end of period	<b>\$ 377</b>	<b>\$ 443</b>



Interest payments	\$ <b>1,399</b>	\$ 1,154
Income tax payments, net	\$ <b>498</b>	\$ 965

See accompanying notes.

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**HCA INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**Unaudited**

**NOTE 1 INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

*Merger, Recapitalization and Reporting Entity*

On November 17, 2006, HCA Inc. completed its merger (the Merger) with Hercules Acquisition Corporation, pursuant to which the Company was acquired by Hercules Holding II, LLC (Hercules Holding), a Delaware limited liability company owned by a private investor group comprised of affiliates of, or funds sponsored by, Bain Capital Partners, LLC, Kohlberg Kravis Roberts & Co., Merrill Lynch Global Private Equity (now BAML Capital Partners) (each a Sponsor), affiliates of Citigroup Inc. and Bank of America Corporation (the Sponsor Assignees) and affiliates of HCA founder, Dr. Thomas F. Frist, Jr., (the Frist Entities, and together with the Sponsors and the Sponsor Assignees, the Investors) and by members of management and certain other investors. The Merger, the financing transactions related to the Merger and other related transactions are collectively referred to in this quarterly report as the Recapitalization. The Merger was accounted for as a recapitalization in our financial statements, with no adjustments to the historical basis of our assets and liabilities. As a result of the Recapitalization, our outstanding capital stock is owned by the Investors, certain members of management and key employees. On April 29, 2008, we registered our common stock pursuant to Section 12(g) of the Securities Exchange Act of 1934, as amended, thus subjecting us to the reporting requirements of Section 13(a) of the Securities Exchange Act of 1934, as amended. Our common stock is not traded on a national securities exchange.

HCA Inc. is a holding company whose affiliates own and operate hospitals and related health care entities. The term affiliates includes direct and indirect subsidiaries of HCA Inc. and partnerships and joint ventures in which such subsidiaries are partners. At September 30, 2010, these affiliates owned and operated 154 hospitals, 96 freestanding surgery centers and facilities which provided extensive outpatient and ancillary services. Affiliates of HCA are also partners in joint ventures that own and operate eight hospitals and eight freestanding surgery centers which are accounted for using the equity method. The Company's facilities are located in 20 states and England. The terms HCA, Company, we, our or us, as used in this quarterly report on Form 10-Q, refer to HCA Inc. and its affiliates unless otherwise stated or indicated by context.

*Basis of Presentation*

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all the information and footnotes required by generally accepted accounting principles for complete consolidated financial statements. In the opinion of management, all adjustments considered necessary for a fair presentation have been included and are of a normal and recurring nature.

The majority of our expenses are cost of revenue items. Costs that could be classified as general and administrative would include our corporate office costs, which were \$45 million and \$39 million for the quarters ended September 30, 2010 and 2009, respectively, and \$127 million and \$116 million for the nine months ended September 30, 2010 and 2009, respectively. Operating results for the quarter and nine months ended September 30, 2010 are not necessarily indicative of the results that may be expected for the year ending December 31, 2010. For further information, refer to the consolidated financial statements and footnotes thereto included in our annual report on Form 10-K for the year ended December 31, 2009.

**NOTE 2 INCOME TAXES**

During 2010, we finalized a settlement with the Appeals Division of the Internal Revenue Service ( IRS ) resolving the deductibility of our 2003 government settlement payment and the timing of certain patient service revenues for 2003 and 2004.

**Table of Contents****HCA INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****NOTE 2 INCOME TAXES (continued)**

At September 30, 2010, we were contesting, before the IRS Appeals Division, certain claimed deficiencies and adjustments proposed by the IRS Examination Division in connection with its audit of our 2005 and 2006 federal income tax returns, including the timing of recognition of certain patient service revenues, the deductibility of certain debt retirement costs and our method for calculating the tax allowance for doubtful accounts. Eight taxable periods of HCA and its predecessors ended in 1997 through 2004, for which the primary remaining issue is the computation of the tax allowance for doubtful accounts, were pending before the IRS Examination Division as of September 30, 2010. We expect the IRS Examination Division will begin an audit of our 2007, 2008 and 2009 federal income tax returns and one or more HCA affiliated partnerships during 2010.

Our liability for unrecognized tax benefits was \$387 million, including accrued interest of \$104 million as of September 30, 2010 (\$628 million and \$156 million, respectively, as of December 31, 2009). The reduction in our liability for unrecognized tax benefits was principally based on the resolution with taxing authorities of tax positions taken in prior years. Unrecognized tax benefits of \$173 million (\$236 million as of December 31, 2009) would affect the effective rate, if recognized. The liability for unrecognized tax benefits does not reflect deferred tax assets of \$57 million (\$77 million as of December 31, 2009) related to deductible interest and state income taxes. The provision for income taxes reflects \$5 million (\$3 million, net of tax) in reductions in interest expense and interest expense of \$3 million (\$2 million, net of tax) related to taxing authority examinations for the quarters ended September 30, 2010 and 2009, respectively, and \$79 million and \$31 million (\$50 million and \$20 million, respectively, net of tax) reductions in interest expense related to taxing authority examinations for the nine months ended September 30, 2010 and 2009, respectively.

Depending on the resolution of the IRS disputes, the completion of examinations by federal, state or international taxing authorities, or the expiration of statutes of limitation for specific taxing jurisdictions, we believe it is reasonably possible our liability for unrecognized tax benefits may significantly increase or decrease within the next 12 months. However, we are currently unable to estimate the range of any possible change.

**NOTE 3 EARNINGS PER SHARE**

We compute basic earnings per share using the weighted average number of common shares outstanding. We compute diluted earnings per share using the weighted average number of common shares outstanding, plus the dilutive effect of outstanding stock options, computed using the treasury stock method.

The following table sets forth the computation of basic and diluted earnings per share for the quarters and nine months ended September 30, 2010 and 2009 (dollars in millions, except per share amounts, and shares in thousands):

	Quarter		Nine Months	
	2010	2009	2010	2009
Net income attributable to HCA Inc.	\$ 243	\$ 196	\$ 924	\$ 838
Weighted average common shares outstanding	94,642	94,453	94,293	94,409
Effect of dilutive stock options	2,812	1,390	2,425	1,352

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Shares used for diluted earnings per share	<b>97,454</b>	95,843	<b>96,718</b>	95,761
Earnings per share:				
Basic earnings per share	\$ <b>2.57</b>	\$ 2.07	\$ <b>9.80</b>	\$ 8.88
Diluted earnings per share	\$ <b>2.49</b>	\$ 2.04	\$ <b>9.55</b>	\$ 8.75

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Investment carrying value \$ 1,166

At September 30, 2010 and December 31, 2009, the investments of our insurance subsidiary were classified as available-for-sale. During 2010, investments in debt securities were reduced as a result of the insurance subsidiary distributing \$500 million of excess capital to the Company. Changes in temporary unrealized gains and losses are recorded as adjustments to other comprehensive income. At September 30, 2010 and December 31, 2009, \$93 million and \$100 million, respectively, of our investments were subject to restrictions included in insurance bond collateralization and assumed reinsurance contracts.

Table of Contents**HCA INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****NOTE 4 INVESTMENTS OF INSURANCE SUBSIDIARY (continued)**

Scheduled maturities of investments in debt securities at September 30, 2010 were as follows (dollars in millions):

	<b>Amortized Cost</b>	<b>Fair Value</b>
Due in one year or less	\$ 191	\$ 191
Due after one year through five years	153	161
Due after five years through ten years	126	134
Due after ten years	16	17
	486	503
Auction rate securities	261	260
Asset-backed securities	27	27
	\$ 774	\$ 790

The average expected maturity of the investments in debt securities at September 30, 2010 was 2.9 years, compared to the average scheduled maturity of 11.2 years. Expected and scheduled maturities may differ because the issuers of certain securities have the right to call, prepay or otherwise redeem such obligations prior to the scheduled maturity date. The average expected maturities for our auction rate and asset-backed securities were derived from valuation models of expected cash flows and involved management's judgment. At September 30, 2010, the average expected maturities for our auction rate and asset-backed securities were 4.2 years and 5.8 years, respectively, compared to average scheduled maturities of 24.4 years and 25.8 years, respectively.

**NOTE 5 LONG-TERM DEBT**

A summary of long-term debt at September 30, 2010 and December 31, 2009, including related interest rates at September 30, 2010, follows (dollars in millions):

	<b>September 30, 2010</b>	<b>December 31, 2009</b>
Senior secured asset-based revolving credit facility (effective interest rate of 1.8%)	\$ 1,750	\$ 715
Senior secured term loan facilities (effective interest rate of 6.9%)	7,566	8,987
Senior secured first lien notes (effective interest rate of 8.4%)	4,073	2,682
Other senior secured debt (effective interest rate of 7.0%)	331	362
First lien debt	13,720	12,746



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Senior secured cash-pay notes (effective interest rate of 9.7%)	<b>4,501</b>	4,500
Senior secured toggle notes (effective interest rate of 10.0%)	<b>1,578</b>	1,578
Second lien debt	<b>6,079</b>	6,078
Senior unsecured notes (effective interest rate of 7.0%)	<b>6,280</b>	6,846
Total debt (average life of six years, rates averaging 7.5%)	<b>26,079</b>	25,670
Less amounts due within one year	<b>696</b>	846
	<b>\$ 25,383</b>	\$ 24,824

During March 2010, we issued \$1.400 billion aggregate principal amount of 7 1/4% senior secured first lien notes due 2020 at a price of 99.095% of their face value, resulting in \$1.387 billion of gross proceeds. After the

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payment of related fees and expenses, we used the proceeds to repay outstanding indebtedness under our senior secured term loan facilities.

**NOTE 6 FINANCIAL INSTRUMENTS***Interest Rate Swap Agreements*

We have entered into interest rate swap agreements to manage our exposure to fluctuations in interest rates. These swap agreements involve the exchange of fixed and variable rate interest payments between two parties based on common notional principal amounts and maturity dates. Pay-fixed interest rate swaps effectively convert LIBOR indexed variable rate obligations to fixed interest rate obligations. Pay-variable interest rate swaps effectively convert fixed interest rate obligations to LIBOR indexed variable rate obligations. The interest payments under these agreements are settled on a net basis. The net interest payments, based on the notional amounts in these agreements, generally match the timing of the related liabilities, for the interest rate swap agreements which have been designated as cash flow hedges. The notional amounts of the swap agreements represent amounts used to calculate the exchange of cash flows and are not our assets or liabilities. Our credit risk related to these agreements is considered low because the swap agreements are with creditworthy financial institutions.

The following table sets forth our interest rate swap agreements, which have been designated as cash flow hedges, at September 30, 2010 (dollars in millions):

	<b>Notional Amount</b>	<b>Maturity Date</b>	<b>Fair Value</b>
Pay-fixed interest rate swaps	\$ 7,100	November 2011	\$ (353)
Pay-fixed interest rate swaps (starting November 2011)	3,000	December 2016	(199)

Certain of our interest rate swaps are not designated as hedges, and changes in fair value are recognized in results of operations. The following table sets forth our interest rate swap agreements, which were not designated as hedges, at September 30, 2010 (dollars in millions):

	<b>Notional Amount</b>	<b>Maturity Date</b>	<b>Fair Value</b>
Pay-fixed interest rate swap	\$ 500	March 2011	\$ (6)
Pay-variable interest rate swap	500	March 2011	
Pay-fixed interest rate swap	900	November 2011	(44)
Pay-variable interest rate swap	900	November 2011	4

During the next 12 months, we estimate \$368 million will be reclassified from other comprehensive income ( OCI ) to interest expense.

*Cross Currency Swaps*

The Company and certain subsidiaries have incurred obligations and entered into various intercompany transactions where such obligations are denominated in currencies, other than the functional currencies of the parties executing the trade. In order to mitigate the currency exposure risks and better match the cash flows of our obligations and intercompany transactions with cash flows from operations, we entered into various cross currency swaps. Our credit risk related to these agreements is considered low because the swap agreements are with creditworthy financial institutions.

Table of Contents**HCA INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****NOTE 6 FINANCIAL INSTRUMENTS (continued)***Cross Currency Swaps (continued)*

Certain of our cross currency swaps are not designated as hedges, and changes in fair value are recognized in results of operations. The following table sets forth our cross currency swap agreement which was not designated as a hedge at September 30, 2010 (amounts in millions):

	<b>Notional Amount</b>	<b>Maturity Date</b>	<b>Fair Value</b>
Euro United States Dollar currency swap	351 Euro	December 2011	\$ 49

The following table sets forth our cross currency swap agreements, which have been designated as cash flow hedges, at September 30, 2010 (amounts in millions):

	<b>Notional Amount</b>	<b>Maturity Date</b>	<b>Fair Value</b>
GBP United States Dollar currency swaps	100 GBP	November 2010	\$ (19)

*Derivatives Results of Operations*

The following tables present the effect on our results of operations of our interest rate and cross currency swaps for the nine months ended September 30, 2010 (dollars in millions):

<b>Derivatives in Cash Flow Hedging Relationships</b>	<b>Amount of Loss Recognized in OCI on Derivatives, Net of Tax</b>	<b>Location of Loss Reclassified from Accumulated OCI into Operations</b>	<b>Amount of Loss Reclassified from Accumulated OCI into Operations</b>
Interest rate swaps	\$ 219	Interest expense	\$ 278
Cross currency swaps	4	Interest expense	
	\$ 223		\$ 278

	<b>Location of Loss Recognized in Operations on Derivatives</b>	<b>Amount of Loss Recognized in Operations on Derivatives</b>
<b>Derivatives Not Designated as Hedging Instruments</b>		
Interest rate swaps	Other operating expenses	\$ 2
Cross currency swap	Other operating expenses	30

*Credit-risk-related Contingent Features*

We have agreements with each of our derivative counterparties that contain a provision where we could be declared in default on our derivative obligations if repayment of the underlying indebtedness is accelerated by the lender due to our default on the indebtedness. As of September 30, 2010, we have not been required to post any collateral related to these agreements. If we had breached these provisions at September 30, 2010, we would have been required to settle our obligations under the agreements at their aggregate, estimated termination value of \$604 million.

