## ANTHONY & SYLVAN POOLS CORP Form 10-Q May 14, 2001

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# SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

| Form 10-Q                                                                                                                                                                                                                                 |                                                                                                       |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|
| ++<br> X   QUARTERLY REPORT PURSUANT TO SECTION 13 of<br>++ SECURITIES EXCHANGE ACT Of 1934                                                                                                                                               | r 15(d) OF THE                                                                                        |
| For the quarterly period ended                                                                                                                                                                                                            | March 31, 2001                                                                                        |
| ++<br>    TRANSITION REPORT PURSUANT TO SECTION 13 of<br>++ SECURITIES EXCHANGE ACT Of 1934                                                                                                                                               | or 15(d) OF THE                                                                                       |
| For the transition period from                                                                                                                                                                                                            | to                                                                                                    |
| Commission File Number 000-26991                                                                                                                                                                                                          |                                                                                                       |
| Anthony & Sylvan Pools Corpo                                                                                                                                                                                                              |                                                                                                       |
| (Exact name of registrant as specified in its                                                                                                                                                                                             |                                                                                                       |
| Ohio                                                                                                                                                                                                                                      | 31-1522456                                                                                            |
| (State or other jurisdiction of incorporation or organization)                                                                                                                                                                            | (I.R.S. Employer<br>Identification No.)                                                               |
| 6690 Beta Drive, Mayfield Village, Ohio                                                                                                                                                                                                   | 44143                                                                                                 |
| (Address of principal executive offices)                                                                                                                                                                                                  | (Zip Code)                                                                                            |
| Registrant's telephone number, including area                                                                                                                                                                                             | code (440) 720-3301                                                                                   |
|                                                                                                                                                                                                                                           |                                                                                                       |
| Former name, former address and former fiscal report.                                                                                                                                                                                     | year, if changed since last                                                                           |
| Indicate by check mark whether the registrant to be filed by Section 13 or 15(d) of the Securamended, during the preceding 12 months (or for registrant was required to file such reports), filing requirements for the past 90 days. Yes | rities Exchange Act of 1934, as<br>r such shorter period that the<br>and (2) has been subject to such |
| Indicate the number of shares outstanding of eacommon shares, as of the latest practicable date                                                                                                                                           |                                                                                                       |
| Class                                                                                                                                                                                                                                     | Outstanding at May 10, 2001                                                                           |
| Common Shares, no par value                                                                                                                                                                                                               | 3.851.335 Shares                                                                                      |

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# ANTHONY & SYLVAN POOLS CORPORATION AND SUBSIDIARIES FORM 10-0

FOR QUARTER ENDED MARCH 31, 2001

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PART I. FINANCIAL INFORMATION ITEM 1. FINANCIAL STATEMENTS

ANTHONY & SYLVAN POOLS CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (Dollars in thousands)

|                                                                                                                               | March 31,<br>2001 |
|-------------------------------------------------------------------------------------------------------------------------------|-------------------|
| ASSETS                                                                                                                        | (unaudited)       |
|                                                                                                                               |                   |
| Current Assets:                                                                                                               |                   |
| Cash and cash equivalents                                                                                                     | \$ 715            |
| Contract receivable, net                                                                                                      | 7,281             |
| Inventories, net                                                                                                              | 7,455             |
| Prepayments and other                                                                                                         | 1,899<br>4,005    |
| Deferred income caxes                                                                                                         |                   |
| Total current assets                                                                                                          | 21,355            |
| Property, Plant and Equipment, net                                                                                            | 9,569             |
| Goodwill, net                                                                                                                 | 26,819            |
| Deferred Income Taxes                                                                                                         | 939               |
| Other                                                                                                                         | 2 <b>,</b> 988    |
|                                                                                                                               | \$ 61,670         |
|                                                                                                                               | ======            |
| LIABILITIES AND SHAREHOLDERS' EQUITY                                                                                          |                   |
| Current Liabilities:                                                                                                          |                   |
| Current maturities of long-term debt                                                                                          | \$ 42             |
| Accounts payable                                                                                                              | 7,813             |
| Accrued expenses                                                                                                              | 17,058            |
| Accrued income taxes                                                                                                          | 280               |
| Total current liabilities                                                                                                     | 25,193            |
| Long-term Debt                                                                                                                | 2,350             |
| Deferred Tax Liability                                                                                                        | 945               |
| Other Long-term Liabilities                                                                                                   | 2,269             |
| Commitments and Contingencies                                                                                                 |                   |
| Shareholders' Equity:                                                                                                         |                   |
| Serial preferred shares no par value,                                                                                         |                   |
| 1,000,000 shares authorized, none issued                                                                                      |                   |
| Common shares no par value,                                                                                                   |                   |
| 29,000,000 shares authorized, 4,071,120 shares issued and 3,851,263 outstanding at March 31, 2001 and 4,071,113 shares issued |                   |
| and outstanding at December 31, 2000                                                                                          | 35 <b>,</b> 936   |
| Treasury shares or equivalents, 1,017,012 and 797,155 shares, respectively                                                    | (7,546)           |
| 1,017,012 and 757,133 Shares, respectively                                                                                    | (7,540)           |
| Retained earnings                                                                                                             | 2 <b>,</b> 523    |
| Total shareholders' equity                                                                                                    | 30,913            |
|                                                                                                                               | \$ 61,670         |
|                                                                                                                               | ======            |

