

NCI BUILDING SYSTEMS INC  
Form SC 13D/A  
January 17, 2014

**UNITED STATES**

**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**SCHEDULE 13D**

**(Amendment No. 10)**

**Under the Securities Exchange Act of 1934**

NCI Building Systems, Inc.

(Name of Issuer)

Common Stock, par value \$0.01 per share

(Title of Class of Securities)

628852204

(CUSIP Number)

Clayton, Dubilier & Rice Fund VIII, L.P.

c/o Clayton, Dubilier & Rice, LLC

Attention: Theresa A. Gore

375 Park Ave, New York NY 10152

(212) 407-5227

Copy to:

Steven J. Slutzky

Debevoise & Plimpton LLP

919 Third Avenue

New York, New York 10022

(212) 909 6000

(Name, Address and Telephone Number of Person Authorized to

Receive Notices and Communications)

January 17, 2014

(Date of Event which Requires Filing of this Statement)

If the filing person has previously filed a statement on Schedule 13G to report the acquisition which is the subject of this Schedule 13D, and is filing this schedule because of Sections 240.13d-1(e), 240.13d-1(f) or 240.13d-1(g), check the following box.

**Note:** Schedules filed in paper format shall include a signed original and five copies of the schedule, including all exhibits. See Section 240.13d-7 for other parties to whom copies are to be sent.

\* The remainder of this cover page shall be filled out for a reporting person's initial filing on this form with respect to the subject class of securities, and for any subsequent amendment containing information which would alter disclosures provided in a prior cover page.

The information required on the remainder of this cover page shall not be deemed to be "filed" for the purpose of Section 18 of the Securities Exchange Act of 1934 ("Act") or otherwise subject to the liabilities of that section of the Act but shall be subject to all other provisions of the Act (however, see the Notes).



CUSIP No. 628852204

NAMES OF REPORTING PERSONS

1

Clayton, Dubilier & Rice Fund VIII, L.P.

CHECK THE APPROPRIATE BOX IF  
A MEMBER OF A GROUP (SEE  
INSTRUCTIONS)

2

(a)   
(b)

3

SEC USE ONLY

4

SOURCE OF FUNDS (SEE  
INSTRUCTIONS)

OO

5

CHECK IF DISCLOSURE OF LEGAL  
PROCEEDINGS IS REQUIRED  
PURSUANT TO ITEMS 2(d) OR 2(e)

6

CITIZENSHIP OR PLACE OF  
ORGANIZATION

Cayman Islands

7 SOLE VOTING POWER

NUMBER OF 0

SHARES 8 SHARED VOTING POWER  
BENEFICIALLY OWNED BY 43,103,910 (see Item 5)(1)



CUSIP No. 628852204

NAMES OF REPORTING PERSONS

**1**

CD&R Friends & Family Fund VIII, L.P.

CHECK THE APPROPRIATE BOX IF A  
MEMBER OF A GROUP (SEE  
INSTRUCTIONS)

**2**

(a)   
(b)

**3**

SEC USE ONLY

**4**

SOURCE OF FUNDS (SEE  
INSTRUCTIONS)

OO

**5**

CHECK IF DISCLOSURE OF LEGAL  
PROCEEDINGS IS REQUIRED  
PURSUANT TO ITEMS 2(d) OR 2(e)

**6**

CITIZENSHIP OR PLACE OF  
ORGANIZATION

Cayman Islands

**7** SOLE VOTING POWER

NUMBER OF 0

SHARES **8** SHARED VOTING POWER

BENEFICIALLY OWNED BY 107,907 (see Item 5)(1)

EACH REPORTING PERSON 9 SOLE DISPOSITIVE POWER 0

WITH 10 SHARED DISPOSITIVE POWER 107,907 (see Item 5)(1)

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

107,907 (see Item 5)(1)

12 CHECK IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES (SEE INSTRUCTIONS)

x

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

0.15%(2)

14 TYPE OF REPORTING PERSON (SEE INSTRUCTIONS)

PN

CD&R Friends & Family Fund VIII, L.P. ("F&F Fund VIII") holds 107,907 shares of Common Stock of the Issuer.