**NOTE 7 ASSETS AND LIABILITIES MEASURED AT FAIR VALUE**

Accounting Standards Codification ( ASC ) 820, *Fair Value Measurements and Disclosures* ( ASC 820 ) defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. ASC 820 applies to reported balances that are required or permitted to be measured at fair value under existing accounting pronouncements.

**Table of Contents****HCA INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****NOTE 7 ASSETS AND LIABILITIES MEASURED AT FAIR VALUE (continued)**

ASC 820 emphasizes fair value is a market-based measurement, not an entity-specific measurement. Therefore, a fair value measurement should be determined based on the assumptions market participants would use in pricing the asset or liability. As a basis for considering market participant assumptions in fair value measurements, ASC 820 establishes a fair value hierarchy that distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (observable inputs classified within Levels 1 and 2 of the hierarchy) and the reporting entity's own assumptions about market participant assumptions (unobservable inputs classified within Level 3 of the hierarchy).

Level 1 inputs utilize quoted prices (unadjusted) in active markets for identical assets or liabilities. Level 2 inputs are inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly. Level 2 inputs may include quoted prices for similar assets and liabilities in active markets, as well as inputs observable for the asset or liability (other than quoted prices), such as interest rates, foreign exchange rates, and yield curves observable at commonly quoted intervals. Level 3 inputs are unobservable inputs for the asset or liability, which are typically based on an entity's own assumptions, as there is little, if any, related market activity. In instances where the determination of the fair value measurement is based on inputs from different levels of the fair value hierarchy, the level in the fair value hierarchy within which the entire fair value measurement falls is based on the lowest level input significant to the fair value measurement in its entirety. Our assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment, and considers factors specific to the asset or liability.

*Cash Traded Investments*

Our cash traded investments are generally classified within Level 1 or Level 2 of the fair value hierarchy because they are valued using quoted market prices, broker or dealer quotations, or alternative pricing sources with reasonable levels of price transparency. Certain types of cash traded instruments are classified within Level 3 of the fair value hierarchy because they trade infrequently and therefore have little or no price transparency. Such instruments include auction rate securities (ARS) and limited partnership investments. The transaction price is initially used as the best estimate of fair value.

Our wholly-owned insurance subsidiary had investments in tax-exempt ARS, which are backed by student loans substantially guaranteed by the federal government, of \$260 million (\$261 million par value) at September 30, 2010. We do not currently intend to attempt to sell the ARS as the liquidity needs of our insurance subsidiary are expected to be met by other investments in its investment portfolio. These securities continue to accrue and pay interest semi-annually based on the failed auction maximum rate formulas stated in their respective Official Statements. During 2009 and the first nine months of 2010, certain issuers and their broker/dealers redeemed or repurchased \$172 million and \$140 million, respectively, of our ARS at par value. The valuation of these securities involved management's judgment, after consideration of market factors and the absence of market transparency, market liquidity and observable inputs. Our valuation models derived a fair market value compared to tax-equivalent yields of other student loan backed variable rate securities of similar credit worthiness and similar effective maturities.

*Derivative Financial Instruments*

We have entered into interest rate and cross currency swap agreements to manage our exposure to fluctuations in interest rates and foreign currency risks. The valuation of these instruments is determined using widely accepted valuation techniques, including discounted cash flow analysis on the expected cash flows of each derivative. This analysis reflects the contractual terms of the derivatives, including the period to maturity, and uses observable market-based inputs, including interest rate curves, foreign exchange rates and implied volatilities. To comply with the provisions of ASC 820, we incorporate credit valuation adjustments to reflect both our own nonperformance risk and the respective counterparty's nonperformance risk in the fair value measurements.

**Table of Contents****HCA INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****NOTE 7 ASSETS AND LIABILITIES MEASURED AT FAIR VALUE (continued)***Derivative Financial Instruments (continued)*

Although we have determined the majority of the inputs used to value our derivatives fall within Level 2 of the fair value hierarchy, the credit valuation adjustments associated with our derivatives utilize Level 3 inputs, such as estimates of current credit spreads to evaluate the likelihood of default by us and our counterparties. However, we have assessed the significance of the impact of the credit valuation adjustments on the overall valuation of our derivative positions and have determined that the credit valuation adjustments were not significant to the overall valuation of our derivatives at September 30, 2010 and December 31, 2009. As a result, we have determined that our derivative valuations in their entirety are classified in Level 2 of the fair value hierarchy at September 30, 2010 and December 31, 2009.

*Fair Value Summary*

The following table summarizes our assets and liabilities measured at fair value on a recurring basis as of September 30, 2010 and December 31, 2009, aggregated by the level in the fair value hierarchy within which those measurements fall (dollars in millions):

	Fair Value	September 30, 2010 Fair Value Measurements Using		
		Quoted Prices in Active Markets for Identical Assets and Liabilities (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Assets:				
Investments of insurance subsidiary:				
Debt securities:				
States and municipalities	\$ 328	\$	\$ 328	\$
Auction rate securities	260			260
Asset-backed securities	27		27	
Money market funds	175	175		
	790	175	355	260
Equity securities	8	2	5	1



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Investments of insurance subsidiary	798	177	360	261
Less amounts classified as current assets	(133)	(133)		
	\$ 665	\$ 44	\$ 360	\$ 261
Cross currency swap (Other assets)	\$ 49	\$	\$ 49	\$
Liabilities:				
Interest rate swaps (Income taxes and other liabilities)	\$ 598	\$	\$ 598	\$
Cross currency swaps (Income taxes and other liabilities)	19		19	

**Table of Contents****HCA INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****NOTE 7 ASSETS AND LIABILITIES MEASURED AT FAIR VALUE (continued)***Fair Value Summary (continued)*

	<b>December 31, 2009</b>			
	<b>Fair Value Measurements Using</b>			
	<b>Fair Value</b>	<b>Quoted Prices in Active Markets for Identical Assets and Liabilities (Level 1)</b>	<b>Significant Other Observable Inputs (Level 2)</b>	<b>Significant Unobservable Inputs (Level 3)</b>
<b>Assets:</b>				
<b>Investments of insurance subsidiary:</b>				
<b>Debt securities:</b>				
States and municipalities	\$ 695	\$	\$ 695	\$
Auction rate securities	396			396
Asset-backed securities	42		42	
Money market funds	176	176		
	1,309	176	737	396
Equity securities	7	2	4	1
Investments of insurance subsidiary	1,316	178	741	397
Less amounts classified as current assets	(150)	(150)		
	\$ 1,166	\$ 28	\$ 741	\$ 397
Cross currency swap (Other assets)	\$ 79	\$	\$ 79	\$
<b>Liabilities:</b>				
Interest rate swaps (Income taxes and other liabilities)	\$ 528	\$	\$ 528	\$
Cross currency swaps (Income taxes and other liabilities)	13		13	

The following table summarizes the activity related to the auction rate and equity securities investments of our insurance subsidiary, which have fair value measurements based on significant unobservable inputs (Level 3), during

the nine months ended September 30, 2010 (dollars in millions):

Asset balances at December 31, 2009	\$ 397
Unrealized gains included in other comprehensive income	4
Settlements	(140)
Asset balances at September 30, 2010	\$ 261

The estimated fair value of our long-term debt was \$26.658 billion and \$25.659 billion at September 30, 2010 and December 31, 2009, respectively, compared to carrying amounts aggregating \$26.079 billion and \$25.670 billion, respectively. The estimates of fair value are generally based upon the quoted market prices or quoted market prices for similar issues of long-term debt with the same maturities.

#### **NOTE 8 CONTINGENCIES**

We operate in a highly regulated and litigious industry. As a result, various lawsuits, claims and legal and regulatory proceedings have been and can be expected to be instituted or asserted against us. The resolution of any such lawsuits, claims or legal and regulatory proceedings could have a material, adverse effect on our results of operations or financial position in a given period.

Table of Contents**HCA INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****NOTE 8 CONTINGENCIES (continued)**

We are subject to claims and suits arising in the ordinary course of business, including claims for personal injuries or wrongful restriction of, or interference with, physicians' staff privileges. In certain of these actions the claimants may seek punitive damages against us which may not be covered by insurance. It is management's opinion that the ultimate resolution of these pending claims and legal proceedings will not have a material, adverse effect on our results of operations or financial position.

The Civil Division of the Department of Justice ( DOJ ) has contacted the Company in connection with its nationwide review of whether, in certain cases, hospital charges to the federal government relating to implantable cardio-defibrillators ( ICDs ) met the Centers for Medicare & Medicaid Services criteria. In connection with this nationwide review, the DOJ has indicated that it will be reviewing certain ICD billing and medical records at 87 HCA hospitals; the review covers the period from October 2003 to the present. The review could potentially give rise to claims against the Company under the False Claims Act or other statutes, regulations or laws. At this time, we cannot predict what effect, if any, this review or any resulting claims could have on the Company.

**NOTE 9 COMPREHENSIVE INCOME AND CAPITAL STRUCTURE**

The components of comprehensive income, net of related taxes, for the quarters and nine months ended September 30, 2010 and 2009 are only attributable to HCA Inc. and are as follows (dollars in millions):

	<b>Quarter</b>		<b>Nine Months</b>	
	<b>2010</b>	<b>2009</b>	<b>2010</b>	<b>2009</b>
Net income attributable to HCA Inc.	\$ 243	\$ 196	\$ 924	\$ 838
Change in fair value of derivative instruments	(15)	(31)	(41)	23
Change in fair value of available-for-sale securities	3	32	(4)	47
Foreign currency translation adjustments	20	(10)	(7)	22
Defined benefit plans	3	2	8	7
Comprehensive income	\$ 254	\$ 189	\$ 880	\$ 937

The components of accumulated other comprehensive loss, net of related taxes, are as follows (dollars in millions):

	<b>September 30, 2010</b>	<b>December 31, 2009</b>
Change in fair value of derivative instruments	\$ (396)	\$ (355)
Change in fair value of available-for-sale securities	10	14
Foreign currency translation adjustments	(10)	(3)
Defined benefit plans	(98)	(106)

Accumulated other comprehensive loss	\$	(494)	\$	(450)
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Table of Contents**HCA INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****NOTE 9 COMPREHENSIVE INCOME AND CAPITAL STRUCTURE (continued)**

The changes in stockholders' deficit, including changes in stockholders' deficit attributable to HCA Inc. and changes in equity attributable to noncontrolling interests are as follows (dollars in millions):

	<b>Equity (Deficit) Attributable to HCA Inc.</b>							<b>Total</b>
	<b>Common Stock Shares (000)</b>	<b>Par Value</b>	<b>Capital in Excess of Par Value</b>	<b>Accumulated Other Comprehensive Loss</b>	<b>Retained Deficit</b>	<b>Equity Attributable to Noncontrolling Interests</b>		
Balances, December 31, 2009	94,637	\$ 1	\$ 226	\$ (450)	\$ (8,763)	\$ 1,008	\$ (7,978)	
Net income					924	255	1,179	
Other comprehensive loss				(44)			(44)	
Distributions					(2,251)	(282)	(2,533)	
Share-based benefit plans	7		67				67	
Other			31			36	67	
Balances, September 30, 2010	94,644	\$ 1	\$ 324	\$ (494)	\$ (10,090)	\$ 1,017	\$ (9,242)	

On January 27, 2010, our Board of Directors declared a distribution to the Company's stockholders and holders of vested stock options. The distribution was \$17.50 per share and vested stock option, or \$1.751 billion in the aggregate. The distribution was paid on February 5, 2010 to holders of record on February 1, 2010. The distribution was funded using funds available under our existing senior secured credit facilities and approximately \$100 million of cash on hand. Pursuant to the terms of our stock option plans, the holders of nonvested stock options received a \$17.50 per share reduction to the exercise price of their share-based awards.

On May 5, 2010, our Board of Directors declared a distribution to the Company's stockholders and holders of vested stock options. The distribution was \$5.00 per share and vested stock option, or \$500 million in the aggregate. The distribution was paid on May 14, 2010 to holders of record on May 6, 2010. The distribution was funded using funds available under our existing senior secured credit facilities. Pursuant to the terms of our stock option plans, the holders of nonvested stock options received a \$5.00 per share reduction to the exercise price of their share-based awards.

On May 5, 2010, our Board of Directors granted approval for the Company to file with the Securities and Exchange Commission a registration statement on Form S-1 relating to a proposed initial public offering of its common stock. We filed the Form S-1 on May 7, 2010. We intend to use the anticipated net proceeds to repay certain of our existing indebtedness, as will be determined prior to our offering, and for general corporate purposes. Upon completion of the offering and in connection with our termination of the management agreement we have with affiliates of the Investors, we will be required to pay a termination fee based upon the net present value of our future obligations under the

management agreement.

