CANON INC Form 6-K
October 26, 2007

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> FORM 6-K
> SECURITIES AND EXCHANGE COMMISSION
> Washington, D.C. 20549
> Report of Foreign Issuer
> Pursuant to Rule 13a-16 or 15d-16 of
> the Securities Exchange Act of 1934
> For the month of October , 2007
> CANON INC.
> (Translation of registrant s name into English)
> 30-2, Shimomaruko 3-Chome, Ohta-ku, Tokyo 146-8501, Japan
> (Address of principal executive offices)
> [Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

## Form 20-F $\quad \mathbf{X}$ Form 40-F

[Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

$$
\text { Yes } \quad \text { No } \quad \mathbf{X}
$$

[If Yes is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b):82-

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

## CANON INC.

*Print the name and title of the signing officer under his signature. The following material is included.

1. CONSOLIDATED RESULTS FOR THE THIRD QUARTER AND THE NINE MONTHS ENDED SEPTEMBER 30, 2007

## CONSOLIDATED RESULTS FOR THE THIRD OUARTER AND

## THE NINE MONTHS ENDED SEPTEMBER 30, 2007

October 25, 2007
CONSOLIDATED RESULTS FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2007
(Millions of yen, thousands of U.S. dollars, except per share amounts)


Net income per share:

| - Basic | $¥$ | $\mathbf{2 7 6 . 6 7}$ | $¥$ | 247.66 | + | 11.7 | $\$$ | $\mathbf{2 . 4 1}$ | $¥$ | 396.49 | + |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| - Diluted |  | $\mathbf{2 7 6 . 6 2}$ |  | 247.57 | + | 11.7 |  | $\mathbf{2 . 4 1}$ |  |  |  |

## CONSOLIDATED RESULTS FOR THE THIRD QUARTER

(Millions of yen, thousands of U.S. dollars, except per share amounts)

|  | Actual |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three months ended September 30, 2007 (Unaudited) | Three months ended <br> September 30, 2006 <br> (Unaudited) |  | Change(\%) |  | Three months ended <br> September 30, 2007 <br> (Unaudited) |  |
| Net sales | ¥ 1,050,823 | $¥$ | 987,969 | + | 6.4 | \$ | 9,137,591 |
| Operating profit | 174,221 |  | 172,686 | + | 0.9 |  | 1,514,965 |
| Income before income taxes |  |  |  |  |  |  |  |
| and minority interests | 162,327 |  | 180,326 |  | 10.0 |  | 1,411,539 |
| Net income | ¥ 105,304 | $¥$ | 115,587 |  | 8.9 | \$ | 915,687 |

Net income per share:

- Basic
- Diluted
¥ 81.94 $¥$
86.80
5.6 \$
0.71
81.93
86.78
5.6
0.71

| As of <br> September <br> 30, 2007 | As of <br> December 31, <br> 2006 | Change(\%) | As of <br> September 30, <br> 2007 |
| :---: | :---: | :---: | :---: | :---: |
| (Unaudited) |  |  |  |

Notes: 1. Canon $s$ consolidated financial statements are prepared in accordance with U.S. generally accepted accounting principles.
2. U.S. dollar amounts are translated from yen at the rate of JPY115=U.S.\$1, the approximate exchange rate on the Tokyo Foreign Exchange Market as of September 28, 2007, solely for the convenience of the reader.

Canon Inc.
Headquarter office
30-2, Shimomaruko 3-chome, Ohta-ku,
Tokyo 146-8501, Japan Phone: +81-3-3758-2111

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## I. Operating Results and Financial Conditions <br> 2007 Third Quarter in Review