(1) F&F Fund VIII's voting percentage is 0.15%, calculated based on 73,588,310 shares of Common Stock outstanding as of January 15, 2014.

(2) Based on 73,588,310 Shares of the Company outstanding on January 15, 2014, after giving effect to the retirement of the Shares purchased by the Company in the Stock Repurchase (as defined herein).

CUSIP No. 628852204

NAMES OF REPORTING PERSONS

1

CD&R Associates VIII, Ltd.

CHECK THE APPROPRIATE BOX IF A  
MEMBER OF A GROUP (SEE  
INSTRUCTIONS)

2

(a)   
(b)

3

SEC USE ONLY

4

SOURCE OF FUNDS (SEE  
INSTRUCTIONS)

OO

5

CHECK IF DISCLOSURE OF LEGAL  
PROCEEDINGS IS REQUIRED  
PURSUANT TO ITEMS 2(d) OR 2(e)

6

CITIZENSHIP OR PLACE OF  
ORGANIZATION

Cayman Islands

7 SOLE VOTING POWER

NUMBER OF 0

SHARES 8 SHARED VOTING POWER  
BENEFICIALLY OWNED BY 43,211,817 (see Item 5)(1)



EACH REPORTING PERSON **9** SOLE DISPOSITIVE POWER  
0

WITH **10** SHARED DISPOSITIVE POWER  
43,211,817 (see Item 5)(1)

**11** AGGREGATE AMOUNT  
BENEFICIALLY OWNED BY EACH  
REPORTING PERSON  
43,211,817 (see Item 5)(1)

**12** CHECK IF THE AGGREGATE  
AMOUNT IN ROW (11) EXCLUDES  
CERTAIN SHARES (SEE  
INSTRUCTIONS)  
x

**13** PERCENT OF CLASS REPRESENTED  
BY AMOUNT IN ROW (11)  
58.72%(2)

**14** TYPE OF REPORTING PERSON (SEE  
INSTRUCTIONS)  
IA ; CO

(1) CD&R Associates VIII, Ltd. may be deemed to beneficially own Common Shares of the Issuer because it is the general partner of Fund VIII and F&F Fund VIII (the "CD&R Funds"). The CD&R Funds hold 43,211,817 shares of Common Stock. The CD&R Funds' voting percentage is 58.72%, calculated based on 73,588,310 shares of Common Stock outstanding as of January 15, 2014.

(2) Based on 73,588,310 Shares of the Company outstanding on January 15, 2014, after giving effect to the retirement of the Shares purchased by the Company in the Stock Repurchase (as defined herein).

CUSIP No. 628852204

NAMES OF REPORTING PERSONS

1

CD&R Associates VIII, L.P.

CHECK THE APPROPRIATE BOX IF A  
MEMBER OF A GROUP (SEE  
INSTRUCTIONS)

2

(a)   
(b)

3

SEC USE ONLY

4

SOURCE OF FUNDS (SEE  
INSTRUCTIONS)

OO

5

CHECK IF DISCLOSURE OF LEGAL  
PROCEEDINGS IS REQUIRED  
PURSUANT TO ITEMS 2(d) OR 2(e)

6

CITIZENSHIP OR PLACE OF  
ORGANIZATION

Cayman Islands

7 SOLE VOTING POWER

NUMBER OF 0

SHARES 8 SHARED VOTING POWER  
BENEFICIALLY OWNED BY 43,211,817 (see Item 5)(1)

EACH REPORTING PERSON **9** SOLE DISPOSITIVE POWER  
0

WITH **10** SHARED DISPOSITIVE POWER  
43,211,817 (see Item 5)(1)

**11** AGGREGATE AMOUNT  
BENEFICIALLY OWNED BY EACH  
REPORTING PERSON  
43,211,817 (see Item 5)(1)

**12** CHECK IF THE AGGREGATE  
AMOUNT IN ROW (11) EXCLUDES  
CERTAIN SHARES (SEE  
INSTRUCTIONS)  
x

**13** PERCENT OF CLASS REPRESENTED  
BY AMOUNT IN ROW (11)  
58.72%(2)

**14** TYPE OF REPORTING PERSON (SEE  
INSTRUCTIONS)  
PN

(1) CD&R Associates VIII, L.P. may be deemed to beneficially own Common Shares of the Issuer because it is the sole shareholder of CD&R Associates VIII, Ltd., the general partner of the CD&R Funds. The CD&R Funds hold 43,211,817 shares of Common Stock. The CD&R Funds' voting percentage is 58.72%, calculated based on 73,588,310 shares of Common Stock outstanding as of January 15, 2014.