**NOTE 10 SEGMENT AND GEOGRAPHIC INFORMATION**

We operate in one line of business, which is operating hospitals and related health care entities. During the quarters ended September 30, 2010 and 2009, approximately 23% and 22%, respectively, of our patient revenues related to patients participating in the fee-for-service Medicare program. During the nine months ended September 30, 2010 and 2009, approximately 24% and 23%, respectively, of our patient revenues related to patients participating in the fee-for-service Medicare program.

Our operations are structured into three geographically organized groups: the Eastern Group includes 48 consolidating hospitals located in the Eastern United States, the Central Group includes 46 consolidating hospitals located in the Central United States and the Western Group includes 54 consolidating hospitals located in the Western United States. We also operate six consolidating hospitals in England, and these facilities are included in the Corporate and other group.

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**HCA INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**NOTE 10 SEGMENT AND GEOGRAPHIC INFORMATION (continued)**

Adjusted segment EBITDA is defined as income before depreciation and amortization, interest expense, losses on sales of facilities, impairments of long-lived assets, income taxes and net income attributable to noncontrolling interests. We use adjusted segment EBITDA as an analytical indicator for purposes of allocating resources to geographic areas and assessing their performance. Adjusted segment EBITDA is commonly used as an analytical indicator within the health care industry, and also serves as a measure of leverage capacity and debt service ability. Adjusted segment EBITDA should not be considered as a measure of financial performance under generally accepted accounting principles, and the items excluded from adjusted segment EBITDA are significant components in understanding and assessing financial performance. Because adjusted segment EBITDA is not a measurement determined in accordance with generally accepted accounting principles and is thus susceptible to varying calculations, adjusted segment EBITDA, as presented, may not be comparable to other similarly titled measures of other companies. The geographic distributions of our revenues, equity in earnings of affiliates, adjusted segment



Table of Contents**HCA INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****NOTE 10 SEGMENT AND GEOGRAPHIC INFORMATION (continued)**

EBITDA and depreciation and amortization for the quarters and nine months ended September 30, 2010 and 2009 are summarized in the following table (dollars in millions):

	<b>Quarter</b>		<b>Nine Months</b>	
	<b>2010</b>	<b>2009</b>	<b>2010</b>	<b>2009</b>
Revenues:				
Central Group	<b>\$ 1,806</b>	\$ 1,823	<b>\$ 5,406</b>	\$ 5,431
Eastern Group	<b>2,251</b>	2,191	<b>6,757</b>	6,647
Western Group	<b>3,345</b>	3,291	<b>10,055</b>	9,720
Corporate and other	<b>245</b>	228	<b>729</b>	649
	<b>\$ 7,647</b>	\$ 7,533	<b>\$ 22,947</b>	\$ 22,447
Equity in earnings of affiliates:				
Central Group	<b>\$ (1)</b>	\$	<b>\$ (2)</b>	\$ (2)
Eastern Group	<b>(1)</b>	(1)	<b>(2)</b>	(2)
Western Group	<b>(67)</b>	(53)	<b>(207)</b>	(179)
Corporate and other	<b>2</b>	1	<b>1</b>	1
	<b>\$ (67)</b>	\$ (53)	<b>\$ (210)</b>	\$ (182)
Adjusted segment EBITDA:				
Central Group	<b>\$ 289</b>	\$ 328	<b>\$ 955</b>	\$ 1,023
Eastern Group	<b>360</b>	312	<b>1,192</b>	1,085
Western Group	<b>737</b>	666	<b>2,306</b>	2,111
Corporate and other	<b>(29)</b>	(33)	<b>(32)</b>	(90)
	<b>\$ 1,357</b>	\$ 1,273	<b>\$ 4,421</b>	\$ 4,129
Depreciation and amortization:				
Central Group	<b>\$ 89</b>	\$ 88	<b>\$ 266</b>	\$ 264
Eastern Group	<b>87</b>	91	<b>267</b>	274
Western Group	<b>146</b>	144	<b>433</b>	434
Corporate and other	<b>30</b>	31	<b>96</b>	95
	<b>\$ 352</b>	\$ 354	<b>\$ 1,062</b>	\$ 1,067

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Adjusted segment EBITDA	\$ <b>1,357</b>	\$ 1,273	\$ <b>4,421</b>	\$ 4,129
Depreciation and amortization	<b>352</b>	354	<b>1,062</b>	1,067
Interest expense	<b>525</b>	510	<b>1,571</b>	1,487
Losses on sales of facilities	<b>2</b>		<b>2</b>	8
Impairments of long-lived assets	<b>10</b>	3	<b>119</b>	16
Income before income taxes	\$ <b>468</b>	\$ 406	\$ <b>1,667</b>	\$ 1,551

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**HCA INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**NOTE 11 ACQUISITIONS, DISPOSITIONS AND IMPAIRMENTS OF LONG-LIVED ASSETS**

During the nine months ended September 30, 2010 and 2009, we paid \$35 million and \$42 million, respectively, to acquire nonhospital health care entities.

During the nine months ended September 30, 2010, we received proceeds of \$26 million and recognized a net pretax loss of \$2 million related to the sales of real estate investments. During the nine months ended September 30, 2009, we received proceeds of \$39 million and recognized a net pretax loss of \$8 million related to sales of hospital facilities and other investments.

During the quarter ended September 30, 2010, we recorded impairments of long-lived assets of \$10 million, primarily related to a hospital facility in our Western Group, to adjust the carrying values to estimated fair value. During the nine months ended September 30, 2010, we recorded impairments of long-lived assets of \$119 million, primarily comprised of the third quarter 2010 charges of \$10 million and the impairment charges of \$56 million related to revised, reduced projections of future expected cash flows for a hospital facility in our Central Group and \$35 million for capitalized engineering and design costs in our Corporate and Other Group related to certain building safety requirements (California earthquake standards) that have been revised, to adjust the carrying values to estimated fair value. During the quarter and nine months ended September 30, 2009, we recorded charges of \$3 million and \$16 million, respectively, to adjust the carrying values of certain real estate investments in our Central Group to estimated fair value.

**Table of Contents****HCA INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****NOTE 12 SUPPLEMENTAL CONDENSED CONSOLIDATING FINANCIAL INFORMATION**

Our senior secured credit facilities and senior secured notes are fully and unconditionally guaranteed by substantially all existing and future, direct and indirect, wholly-owned material domestic subsidiaries that are Unrestricted Subsidiaries under our Indenture dated December 16, 1993 (except for certain special purpose subsidiaries that only guarantee and pledge their assets under our senior secured asset-based revolving credit facility).

Our summarized condensed consolidating balance sheets at September 30, 2010 and December 31, 2009, condensed consolidating statements of income for the quarters and nine months ended September 30, 2010 and 2009 and condensed consolidating statements of cash flows for the nine months ended September 30, 2010 and 2009, segregating the parent company issuer, the subsidiary guarantors, the subsidiary non-guarantors and eliminations, follow:

**HCA INC.**  
**CONDENSED CONSOLIDATING INCOME STATEMENT**  
**FOR THE QUARTER ENDED SEPTEMBER 30, 2010**  
**(Dollars in millions)**

	<b>Parent Issuer</b>	<b>Subsidiary Guarantors</b>	<b>Subsidiary Non- Guarantors</b>	<b>Eliminations</b>	<b>Condensed Consolidated</b>
Revenues	\$	\$ 4,415	\$ 3,232	\$	\$ 7,647
Salaries and benefits		1,829	1,305		3,134
Supplies		698	536		1,234
Other operating expenses	1	678	589		1,268
Provision for doubtful accounts		452	269		721
Equity in earnings of affiliates	(680)	(27)	(40)	680	(67)
Depreciation and amortization		196	156		352
Interest expense	685	(139)	(21)		525
Losses on sales of facilities			2		2
Impairments of long-lived assets		5	5		10
Management fees		(118)	118		
	6	3,574	2,919	680	7,179
Income before income taxes	(6)	841	313	(680)	468
Provision for income taxes	(249)	303	89		143
Net income	243	538	224	(680)	325
Net income attributable to noncontrolling interests		4	78		82

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Net income attributable to HCA Inc.	\$ 243	\$ 534	\$ 146	\$ (680)	\$ 243
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**HCA INC.**  
**CONDENSED CONSOLIDATING INCOME STATEMENT**  
**FOR THE QUARTER ENDED SEPTEMBER 30, 2009**  
(Dollars in millions)

	<b>Parent Issuer</b>	<b>Subsidiary Guarantors</b>	<b>Subsidiary Non- Guarantors</b>	<b>Eliminations</b>	<b>Condensed Consolidated</b>
Revenues	\$	\$ 4,387	\$ 3,146	\$	\$ 7,533
Salaries and benefits		1,796	1,217		3,013
Supplies		701	505		1,206
Other operating expenses	1	634	549		1,184
Provision for doubtful accounts		577	333		910
Equity in earnings of affiliates	(560)	(19)	(34)	560	(53)
Depreciation and amortization		196	158		354
Interest expense	608	(83)	(15)		510
Impairments of long-lived assets		2	1		3
Management fees		(116)	116		
	49	3,688	2,830	560	7,127
Income (loss) before income taxes	(49)	699	316	(560)	406
Provision for income taxes	(245)	273	104		132
Net income	196	426	212	(560)	274
Net income attributable to noncontrolling interests		13	65		78
Net income attributable to HCA Inc.	\$ 196	\$ 413	\$ 147	\$ (560)	\$ 196

**Table of Contents****HCA INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****NOTE 12 SUPPLEMENTAL CONDENSED CONSOLIDATING FINANCIAL INFORMATION (continued)****HCA INC.**

**CONDENSED CONSOLIDATING INCOME STATEMENT  
FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2010  
(Dollars in millions)**

	<b>Parent Issuer</b>	<b>Subsidiary Guarantors</b>	<b>Subsidiary Non- Guarantors</b>	<b>Eliminations</b>	<b>Condensed Consolidated</b>
Revenues	\$	\$ 13,268	\$ 9,679	\$	\$ 22,947
Salaries and benefits		5,464	3,818		9,282
Supplies		2,112	1,573		3,685
Other operating expenses	4	1,981	1,711		3,696
Provision for doubtful accounts		1,309	764		2,073
Equity in earnings of affiliates	(2,236)	(82)	(128)	2,236	(210)
Depreciation and amortization		588	474		1,062
Interest expense	2,001	(376)	(54)		1,571
Losses on sales of facilities			2		2
Impairments of long-lived assets		58	61		119
Management fees		(356)	356		
	(231)	10,698	8,577	2,236	21,280
Income before income taxes	231	2,570	1,102	(2,236)	1,667
Provision for income taxes	(693)	875	306		488
Net income	924	1,695	796	(2,236)	1,179
Net income attributable to noncontrolling interests		33	222		255
Net income attributable to HCA Inc.	\$ 924	\$ 1,662	\$ 574	\$ (2,236)	\$ 924

**Table of Contents****HCA INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****NOTE 12 SUPPLEMENTAL CONDENSED CONSOLIDATING FINANCIAL INFORMATION (continued)**

**HCA INC.**  
**CONDENSED CONSOLIDATING INCOME STATEMENT**  
**FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2009**  
(Dollars in millions)

	<b>Parent Issuer</b>	<b>Subsidiary Guarantors</b>	<b>Subsidiary Non- Guarantors</b>	<b>Eliminations</b>	<b>Condensed Consolidated</b>
Revenues	\$	\$ 13,200	\$ 9,247	\$	\$ 22,447
Salaries and benefits		5,311	3,569		8,880
Supplies		2,134	1,493		3,627
Other operating expenses	13	1,870	1,527		3,410
Provision for doubtful accounts		1,631	952		2,583
Equity in earnings of affiliates	(1,939)	(67)	(115)	1,939	(182)
Depreciation and amortization		592	475		1,067
Interest expense	1,733	(219)	(27)		1,487
Losses on sales of facilities		6	2		8
Impairments of long-lived assets		15	1		16
Management fees		(347)	347		
	(193)	10,926	8,224	1,939	20,896
Income before income taxes	193	2,274	1,023	(1,939)	1,551
Provision for income taxes	(645)	816	309		480
Net income	838	1,458	714	(1,939)	1,071
Net income attributable to noncontrolling interests		39	194		233
Net income attributable to HCA Inc.	\$ 838	\$ 1,419	\$ 520	\$ (1,939)	\$ 838



**Table of Contents****HCA INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****NOTE 12 SUPPLEMENTAL CONDENSED CONSOLIDATING FINANCIAL INFORMATION (continued)**

**HCA INC.**  
**CONDENSED CONSOLIDATING BALANCE SHEET**  
**SEPTEMBER 30, 2010**  
**(Dollars in millions)**

	<b>Parent Issuer</b>	<b>Subsidiary Guarantors</b>	<b>Subsidiary Non- Guarantors</b>	<b>Eliminations</b>	<b>Condensed Consolidated</b>
<b>ASSETS</b>					
Current assets:					
Cash and cash equivalents	\$	\$ 92	\$ 285	\$	\$ 377
Accounts receivable, net		2,142	1,494		3,636
Inventories		494	321		815
Deferred income taxes	1,045				1,045
Other	133	172	373		678
	1,178	2,900	2,473		6,551
Property and equipment, net		6,742	4,394		11,136
Investments of insurance subsidiary			665		665
Investments in and advances to affiliates		245	612		857
Goodwill		1,635	975		2,610
Deferred loan costs	371				371
Investments in and advances to subsidiaries	24,066			(24,066)	
Other	890	25	148		1,063
	\$ 26,505	\$ 11,547	\$ 9,267	\$ (24,066)	\$ 23,253
<b>LIABILITIES AND STOCKHOLDERS (DEFICIT) EQUITY</b>					
Current liabilities:					
Accounts payable	\$	\$ 729	\$ 525	\$	\$ 1,254
Accrued salaries		630	377		1,007
Other accrued expenses	393	354	626		1,373
Long-term debt due within one year	654	11	31		696
	1,047	1,724	1,559		4,330

