

Edgar Filing: GRILL CONCEPTS INC - Form 10-Q

GRILL CONCEPTS INC  
Form 10-Q  
November 13, 2002

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 29, 2002

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_.

Commission File No. 0-23226

GRILL CONCEPTS, INC.

-----  
(Exact name of registrant as specified in its charter)

Delaware

13-3319172

-----  
(State or other jurisdiction  
of incorporation or organization)

-----  
(IRS Employer  
Identification No.)

11661 San Vicente Blvd., Suite 404, Los Angeles, California 90049

-----  
(Address of principal executive offices) (Zip code)

(310) 820-5559

-----  
(Registrant's telephone number, including area code)

-----  
(Former name, former address and former fiscal year,  
if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No

As of November 8, 2002, 5,537,071 shares of Common Stock of the issuer were outstanding.

GRILL CONCEPTS, INC.

INDEX

Edgar Filing: GRILL CONCEPTS INC - Form 10-Q

Page  
Number

PART I - FINANCIAL INFORMATION

Item 1. Financial Statements

Consolidated Condensed Balance Sheets - September 29, 2002 and December 30, 2001.....	2
Consolidated Condensed Statements of Operations - For the three months and nine months ended September 29, 2002 and September 30, 2001.....	4
Consolidated Condensed Statements of Cash Flows - For the nine months ended September 29, 2002 and September 30, 2001.....	5
Notes to Consolidated Condensed Financial Statements.....	6

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.....	9
-------------------------------------------------------------------------------------------------------	---

Item 3. Quantitative and Qualitative Disclosures About Market Risk.....	17
-------------------------------------------------------------------------	----

Item 4. Controls and Procedures.....	17
--------------------------------------	----

PART II - OTHER INFORMATION

Item 6. Exhibits and Reports on Form 8-K.....	18
-----------------------------------------------	----

SIGNATURES.....	19
-----------------	----

PART I - FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

GRILL CONCEPTS, INC. AND SUBSIDIARIES  
CONSOLIDATED CONDENSED BALANCE SHEETS

ASSETS

	September 29, 2002 (unaudited)	December 30, 2001
Current assets:		
Cash and cash equivalents	\$ 419,000	\$ 2,300,000
Restricted cash	1,260,000	-
Inventories	451,000	590,000
Receivables	553,000	602,000
Prepaid expenses and other current assets	610,000	575,000

Edgar Filing: GRILL CONCEPTS INC - Form 10-Q

Total current assets	3,293,000	4,067,000
Furniture, equipment, & improvements, net	8,445,000	9,066,000
Goodwill, net	205,000	205,000
Note receivable	117,000	-
Liquor licenses	332,000	454,000
Advances to managed outlets	351,000	-
Other assets	526,000	552,000
	-----	-----
Total assets	\$13,269,000	\$ 14,344,000
	=====	=====

The accompanying notes are an integral part of these consolidated condensed financial statements.

2

GRILL CONCEPTS, INC. AND SUBSIDIARIES  
CONSOLIDATED CONDENSED BALANCE SHEETS  
(Continued)

LIABILITIES, MINORITY INTEREST AND STOCKHOLDERS' EQUITY

	September 29, 2002	December 30, 2001
	----- (unaudited)	-----
Current liabilities:		
Accounts payable	\$ 1,085,000	\$ 1,179,000
Accrued liabilities	2,044,000	2,919,000
Current portion of long term debt	396,000	369,000
Notes payable - related parties	303,000	293,000
	-----	-----
Total current liabilities	3,828,000	4,760,000
Long-term debt	644,000	943,000
Notes payable - related parties	481,000	591,000
	-----	-----
Total liabilities	4,953,000	6,294,000
Minority interest	2,535,000	2,005,000
Stockholders' equity:		
Series I, Convertible Preferred Stock, \$.001 par value; 1,000,000 shares authorized, none issued and outstanding in 2002 and 2001	-	-
Series II, 10% Convertible Preferred Stock, \$.001 par value; 1,000,000 shares, authorized, 500 shares issued and outstanding in 2002 and 2001	-	-
Common stock, \$.00004 par value; 12,000,000 shares		

## Edgar Filing: GRILL CONCEPTS INC - Form 10-Q

authorized in 2002 and 2001, 5,537,071 shares issued and outstanding in 2002 and 2001	-	-
Additional paid-in capital	13,152,000	13,152,000
Accumulated deficit	(7,371,000)	(7,107,000)
	-----	-----
Total stockholders' equity	5,781,000	6,045,000
	-----	-----
Total liabilities, minority interest and stockholders' equity	\$13,269,000	\$14,344,000
	=====	=====

The accompanying notes are an integral part of these consolidated condensed  
financial statements.