(2) Based on 73,588,310 Shares of the Company outstanding on January 15, 2014, after giving effect to the retirement of the Shares purchased by the Company in the Stock Repurchase (as defined herein).

CUSIP No. 628852204

NAMES OF REPORTING PERSONS

1

CD&R Investment Associates VIII, Ltd.

CHECK THE APPROPRIATE BOX IF A  
MEMBER OF A GROUP (SEE  
INSTRUCTIONS)

2

(a)   
(b)

3

SEC USE ONLY

4

SOURCE OF FUNDS (SEE  
INSTRUCTIONS)

OO

5

CHECK IF DISCLOSURE OF LEGAL  
PROCEEDINGS IS REQUIRED  
PURSUANT TO ITEMS 2(d) OR 2(e)

6

CITIZENSHIP OR PLACE OF  
ORGANIZATION

Cayman Islands

7 SOLE VOTING POWER

NUMBER OF 0

SHARES 8 SHARED VOTING POWER  
BENEFICIALLY OWNED BY 43,211,817 (see Item 5)(1)

|                             |           |  |
|-----------------------------|-----------|--|
| EACH<br>REPORTING<br>PERSON | <b>9</b>  | SOLE DISPOSITIVE POWER<br><br>0  |
| WITH                        | <b>10</b> | SHARED DISPOSITIVE POWER<br><br>43,211,817 (see Item 5)(1)   |
| <b>11</b>                   |           | AGGREGATE AMOUNT<br>BENEFICIALLY OWNED BY EACH<br>REPORTING PERSON<br><br>43,211,817 (see Item 5)(1)   |
| <b>12</b>                   |           | CHECK IF THE AGGREGATE<br>AMOUNT IN ROW (11) EXCLUDES<br>CERTAIN SHARES (SEE<br>INSTRUCTIONS)<br><br>x |
| <b>13</b>                   |           | PERCENT OF CLASS REPRESENTED<br>BY AMOUNT IN ROW (11)<br><br>58.72%(2)                                 |
| <b>14</b>                   |           | TYPE OF REPORTING PERSON (SEE<br>INSTRUCTIONS)<br><br>CO   |

CD&R Investment Associates VIII, Ltd. may be deemed to beneficially own Common Shares of the Issuer because it is the general partner of CD&R Associates VIII, L.P., which is the sole shareholder of CD&R

(1) Associates VIII, Ltd., the general partner of the CD&R Funds. The CD&R Funds hold 43,211,817 shares of Common Stock. The CD&R Funds' voting percentage is 58.72%, calculated based on 73,588,310 shares of Common Stock outstanding as of January 15, 2014.

(2) Based on 73,588,310 Shares of the Company outstanding on January 15, 2014, after giving effect to the retirement of the Shares purchased by the Company in the Stock Repurchase (as defined herein).

## **Explanatory Note**

This Amendment No. 10 to Schedule 13D (this “Amendment No. 10”) amends and supplements the Schedule 13D originally filed with the United States Securities and Exchange Commission (the “SEC”) on October 30, 2009 (the “Initial Statement”), as amended prior to the date hereof (as so amended, the “Statement”). This Amendment No. 10 is being filed on behalf of the reporting persons (the “Reporting Persons”) identified on the cover pages of this Amendment No. 10.

## **Item 1. Security and Issuer**

Item 1 is hereby amended as follows:

This Amendment No. 10 is being filed with respect to shares of Common Stock held by the Reporting Persons. Such shares were issued to the Reporting Persons upon conversion of the shares of Series B Cumulative Convertible Participating Preferred Stock, as further disclosed in Amendment No. 9 to the Statement, as filed with the SEC on May 14, 2013.

## **Item 2. Identity and Background**

The agreement among the Reporting Persons relating to the joint filing of this Amendment No. 10 is attached as Exhibit 1 hereto.