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Long-term debt	25,013	105	265		25,383
Intercompany balances	9,560	(12,264)	2,704		
Professional liability risks			1,027		1,027
Income taxes and other liabilities	1,000	420	191		1,611
	36,620	(10,015)	5,746		32,351
Equity securities with contingent redemption rights	144				144
Stockholders' (deficit) equity attributable to HCA Inc.	(10,259)	21,449	2,617	(24,066)	(10,259)
Noncontrolling interests		113	904		1,017
	(10,259)	21,562	3,521	(24,066)	(9,242)
	\$ 26,505	\$ 11,547	\$ 9,267	\$ (24,066)	\$ 23,253

Table of Contents**HCA INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****NOTE 12 SUPPLEMENTAL CONDENSED CONSOLIDATING FINANCIAL INFORMATION (continued)**

**HCA INC.**  
**CONDENSED CONSOLIDATING BALANCE SHEET**  
**DECEMBER 31, 2009**  
**(Dollars in millions)**

	<b>Parent Issuer</b>	<b>Subsidiary Guarantors</b>	<b>Subsidiary Non- Guarantors</b>	<b>Eliminations</b>	<b>Condensed Consolidated</b>
<b>ASSETS</b>					
Current assets:					
Cash and cash equivalents	\$	\$ 95	\$ 217	\$	\$ 312
Accounts receivable, net		2,135	1,557		3,692
Inventories		489	313		802
Deferred income taxes	1,192				1,192
Other	81	148	350		579
	1,273	2,867	2,437		6,577
Property and equipment, net		7,034	4,393		11,427
Investments of insurance subsidiary			1,166		1,166
Investments in and advances to affiliates		244	609		853
Goodwill		1,641	936		2,577
Deferred loan costs	418				418
Investments in and advances to subsidiaries	21,830			(21,830)	
Other	963	19	131		1,113
	\$ 24,484	\$ 11,805	\$ 9,672	\$ (21,830)	\$ 24,131
<b>LIABILITIES AND STOCKHOLDERS (DEFICIT) EQUITY</b>					
Current liabilities:					
Accounts payable	\$	\$ 908	\$ 552	\$	\$ 1,460
Accrued salaries		542	307		849
Other accrued expenses	282	293	583		1,158
Long-term debt due within one year	802	9	35		846
	1,084	1,752	1,477		4,313

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Long-term debt	24,427	103	294		24,824
Intercompany balances	6,636	(10,387)	3,751		
Professional liability risks			1,057		1,057
Income taxes and other liabilities	1,176	421	171		1,768
	33,323	(8,111)	6,750		31,962
Equity securities with contingent redemption rights	147				147
Stockholders' (deficit) equity attributable to HCA Inc.	(8,986)	19,787	2,043	(21,830)	(8,986)
Noncontrolling interests		129	879		1,008
	(8,986)	19,916	2,922	(21,830)	(7,978)
	\$ 24,484	\$ 11,805	\$ 9,672	\$ (21,830)	\$ 24,131

**Table of Contents****HCA INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****NOTE 12 SUPPLEMENTAL CONDENSED CONSOLIDATING FINANCIAL INFORMATION (continued)**

**HCA INC.**  
**CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**  
**FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2010**  
(Dollars in millions)

	<b>Parent Issuer</b>	<b>Subsidiary Guarantors</b>	<b>Subsidiary Non- Guarantors</b>	<b>Eliminations</b>	<b>Condensed Consolidated</b>
<b>Cash flows from operating activities:</b>					
Net income	\$ 924	\$ 1,695	\$ 796	\$ (2,236)	\$ 1,179
Adjustments to reconcile net income to net cash (used in) provided by operating activities:					
Changes in operating assets and liabilities	111	(1,358)	(680)		(1,927)
Provision for doubtful accounts		1,309	764		2,073
Depreciation and amortization		588	474		1,062
Income taxes	(10)				(10)
Losses on sales of facilities			2		2
Impairments of long-lived assets		58	61		119
Amortization of deferred loan costs	60				60
Share-based compensation	24				24
Equity in earnings of affiliates	(2,236)			2,236	
Other	29				29
Net cash (used in) provided by operating activities	(1,098)	2,292	1,417		2,611
<b>Cash flows from investing activities:</b>					
Purchase of property and equipment		(338)	(522)		(860)
Acquisition of hospitals and health care entities		(21)	(14)		(35)
Disposition of hospitals and health care entities		24	2		26
Change in investments		1	472		473
Other			(2)		(2)
Net cash used in investing activities		(334)	(64)		(398)
<b>Cash flows from financing activities:</b>					
Issuance of long-term debt	1,387				1,387
Net change in revolving credit facilities	1,035				1,035

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Repayment of long-term debt	(1,956)	(16)	(48)	(2,020)
Distributions to noncontrolling interests		(49)	(233)	(282)
Changes in intercompany balances with affiliates, net	2,913	(1,896)	(1,017)	
Payment of debt issuance costs	(25)			(25)
Payment of cash distributions to stockholders	(2,251)			(2,251)
Other	(5)		13	8
Net cash provided by (used in) financing activities	1,098	(1,961)	(1,285)	(2,148)
Change in cash and cash equivalents		(3)	68	65
Cash and cash equivalents at beginning of period		95	217	312
Cash and cash equivalents at end of period	\$	\$ 92	\$ 285	\$ 377

**Table of Contents****HCA INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****NOTE 12 SUPPLEMENTAL CONDENSED CONSOLIDATING FINANCIAL INFORMATION (continued)**

**HCA INC.**  
**CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**  
**FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2009**  
**(Dollars in millions)**

	<b>Parent Issuer</b>	<b>Subsidiary Guarantors</b>	<b>Subsidiary Non- Guarantors</b>	<b>Eliminations</b>	<b>Condensed Consolidated</b>
<b>Cash flows from operating activities:</b>					
Net income	\$ 838	\$ 1,458	\$ 714	\$ (1,939)	\$ 1,071
Adjustments to reconcile net income to net cash (used in) provided by operating activities:					
Increase (decrease) in cash from operating assets and liabilities	201	(1,475)	(862)		(2,136)
Provision for doubtful accounts		1,631	952		2,583
Depreciation and amortization		592	475		1,067
Income taxes	(485)				(485)
Losses on sales of facilities		6	2		8
Impairments of long-lived assets		15	1		16
Amortization of deferred loan costs	60				60
Share-based compensation	21				21
Pay-in-kind interest	58				58
Equity in earnings of affiliates	(1,939)			1,939	
Other	42	5	5		52
Net cash (used in) provided by operating activities	(1,204)	2,232	1,287		2,315
<b>Cash flows from investing activities:</b>					
Purchase of property and equipment		(522)	(393)		(915)
Acquisition of hospitals and health care entities		(38)	(4)		(42)
Disposition of hospitals and health care entities		18	21		39
Change in investments		9	104		113
Other		(18)	16		(2)
Net cash used in investing activities		(551)	(256)		(807)
<b>Cash flows from financing activities:</b>					

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Issuance of long-term debt	2,979			2,979
Net change in revolving credit facilities	(1,125)			(1,125)
Repayment of long-term debt	(2,960)	(6)	(84)	(3,050)
Distributions to noncontrolling interests		(58)	(196)	(254)
Changes in intercompany balances with affiliates, net	2,397	(1,643)	(754)	
Payment of debt issuance costs	(68)			(68)
Other	(19)		7	(12)
Net cash provided by (used in) financing activities	1,204	(1,707)	(1,027)	(1,530)
Change in cash and cash equivalents		(26)	4	(22)
Cash and cash equivalents at beginning of period		134	331	465
Cash and cash equivalents at end of period	\$	\$ 108	\$ 335	\$ 443



**Table of Contents****ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****Forward-Looking Statements**

This quarterly report on Form 10-Q includes certain disclosures which contain forward-looking statements. Forward-looking statements include all statements that do not relate solely to historical or current facts, and can be identified by the use of words like may, believe, will, should, seek, approximately, intend, expect, anticipate, plan, initiative or continue. These forward-looking statements are based on our current plans and expectations and are subject to a number of known and unknown uncertainties and risks, many of which are beyond our control, which could significantly affect current plans and expectations and our future financial position and results of operations. These factors include, but are not limited to, (1) the ability to recognize the benefits of the Recapitalization, (2) the impact of the substantial indebtedness incurred to finance the Recapitalization and distributions and proposed distributions to stockholders and the ability to refinance such indebtedness on acceptable terms, (3) the effects related to the enactment of the Health Reform Law, the possible enactment of additional federal or state health care reform and possible changes to the Health Reform Law and other federal, state or local laws or regulations affecting the health care industry, (4) increases, particularly during periods of economic slowdown, in the amount and risk of collectibility of uninsured accounts and deductibles and copayment amounts for insured accounts, (5) the ability to achieve operating and financial targets, attain expected levels of patient volumes and control the costs of providing services, (6) possible changes in the Medicare, Medicaid and other state programs, including Medicaid supplemental payments pursuant to upper payment limit ( UPL ) programs, that may impact reimbursements to health care providers and insurers, (7) the highly competitive nature of the health care business, (8) changes in revenue mix, including potential declines in the population covered under managed care agreements, and the ability to enter into and renew managed care provider agreements on acceptable terms, (9) the efforts of insurers, health care providers and others to contain health care costs, (10) the outcome of our continuing efforts to monitor, maintain and comply with appropriate laws, regulations, policies and procedures, (11) increases in wages and the ability to attract and retain qualified management and personnel, including affiliated physicians, nurses and medical and technical support personnel, (12) the availability and terms of capital to fund the expansion of our business and improvements to our existing facilities, (13) changes in accounting practices, (14) changes in general economic conditions nationally and regionally in our markets, (15) future divestitures of assets, which may result in charges, and possible impairments of long-lived assets, (16) changes in business strategy or development plans, (17) delays in receiving payments for services provided, (18) the outcome of pending and any future tax audits, appeals and litigation associated with our tax positions, (19) potential liabilities and other claims that may be asserted against us, and (20) other risk factors described in our annual report on Form 10-K for the year ended December 31, 2009 and our other filings with the Securities and Exchange Commission. As a consequence, current plans, anticipated actions and future financial position and results of operations may differ from those expressed in any forward-looking statements made by or on behalf of HCA. You are cautioned not to unduly rely on such forward-looking statements when evaluating the information presented in this report, which forward-looking statements reflect management's views only as of the date of this report. We undertake no obligation to revise or update any forward-looking statements, whether as a result of new information, future events or otherwise.

**Health Care Reform**

The Patient Protection and Affordable Care Act, as amended by the Health Care and Education Reconciliation Act of 2010 (collectively, the Health Reform Law ), which was signed into law on March 23, 2010, will change how health care services are covered, delivered and reimbursed through expanded coverage of uninsured individuals, reduced growth in Medicare program spending, reductions in Medicare and Medicaid Disproportionate Share Hospital

payments, and the establishment of programs in which reimbursement is tied to quality and integration. In addition, the Health Reform Law reforms certain aspects of health insurance, expands existing efforts to tie Medicare and Medicaid payments to performance and quality, and contains provisions intended to strengthen fraud and abuse enforcement. For a more detailed discussion of the Health Reform Law and its potential impact on the Company, see Part I, Item 2, Management's Discussion and Analysis of Financial Condition and Results of Operations - Health Care Reform in our Form 10-Q for the quarter ended March 31, 2010.

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)**

**Third Quarter 2010 Operations Summary**

Net income attributable to HCA Inc. totaled \$243 million for the quarter ended September 30, 2010, compared to \$196 million for the quarter ended September 30, 2009. Revenues increased to \$7.647 billion in the third quarter of 2010 from \$7.533 billion in the third quarter of 2009. Third quarter 2010 results include losses on sales of facilities of \$2 million and impairments of long-lived assets of \$10 million. Third quarter 2009 results include impairments of long-lived assets of \$3 million.

Revenues increased 1.5% on a consolidated basis and increased 1.6% on a same facility basis for the quarter ended September 30, 2010 compared to the quarter ended September 30, 2009. The increase in consolidated revenues can be attributed to the combined impact of a 1.1% increase in revenue per equivalent admission and a 0.4% increase in equivalent admissions. The same facility revenues increase resulted from the combined impact of a 0.8% increase in same facility revenue per equivalent admission and a 0.7% increase in same facility equivalent admissions.

During the quarter ended September 30, 2010, consolidated admissions and same facility admissions declined 1.0% and 0.6%, respectively, compared to the quarter ended September 30, 2009. Inpatient surgeries declined 3.0% on a consolidated basis and 2.6% on a same facility basis during the quarter ended September 30, 2010, compared to the quarter ended September 30, 2009. Outpatient surgeries declined 2.5% on a consolidated basis and declined 1.8% on a same facility basis during the quarter ended September 30, 2010, compared to the quarter ended September 30, 2009. Emergency department visits increased 1.1% on a consolidated basis and increased 1.2% on a same facility basis during the quarter ended September 30, 2010, compared to the quarter ended September 30, 2009.