3

### GRILL CONCEPTS, INC. AND SUBSIDIARIES CONSOLIDATED CONDENSED STATEMENTS OF OPERATIONS (Unaudited)

	Three Months Ended		Nine Months
	September 29, 2002	September 30, 2001	September 29, 2002
Revenues:			
Sales	\$ 9,231,000	\$9,955,000	\$30,843,000
Management and license fees	236,000	185,000	704,000
	-----	-----	-----
Total revenues	9,467,000	10,140,000	31,547,000
Cost of sales	2,610,000	2,826,000	8,571,000
	-----	-----	-----
Gross profit	6,857,000	7,314,000	22,976,000
	-----	-----	-----
Operating expenses:			
Restaurant operating expenses	6,054,000	6,203,000	19,533,000
Gain on disposal of assets	-	(225,000)	(71,000)
General and administrative	926,000	846,000	2,792,000
Depreciation and amortization	364,000	319,000	1,092,000
	-----	-----	-----
Total operating expenses	7,344,000	7,143,000	23,346,000
	-----	-----	-----
(Loss) income from operations	(487,000)	171,000	(370,000)
Interest expense, net	(59,000)	(164,000)	(160,000)
	-----	-----	-----
(Loss) income before provision for income taxes, equity in loss of joint venture and minority interest	(546,000)	7,000	(530,000)
Provision for income taxes	(2,000)	(3,000)	(22,000)
Minority interest	107,000	50,000	301,000
Equity in loss of joint venture	(1,000)	-	(13,000)
	-----	-----	-----

Edgar Filing: GRILL CONCEPTS INC - Form 10-Q

Net (loss) income	(442,000)	54,000	(264,000)
Preferred dividends accrued or paid	(12,000)	(12,000)	(38,000)
	-----	-----	-----
Net (loss) income applicable to common stock	\$ (454,000)	\$ 42,000	\$ (302,000)
	=====	=====	=====
Net (loss) income per share applicable to common stock:			
Basic	\$ (0.08)	\$ 0.01	\$ (0.05)
	=====	=====	=====
Diluted	\$ (0.08)	\$ 0.01	\$ (0.05)
	=====	=====	=====
Weighted average shares outstanding:			
Basic	5,537,071	5,170,771	5,537,071
	=====	=====	=====
Diluted	5,537,071	5,309,999	5,537,071
	=====	=====	=====

The accompanying notes are an integral part of these consolidated condensed financial statements.

4

GRILL CONCEPTS, INC. AND SUBSIDIARIES  
CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS  
(Unaudited)

	Nine Months Ended	
	September 29, 2002	September 30, 2001
	-----	-----
Cash flows from operating activities:		
Net (loss) income	\$ (264,000)	\$ 309,000
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	1,092,000	975,000
Gain on sale of assets	(71,000)	(225,000)
Minority interest in loss of subsidiaries	(301,000)	(119,000)
Equity in loss of joint venture	13,000	4,000
Changes in operating assets and liabilities:		
Inventories	139,000	(34,000)
Receivables	49,000	195,000
Prepaid expenses and other current assets	(47,000)	(364,000)
Liquor licenses and other assets	29,000	(103,000)
Accounts payable	(94,000)	(67,000)
Accrued liabilities	(765,000)	(461,000)
	-----	-----
Net cash (used in) provided by operating activities	(220,000)	110,000
	-----	-----
Cash flows from investing activities:		

## Edgar Filing: GRILL CONCEPTS INC - Form 10-Q

Proceeds from sale of assets	144,000	655,000
Advances to managed outlets	(351,000)	-
Investment in non-consolidated entity	(47,000)	-
Restricted cash for LLC restaurant construction	(1,260,000)	-
Additions to furniture, equipment and improvements	(594,000)	(1,088,000)
	-----	-----
Net cash used in investing activities	(2,108,000)	(433,000)
	-----	-----
Cash flows from financing activities:		
Net proceeds from issuance of common stock	-	1,862,000
Proceeds from minority members' investment in LLCs	1,000,000	1,041,000
Preferred return to minority member	(117,000)	(75,000)
Return of capital to minority member	(64,000)	(162,000)
Payments to related parties	(100,000)	(105,000)
Payments under line of credit	-	(100,000)
Payments on long-term debt	(272,000)	(539,000)
	-----	-----
Net cash provided by financing activities	447,000	1,922,000
	-----	-----
Net (decrease) increase in cash and cash equivalents	(1,881,000)	1,599,000
Cash and cash equivalents, beginning of period	2,300,000	623,000
	-----	-----
Cash and cash equivalents, end of period	\$ 419,000	\$ 2,222,000
	=====	=====
Supplemental cash flow information: Cash paid during the period for:		
Interest	\$ 215,000	\$ 317,000
Income taxes	81,000	17,000
Non-cash transaction:		
Note receivable from sale of assets	\$ 117,000	-

The accompanying notes are an integral part of these consolidated condensed financial statements.

5

GRILL CONCEPTS, INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS  
(Unaudited)

1. INTERIM FINANCIAL PRESENTATION

The interim consolidated financial statements are prepared pursuant to the requirements for reporting on Form 10-Q. These financial statements have not been audited by independent accountants. The interim financial statements and notes thereto should be read in conjunction with the financial statements and notes included in the Company's Form 10-K dated December 30, 2001. In the opinion of management, these interim financial statements reflect all adjustments of a normal recurring nature necessary for a fair statement of the results for the interim periods presented. The current period results of operations are not necessarily indicative of results, which ultimately will be reported for the full year ending December 29, 2002.

Certain prior year amounts have been reclassified to conform to current year presentation.

## Edgar Filing: GRILL CONCEPTS INC - Form 10-Q

### 2. RESTRICTED CASH

Capital contributions from both the Company and the minority member of The Daily Grill at Continental Park, LLC have been deposited into an escrow account. The escrow agent is issuing checks directly to the contractor or to the Company for payment to other vendors for expenses associated with the construction of the new restaurant and pre-opening.

### 3. MINORITY INTEREST - THE DAILY GRILL AT CONTINENTAL PARK, LLC

In connection with the building of a new restaurant a limited liability company was formed for the operation of the Daily Grill at Continental Park in El Segundo, California of which the Company owns 50.1%. Construction of the restaurant has been funded primarily by a capital contribution of \$1,000,000 from the minority interest member of the limited liability company and a tenant improvement allowance of \$500,000. The Company contributed cash of \$350,000 in July 2002 as its investment in the limited liability company. The restaurant is scheduled to open in the first quarter of 2003. The consolidated financial statements include the accounts of the limited liability company with minority interest reflected.