See notes to unaudited condensed consolidated financial statements.

ANTHONY & SYLVAN POOLS CORPORATION AND SUBSIDIARIES UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS FOR THE THREE MONTHS ENDED MARCH 31, 2001 AND 2000 (In thousands, except share data)

|                             | Three Months Ended March 31, |                      |  |
|-----------------------------|------------------------------|----------------------|--|
|                             | 2001                         | 2000                 |  |
| Net sales                   | \$ 26,089                    | \$ 30,391            |  |
| Cost of sales               | 21,099                       | 23,938               |  |
| Gross profit                | 4,990                        | 6 <b>,</b> 453       |  |
| Operating expenses(a)       | 10,121                       | 9,763                |  |
| (Loss)from operations       | (5,131)                      | (3,310)              |  |
| Interest and other expense  | 146                          | 196                  |  |
| (Loss) before income taxes  | (5,277)                      | (3,506)              |  |
| (Benefit) for income taxes  | (2,091)                      | (1,294)              |  |
| Net (loss)                  | \$ (3,186)<br>======         | \$ (2,212)<br>====== |  |
| (Loss) per share:           |                              |                      |  |
| Basic                       | \$ (.83)<br>=====            | \$ (.70)<br>=====    |  |
| Diluted                     | \$ (.83)<br>=====            | \$ (.70)<br>=====    |  |
| Average shares outstanding: |                              |                      |  |
| Basic                       | 3,837<br>=====               | 3,170<br>=====       |  |
| Diluted                     | 3,837<br>======              | 3,170<br>======      |  |

<sup>(</sup>a) Includes a non-cash deferred compensation credit of \$575 in the quarter ended March 31, 2001 and an expense of \$114 in the quarter ended March 31, 2000.

See notes to unaudited condensed consolidated financial statements.

## ANTHONY & SYLVAN CORPORATION AND SUBSIDIARIES UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE THREE MONTHS ENDED MARCH 31, 2001 AND 2000 (Dollars in thousands)

|                                                                                          | Three Mor<br>March |  |
|------------------------------------------------------------------------------------------|--------------------|--|
|                                                                                          | 2001               |  |
| Cook Eleve from Operating Nativities.                                                    |                    |  |
| Cash Flows from Operating Activities:                                                    | ¢ /2 106\          |  |
| Net loss Adjustments to reconcile net loss to net cash provided by operating activities: | \$(3,186)          |  |
| Depreciation and amortization                                                            | 820                |  |
| Deferred income taxes                                                                    | (2,091)            |  |
| Non-cash deferred compensation                                                           | (575)              |  |
| Other                                                                                    |                    |  |
| Changes in operating assets and liabilities net of assets acquired                       |                    |  |
| Contract receivables                                                                     | 4,311              |  |
| Inventories                                                                              | (2,236)            |  |
| Prepayments and other                                                                    | (357)              |  |
| Accounts payable                                                                         | 1,490              |  |
| Accrued expenses and other                                                               | 4,454              |  |
| Net cash provided by operating activities                                                | 2,630<br>          |  |
| Cash Flows from Investing Activities: Additions to property, plant and equipment         | (1,532)            |  |
| Other                                                                                    | (135)              |  |
| Net cash used in investing activities                                                    | (1,667)<br>        |  |
| Cash Flows from Financing Activities:                                                    |                    |  |
| Proceeds from/(repayment of) long-term debt                                              | 1,080              |  |
| Proceeds from issuance of shares                                                         | 250                |  |
| Purchase of treasury shares                                                              | (2,000)            |  |
| Net cash used in financing activities                                                    | (670)<br>          |  |
| Net increase in cash and cash equivalents                                                | 293                |  |
|                                                                                          |                    |  |
| Cash and Cash Equivalents:  Beginning of period                                          | 422                |  |
| End of period                                                                            | \$ 715<br>======   |  |
| Supplemental Cash Flow Information:                                                      |                    |  |
| Interest paid                                                                            | \$ 88<br>=====     |  |
| Income taxes paid                                                                        | \$ 525             |  |