For the quarter ended September 30, 2010, the provision for doubtful accounts declined \$189 million to 9.4% of revenues, from 12.1% of revenues for the quarter ended September 30, 2009. The self-pay revenue deductions for charity care and uninsured discounts increased \$45 million and \$431 million (we increased our uninsured discount percentages during August 2009), respectively, during the third quarter of 2010, compared to the third quarter of 2009. The sum of the provision for doubtful accounts, uninsured discounts and charity care, as a percentage of the sum of revenues, uninsured discounts and charity care, was 26.4% for the third quarter of 2010, compared to 24.9% for the third quarter of 2009. Same facility uninsured admissions increased 3.9% and same facility uninsured emergency room visits increased 1.6% for the quarter ended September 30, 2010, compared to the quarter ended September 30, 2009.

The increases in the self-pay revenue deductions result in reductions to both the provision for doubtful accounts and revenues, and were the primary contributing factors to the low growth rates we experienced in revenues and revenue per equivalent admission during the quarter ended September 30, 2010.

Interest expense increased \$15 million to \$525 million for the quarter ended September 30, 2010, from \$510 million for the quarter ended September 30, 2009. The additional interest expense was due to small increases in both the average debt balance and the average effective interest rate.

Cash flows from operating activities increased \$219 million, from \$1.041 billion for the third quarter of 2009 to \$1.260 billion for the third quarter of 2010. The increase related primarily to a decline in income tax payments, changes in working capital items and an increase in net income.

**Results of Operations**

*Revenue/Volume Trends*

Our revenues depend upon inpatient occupancy levels, the ancillary services and therapy programs ordered by physicians and provided to patients, the volume of outpatient procedures and the charge and negotiated payment rates for such services. Gross charges typically do not reflect what our facilities are actually paid. Our facilities have entered into agreements with third-party payers, including government programs and managed care health plans,

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)**

**Results of Operations (continued)***Revenue/Volume Trends (continued)*

under which the facilities are paid based upon the cost of providing services, predetermined rates per diagnosis, fixed per diem rates or discounts from gross charges. We do not pursue collection of amounts related to patients who meet our guidelines to qualify for charity care; therefore, they are not reported in revenues. We provide discounts to uninsured patients who do not qualify for Medicaid or charity care that are similar to the discounts provided to many local managed care plans.

Revenues increased 1.5% from \$7.533 billion in the third quarter of 2009 to \$7.647 billion in the third quarter of 2010. The increase in consolidated revenues can be attributed to the combined impact of a 1.1% increase in revenue per equivalent admission and a 0.4% increase in equivalent admissions. Same facility revenues increased 1.6% from \$7.450 billion in the third quarter of 2009 to \$7.569 billion in the third quarter of 2010. The increase in same facility revenues can be attributed to the combined impact of a 0.8% increase in same facility revenue per equivalent admission and a 0.7% increase in same facility equivalent admissions. The increases in the self-pay revenue deductions (charity care and uninsured discounts) result in reductions to both the provision for doubtful accounts and revenues, and were the primary contributing factors to the low growth rates we experienced in revenues and revenue per equivalent admission during the quarter ended September 30, 2010.

To quantify the total impact of and trends related to uninsured accounts, we believe it is beneficial to view these revenue deductions and provision for doubtful accounts in combination, rather than each separately. A summary of these amounts for the quarters and the nine months ended September 30, 2010 and 2009 follows (dollars in millions):

	<b>Quarter</b>		<b>Nine Months</b>	
	<b>2010</b>	<b>2009</b>	<b>2010</b>	<b>2009</b>
Provision for doubtful accounts	\$ 721	\$ 910	\$ 2,073	\$ 2,583
Uninsured discounts	1,178	747	3,285	1,969
Charity care	586	541	1,730	1,617
Totals	\$ 2,485	\$ 2,198	\$ 7,088	\$ 6,169

Consolidated admissions and same facility admissions declined 1.0% and 0.6%, respectively, in the third quarter of 2010, compared to the third quarter of 2009. Consolidated outpatient surgeries declined 2.5% and same facility outpatient surgeries declined 1.8% in the third quarter of 2010, compared to the third quarter of 2009. Consolidated and same facility inpatient surgeries declined 3.0% and 2.6%, respectively, in the third quarter of 2010, compared to the third quarter of 2009. Emergency department visits increased 1.1% on a consolidated basis and increased 1.2% on a same facility basis during the quarter ended September 30, 2010, compared to the quarter ended September 30, 2009.

Same facility uninsured admissions increased by 1,043 admissions, or 3.9%, in the third quarter of 2010, compared to the third quarter of 2009. Same facility uninsured admissions in 2010, compared to 2009, increased 2.1% in the second quarter of 2010 and increased 6.8% in the first quarter of 2010. Same facility uninsured admissions in 2009, compared to 2008, increased 0.2% in the fourth quarter of 2009, increased 8.2% in the third quarter of 2009, increased 10.4% in the third quarter of 2009 and declined 0.1% in the first quarter of 2009.

**Table of Contents****ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)****Results of Operations (continued)***Revenue/Volume Trends (continued)*

The approximate percentages of our admissions related to Medicare, managed Medicare, Medicaid, managed Medicaid, managed care and other insurers and the uninsured for the quarters and nine months ended September 30, 2010 and 2009 are set forth in the following table.

	<b>Quarter</b>		<b>Nine Months</b>	
	<b>2010</b>	<b>2009</b>	<b>2010</b>	<b>2009</b>
Medicare	<b>33%</b>	32%	<b>34%</b>	34%
Managed Medicare	<b>10</b>	10	<b>10</b>	10
Medicaid	<b>9</b>	9	<b>9</b>	9
Managed Medicaid	<b>8</b>	8	<b>8</b>	7
Managed care and other insurers	<b>33</b>	34	<b>32</b>	33
Uninsured	<b>7</b>	7	<b>7</b>	7
	<b>100%</b>	100%	<b>100%</b>	100%

The approximate percentages of our inpatient revenues related to Medicare, managed Medicare, Medicaid, managed Medicaid, managed care and other insurers and the uninsured for the quarters and nine months ended September 30, 2010 and 2009 are set forth in the following table.

	<b>Quarter</b>		<b>Nine Months</b>	
	<b>2010</b>	<b>2009</b>	<b>2010</b>	<b>2009</b>
Medicare	<b>31%</b>	29%	<b>31%</b>	31%
Managed Medicare	<b>9</b>	8	<b>9</b>	8
Medicaid	<b>9</b>	8	<b>9</b>	8
Managed Medicaid	<b>4</b>	4	<b>4</b>	4
Managed care and other insurers	<b>43</b>	45	<b>44</b>	44
Uninsured	<b>4</b>	6	<b>3</b>	5
	<b>100%</b>	100%	<b>100%</b>	100%

The increases in uninsured discounts have caused reductions in the percentage of inpatient revenues related to the uninsured, as the percentage of uninsured admissions compared to total admissions has been constant.

At September 30, 2010, we had 72 hospitals in the states of Texas and Florida. During the third quarter of 2010, 57% of our admissions and 52% of our revenues were generated by these hospitals. Uninsured admissions in Texas and Florida represented 63% of our uninsured admissions during the third quarter of 2010.

We receive a significant portion of our revenues from government health programs, principally Medicare and Medicaid, which are highly regulated and subject to frequent and substantial changes. We have increased the indigent care services we provide in several communities in the state of Texas, in affiliation with other hospitals. Hospitals receiving Medicaid supplemental payments may include those that are providing additional indigent care services. Such payments must be within the federal UPL established by federal regulation. Our Texas Medicaid revenues included \$150 million and \$115 million during the third quarters of 2010 and 2009, respectively, and \$486 million and \$276 million during the first nine months of 2010 and 2009, respectively, of Medicaid supplemental payments pursuant to UPL programs.



**Table of Contents****ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)****Results of Operations (continued)***Operating Results Summary*

The following are comparative summaries of results from operations for the quarters and nine months ended September 30, 2010 and 2009 (dollars in millions):

	Quarter		Quarter	
	2010		2009	
	Amount	Ratio	Amount	Ratio
Revenues	\$ 7,647	100.0	\$ 7,533	100.0
Salaries and benefits	3,134	41.0	3,013	40.0
Supplies	1,234	16.1	1,206	16.0
Other operating expenses	1,268	16.6	1,184	15.7
Provision for doubtful accounts	721	9.4	910	12.1
Equity in earnings of affiliates	(67)	(0.9)	(53)	(0.7)
Depreciation and amortization	352	4.7	354	4.7
Interest expense	525	6.9	510	6.8
Losses on sales of facilities	2			
Impairments of long-lived assets	10	0.1	3	
	7,179	93.9	7,127	94.6
Income before income taxes	468	6.1	406	5.4
Provision for income taxes	143	1.9	132	1.8
Net income	325	4.2	274	3.6
Net income attributable to noncontrolling interests	82	1.0	78	1.0
Net income attributable to HCA Inc.	\$ 243	3.2	\$ 196	2.6
<i>% changes from prior year:</i>				
Revenues	1.5%		7.6%	
Income before income taxes	15.2		91.5	
Net income attributable to HCA Inc.	24.3		126.0	
Admissions(a)	(1.0)		2.7	
Equivalent admissions(b)	0.4		4.7	
Revenue per equivalent admission	1.1		2.7	
<i>Same facility % changes from prior year(c):</i>				
Revenues	1.6		7.7	
Admissions(a)	(0.6)		2.7	
Equivalent admissions(b)	0.7		4.8	
Revenue per equivalent admission	0.8		2.8	



**Table of Contents****ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)****Results of Operations (continued)***Operating Results Summary (continued)*

	Nine Months			
	2010		2009	
	Amount	Ratio	Amount	Ratio
Revenues	\$ 22,947	100.0	\$ 22,447	100.0
Salaries and benefits	9,282	40.4	8,880	39.6
Supplies	3,685	16.1	3,627	16.2
Other operating expenses	3,696	16.1	3,410	15.1
Provision for doubtful accounts	2,073	9.0	2,583	11.5
Equity in earnings of affiliates	(210)	(0.9)	(182)	(0.8)
Depreciation and amortization	1,062	4.7	1,067	4.8
Interest expense	1,571	6.8	1,487	6.6
Losses on sales of facilities	2		8	
Impairments of long-lived assets	119	0.5	16	0.1
	21,280	92.7	20,896	93.1
Income before income taxes	1,667	7.3	1,551	6.9
Provision for income taxes	488	2.2	480	2.1
Net income	1,179	5.1	1,071	4.8
Net income attributable to noncontrolling interests	255	1.1	233	1.1
Net income attributable to HCA Inc.	\$ 924	4.0	\$ 838	3.7
<i>% changes from prior year:</i>				
Revenues	2.2%		6.3%	
Income before income taxes	7.5		96.1	
Net income attributable to HCA Inc.	10.3		110.9	
Admissions(a)	(0.3)		0.8	
Equivalent admissions(b)	0.9		3.3	
Revenue per equivalent admission	1.3		2.9	
<i>Same facility % changes from prior year(c):</i>				
Revenues	2.3		6.7	
Admissions(a)			1.2	
Equivalent admissions(b)	1.1		3.8	
Revenue per equivalent admission	1.2		2.8	

- (a) Represents the total number of patients admitted to our hospitals and is used by management and certain investors as a general measure of inpatient volume.
- (b) Equivalent admissions are used by management and certain investors as a general measure of combined inpatient and outpatient volume. Equivalent admissions are computed by multiplying admissions (inpatient volume) by the sum of gross inpatient revenues and gross outpatient revenues and then dividing the resulting amount by gross inpatient revenues. The equivalent admissions computation equates outpatient revenues to the volume measure (admissions) used to measure inpatient volume, resulting in a general measure of combined inpatient and outpatient volume.
- (c) Same facility information excludes the operations of hospitals and their related facilities which were either acquired or divested during the current and prior period.