### 4. RECENTLY ISSUED ACCOUNTING REQUIREMENTS

Accounting Pronouncements Adopted December 31, 2001

In July 2001, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Standards No. 142 ("SFAS 142"), "Goodwill and Other Intangible Assets." SFAS 142, which changes the accounting for goodwill and indefinite-lived intangible assets from an amortization method to an impairment-only approach, is effective for the Company for fiscal year 2002. Adoption of SFAS 142 reduced amortization expense by \$ 6,000 for the first nine months of 2002. The Company has not identified any impairment losses that need to be recognized.

6

In August 2001, the FASB also issued Statement of Financial Standards No. 144, ("SFAS 144"), "Accounting for the Impairment or Disposal of Long-Lived Assets," which replaces SFAS No. 121, "Accounting for Impairment of Long-Lived Assets and for Long-Lived to be Disposed Of'" and also replaces and broadens the provisions of Accounting Principles Board Opinion No. 30, ("APB No. 30") "Reporting Results of Operations - Reporting the Effects of Disposal of a Segment of a Business, and Extraordinary, Unusual and Infrequently Occurring Events and Transactions." SFAS 144 establishes one accounting model, based on the framework established in SFAS No. 121, for recognition, measurement and reporting of impairment of long-lived assets to be held and used and measurement of long-lived assets to be disposed of by sale. SFAS 144 was required for our fiscal year beginning December 31, 2001 and did not have a significant impact on our consolidated financial position, results of operations and cash flows.

Future Accounting Requirements

In May 2002, the FASB issued Statement of Financial Standards No. 145, ("SFAS 145"), "Rescission of FAS Nos. 4, 44 and 64, Amendment of FAS 13, and Technical Corrections." Among other things, SFAS 145 rescinds various pronouncements regarding early extinguishment of debt and allows extraordinary accounting treatment for early extinguishment only when the provisions of APB No. 30 are met. SFAS 145 provisions regarding early extinguishment of debt are generally effective for fiscal years beginning after May 15, 2002. Management does not believe that the adoption of this

## Edgar Filing: GRILL CONCEPTS INC - Form 10-Q

statement will have a material impact on our consolidated financial statements.

In July 2002, the FASB issued Statement of Financial Standards No. 146, ("SFAS 146"), "Accounting for Costs Associated with Exit or Disposal Activities," which superceded EITF Issue No. 94-3, "Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity." SFAS 146 requires that a liability for a cost associated with an exit activity or disposal activity be recognized and measured initially at fair value only when the liability is incurred. EITF Issue No. 94-3 requires recognition of a liability at the date an entity commits to an exit plan. All provisions of SFAS 146 will be effective for exit or disposal activities that are initiated after December 31, 2002. Management does not believe that the adoption of this statement will have a material impact on our consolidated financial statements.

### 5. DISTRIBUTION OF CAPITAL AND PREFERRED RETURNS

The Operating Agreement for San Jose Grill LLC, stipulates that distributions of distributable cash shall be made first, 10% to the manager and 90% to the members in the ratio of their percentage interests until the members have received the amount of their initial capital contribution. Second, to the payment of the preferred return of ten percent per annum on the unpaid balance of the member's adjusted capital contribution until the entire accrued but unpaid preferred return has been paid. Third, to the members in the ratio of their percentage interests until the additional capital contributions have been repaid. Thereafter, distributions of distributable cash will be made first, 16 2/3% as an incentive to the manager and the balance to the members in the ratio of their percentage interests. In April 2002 a distribution of distributable cash in the amount of \$64,000 was made to the minority member that reduced the member's interest. The minority member's unrecovered capital contribution at September 29, 2002 was \$195,000.

7

The Operating Agreement and the Senior Promissory Note for Chicago - The Grill on the Alley, LLC stipulates that the non-manager member of Chicago - The Grill on the Alley, LLC is entitled to a cumulative preferred return of eight percent annually of their capital contribution. Preferred return payments of \$117,000 were paid to the non-manager member during the first nine months of 2002. These payments are treated as a reduction of equity. Payments returning \$27,000 of converted capital contribution were made in the first nine months of 2002. The minority member's unrecovered capital contribution at September 29, 2002 was \$808,000.

The Operating Agreement for The Grill on Hollywood, LLC stipulates that distributions of distributable cash shall be made first, 90% to the non-manager member and 10% to the manager member until non-manager member's preferred return, unrecovered contribution account and additional contribution account are reduced to zero. Second, 90% to the manager member and 10% to the non-manager member until the manager member's preferred return and unrecovered contribution account have been reduced to zero. Thereafter, distributions of distributable cash shall be made to the members in proportion to their respective percentage interests. No distribution of distributable cash has been made. The minority member's unrecovered combined capital and additional capital contribution at September 29, 2002 was \$1,200,000.

### 6. PER SHARE DATA



## Edgar Filing: GRILL CONCEPTS INC - Form 10-Q

Basic earnings per share data is based upon the weighted average number of common shares outstanding. Diluted earnings per share data is based upon the weighted average number of common shares outstanding plus the number of common shares potentially issuable for dilutive securities such as stock options and warrants.