## **Item 4. Purposes of the Transaction.**

Item 4 is hereby amended and supplemented by adding the following:

Pursuant to an Underwriting Agreement, dated January 9, 2014 (the “Underwriting Agreement”), among Clayton, Dubilier & Rice Fund VIII, L.P. (“Fund VIII”), CD&R Friends & Family Fund VIII, L.P. (“F&F Fund VIII”, and together with Fund VIII, the “CD&R Funds”), and Credit Suisse Securities (USA) LLC, Citigroup Global Markets Inc. and RBC Capital Markets, LLC, as representatives of the Underwriters named in the Underwriting Agreement (the

“Underwriters”), on January 15, 2014 Fund VIII sold 9,750,590 and F&F Fund VIII sold 24,410 shares of the Company’s Common Stock, in each case to the Underwriters at a price of \$17.145 per Share, in a registered offering (the “Secondary Offering”).

Pursuant to the Underwriting Agreement, the CD&R Funds have agreed with the Underwriters, not to offer or sell, dispose of or hedge, directly or indirectly, any common stock of the Company without the permission of Credit Suisse Securities (USA) LLC for a period of 90 days from January 9, 2014, subject to certain exceptions and automatic extension in certain circumstances.

The foregoing description of the Underwriting Agreement does not purport to be complete and is qualified in its entirety by reference to the Underwriting Agreement, which is filed as Exhibit 15 hereto and is incorporated herein by reference.

Pursuant to a Stock Repurchase Agreement, dated January 6, 2014 (the “Stock Repurchase Agreement”), among the Company, Fund VIII and F&F Fund VIII, on January 15, 2014, Fund VIII sold 1,147,128 shares of Common Stock and F&F Fund VIII sold 2,872 shares of Common Stock, in each case to the Company at a price per share equal to the price paid by the Underwriters in the Secondary Offering (the “Stock Repurchase”).

The foregoing description of the Stock Repurchase Agreement does not purport to be complete and is qualified in its entirety by reference to the Stock Repurchase Agreement, which is filed as Exhibit 16 hereto and is incorporated herein by reference.

Except as described in this Item 4 and Item 6 of this Statement which are incorporated herein by reference, the Reporting Persons have no present plans or proposals that relate to or would result in any of the actions required to be reported herein.

**Item 5. Interest in the Securities of the Issuer.**

Item 5 is hereby amended and restated in its entirety as follows:

As of the date hereof (and after giving effect to sale of the Shares of the Company in the Secondary Offering and the Stock Repurchase), each of the Reporting Persons beneficially owns the number and percentage of Shares of the Company then issued and outstanding listed opposite its name:

| <b>Reporting Person</b>                                   | <b>Shares Beneficially<br/>Owned After<br/>the Offering and the<br/>Share Repurchase</b> |                   |
|---|--|-------------------|
|   | <b>Number</b>  | <b>Percent(1)</b> |
| Clayton, Dubilier & Rice Fund VIII, L.P.                  | 43,103,910   | 58.57%            |
| Clayton, Dubilier & Rice Friends & Family Fund VIII, L.P. | 107,907  | 0.15%             |
| CD&R Associates VIII, Ltd.                                | 43,211,817   | 58.72%            |
| CD&R Associates VIII, L.P.                                | 43,211,817   | 58.72%            |
| CD&R Investment Associates VIII, Ltd.                     | 43,211,817   | 58.72%            |

(1) Based on 73,588,310 Shares of the Company outstanding on January 15, 2014, after giving effect to the retirement of the Shares purchased by the Company in the Stock Repurchase (as defined herein).

Amounts set forth in this Amendment No. 10 do not include certain shares of Common Stock issued to Clayton, Dubilier & Rice, LLC (“CD&R, LLC”), as assignee of director compensation payable to certain members of the Issuer’s board of directors who are affiliated with the CD&R Funds.