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)**

**Results of Operations (continued)***Operating Results Summary (continued)*

**Supplemental Non-GAAP Disclosures  
Operating Measures on a Cash Revenues Basis  
(Dollars in millions)**

The results from operations presented on a cash revenues basis for the quarters and nine months ended September 30, 2010 and 2009 follow:

	Amount	Quarter		Amount	Quarter	
		2010 Non-GAAP % of Cash Revenues Ratios(b)	GAAP % of Revenues Ratios(b)		2009 Non-GAAP % of Cash Revenues Ratios(b)	GAAP % of Revenues Ratios(b)
Revenues	\$ 7,647		100.0	\$ 7,533		100.0
Provision for doubtful accounts	721			910		
Cash revenues(a)	6,926	100.0		6,623	100.0	
Salaries and benefits	3,134	45.2	41.0	3,013	45.5	40.0
Supplies	1,234	17.8	16.1	1,206	18.2	16.0
Other operating expenses	1,268	18.4	16.6	1,184	17.9	15.7
% changes from prior year:						
Revenues	1.5%					
Cash revenues	4.6					
Revenue per equivalent admission	1.1					
Cash revenue per equivalent admission	4.1					

	Amount	Nine Months		Amount	Nine Months	
		2010 Non-GAAP % of Cash Revenues Ratios(b)	GAAP % of Revenues Ratios(b)		2009 Non-GAAP % of Cash Revenues Ratios(b)	GAAP % of Revenues Ratios(b)

Revenues	\$ 22,947		100.0	\$ 22,447		100.0
Provision for doubtful accounts	2,073			2,583		
Cash revenues(a)	20,874	100.0		19,864	100.0	
Salaries and benefits	9,282	44.5	40.4	8,880	44.7	39.6
Supplies	3,685	17.7	16.1	3,627	18.3	16.2
Other operating expenses	3,696	17.6	16.1	3,410	17.1	15.1
% changes from prior year:						
Revenues	2.2%					
Cash revenues	5.1					
Revenue per equivalent admission	1.3					
Cash revenue per equivalent admission	4.2					

- (a) Cash revenues is defined as reported revenues less the provision for doubtful accounts. We use cash revenues as an analytical indicator for purposes of assessing the effect of uninsured patient volumes, adjusted for the effect of both the revenue deductions related to uninsured accounts (charity care and uninsured discounts) and the provision for doubtful accounts (which relates primarily to uninsured accounts), on our revenues and certain operating expenses, as a percentage of cash revenues. Variations in the revenue deductions related to uninsured accounts generally have the inverse effect on the provision for doubtful accounts. We increased our uninsured discount percentages during August 2009 and the resulting effects, for the third quarter and first nine months of 2010, were increases in uninsured discounts of \$431 million and \$1.316 billion, respectively, and declines in the provision for doubtful accounts of \$189 million and \$510 million, respectively, compared to the same periods for 2009. Cash revenues is commonly used as an analytical indicator within the health care industry. Cash revenues should not be considered as a measure of financial performance under generally accepted accounting principles. Because cash revenues is not a measurement determined in accordance with generally accepted accounting principles and is thus susceptible to varying calculations, cash revenues, as presented, may not be comparable to other similarly titled measures of other health care companies.
- (b) Salaries and benefits, supplies and other operating expenses, as a percentage of cash revenues (a non-GAAP financial measure), present the impact on these ratios due to the adjustment of deducting the provision for doubtful accounts from reported revenues and results in these ratios being non-GAAP financial measures. We believe these non-GAAP financial measures are useful to investors to provide disclosures of our results of operations on the same basis as that used by management. Management uses this information to compare certain operating expense categories as a percentage of cash revenues. Management finds this information useful to evaluate certain expense category trends without the influence of whether adjustments related to revenues for uninsured accounts are recorded as revenue adjustments (charity care and uninsured discounts) or operating expenses (provision for doubtful accounts), and thus the expense category trends are generally analyzed as a percentage of cash revenues. These non-GAAP financial measures should not be considered alternatives to GAAP financial measures. We believe this supplemental information provides management and the users of our financial statements with useful information for period-to-period comparisons. Investors are encouraged to use GAAP measures when evaluating our overall financial performance.

**Table of Contents****ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)****Results of Operations (continued)***Quarters Ended September 30, 2010 and 2009*

Net income attributable to HCA Inc. totaled \$243 million for the third quarter of 2010 compared to \$196 million for the third quarter of 2009. Revenues increased 1.5% due to the combined impact of revenue per equivalent admission growth of 1.1% and an increase of 0.4% in equivalent admissions for the third quarter of 2010 compared to the third quarter of 2009. Cash revenues (reported revenues less the provision for doubtful accounts) increased 4.6% for the third quarter of 2010 compared to the third quarter of 2009.

For the third quarter of 2010, consolidated admissions and same facility admissions declined 1.0% and 0.6%, respectively, compared to the third quarter of 2009. Outpatient surgical volumes declined 2.5% on a consolidated basis and declined 1.8% on a same facility basis during the third quarter of 2010, compared to the third quarter of 2009. Consolidated and same facility inpatient surgeries declined 3.0% and 2.6%, respectively, in the third quarter of 2010, compared to the third quarter of 2009. Emergency department visits increased 1.1% on a consolidated basis and increased 1.2% on a same facility basis during the quarter ended September 30, 2010, compared to the quarter ended September 30, 2009.

Salaries and benefits, as a percentage of revenues, were 41.0% in the third quarter of 2010 and 40.0% in the third quarter of 2009. Salaries and benefits, as a percentage of cash revenues, were 45.2% in the third quarter of 2010 and 45.5% in the third quarter of 2009. Salaries and benefits per equivalent admission increased 3.6% in the third quarter of 2010 compared to the third quarter of 2009. Same facility labor rate increases averaged 3.0% for the third quarter of 2010 compared to the third quarter of 2009.

Supplies, as a percentage of revenues, were 16.1% in the third quarter of 2010 and 16.0% in the third quarter of 2009. Supplies, as a percentage of cash revenues, were 17.8% in the third quarter of 2010 and 18.2% in the third quarter of 2009. Supply cost per equivalent admission increased 1.8% in the third quarter of 2010 compared to the third quarter of 2009. Supply costs per equivalent admission increased 4.2% for pharmacy supplies, 2.4% for medical devices and 2.0% for general medical and surgical items and declined 0.8% for blood products in the third quarter of 2010 compared to the third quarter of 2009.

Other operating expenses, as a percentage of revenues, increased to 16.6% in the third quarter of 2010 from 15.7% in the third quarter of 2009. Other operating expenses, as a percentage of cash revenues, increased to 18.4% in the third quarter of 2010 from 17.9% in the third quarter of 2009. Other operating expenses is primarily comprised of contract services, professional fees, repairs and maintenance, rents and leases, utilities, insurance (including professional liability insurance) and nonincome taxes. Other operating expenses includes \$87 million and \$57 million of indigent care costs in certain Texas markets during the third quarters of 2010 and 2009, respectively, and this increase is the primary component of the overall increase in other operating expenses. Provisions for losses related to professional liability risks were \$56 million and \$60 million for the third quarters of 2010 and 2009, respectively.

Provision for doubtful accounts declined \$189 million, from \$910 million in the third quarter of 2009 to \$721 million in the third quarter of 2010, and as a percentage of revenues, declined to 9.4% in the third quarter of 2010 from 12.1% in the third quarter of 2009. The provision for doubtful accounts and the allowance for doubtful accounts relate primarily to uninsured amounts due directly from patients. The combined self-pay revenue deductions for charity care

and uninsured discounts increased \$476 million during the third quarter of 2010, compared to the third quarter of 2009. The sum of the provision for doubtful accounts, uninsured discounts and charity care, as a percentage of the sum of revenues, uninsured discounts and charity care, was 26.4% for the third quarter of 2010, compared to 24.9% for the third quarter of 2009. To quantify the total impact of and trends related to uninsured accounts, we believe it is beneficial to review the related revenue deductions and the provision for doubtful accounts in combination, rather than separately. At September 30, 2010, our allowance for doubtful accounts represented approximately 93% of the \$4.615 billion total patient due accounts receivable balance. The patient due accounts receivable balance represents the estimated uninsured portion of our accounts receivable.



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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)**

**Results of Operations (continued)**

*Quarters Ended September 30, 2010 and 2009 (continued)*

Equity in earnings of affiliates was \$67 million and \$53 million in the third quarters of 2010 and 2009, respectively. Equity in earnings of affiliates relates primarily to our Denver, Colorado market joint venture.

Depreciation and amortization declined \$2 million, from \$354 million in the third quarter of 2009 to \$352 million in the third quarter of 2010.

Interest expense increased from \$510 million in the third quarter of 2009 to \$525 million in the third quarter of 2010 due primarily to small increases in both the average debt balance and the average effective interest rate. Our average debt balance was \$26.446 billion for the third quarter of 2010 compared to \$26.139 billion for the third quarter of 2009. The average effective interest rate for our long term debt increased from 7.7% for the quarter ended September 30, 2009 to 7.9% for the quarter ended September 30, 2010.

During the third quarter of 2010, we recorded net losses on sales of facilities of \$2 million. During the third quarter of 2009, no gains or losses on sales of facilities were recognized.

During the third quarters of 2010 and 2009, we recorded impairments of long-lived assets of \$10 million and \$3 million, respectively, to adjust the value of certain real estate investments to estimated fair value.

The effective tax rate was 37.0% and 40.2% for the third quarters of 2010 and 2009, respectively. The effective tax rate computations exclude net income attributable to noncontrolling interests as it relates to consolidated partnerships.

Net income attributable to noncontrolling interests increased from \$78 million for the third quarter of 2009 to \$82 million for the third quarter of 2010. The increase in net income attributable to noncontrolling interests related primarily to growth in operating results of a hospital joint venture in a Texas market.

*Nine Months Ended September 30, 2010 and 2009*

Net income attributable to HCA Inc. totaled \$924 million in the nine months ended September 30, 2010 compared to \$838 million in the nine months ended September 30, 2009. Revenues increased 2.2% due to the combined impact of revenue per equivalent admission growth of 1.3% and an increase of 0.9% in equivalent admissions for the first nine months of 2010 compared to the first nine months of 2009. Cash revenues (reported revenues less the provision for doubtful accounts) increased 5.1% in the nine months ended September 30, 2010 compared the nine months ended September 30, 2009.

For the first nine months of 2010, consolidated admissions declined 0.3% and same facility admissions remained unchanged, compared to the first nine months of 2009. Outpatient surgical volumes declined 1.7% and 1.5% on a consolidated basis and a same facility basis, respectively, during the first nine months of 2010, compared to the first nine months of 2009. Inpatient surgeries declined 1.7% both on both a consolidated basis and same facility basis during the first nine months of 2010, compared to the first nine months of 2009. Emergency department visits increased 1.5% on a consolidated basis and increased 1.7% on a same facility basis during the nine months ended

September 30, 2010, compared to the nine months ended September 30, 2009.

Salaries and benefits, as a percentage of revenues, were 40.4% in the first nine months of 2010 and 39.6% in the first nine months of 2009. Salaries and benefits, as a percentage of cash revenues, were 44.5% in the first nine months of 2010 and 44.7% in the first nine months of 2009. Salaries and benefits per equivalent admission increased 3.6% in the first nine months of 2010 compared to the first nine months of 2009. Same facility labor rate increases averaged 2.9% for the first nine months of 2010 compared to the first nine months of 2009.

Supplies, as a percentage of revenues, were 16.1% in the first nine months of 2010 and 16.2% in the first nine months of 2009. Supplies, as a percentage of cash revenues, were 17.7% in the first nine months of 2010 and 18.3% in the first nine months of 2009. Supply cost per equivalent admission increased 0.7% in the first nine months of

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)**

**Results of Operations (continued)**

*Nine Months Ended September 30, 2010 and 2009 (continued)*

2010 compared to the first nine months of 2009. Supply costs per equivalent admission increased 2.9% for medical devices and 3.4% for general medical and surgical items, blood products were unchanged and pharmacy supplies declined 1.2% in the first nine months of 2010 compared to the first nine months of 2009.

Other operating expenses, as a percentage of revenues, increased to 16.1% in the first nine months of 2010 from 15.1% in the first nine months of 2009. Other operating expenses, as a percentage of cash revenues, increased to 17.6% in the first nine months of 2010 from 17.1% in the first nine months of 2009. Other operating expenses is primarily comprised of contract services, professional fees, repairs and maintenance, rents and leases, utilities, insurance (including professional liability insurance) and nonincome taxes. Other operating expenses includes \$268 million and \$145 million of indigent care costs in certain Texas markets during the first nine months of 2010 and 2009, respectively, and this increase is the primary component of the overall increase in other operating expenses. Provisions for losses related to professional liability risks were \$167 million and \$154 million for the first nine months of 2010 and 2009, respectively.

Provision for doubtful accounts declined \$510 million, from \$2.583 billion in the first nine months of 2009 to \$2.073 billion in the first nine months of 2010, and as a percentage of revenues, declined to 9.0% in the first nine months of 2010 from 11.5% in the first nine months of 2009. The provision for doubtful accounts and the allowance for doubtful accounts relate primarily to uninsured amounts due directly from patients. The combined self-pay revenue deductions for charity care and uninsured discounts increased \$1.429 billion during the first nine months of 2010, compared to the first nine months of 2009. The sum of the provision for doubtful accounts, uninsured discounts and charity care, as a percentage of the sum of revenues, uninsured discounts and charity care, was 25.3% for the first nine months of 2010, compared to 23.7% for the first nine months of 2009. To quantify the total impact of and trends related to uninsured accounts, we believe it is beneficial to review the related revenue deductions and the provision for doubtful accounts in combination, rather than separately. At September 30, 2010, our allowance for doubtful accounts represented approximately 93% of the \$4.615 billion total patient due accounts receivable balance. The patient due accounts receivable balance represents the estimated uninsured portion of our accounts receivable.

Equity in earnings of affiliates was \$210 million and \$182 million in the first nine months of 2010 and 2009, respectively. Equity in earnings of affiliates relates primarily to our Denver, Colorado market joint venture.

Depreciation and amortization declined \$5 million, from \$1.067 billion in the first nine months of 2009 to \$1.062 billion in the first nine months of 2010.

Interest expense increased from \$1.487 billion in the first nine months of 2009 to \$1.571 billion in the first nine months of 2010, due primarily to an increase in the average effective interest rate. Our average debt balance was \$26.525 billion for the first nine months of 2010 compared to \$26.452 billion for the first nine months of 2009. The average effective interest rate for our long term debt increased from 7.5% for the first nine months of 2009 to 7.9% for the first nine months of 2010.

During the first nine months of 2010 and 2009, we recorded net losses on sales of facilities of \$2 million and \$8 million, respectively.

During the first nine months of 2010, we recorded impairments of long-lived assets of \$119 million, including impairment charges of \$73 million for two hospital facilities and \$35 million for capitalized engineering and design costs related to certain building safety requirements (California earthquake standards) that have been revised, to adjust the carrying values to estimated fair value. During the first nine months of 2009, we recorded asset impairment charges of \$16 million to adjust the value of certain real estate investments to estimated fair value.