	Three Months Ended		Nine Months Ended	
	September 29, 2002	September 30, 2001	September 29, 2002	September 30, 2001
	-----	-----	-----	-----
Common stock outstanding	5,537,071	5,170,771	5,537,071	4,526,082
Dilutive securities:				
Stock options	-	24,713	-	32,996
Convertible preferred stock	-		-	-
Warrants	-	114,515	-	135,114
	-----	-----	-----	-----
Dilutive securities used in calculation	5,537,071	5,309,999	5,537,071	4,694,192
	=====	=====	=====	=====

For the three months ended September 29, 2002, 658,550 options, 1,922,787 warrants and 500 shares of convertible preferred stock were excluded from the calculation because they were anti-dilutive. For the nine months ended September 29, 2002, 658,550 options, 1,922,787 warrants and 500 shares of convertible preferred stock were excluded from the calculation because they are anti-dilutive.

8

### 7. ADVANCES TO MANAGED OUTLETS

On February 25, 2002 the Company began management of a San Francisco hotel-based Daily Grill restaurant. The Company has advanced approximately \$287,000 to the restaurant during the first nine months of 2002 that will be reimbursed through future operations.

In July 2002 the Company began management of a Houston Daily Grill restaurant. The Company has advanced approximately \$64,000 to the restaurant during the first nine months of 2002 that will be reimbursed through future operations.

### 8. SALE OF COMPANY ASSETS

On April 23, 2002 the sale of the assets of the Cherry Hill Pizzeria Uno was finalized. The price was \$325,000 less legal and other sale related fees of \$61,000. The Company received \$175,000 in cash and a non-interest bearing note for the remaining \$150,000. The note receivable was recorded net of a discount of \$33,000. The profit from the sale was \$46,000.

In April 2002 the lease for the Encino Daily Grill expired and was not renewed. In May 2002 equipment and fixtures from the Encino Daily Grill, having a net book value of \$5,000, were sold for \$30,000.

### 9. ADDITIONAL INVESTMENT IN NON-CONSOLIDATED ENTITIIY

In April the Company contributed an additional \$47,000 to the Universal

## Edgar Filing: GRILL CONCEPTS INC - Form 10-Q

CityWalk joint venture. Although the management agreement for Universal Grill Joint Venture requires the Company and the other member to make an interest free loan to the joint venture of fifty percent of anticipated negative cash flows, both members agreed to make this payment a capital contribution.

### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

The following discussion and analysis should be read in conjunction with the Company's financial statements and notes thereto included elsewhere in this Form 10-Q. Except for the historical information contained herein, the discussion in this Form 10-Q contains certain forward looking statements that involve risks and uncertainties, such as statements of the Company's plans, objectives, expectations and intentions. The cautionary statements made in this Form 10-Q should be read as being applicable to all related forward looking statements wherever they appear in this Form 10-Q. The Company's actual results could differ materially from those discussed here. For a discussion of certain factors that could cause actual results to be materially different, refer to the Company's Annual Report on Form 10-K for the year ended December 30, 2001.

9

#### Results of Operations

The following table sets forth, for the periods indicated, information derived from the Company's consolidated statements of operations expressed as a percentage of total operating revenues, except where otherwise noted. Percentages may not add due to rounding.

	Three Months Ended		Nine Months Ended	
	September 29, 2002	September 30, 2001	September 29, 2002	Septem 200
Revenues:	%	%	%	%
Company restaurant sales	97.5	98.2	97.8	98.
Management and license fees	2.5	1.8	2.2	1.
Total operating revenues	100.0	100.0	100.0	100.
Cost of sales	27.6	27.9	27.2	27.
Gross profit	72.4	72.1	72.8	72.
Restaurant operating expense	64.0	61.2	61.9	60.
Gain on disposal of assets	0.0	(2.2)	(0.2)	(0.
General and administrative expense	9.8	8.3	8.8	8.
Depreciation and amortization	3.8	3.1	3.5	2.
Total operating expenses	77.6	70.4	74.0	70.
Operating (loss) income	(5.1)	1.7	(1.2)	1.
Interest expense, net	(0.6)	(1.6)	(0.5)	(1.

Edgar Filing: GRILL CONCEPTS INC - Form 10-Q

(Loss) income before provision for income taxes, minority interest and equity in loss of joint venture	(5.8)	0.1	(1.7)	0.
Provision for income taxes	0.0	0.0	(0.1)	0.
Minority interest	1.1	0.5	1.0	0.
Equity in loss of joint venture	(0.0)	0.0	0.0	0.
Net (loss) income	(4.7)	0.5	(0.8)	0.

10

The following table sets forth certain unaudited financial information and other restaurant data relating to Company owned restaurants and Company managed and/or licensed restaurants.

	Third Quarter Openings		Year-to-date Openings		Total open at End of Quarter	
	FY 2002	FY 2001	FY 2002	FY 2001	FY 2002	FY 2001
Daily Grill restaurants:						
Company owned	-	-	(1)	-	9	10
Managed and/or licensed	1	-	2	-	6	4
Grill on the Alley restaurants:						
Company owned	-	-	-	-	4	3
Pizza restaurants	-	(1)	(1)	(1)	-	1
Other restaurants						
Managed and/or licensed	-	-	-	-	1	1
Total	1	(1)	-	(1)	20	19