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See notes to unaudited condensed consolidated financial statements.

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ANTHONY & SYLVAN POOLS CORPORATION AND SUBSIDIARIES
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

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## (1) BASIS OF PRESENTATION

Anthony & Sylvan Pools Corporation and Subsidiaries (the "Company") is among the largest residential in-ground concrete pool sales and installation businesses in the United States and operates in one business segment.

#### (2) INTERIM UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

The accompanying condensed consolidated balance sheet as of March 31, 2001 and statements of operations and cash flows for the three-month periods ended March 31, 2001 and 2000 are unaudited. In the opinion of management, these interim unaudited condensed consolidated financial statements have been prepared on the same basis as the audited financial statements for the year ended December 31, 2000 and include all adjustments, consisting of only normal and recurring adjustments, necessary for the fair presentation of the interim period. The disclosures in the notes related to these interim unaudited condensed consolidated financial statements are also unaudited. The unaudited condensed consolidated statements of operations for the three-month period ended March 31, 2001 are not necessarily indicative of the results to be expected for the full year. Financial statements should be read in conjunction with the audited financial statements included in the annual report on Form 10-K.

#### (3) EARNINGS PER SHARE

Basic earnings per share is computed by dividing net income by the weighted average number of common shares outstanding. Diluted earnings per share is based on the combined weighted average number of shares outstanding including the assumed exercise or conversion of options. The treasury stock method is used in computing diluted earnings per share. The calculations are as follows (in thousands except per share data):

THREE-MONTHS ENDED MARCH 31,

2001 2000 -----

(UNAUDITED)

Numerator:

Net (loss) \$ (3,186) \$ (2,212)

Denominator:

Weighted average common

shares outstanding

3,837

3,170

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| Dilutive effect of stock options (a)         | _            | _            |
|----------------------------------------------|--------------|--------------|
|                                              |              |              |
| Denominator for net (loss) per diluted share | 3,837<br>    | 3,170        |
| Net (loss) per share:<br>Basic               | \$ (.83)<br> | \$ (.70)<br> |
| Diluted                                      | \$ (.83)     | \$ (.70)     |

(a) Due to the net loss reported in both periods, the share base used in calculating net (loss) per diluted share does not include the effect of common share equivalents, as its effect would be anti-dilutive.

#### (4) DEBT

On August 10, 1999, the Company entered into a \$35 million revolving credit facility ("Credit Facility") with a group of banks. The Credit Facility, secured by the assets of the Company, matures August 10, 2002 and may be extended in one-year increments with the approval of the bank group. The Company's borrowing capacity and interest rates under the Credit Facility are based on its profitability and leverage. Interest is charged at increments over either Prime or Libor rates. In addition a 37.5 basis points commitment fee is payable on the total amount of the unused commitment. As of March 31, 2001, the effective rate on all outstanding borrowings under the Credit Facility was 8.375% and the available borrowings were \$17.0 million. The Company is in compliance with all of its debt covenants under the Credit Facility.

#### (5) CAPITAL STOCK

On January 5, 2001, based on the authorization of its Board of Directors, the Company purchased a block of 250,000 shares of its common stock, in a private transaction at \$8.00 per share.

#### (6) LITIGATION

Certain claims, suits and complaints arising in the ordinary course of business have been filed or are pending against the Company. In the opinion of management, the results of all such matters will not have a material adverse effect on the Company's financial position,

results of operations or liquidity.

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#### (7) NEW ACCOUNTING STANDARDS

Statement of Financial Accounting Standards No. 133, Accounting for Derivative Instruments and Hedging Activities," establishes accounting and reporting standards for derivative instruments, including certain derivative instruments embedded in other contracts and for hedging activities. The Company adopted the statement effective January 1, 2001. The adoption of SFAS No. 133 did not have a significant impact on the financial position or results of operations of the Company because the Company does not have derivative instruments.