The effective tax rate was 34.6% and 36.4% for the first nine months of 2010 and 2009, respectively. The effective tax rate computations exclude net income attributable to noncontrolling interests as it relates to

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)**

**Results of Operations (continued)**

*Nine Months Ended September 30, 2010 and 2009 (continued)*

consolidated partnerships. Our provision for income taxes for the first nine months of 2010 and 2009 was reduced by \$50 million and \$20 million, respectively, related to reductions in interest expense related to taxing authority examinations. Excluding the effect of these adjustments, the effective tax rate for the first nine months of 2010 and 2009 would have been 38.1% and 37.9%, respectively.

Net income attributable to noncontrolling interests increased from \$233 million for the first nine months of 2009 to \$255 million for the first nine months of 2010. The increase in net income attributable to noncontrolling interests related primarily to growth in operating results of hospital joint ventures in two Texas markets.

**Liquidity and Capital Resources**

Cash provided by operating activities totaled \$2.611 billion in the first nine months of 2010 compared to \$2.315 billion in the first nine months of 2009. The \$296 million increase in cash provided by operating activities in the first nine months of 2010 compared to the first nine months of 2009 was primarily comprised of the net impact of the \$108 million increase in net income, a \$301 million decline from changes in operating assets and liabilities and the provision for doubtful accounts and a \$475 million decrease in income taxes. We made \$1.897 billion and \$2.119 billion in combined interest and net tax payments in the first nine months of 2010 and 2009, respectively. Working capital totaled \$2.221 billion at September 30, 2010 and \$2.264 billion at December 31, 2009.

Cash used in investing activities was \$398 million in the first nine months of 2010 compared to \$807 million in the first nine months of 2009. Excluding acquisitions, capital expenditures were \$860 million in the first nine months of 2010 and \$915 million in the first nine months of 2009. We expended \$35 million and \$42 million for acquisitions of nonhospital health care facilities during the first nine months of 2010 and 2009, respectively. Capital expenditures are expected to approximate \$1.400 billion in 2010. At September 30, 2010, there were projects under construction which had estimated additional costs to complete and equip over the next five years of approximately \$1.240 billion. We expect to finance capital expenditures with internally generated and borrowed funds. We received \$26 million and \$39 million from sales of hospitals and health care entities during the first nine months of 2010 and 2009, respectively. We received net cash flows from our investments of \$473 million and \$113 million in the first nine months of 2010 and 2009, respectively. During the first nine months of 2010, we liquidated certain investments of the insurance subsidiary in order to distribute \$500 million of excess capital to the Company.

Cash used in financing activities totaled \$2.148 billion during the first nine months of 2010 compared to \$1.530 billion during the first nine months of 2009. During the first nine months of 2010, cash flows used in financing activities included payment of cash distributions to stockholders of \$2.251 billion, increases in net borrowings of \$402 million, payments of debt issuance costs of \$25 million and distributions to noncontrolling interests of \$282 million. During the first nine months of 2009, cash flows used in financing activities included reductions in net borrowings of \$1.196 billion, payment of debt issuance costs of \$68 million and distributions to noncontrolling interests of \$254 million.

We are a highly leveraged company with significant debt service requirements. Our debt totaled \$26.079 billion at September 30, 2010. Our interest expense was \$1.571 billion for the first nine months of 2010 and \$1.487 billion for the first nine months of 2009. The increase in interest expense is due primarily to an increase in the average effective interest rate.

In addition to cash flows from operations, available sources of capital include amounts available under our senior secured credit facilities (\$2.157 billion and \$2.198 billion available as of September 30, 2010 and October 31, 2010, respectively) and anticipated access to public and private debt markets.

Investments of our professional liability insurance subsidiary, to maintain statutory equity and pay claims, totaled \$798 million and \$1.316 billion at September 30, 2010 and December 31, 2009, respectively. Investments

**Table of Contents****ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)****Liquidity and Capital Resources (continued)**

were reduced during 2010 as a result of the insurance subsidiary distributing \$500 million of excess capital to the Company. The insurance subsidiary maintained net reserves for professional liability risks of \$534 million and \$590 million at September 30, 2010 and December 31, 2009, respectively. Our facilities are insured by our wholly-owned insurance subsidiary for losses up to \$50 million per occurrence; however, since January 2007, this coverage is subject to a \$5 million per occurrence self-insured retention. Net reserves for the self-insured professional liability risks retained were \$745 million and \$679 million at September 30, 2010 and December 31, 2009, respectively. Claims payments, net of reinsurance recoveries, during the next 12 months are expected to approximate \$263 million. We estimate that approximately \$130 million of the expected net claim payments during the next 12 months will relate to claims in the self-insured retention.

On January 27, 2010, our Board of Directors declared a distribution to the Company's stockholders and holders of vested stock options. The distribution was \$17.50 per share and vested stock option, or \$1.751 billion in the aggregate. The distribution was paid on February 5, 2010 to holders of record on February 1, 2010. The distribution was funded using funds available under our existing senior secured credit facilities and approximately \$100 million of cash on hand.

On May 5, 2010, our Board of Directors declared a distribution to the Company's stockholders and holders of vested stock options. The distribution was \$5.00 per share and vested stock option, or \$500 million in the aggregate. The distribution was paid on May 14, 2010 to holders of record on May 6, 2010. The distribution was funded using funds available under our existing senior secured credit facilities.

On May 5, 2010, our Board of Directors granted approval for the Company to file with the Securities and Exchange Commission a registration statement on Form S-1 relating to a proposed initial public offering of its common stock. We filed the Form S-1 on May 7, 2010. We intend to use the anticipated net proceeds to repay certain of our existing indebtedness, as will be determined prior to our offering, and for general corporate purposes. Upon completion of the offering and in connection with our termination of the management agreement we have with affiliates of the Investors, we will be required to pay a termination fee based upon the net present value of our future obligations under the management agreement.

During February 2009, we issued \$310 million aggregate principal amount of 97/8% senior secured second lien notes due 2017 at a price of 96.673% of their face value, resulting in \$300 million of gross proceeds. During April 2009, we issued \$1.500 billion aggregate principal amount of 81/2% senior secured first lien notes due 2019 at a price of 96.755% of their face value, resulting in \$1.451 billion of gross proceeds. During August 2009, we issued \$1.250 billion aggregate principal amount of 77/8% senior secured first lien notes due 2020 at a price of 98.254% of their face value, resulting in \$1.228 billion of gross proceeds. During March 2010, we issued \$1.400 billion aggregate principal amount of 71/4% senior secured first lien notes due 2020 at a price of 99.095% of their face value, resulting in \$1.387 billion of gross proceeds. After the payment of related fees and expenses, we used the proceeds from these debt issuances to repay outstanding indebtedness under our senior secured term loan facilities.

On April 6, 2010, we entered into an amendment of our senior secured term loan B facility extending the maturity of \$2.0 billion of loans from November 17, 2013 to March 31, 2017 and to increase the ABR margin and LIBOR margin with respect to such extended term loans to 2.25% and 3.25%, respectively.

It is contemplated that, subject to applicable legal and contractual restrictions, during the fourth quarter of 2010, an approximate \$2 billion distribution will be declared to the Company's existing stockholders and holders of vested stock options. A portion of such distribution would be funded using funds available under the Company's existing senior secured revolving credit facilities. The balance of such distribution, if any, would be funded with proceeds from new indebtedness contemplated to be incurred by a newly-created holding company for HCA. There can be no assurance that the incurrence of such indebtedness and related holding company restructuring and distribution will be completed on the terms contemplated, or at all.



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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)**

**Liquidity and Capital Resources (continued)**

Management believes that cash flows from operations, amounts available under our senior secured credit facilities and our anticipated access to public and private debt markets will be sufficient to meet expected liquidity needs during the next twelve months.

*Market Risk*

We are exposed to market risk related to changes in market values of securities. The investments in debt and equity securities of our wholly-owned insurance subsidiary were \$790 million and \$8 million, respectively, at September 30, 2010. These investments are carried at fair value, with changes in unrealized gains and losses being recorded as adjustments to other comprehensive income. At September 30, 2010, we had a net unrealized gain of \$16 million on the insurance subsidiary's investment securities.

We are exposed to market risk related to market illiquidity. Liquidity of the investments in debt and equity securities of our wholly-owned insurance subsidiary could be impaired by the inability to access the capital markets. Should the wholly-owned insurance subsidiary require significant amounts of cash in excess of normal cash requirements to pay claims and other expenses on short notice, we may have difficulty selling these investments in a timely manner or be forced to sell them at a price less than what we might otherwise have been able to in a normal market environment. At September 30, 2010, our wholly-owned insurance subsidiary had invested \$260 million (\$261 million par value) in tax-exempt student loan auction rate securities that continue to experience market illiquidity. It is uncertain if auction-related market liquidity will resume for these securities. We may be required to recognize other-than-temporary impairments on these long-term investments in future periods should issuers default on interest payments or should the fair market valuations of the securities deteriorate due to ratings downgrades or other issue specific factors.

We are also exposed to market risk related to changes in interest rates, and we periodically enter into interest rate swap agreements to manage our exposure to these fluctuations. Our interest rate swap agreements involve the exchange of fixed and variable rate interest payments between two parties, based on common notional principal amounts and maturity dates. The notional amounts of the swap agreements represent balances used to calculate the exchange of cash flows and are not our assets or liabilities. Our credit risk related to these agreements is considered low because the swap agreements are with creditworthy financial institutions. The interest payments under these agreements are settled on a net basis. These derivatives have been recognized in the financial statements at their respective fair values. Changes in the fair value of these derivatives, which are designated as cash flow hedges, are included in other comprehensive income, and changes in the fair value of derivatives which have not been designated as hedges are recorded in operations.

With respect to our interest-bearing liabilities, approximately \$2.218 billion of long-term debt at September 30, 2010 was subject to variable rates of interest, while the remaining balance in long-term debt of \$23.861 billion at September 30, 2010 was subject to fixed rates of interest. Both the general level of interest rates and, for the senior secured credit facilities, our leverage affect our variable interest rates. Our variable debt is comprised primarily of amounts outstanding under the senior secured credit facilities. Borrowings under the senior secured credit facilities bear interest at a rate equal to an applicable margin plus, at our option, either (a) a base rate determined by reference to the higher of (1) the federal funds rate plus 0.50% and (2) the prime rate of Bank of America or (b) a LIBOR rate for the currency of such borrowing for the relevant interest period. The applicable margin for borrowings under the senior

secured credit facilities may fluctuate according to a leverage ratio, with the exception of term loan B where the margin is static. The average effective interest rate for our long-term debt increased from 7.5% for the nine months ended September 30, 2009 to 7.9% for the nine months ended September 30, 2010.

The estimated fair value of our total long-term debt was \$26.658 billion at September 30, 2010. The estimates of fair value are based upon the quoted market prices for the same or similar issues of long-term debt with the same maturities. Based on a hypothetical 1% increase in interest rates, the potential annualized reduction to future pretax

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)**

**Liquidity and Capital Resources (continued)**

*Market Risk (continued)*

earnings would be approximately \$22 million. To mitigate the impact of fluctuations in interest rates, we generally target a portion of our debt portfolio to be maintained at fixed rates.

Our international operations and foreign currency denominated loans expose us to market risks associated with foreign currencies. In order to mitigate the currency exposure related to foreign currency denominated debt service obligations, we have entered into cross currency swap agreements. A cross currency swap is an agreement between two parties to exchange a stream of principal and interest payments in one currency for a stream of principal and interest payments in another currency over a specified period. Our credit risk related to these agreements is considered low because the swap agreements are with creditworthy financial institutions.

**Pending IRS Disputes**

At September 30, 2010, we were contesting, before the IRS Appeals Division, certain claimed deficiencies and adjustments proposed by the IRS Examination Division in connection with its audit of our 2005 and 2006 federal income tax returns, including the timing of recognition of certain patient service revenues, the deductibility of certain debt retirement costs and our method for calculating the tax allowance for doubtful accounts. Eight taxable periods of HCA and its predecessors ended in 1997 through 2004, for which the primary remaining issue is the computation of the tax allowance for doubtful accounts, were pending before the IRS Examination Division as of September 30, 2010. We expect the IRS Examination Division will begin an audit of our 2007, 2008 and 2009 federal income tax returns and one or more HCA affiliated partnerships during 2010.

Management believes that HCA, its predecessors, subsidiaries and affiliates properly reported taxable income and paid taxes in accordance with applicable laws and agreements established with the IRS and that final resolution of these disputes will not have a material, adverse effect on our results of operations or financial position. However, if payments due upon final resolution of these issues exceed our recorded estimates, such resolutions could have a material, adverse effect on our results of operations or financial position.