	Three Months Ended		Nine Months Ended	
	September 29, 2002	September 30, 2001	September 29, 2002	September 2001
Weighted average weekly sales per company owned restaurant:				
Daily Grill	\$ 56,160	\$ 55,821	\$ 56,861	\$ 60,901
Grill on the Alley	65,183	74,956	71,205	82,013
Pizza restaurants	n.a.	33,735	29,239	34,560
Change in comparable restaurant (1):				
Daily Grill	(3.7)%	1.9%	(5.9)%	4.6%
Grill on the Alley	(3.3)%	(4.7)%	(4.7)%	0.5%
Pizza restaurants	n.a.	(6.6)%	n.a.	(5.5)%

Edgar Filing: GRILL CONCEPTS INC - Form 10-Q

Total Company revenues:				
Daily Grill	\$5,841,000	\$ 6,531,000	\$19,238,000	\$21,376,000
Grill on the Alley	3,390,000	2,923,000	11,108,000	9,596,000
Pizza restaurants	-	501,000	497,000	2,304,000
Management and license fees	236,000	185,000	704,000	599,000
	-----	-----	-----	-----
Total consolidated revenues	\$9,467,000	\$10,140,000	\$31,547,000	\$33,875,000
	=====	=====	=====	=====
Managed restaurants	3,720,000	2,615,000	10,088,000	8,143,000
Licensed restaurants	1,786,000	1,921,000	5,033,000	6,001,000
Less: management and license fees	(236,000)	(185,000)	(704,000)	(599,000)
	-----	-----	-----	-----
Total system sales	\$14,737,000	\$14,491,000	\$45,964,000	\$47,420,000
	=====	=====	=====	=====

(1) When computing comparable restaurant sales, restaurants open for at least 12 months are compared from period to period.

11

Material Changes in Results of Operations for the Three and Nine Months Ended September 29, 2002 as compared to the Three and Nine Months Ended September 30, 2001

The Company operated 15 owned restaurants, 5 managed restaurants and licensed its name and recipes to 2 others during the quarter and nine months ended September 29, 2002 as compared to 15 owned restaurants, 3 managed restaurants and 2 licensed during the quarter and nine months ended September 30, 2001. The Company's results fully consolidate sales for owned restaurants, but include only management and license fee income from the managed and licensed restaurants. Restaurants operated for a portion of the current year and/or prior year period include the Grill on Hollywood restaurant that opened in November 2001, the San Francisco Daily Grill that opened under a management agreement in February 2002, the Houston Daily Grill that opened under a management agreement in July 2002, Pizzeria Uno Cherry Hill that was sold in April 2002, Encino Daily Grill that was closed in April 2002 and Pizzeria Uno South Plainfield that was sold in July 2001.

The Company's revenues for the third quarter of fiscal 2002 decreased to \$9.5 million, 6.6% lower than the \$10.1 million generated for the same quarter of fiscal 2001. Total revenues included \$9.2 million of sales revenues and \$236,000 of management and licensing fees for the 2002 quarter compared to \$10.0 million of sales revenues and \$185,000 of management and licensing fees for the 2001 quarter. This \$0.7 million, or 7.3%, decrease in sales revenues for the quarter was primarily attributable to a decrease in same store sales (\$318,000) and the closure of the Pizzeria Unos in South Plainfield (\$68,000) and Cherry Hill (\$432,000) and the closure of Encino (\$486,000), partially offset by a full 13 weeks of sales for The Grill on Hollywood (\$564,000).

Revenues for the nine months ended September 29, 2002 decreased 6.9% to \$31.5 million from the \$33.9 million generated for the same period of fiscal 2001. Total revenues included \$30.8 million of sales revenues and \$704,000 of management and licensing fees for the first nine months of 2002, compared to \$33.3 million of sales revenues and \$599,000 of management and licensing fees for the first nine months of 2001. The decrease in sales revenues for the nine months (\$2.4 million, or 7.3%) was primarily attributable to a decrease in same

## Edgar Filing: GRILL CONCEPTS INC - Form 10-Q

store sales (\$1,623,000) and the closure of the Pizzeria Unos in South Plainfield (\$1,001,000) and Cherry Hill (\$811,000) and the closure of the Encino Daily Grill (\$964,000), partially offset by sales at The Grill on Hollywood (\$1,963,000).

Same store sales (for restaurants open at least 12 months) decreased 3.5% for the quarter and 5.5% for the nine months. For the quarter, this decrease was due to a decrease in the number of guests at the Daily Grills (\$382,000) and the Grill on the Alley restaurants (\$106,000), partially offset by an increase in average check price at the Daily Grill restaurants (\$161,000), and at the Grill on the Alley restaurants (\$9,000). For the nine months the decrease was due to a decrease in the number of guests at both the Daily Grill restaurants (\$2,118,000) and Grill on the Alley restaurants (\$520,000) which was only partially offset by an increase in average check price increases at the Daily Grill restaurants (\$947,000) and the Grill on the Alley restaurants (\$71,000). The decrease in guest counts for both the quarter and the nine month period is believed to be primarily attributable to poor economic conditions in the Company's principal markets. Management and licensing fees for the quarter increased (\$51,000 or 27.6%) primarily due to the opening of the San Francisco Daily Grill in February 2002 and the Houston Daily Grill in July 2002. Management and licensing fees increased for the nine months (\$105,000 or 17.5%) primarily due to the opening of the San Francisco Daily Grill in February 2002 and the Houston Daily Grill in July 2002 partially offset by decreased sales at the Daily Grills at Los Angeles International Airport and Skokie

12

In addition to the 15 restaurants owned by the Company during the quarter and nine months ended September 29, 2002, the Company also managed or licensed seven other restaurants. Total revenues for all restaurants owned, managed and licensed by the Company were \$14,737,000 and \$14,491,000 for the quarters and \$45,964,000 and \$47,420,000 for the nine months ended September 29, 2002 and September 30, 2001, respectively. This represents an increase of \$246,000, or 1.7%, for the quarter and a decrease of \$1,456,000, or 3.1%, for the nine months.