#### (8) SUBSEQUENT EVENTS

On May 4, 2001, the Board of Directors authorized a 10% stock dividend to be distributed on or about May 30, 2001 to shareholders of record on May 16, 2001. The consolidated financial statements have not been restated to reflect the number of shares outstanding following the dividend.

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#### INDEPENDENT ACCOUNTANTS' REPORT

To the Shareholders and Board of Directors of Anthony & Sylvan Pools Corporation and Subsidiary Mayfield Village, Ohio

We have reviewed the accompanying condensed consolidated balance sheet of Anthony & Sylvan Pools Corporation and Subsidiary (the "Company") as of March 31, 2001, and the related condensed consolidated statements of operations and cash flows for the three-month periods ended March 31, 2001 and 2000. These consolidated financial statements are the responsibility of the Company's management.

We conducted our reviews in accordance with standards established by the American Institute of Certified Public Accountants. A review of interim financial information consists principally of applying analytical procedures to financial data and of making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with auditing standards generally accepted in the United States of America, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to such condensed consolidated financial statements for them to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with auditing standards generally accepted in the United States of America, the consolidated balance sheet of the Company as of December 31, 2000, and the related statements of operations, shareholders' equity, and cash flows for the year then ended (not presented

herein) and in our report dated March 28, 2001 we expressed an unqualified opinion on those financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of December 31, 2000 is fairly stated, in all material respects, in relation to the balance sheet from which it has been derived.

DELOITTE & TOUCHE LLP

Cleveland, Ohio April 24, 2001

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ITEM 2.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

THREE MONTHS ENDED MARCH 31, 2001 COMPARED WITH THREE MONTHS ENDED MARCH 31, 2000

Net sales of \$26.1 million for the three-months ended March 31, 2001 decreased 14.2% from \$30.4 million for the same period in fiscal 2000. The decrease was primarily attributable to decreases in production as a result of winter weather conditions which was worse than was experienced in the last several years, and which had a major impact on our ability to install swimming pools in many of our markets, offset by increases in average selling prices compared with a year earlier.

Gross profit decreased to \$5.0 million in 2001 from \$6.5 million in 2000 as a result of the decrease in net sales. Gross profit as a percentage of sales for the three months decreased from 21.2% of net sales to 19.1% as the lower production volume resulted in fixed construction costs being spread over a lower revenue base.

Operating expenses, consisting of selling and administrative expenses, increased by \$0.3 million to \$10.1 million in 2001 from \$9.8 million in 2000. The increase was primarily attributable to higher administrative expenses related to efforts at improving our infrastructure and execution, partially offset by a credit for non-cash deferred compensation related to the Company's long-term incentive plan which is accounted for as a variable plan, based on changes in the Company's stock price.

As a result of the above items, adjusted for the impact of federal and state taxes, the net loss for the three month period increased \$1.0 million from \$2.2 million in 2000 to \$3.2 million in 2001. The net loss per share, which benefited from a higher number of shares outstanding following a stock option exercise in the fourth quarter of 2000, increased \$(0.13) per share from \$(0.70) in 2000 to \$(0.83) in 2001.

#### LIQUIDITY AND CAPITAL RESOURCES

Cash flow from operating activities was \$2.6 million for the three-months ended March 31, 2001 compared with \$3.6 million in the same period in fiscal 2000. The decrease is primarily attributable to the higher net loss in 2000. Cash used in investing activities increased \$0.9 million to \$1.7 million in 2001 from \$0.8 million in 2000 as a result of increased expenditure related to the Company's investment in new technology which commenced in the fourth quarter of 2000. The excess of cash from operating activities over cash used in investing activities, combined with \$1.0 million in proceeds from long-term debt, was used to acquire

\$2.0 million of treasury shares in 2001.

On August 10, 1999, the Company entered into a \$35 million revolving credit facility ("Credit Facility") with a group of banks. The Credit Facility, secured by the assets of the Company, matures August 10, 2002 and may be extended in one-year increments with the approval of the bank group. The

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Company's borrowing capacity and interest rates under the Credit Facility are based on its profitability and leverage. Interest rates are charged at increments over either Prime or Libor rates. In addition, a 37.5 basis points commitment fee is payable on the total amount of the unused commitment. As of March 31, 2000, the effective rate on all outstanding borrowings under the Credit Facility was 8.375% and the available borrowings were \$17.0 million. The Company is in compliance with all of its debt covenants under the Credit Facility.