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)**

**Operating Data**

	<b>2010</b>	<b>2009</b>
<b>CONSOLIDATING</b>		
Number of hospitals in operation at:		
March 31	<b>154</b>	155
June 30	<b>154</b>	155
September 30	<b>154</b>	155
December 31		155
Number of freestanding outpatient surgical centers in operation at:		
March 31	<b>98</b>	97
June 30	<b>98</b>	97
September 30	<b>96</b>	97
December 31		97
Licensed hospital beds at(a):		
March 31	<b>38,719</b>	38,763
June 30	<b>38,636</b>	38,793
September 30	<b>38,636</b>	38,829
December 31		38,839
Weighted average licensed beds(b):		
Quarter:		
First	<b>38,687</b>	38,811
Second	<b>38,607</b>	38,817
Third	<b>38,645</b>	38,829
Fourth		38,843
Year		38,825
Average daily census(c):		
Quarter:		
First	<b>21,696</b>	21,701
Second	<b>20,418</b>	20,577
Third	<b>19,848</b>	20,087
Fourth		20,256
Year		20,650
Admissions(d):		
Quarter:		
First	<b>398,900</b>	396,200
Second	<b>385,200</b>	387,400
Third	<b>383,800</b>	387,600
Fourth		385,300
Year		1,556,500

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)**

**Operating Data (Continued)**

	<b>2010</b>	<b>2009</b>
Equivalent admissions(e):		
Quarter:		
First	<b>615,500</b>	610,200
Second	<b>617,900</b>	609,900
Third	<b>617,700</b>	615,100
Fourth		603,800
Year		2,439,000
Average length of stay (days)(f):		
Quarter:		
First	<b>4.9</b>	4.9
Second	<b>4.8</b>	4.8
Third	<b>4.8</b>	4.8
Fourth		4.8
Year		4.8
Emergency room visits(g):		
Quarter:		
First	<b>1,367,100</b>	1,359,700
Second	<b>1,436,200</b>	1,398,000
Third	<b>1,457,100</b>	1,441,200
Fourth		1,394,600
Year		5,593,500
Outpatient surgeries(h):		
Quarter:		
First	<b>190,700</b>	194,400
Second	<b>198,600</b>	200,200
Third	<b>194,100</b>	199,100
Fourth		200,900
Year		794,600
Inpatient surgeries(i):		
Quarter:		
First	<b>122,500</b>	122,600
Second	<b>121,800</b>	124,400
Third	<b>121,600</b>	125,300
Fourth		122,200
Year		494,500

**Table of Contents****ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)****Operating Data (Continued)**

	<b>2010</b>	<b>2009</b>
Days in accounts receivable(j):		
Quarter:		
First	<b>46</b>	47
Second	<b>44</b>	45
Third	<b>44</b>	43
Fourth		45
Year		45
Gross patient revenues(k) (dollars in millions):		
Quarter:		
First	<b>\$ 31,054</b>	\$ 28,742
Second	<b>30,731</b>	28,500
Third	<b>30,647</b>	28,340
Fourth		30,100
Year		115,682
Outpatient revenues as a % of patient revenues(l):		
Quarter:		
First	<b>36%</b>	38%
Second	<b>38%</b>	39%
Third	<b>38%</b>	38%
Fourth		36%
Year		38%
<b>NONCONSOLIDATING(m)</b>		
Number of hospitals in operation at:		
March 31	<b>8</b>	8
June 30	<b>8</b>	8
September 30	<b>8</b>	8
December 31		8
Number of freestanding outpatient surgical centers in operation at:		
March 31	<b>8</b>	8
June 30	<b>8</b>	8
September 30	<b>8</b>	8
December 31		8
Licensed hospital beds at:		
March 31	<b>2,369</b>	2,367
June 30	<b>2,369</b>	2,369
September 30	<b>2,369</b>	2,369
December 31		2,369

**Table of Contents****ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)****Operating Data (Continued)****BALANCE SHEET DATA**

	% of Accounts Receivable		
	Under 91 Days	91 180 Days	Over 180 Days
Accounts receivable aging at September 30, 2010(n):			
Medicare and Medicaid	13%	1%	1%
Managed care and other discounted	19	4	4
Uninsured	19	7	32
Total	51%	12%	37%

- (a) Licensed beds are those beds for which a facility has been granted approval to operate from the applicable state licensing agency.
- (b) Weighted average licensed beds represents the average number of licensed beds, weighted based on periods owned.
- (c) Represents the average number of patients in our hospital beds each day.
- (d) Represents the total number of patients admitted to our hospitals and is used by management and certain investors as a general measure of inpatient volume.
- (e) Equivalent admissions are used by management and certain investors as a general measure of combined inpatient and outpatient volume. Equivalent admissions are computed by multiplying admissions (inpatient volume) by the sum of gross inpatient revenues and gross outpatient revenues and then dividing the resulting amount by gross inpatient revenues. The equivalent admissions computation equates outpatient revenues to the volume measure (admissions) used to measure inpatient volume resulting in a general measure of combined inpatient and outpatient volume.
- (f) Represents the average number of days admitted patients stay in our hospitals.
- (g) Represents the number of patients treated in our emergency rooms.
- (h) Represents the number of surgeries performed on patients who were not admitted to our hospitals. Pain management and endoscopy procedures are not included in outpatient surgeries.
- (i) Represents the number of surgeries performed on patients who have been admitted to our hospitals. Pain management and endoscopy procedures are not included in inpatient surgeries.

- (j) Days in accounts receivable are calculated by dividing the revenues for the period by the days in the period (revenues per day). Accounts receivable, net of allowance for doubtful accounts, at the end of the period is then divided by the revenues per day.
- (k) Gross patient revenues are based upon our standard charge listing. Gross charges/revenues typically do not reflect what our hospital facilities are paid. Gross charges/revenues are reduced by contractual adjustments, discounts and charity care to determine reported revenues.
- (l) Represents the percentage of patient revenues related to patients who are not admitted to our hospitals.
- (m) The nonconsolidating facilities include facilities operated through 50/50 joint ventures which we do not control and are accounted for using the equity method of accounting.
- (n) Accounts receivable aging data is based upon consolidated gross accounts receivable of \$7.933 billion (each 1% is equivalent to approximately \$79.33 million of gross accounts receivable).



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**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

The information called for by this item is provided under the caption "Market Risk" under Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

**ITEM 4. CONTROLS AND PROCEDURES**

**Evaluation of Disclosure Controls and Procedures**

HCA's chief executive officer and chief financial officer have reviewed and evaluated the effectiveness of HCA's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) promulgated under the Securities Exchange Act of 1934 (the "Exchange Act")) as of the end of the period covered by this quarterly report. Based on that evaluation, the chief executive officer and chief financial officer have concluded HCA's disclosure controls and procedures effectively and timely provide them with material information relating to HCA and its consolidated subsidiaries required to be disclosed in the reports HCA files or submits under the Exchange Act.

**Changes in Internal Control Over Financial Reporting**

During the period covered by this report, there have been no changes in our internal control over financial reporting that have materially affected or are reasonably likely to materially affect our internal control over financial reporting.

**Part II: Other Information**

**Item 1: *Legal Proceedings***

We operate in a highly regulated and litigious industry. As a result, various lawsuits, claims and legal and regulatory proceedings have been and can be expected to be instituted or asserted against us. The resolution of any such lawsuits, claims or legal and regulatory proceedings could materially and adversely affect our results of operations and financial position in a given period.

*Government Investigations, Claims and Litigation*

Health care companies are subject to numerous investigations by various governmental agencies. Further, under the federal False Claims Act, private parties have the right to bring *qui tam*, or "whistleblower," suits against companies that submit false claims for payments to, or improperly retain overpayments from, the government. Some states have adopted similar state whistleblower and false claims provisions. Certain of our individual facilities have received, and from time to time, other facilities may receive, government inquiries from federal and state agencies. Depending on whether the underlying conduct in these or future inquiries or investigations could be considered systemic, their resolution could have a material, adverse effect on our financial position, results of operations and liquidity.

In January 2001, we entered into an eight-year Corporate Integrity Agreement ("CIA") with the Office of Inspector General at the Secretary of the Department of Health and Human Services ("OIG"), which expired on January 24, 2009. Under the CIA, we had numerous affirmative obligations, including the requirement to report potential violations of applicable federal health care laws and regulations. Pursuant to these obligations, we reported a number of potential violations of the Stark Law, the Anti-kickback Statute, the Emergency Medical Treatment and Active Labor Act and other laws, most of which we consider to be nonviolations or technical violations. We submitted our final report pursuant to the CIA on April 30, 2009, and in April 2010, we received notice from the OIG that our final report was accepted, relieving us of future obligations under the CIA. However, the government could still determine that our

reporting and/or our resolution of reported issues was inadequate. Violation or breach of the CIA, or violation of federal or state laws relating to Medicare, Medicaid or similar programs, could subject us to substantial monetary fines, civil and criminal penalties and/or exclusion from participation in the Medicare and Medicaid programs. Alleged violations may be pursued by the government or through private *qui tam* actions. Sanctions imposed against us as a result of such actions could have a material, adverse effect on our results of operations or financial position.

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The Civil Division of the Department of Justice ( DOJ ) has contacted the Company in connection with its nationwide review of whether, in certain cases, hospital charges to the federal government relating to implantable cardio-defibrillators ( ICDs ) met the Centers for Medicare & Medicaid Services criteria. In connection with this nationwide review, the DOJ has indicated that it will be reviewing certain ICD billing and medical records at 87 HCA hospitals; the review covers the period from October 2003 to the present. The review could potentially give rise to claims against the Company under the False Claims Act or other statutes, regulations or laws. At this time, we cannot predict what effect, if any, this review or any resulting claims could have on the Company.

*New Hampshire Hospital Litigation*

In 2006, the Foundation for Seacoast Health (the Foundation ) filed suit against HCA in state court in New Hampshire. The Foundation alleged that both the 2006 Recapitalization transaction and a prior 1999 intra-corporate transaction violated a 1983 agreement that placed certain restrictions on transfers of the Portsmouth Regional Hospital. In May 2007, the trial court ruled against the Foundation on all its claims. On appeal, the New Hampshire Supreme Court affirmed the ruling on the Recapitalization, but remanded to the trial court the claims based on the 1999 intra-corporate transaction. The trial court ruled in December 2009 that the 1999 intra-corporate transaction breached the transfer restriction provisions of the 1983 agreement. The court will now conduct additional proceedings to determine whether any harm has flowed from the alleged breach, and if so, what the appropriate remedy should be. The court may consider whether to, among other things, award monetary damages, rescind or undo the 1999 intra-corporate transfer or give the Foundation a right to purchase hospital assets at a price to be determined (which the Foundation asserts should be below the fair market value of the hospital). Trial for the remedies phase is currently set for May 2011.

*General Liability and Other Claims*

We are a party to certain proceedings relating to claims for income taxes and related interest before the IRS Appeals Division. For a description of those proceedings, see Part I, Item 2, Management's Discussion and Analysis of Financial Condition and Results of Operations Pending IRS Disputes and Note 2 to our condensed consolidated financial statements.

We are also subject to claims and suits arising in the ordinary course of business, including claims for personal injuries or for wrongful restriction of, or interference with, physicians' staff privileges. In certain of these actions the claimants have asked for punitive damages against us, which may not be covered by insurance. In the opinion of management, the ultimate resolution of these pending claims and legal proceedings will not have a material, adverse effect on our results of operations or financial position.

**Item 1A: Risk Factors**

Reference is made to the factors set forth under the caption Forward-Looking Statements in Part I, Item 2 of this Form 10-Q and other risk factors described in our annual report on Form 10-K for the year ended December 31, 2009 and our quarterly reports on Form 10-Q for the quarters ended March 31, 2010 and June 30, 2010, which are incorporated herein by reference. There have not been any material changes to the risk factors previously disclosed in our annual report on Form 10-K and our quarterly reports on Form 10-Q for the quarters ended March 31, 2010 and June 30, 2010.

**Table of Contents****Item 2: *Unregistered Sales of Equity Securities and Use of Proceeds***

The following table provides certain information with respect to our repurchases of common stock from July 1, 2010 through September 30, 2010.

<b>Period</b>	<b>Total Number of Shares Purchased</b>	<b>Average Price Paid per Share</b>	<b>Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs</b>	<b>Approximate Dollar Value of Shares That May Yet Be Purchased Under Publicly Announced Plans or Programs</b>
July 1, 2010 through July 31, 2010	60	\$ 114.00		\$
August 1, 2010 through August 31, 2010				
September 1, 2010 through September 30, 2010				
<b>Total for Third Quarter 2010</b>	<b>60</b>	<b>\$ 114.00</b>		<b>\$</b>

During the third quarter of 2010, we purchased 60 shares of common stock pursuant to the terms of the Management Stockholders Agreement and/or separation agreements and stock purchase agreements between former employees and the Company.

**Item 5: *Other Information***

On November 8, 2010, an amended and restated joinder agreement was entered into with respect to our senior secured revolving credit facility to establish a new replacement revolving credit series, which will mature on November 17, 2015. The replacement revolving credit commitments will become effective upon the earlier of (i) our receipt of all or a portion of the proceeds (including by way of contribution) from an initial public offering of the common stock of HCA Inc. or its direct or indirect parent company (the "IPO Proceeds Condition") and (ii) May 17, 2012, subject to the satisfaction of certain other conditions. If the IPO Proceeds Condition has not been satisfied, on May 17, 2012 or, if the IPO Proceeds Condition has been satisfied prior to May 17, 2012, on November 17, 2012, the applicable ABR and LIBOR margins with respect to the replacement revolving loans will be increased from the applicable ABR and LIBOR margins of the existing revolving loans based upon the achievement of a certain leverage ratio, which level will decrease from the levels of the existing revolving loans.

**Item 6: *Exhibits***

(a) List of Exhibits:

Exhibit 4.1	Amended and Restated Joinder Agreement No. 1, dated as of November 8, 2010, among HCA Inc., the lending institutions from time to time parties thereto, and Bank of America, N.A., as Administrative Agent and as Collateral Agent.
Exhibit 31.1	Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
Exhibit 31.2	Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
Exhibit 32	Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of Sarbanes-Oxley Act of 2002.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HCA INC.

By: /s/ R. Milton Johnson  
R. Milton Johnson  
*Executive Vice President and  
Chief Financial Officer*

Date: November 9, 2010