Cost of sales decreased by \$216,000, or 7.6%, for the quarter and \$764,000, or 8.2%, for the nine months ended September 29, 2002 as compared to the same periods in 2001 primarily due to the decrease in sales combined with improved purchasing and menu refinements. Cost of sales decreased as a percentage of sales revenues. Cost of sales was 27.6% for the quarter and 27.2% for the nine months as compared to 27.9% for the third quarter of 2001 and 27.6% for the year-to-date period in 2001. The decrease in cost of sales as a percentage of sales during the 2002 nine months was primarily the result of menu refinements and related sales mix as well as cost reductions resulting from improved purchasing.

Restaurant operating expenses decreased by \$149,000, or 2.4%, for the quarter and decreased by \$957,000, or 4.7%, for the nine months as compared to the same periods in 2001. The dollar decrease in restaurant operating expenses for the quarter was primarily attributable to the closure of the Pizzeria Uno locations in South Plainfield and Cherry Hill (\$160,000), a decrease in payroll and benefits (\$113,000), variable costs (\$44,000) and occupancy (\$28,000) at comparable restaurants, partially offset by to the opening of The Grill on Hollywood (\$400,000). The dollar decrease in operating expenses for the nine months was primarily attributable to the closure of the Pizzeria Uno locations (\$1,256,000), a reduction in payroll and benefits (\$583,000), variable costs (\$397,000) and occupancy (\$121,000) at comparable restaurants, offset by the opening of The Grill on Hollywood (\$1,440,000). Restaurant operating expenses, as a percentage of revenues, increased in the third quarter from 61.2 % in 2001 to 64.0 % in 2002. For the nine months, the percentages were 60.5 % in 2001 and

## Edgar Filing: GRILL CONCEPTS INC - Form 10-Q

61.9% in 2002. The major contributor to the increase as a percentage of sales was insurance costs.

Gain on disposal of assets in both 2002 and 2001 was related to selling assets associated with the closure of restaurants. In the quarter ending September 2002 there were no sales of assets compared to the same quarter of 2001 when the sale of the assets of the South Plainfield Pizzeria Uno was completed (\$225,000). For the nine months ending September 29, 2002 the Company recorded gains from the sale of the assets of the Cherry Hill Pizzeria Uno (\$46,000) and the Encino Daily Grill (\$25,000) compared to \$225,000 for the nine month period in 2001.

General and administrative expense increased 9.5% for the quarter and 1.8% for the nine months as compared to the same periods in 2001. As a percentage of total revenues, general and administrative expense totaled 9.8% for the quarter and 8.9% for the nine months as compared to 8.3% for the quarter and 8.1% for the nine months in 2001. The increase in total general and administrative expense of \$49,000, or 1.8%, for the nine months during 2002 was primarily attributable to an increase in payroll and related benefits partially offset by cost reduction in professional services and travel and entertainment expenses. The increase in total general and administrative expense of \$80,000, or 9.5% for the 2002 quarter is attributable to increased payroll and benefits.

13

Depreciation and amortization expense increased by 14.1% for the quarter and 12.0% for the nine months compared to 2001, representing 3.5% of sales for the nine months of 2002 compared to 2.9% in 2001. The increase in depreciation and amortization expense for both the quarter and the nine months was primarily due to the addition of The Grill on Hollywood offset by the closure of the Pizzeria Uno locations and the Encino Daily Grill.

Interest expense, net, decreased by \$105,000, or 64.0% during the quarter and \$198,000, or 55.3%, during the nine months compared to the same periods in 2001. The decrease in interest expense resulted from the elimination of bank interest due to the elimination of bank debt.

The Company recorded \$22,000 of income taxes for the nine months compared to \$5,000 in 2001. Only minimal taxes have been required due to the available federal and state net operating loss carryforwards that can be utilized to offset federal and state taxable earnings; however, some of the state carryforwards have expired.

Results for the quarter and nine months reflect minority interest in the net losses of subsidiaries of \$107,000 and \$301,000 respectively, compared with \$50,000 and \$119,000 in the same periods in 2001. This increase in the amount of net losses allocated to minority interests resulted primarily from the opening of The Grill on Hollywood in November 2001.

The company incurred a charge of \$13,000 for its equity in loss of joint venture during the nine months of 2002 compared to \$4,000 in 2001, which reflects the Company's 50% interest in the Daily Grill Short Order at Universal Studios City Walk.

The Company reported dividends on preferred stock of \$12,500 in each of the quarters and \$37,500 in each of the nine months ended September 29, 2002 and September 30, 2001.

Material Changes in Financial Condition, Liquidity and Capital Resources.

At September 29, 2002 the Company had negative working capital of \$0.5 million and a cash balance of \$0.4 million compared to negative working capital of \$0.7

## Edgar Filing: GRILL CONCEPTS INC - Form 10-Q

million and a cash balance of \$2.3 million at December 30, 2001.

Net cash used in operations during the nine months ended September 29, 2002 totaled \$220,000 compared to \$110,000 provided by operations during the nine months ended September 30, 2001. The adverse change in operating cash flow during the nine months was related to operating loss (\$264,000), reducing accounts payable (\$94,000) and accrued liabilities (\$764,000) offset by depreciation and amortization (\$1,092,000).