CD&R Investment Associates VIII, Ltd. is managed by a two-person board of directors. Donald J. Gogel and Kevin J. Conway, as the directors of CD&R Investment Associates VIII, Ltd., may be deemed to share beneficial ownership of the shares of Common Stock shown as beneficially owned by each of the CD&R Funds. Such persons expressly disclaim such beneficial ownership. Investment and voting decisions with respect to shares held by each of the CD&R Funds are made by an investment committee of limited partners of CD&R Associates VIII, L.P., currently consisting of the following individuals (the “Investment Committee”): Michael G. Babiarz, Manvinder Singh Banga, James G. Berges, Kevin J. Conway, Thomas C. Franco, Kenneth A. Giuriceo, Donald J. Gogel, Theresa A. Gore, Marco Herbst, George K. Jaquette, Sarah Kim, Manfred Kindle, John Krenicki, Jr., Gregory Lai, Edward M. Liddy, John Malfettone, David A. Novak, Paul S. Pressler, Roberto Quarta, Eric Rahe, Christian P. Rochat, Eric Rouzier, Richard J. Schnell, Stephen Shapiro, Nathan K. Sleeper, Christian Storch, Derek L. Strum, Sonja Terraneo, Robert C. Volpe, David H. Wasserman and Jonathan L. Zrebiec. All members of the Investment Committee disclaim beneficial ownership of the shares shown as beneficially owned by the CD&R Funds.

Each of CD&R Associates VIII, L.P., CD&R Associates VIII, Ltd. and CD&R Investment Associates VIII, Ltd. expressly disclaims beneficial ownership of the shares held by the CD&R Funds and by CD&R, LLC and of stock options held by CD&R, LLC as assignee of director compensation payable to certain of the Issuer’s directors. The CD&R Funds expressly disclaim beneficial ownership of the shares of Common Stock held by CD&R, LLC. CD&R, LLC expressly disclaims beneficial ownership of the shares of Common Stock held by the CD&R Funds.



(c) The information set forth in Item 4 is incorporated by reference herein in response to this Item 5(c).

**Item 6. Contracts, Arrangements, Understandings or Relationships with Respect to Securities of the Issuer**

Item 6 of the Statement is hereby amended by inserting the following information:

The information set forth in Item 4 above is hereby incorporated by reference in response to Item 6.

**Item 7. Material to be filed as exhibits.**

Item 7 is hereby amended and supplemented by adding the following:

| Exhibit<br>Number | Description of Exhibit  |
|-------------------|---|
| 1.                | Joint Filing Agreement, dated as of January 17, 2014 by and between Clayton, Dubilier & Rice Fund VIII, L.P., CD&R Friends & Family Fund VIII, L.P., CD&R Associates VIII, Ltd., CD&R Associates VIII, L.P. and CD&R Investment Associates VIII, Ltd. |
| 15.               | Underwriting Agreement, dated as of January 9, 2014, among Clayton, Dubilier & Rice Fund VIII, L.P., CD&R Friends & Family Fund VIII, Credit Suisse Securities (USA) LLC, Citigroup Global Markets Inc. and RBC Capital Markets, LLC.                 |
| 16.               | Share Repurchase Agreement, dated as of January 6, 2014, among NCI Building Systems, Inc., Clayton, Dubilier & Rice Fund VIII, L.P., and CD&R Friends & Family Fund VIII.   |

**SIGNATURE**

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

Date January 17, 2014

CLAYTON, DUBILIER & RICE FUND VIII, L.P.

By: CD&R Associates VIII, Ltd.,  
its general partner

/s/ Theresa A. Gore  
Name: Theresa A. Gore  
Title: Vice President, Treasurer and Assistant Secretary

CD&R FRIENDS & FAMILY FUND VIII, L.P.

By: CD&R Associates VIII, Ltd.,  
its general partner

By: /s/ Theresa A. Gore  
Name: Theresa A. Gore  
Title: Vice President, Treasurer and Assistant Secretary

CD&R ASSOCIATES VIII, LTD.

By: /s/ Theresa A. Gore  
Name: Theresa A. Gore  
Title: Vice President, Treasurer and Assistant Secretary



CD&R ASSOCIATES VIII, L.P.

By: CD&R Investment Associates VIII,  
Ltd., its general partner

By: /s/ Theresa A. Gore  
Name: Theresa A. Gore  
Title: Vice President, Treasurer and Assistant Secretary

CD&R INVESTMENT ASSOCIATES VIII, LTD.

By: /s/ Theresa A. Gore  
Name: Theresa A. Gore  
Title: Vice President, Treasurer and Assistant Secretary