The Company believes that existing cash and cash equivalents, internally generated funds and funds available under its line of credit will be sufficient to meet its needs.

### QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

The Company is exposed to various market risks, including changes in pricing of equipment, materials and contract labor, and interest rates. Market risk is the potential loss arising from adverse changes in market rates and prices, such as commodity prices and interest rates. The Company does not enter into financial instruments to manage and reduce the impact of some of these risks. Further, the Company does not enter into derivatives or other financial instruments for trading or speculative purposes.

The Company is exposed to cash flow and fair value risk arising out of changes in interest rates with respect to its long-term debt. Information with respect to the Company's principal cash flows and it's weighted average interest rates on long-term debt at March 31, 2001 is included in the Condensed Consolidated Financial Statements.

The Company's financial results have been impacted by fluctuations in its stock price, as a portion of the Company's Long-Term Incentive Plan was treated as a variable versus a fixed stock option award plan.

## CYCLICALITY AND SEASONALITY

The Company believes that the in-ground swimming pool industry is strongly influenced by general economic conditions and tends to experience periods of decline during economic downturns. Since the majority of the Company's swimming pool installation purchases are financed, pool sales are particularly sensitive to interest rate fluctuations and the availability of credit. A sustained period of high interest rates could result in declining sales, which could have a material adverse effect on the Company's financial condition, results of operations or liquidity.

Historically, approximately 70% of the Company's revenues have been generated in the second and third quarters of the year, the peak season for swimming pool installation and use. Conversely, the Company typically incurs net losses during the first and fourth quarters of the year. Unseasonably cold weather or extraordinary amounts of rainfall during the peak sales season can significantly reduce pool purchases. In addition, unseasonably early or late warming trends can increase or decrease the length of the swimming pool season, significantly affecting sales and operating profit.

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#### PART II. OTHER INFORMATION

#### ITEM 1. LEGAL PROCEEDINGS

No change

### ITEM 2. CHANGES IN SECURITIES

No change

#### ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF THE SECURITY HOLDERS

The annual meeting of shareholders of the Company (the "Annual Meeting") was held on May 4, 2001. Of the 3,851,263 shares of common stock outstanding and entitled to vote at the Annual Meeting, 3,622,671 shares were each present in person or by proxy, each entitled to one vote on each matter to come before the meeting.

The following matters were submitted to a vote of security holders of the Company at the Annual Meeting, with the results indicated:

1. Proposal to elect 4 directors to hold office until the Annual Meeting of Shareholders in 2002 and until their respective successors are duly elected and qualified:

| Votes cast FOR the election of Mr. Blackwell: Votes WITHHELD: | 3,475,036<br>147,635 |
|---------------------------------------------------------------|----------------------|
| Votes cast FOR the election of Ms. Jorgenson: Votes WITHHELD: | 3,473,619<br>149,052 |
| Votes cast FOR the election of Mr. Neidus: Votes WITHHELD:    | 3,454,541<br>168,130 |
| Votes cast FOR the election of Mr. Waldin: Votes WITHHELD:    | 3,475,036<br>147,635 |

### 2. Proposal to approve the 2001 Stock Option Plan:

| Votes | cast  | FOR   | the | 2001 | Long-Term | Incentive | Plan: | 2,608,600 |
|-------|-------|-------|-----|------|-----------|-----------|-------|-----------|
| Votes | AGAI  | NST:  |     |      |           |           |       | 487,707   |
| Votes | WITHE | HELD: | :   |      |           |           |       | 6,692     |

| Shares | held by | brokers | and | nominees:           | 3,128,846 |
|--------|---------|---------|-----|---------------------|-----------|
| Shares | held by | brokers | and | nominees not voted: | 18,802    |

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### ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

(a) Exhibits

None

(b) Reports on Form 8-K

None

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#### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Anthony & Sylvan Pools Corporation (Registrant)

Stuart D. Neidus

\_\_\_\_\_

STUART D. NEIDUS Chairman and Chief Executive Officer (Principal Executive Officer)

William J. Evanson

\_\_\_\_\_

WILLIAM J. EVANSON
Executive Vice President
and Chief Financial Officer
(Principal Accounting Officer)

Date: May 14, 2001