Net cash used in investing activities during the nine months ended September 29, 2002 totaled \$2,108,000 compared to \$433,000 during the nine months ended September 30, 2001. Cash used in investing activities during the current period were for the construction of the Daily Grill at Continental Park (\$1,260,000), the remodel of the Newport Beach Daily Grill (\$396,000), advances made to the San Francisco Daily Grill and Houston Daily Grill (\$351,000) and a additional contribution to the Universal CityWalk joint venture (\$47,000), partially offset by the proceeds from the sale of assets from Pizzeria Uno Cherry Hill (\$114,000) and Encino Daily Grill (\$30,000).

14

Net cash provided by financing activities during the nine months ended September 29, 2002 totaled \$447,000 compared to \$1,922,000 during the nine months ended September 30, 2001. Cash provided by financing activities during the current period related to the minority member's investment in the Daily Grill at Continental Park, LLC (\$1,000,000) partially offset by reductions in debt (\$372,000), preferred returns to minority investors in Chicago - the Grill on the Alley, LLC (\$117,000) and return of capital to minority investor in San Jose Grill, LLC (\$64,000).

The Company's need for capital resources has resulted from, and for the foreseeable future is expected to relate primarily to, the construction of restaurants. Historically, the Company has funded its day-to-day operations through its operating cash flow, while funding growth through a combination of bank borrowing, loans from stockholders/officers, the sale of Debentures, the sale of Preferred Stock, the issuance of warrants, loans and tenant allowances from certain of its landlords and, beginning in 1998, through joint venture arrangements. At September 29, 2002, the Company had a bank credit facility with nothing owing, a SBA loan of \$ 0.1 million, loans from stockholders/officers of \$0.8 million, equipment loans of \$0.8 million and loans/advances from a landlord and others of \$0.1 million.

On February 25, 2002 the Company began management of a San Francisco hotel-based Daily Grill restaurant. The Company advanced approximately \$287,000 to the restaurant that will be reimbursed through future operations.

The Company began management of a hotel-based Daily Grill in Houston, Texas on July 10, 2002. Under terms of the Management Agreement, the Company has loaned \$64,000 to the restaurant for initial working capital to be repaid from future operations.

In connection with the construction of a new restaurant a limited liability company was formed for the operation of the Daily Grill at Continental Park in El Segundo, California of which the Company owns 50.1%. Construction of the restaurant will be funded primarily by a capital contribution of \$1,000,000 from the minority interest member of the limited liability company and a tenant improvement allowance of \$500,000. The Company made a capital contribution of \$350,000 in July 2002. The restaurant is scheduled to open in January 2003.

Under certain of its operating and management agreements the Company has an obligation to potentially make additional cash advances and/or contributions and

## Edgar Filing: GRILL CONCEPTS INC - Form 10-Q

may not realize any substantial returns for some time. The CityWalk management agreement requires that each member loan, interest free, to the joint venture 50 percent of any operating deficit forecast for the next quarter such loans to be repaid out of the first cash available from operations. The management agreement for the San Francisco Daily Grill stipulates that if in any month there is insufficient working capital to pay operating expenses, excluding payments to the Company or the Owner, the Company will pay one-half of the required working capital; such advances are to be repaid prior to deferred payments to the Company or Owner. The Operating Agreement and the Senior Promissory Note for Chicago - The Grill on the Alley, LLC stipulates that the non-manager member shall receive a preferred return of eight percent on their capital contribution and a payment on their converted capital prior to any distribution of cash. The Operating Agreement for The Grill on Hollywood, LLC stipulates that 90% of distributable cash shall go to the non-manager member until their preferred return, unrecovered contribution and any additional contribution have been returned. The Operating Agreement for San Jose Grill, LLC stipulates that distributable cash shall be paid first 10% to the manager and 90% to the members in proportion to their ownership percentage until initial capital is recovered, then as a preferred return on the capital contributions to both members in proportion to their ownership percentage and finally 16 2/3% to the manager and the balance to the members in proportion to their ownership percentages.

15

Management anticipates that new non-hotel based restaurants will cost between \$1 million and \$2 million per restaurant to build and open depending upon the location and available tenant allowances. Hotel based restaurants may involve remodeling existing facilities. Substantial capital contributions from the hotel operators and other factors will cause the cost to the Company of opening such restaurants to be substantially less than the Company's cost to build and open non-hotel based restaurants.

The Company may enter into investment/loan arrangements in the future on terms similar to the San Jose Fairmont Grill and Chicago Westin Grill arrangements to provide for the funding of selected restaurants. Management believes that the Company has adequate resources on hand and operating cash flow to sustain operations for at least the following 12 months and to open at least one restaurant. In order to fund the opening of additional restaurants, the Company may require additional capital that may be raised through additional bank borrowings, the issuance of debt or equity securities, or the formation of additional investment/loan arrangements, or a combination thereof. The Company presently has no commitments in that regard, except for funding of the El Segundo restaurant discussed above.

In April 2002, the Company sold the assets of its Cherry Hill, New Jersey franchised pizza restaurant for \$325,000 less legal and other sale related fees of \$61,000. The Company received \$175,000 of cash and a ten-year non-interest bearing note for \$150,000.

### Future Accounting Requirements

In May 2002, the FASB issued SFAS 145, "Rescission of FAS 4, 44 and 64, Amendment of FAS 13, and Technical Corrections." Among other things, SFAS 145 rescinds various pronouncements regarding early extinguishment of debt and allows extraordinary accounting treatment for early extinguishment only when the provisions of Accounting Principles Board Opinion No. 30, "Reporting the Results of Operations—Reporting the Effects of Disposal of a Segment of a Business, and Extraordinary, Unusual, and Infrequently Occurring Events and Transactions" are met. SFAS 145 provisions regarding early extinguishment of debt are generally effective for fiscal years beginning after May 15, 2002. Management does not believe that the adoption of this statement will have a material impact on our



## Edgar Filing: GRILL CONCEPTS INC - Form 10-Q

consolidated financial statements.

In July 2002, the FASB issued SFAS 146, "Accounting for Costs Associated with Exit or Disposal Activities", which superceded EITF Issue No. 94-3, "Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity." SFAS 146 requires that a liability for a cost associated with an exit activity or disposal activity be recognized and measured initially at fair value only when the liability is incurred. EITF Issue No. 94-3 requires recognition of a liability at the date an entity commits to an exit plan. All provisions of SFAS 146 will be effective for exit or disposal activities that are initiated after December 31, 2002. Management does not believe that the adoption of this statement will have a material impact on our consolidated financial statements.

16

### Certain Factors Affecting Future Operating Results

In addition to the planned opening of the new restaurants during 2003, as described above, and the various factors described in the Company's Annual Report on Form 10-K for the year ended December 30, 2001, the following developments may impact future operating results.

On April 23, 2002 the Company finalized the sale of assets of its franchised Cherry Hill, New Jersey Pizza Restaurant for \$325,000 less \$61,000 of legal and other sale related fees. The proceeds from the sale will be used for future capital projects.

In April 2002 the lease for the Encino Daily Grill expired and the restaurant was closed. In May 2002 the Company sold equipment and fixtures from the Encino Daily Grill for \$30,000.

The San Francisco Daily Grill restaurant opened in February 2002. The Company advanced \$287,000 for initial working capital during the first six months of 2002 that is to be repaid through future operations.

The Daily Grill Houston opened in July 2002. The Company has advanced \$64,000 for initial working capital that will be repaid from future operations. The Daily Grill Houston is located in a Starwood property. Discussions are ongoing with Starwood Hotels and Resorts regarding other development locations.

In July 2002, the Company made a capital contribution of \$350,000 to the Daily Grill at Continental Park, LLC. The Company has a 50.01% ownership interest in the limited liability company. Construction of the restaurant is being funded primarily by a capital contribution from the minority member of \$1,000,000 and a tenant improvement allowance of \$500,000. The restaurant is scheduled to open in January 2003.

The current economic downturn has had a negative impact, and may continue to have a negative impact, on the Company's revenues. Decreases in consumer spending will have a significant impact on the business.

There can be no assurance that the Company will be successful in opening new restaurants in accordance with its anticipated opening schedule; that sufficient capital resources will be available to fund scheduled restaurant openings and start-up costs; that new restaurants can be operated profitably; that hotel restaurant management services will produce satisfactory cash flow and operating results to support such operations; or that additional hotels will elect to retain the Company's hotel restaurant management services.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

## Edgar Filing: GRILL CONCEPTS INC - Form 10-Q

The Company is exposed to market risk from changes in interest rates on funded debt. This exposure relates to its non-revolving credit facility (the "Credit Facility"). There were no borrowings outstanding under the Credit Facility at September 29, 2002. Borrowings under the Credit Facility bear interest at the lender's reference rate plus 0.25%. A hypothetical 1% interest rate change would not have a material impact on the Company's results of operations.

17

### Item 4. Evaluation of Disclosure Controls and Procedures

(a) Evaluation of disclosure controls and procedures. Our chief executive officer and our chief financial officer, after evaluating the effectiveness of the Company's "disclosure controls and procedures" (as defined in the Securities Exchange Act of 1934 Rules 13a-14(c) and 15-d-14(c)) as of a date (the "Evaluation Date") within 90 days before the filing date of this quarterly report, have concluded that as of the Evaluation Date, our disclosure controls and procedures were adequate and designed to ensure that material information relating to us and our consolidated subsidiaries would be made known to them by others within those entities.

(b) Changes in internal controls. There were no significant changes in our internal controls or to our knowledge, in other factors that could significantly affect our disclosure controls and procedures subsequent to the Evaluation Date.

## PART II - OTHER INFORMATION

### Item 6. Exhibits and Reports on Form 8-K

(a) Exhibits

Exhibit No.	Description
99.1	Certification Pursuant to 18.U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

(b) Reports on Form 8-K

None

18

## SIGNATURES

In accordance with the requirements of the Exchange Act, the registrant caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

GRILL CONCEPTS, INC.

Signature	Title	Date
/s/ Robert Spivak	President and Chief	November 12, 2002
Robert Spivak	Executive Officer	

Edgar Filing: GRILL CONCEPTS INC - Form 10-Q

/s/ Daryl Ansel

Principal Accounting

November 12, 2002

-----  
Daryl Ansel

Officer

19

CERTIFICATIONS

I, Robert Spivak, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Grill Concepts, Inc.;

2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;

3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;

4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:

a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;

b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and

c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;

5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):

a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and

b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and

6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

## Edgar Filing: GRILL CONCEPTS INC - Form 10-Q

Dated: November 12, 2002

By: /s/ Robert Spivak  
Robert Spivak  
Chief Executive Officer

I, Daryl Ansel, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Grill Concepts, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
  - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
  - a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Dated: November 12, 2002

Edgar Filing: GRILL CONCEPTS INC - Form 10-Q

By: /s/ Daryl Ansel  
Daryl Ansel  
Chief Financial Officer