Looking back at the global economy in the third quarter of 2007, economic expansion was fairly steady during the term. In the United States, despite concern over the economic fallout of the subprime loan crisis, the impact was limited and the economy continued to display moderate growth. In Europe, while export growth proved sluggish, the region headed toward moderate recovery as domestic demand expanded in major European countries, boosted by such factors as increased consumer spending. Within Asia, the Chinese economy maintained a high rate of growth while other economies in the region also enjoyed generally favorable conditions. In Japan, although consumer spending grew at a sluggish pace, the economy maintained a trend toward recovery boosted by such factors as increased capital spending.
As for the markets in which the Canon Group operates, within the camera segment, demand for digital single-lens reflex (SLR) cameras and compact digital cameras continued to realize healthy growth during the term. Within the office imaging products market, sales of network digital multifunction devices (MFDs) remained solid as demand shifted in all regions toward color models and advanced functionality. In the computer peripherals segment, which includes printers, demand for laser beam printers continued growing for both color and monochrome models. Among inkjet printers, as the shift in demand from single-function to multifunction machines gained momentum, price competition for multifunction models increased in severity. In the optical equipment segment, while demand for steppers, used in the production of semiconductors, indicated a moderate recovery, the market for projection aligners, used to produce liquid crystal display (LCD) panels, declined due to restrained investment by LCD manufacturers. The average value of the yen in the third quarter was $¥ 117.67$ to the U.S. dollar and $¥ 161.82$ to the euro, representing year-on-year decreases of about $1 \%$ against the U.S. dollar and about $9 \%$ against the euro.
Amid these conditions, Canon s consolidated net sales for the third quarter increased by $6.4 \%$ from the year-ago period to $¥ 1,050.8$ billion (U.S. $\$ 9,138$ million), boosted by a solid rise in sales of digital cameras and color network MFDs, along with the positive effect of favorable currency exchange rates. The gross profit ratio in the third quarter improved 0.9 points year on year to $50.3 \%$. The improved gross profit ratio was mainly the result of such factors as the launch of new products and continued cost-reduction efforts, which absorbed the effects of escalating raw material costs, declining sales price in the consumer products market, and an increase in depreciation expense due to the implementation of a change in accounting method to calculate depreciation of fixed assets. Owing to the improved gross profit ratio, third quarter gross profit increased by $8.3 \%$ to $¥ 528.4$ billion (U.S. $\$ 4,594$ million). Operating expenses for the third quarter increased by $12.3 \%$ from the year-ago period to $¥ 354.1$ billion (U.S. $\$ 3,079$ million), mainly due to an increase in depreciation expense, a factor that also led to a rise in cost of sales, along with R\&D spending of $¥ 90.0$ billion (U.S. $\$ 783$ million), representing a year-on-year increase of $27.3 \%$. Consequently, third-quarter operating profit totaled $¥ 174.2$ billion (U.S. $\$ 1,515$ million), a year-on-year increase of $0.9 \%$. Other income (deductions) decreased by $¥ 19.5$ billion (U.S. $\$ 170$ million), due to an increase in currency exchange loss on foreign-currency-denominated trade receivables. Income before income taxes and minority interests in the third quarter totaled $¥ 162.3$ billion (U.S. $\$ 1,412$ million), a year-on-year decrease of $10.0 \%$, and third quarter net income totaled $¥ 105.3$ billion (U.S. $\$ 916$ million), a decrease of $8.9 \%$ compared with last year.
Basic net income per share for the third quarter was $¥ 81.94$ (U.S.\$0.71), a year-on-year decrease of $¥ 4.86$ (U.S.\$0.04).
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## Results by Product Segment

In the business machine segment, demand for network digital MFDs, which are grouped in the office imaging products sub-segment, continued to expand for color models in both the domestic Japanese and overseas markets. Additionally, among color network digital MFDs, the competitively priced iR C2880 series and the high-end iR C5185 series continued to enjoy strong sales. Among monochrome network digital MFDs, the iR5055 series and the new energy-saving iR3025 series contributed to expanded sales. Overall, sales of office imaging products for the third quarter recorded a year-on-year increase of $13.2 \%$. In the field of computer peripherals, while laser beam printers achieved year-on-year unit sales growth amid strong demand for monochrome models, and consumables also grew favorably, sales in value terms for the segment remained at the same approximate level as the same period last year due to an increase in low-priced models as a percentage of unit sales as market demand shifted toward low-end models. As for inkjet printers, despite a continuing decline in unit sales for single-function models and severe price competition in the market, sales in value terms increased by $12.8 \%$, boosted by such factors as increased unit sales of multifunction models, such as the PIXMA MP600, and healthy sales growth for consumables. As a result, sales of computer peripherals for the third quarter realized a year-on-year increase of $2.9 \%$. Within the field of business information products, demand for document scanners grew, contributing to a sales increase of $1.6 \%$. Collectively, sales of business machines for the third quarter totaled $¥ 685.8$ billion (U.S. $\$ 5,963$ million), a year-on-year increase of $7.2 \%$. Operating profit for the business machine segment totaled $¥ 152.4$ billion (U.S. $\$ 1,325$ million), a year-on-year increase of $9.5 \%$, made possible by such factors as increased sales and an improved gross profit ratio.
Within the camera segment, demand for digital SLR cameras fueled growth, with particularly strong sales for the competitively priced EOS DIGITAL REBEL XTi and the new advanced-amateur model EOS 40D, launched in the third quarter of this year, which, in turn, led to expanded sales of interchangeable lenses for SLR cameras. Sales of compact digital cameras also continued to expand steadily with healthy demand for stylish ELPH-series models as well as for PowerShot-series models, which cater to a diverse range of shooting styles. Accordingly, unit sales of digital cameras for the third quarter expanded approximately $20 \%$ compared with the year-ago period. As a result, camera sales overall for the term increased by $14.0 \%$ year on year to $¥ 268.0$ billion (U.S. $\$ 2,330$ million). Operating profit for the camera segment totaled $¥ 76.9$ billion (U.S. $\$ 668$ million), a year-on-year increase of $14.0 \%$, boosted by such factors as the suppression of price declines through the launch of new products and continued cost-reduction efforts, as well as sales growth.
In the optical and other products segment, while steppers, used in the production of semiconductors, enjoyed steady demand, sales of optical products decreased for the three-month period amid declining demand for aligners for the production of LCD panels as investment by LCD manufacturers remained at a low level. As a result, third-quarter sales for the segment totaled $¥ 97.0$ billion (U.S. $\$ 844$ million), a year-on-year decrease of $14.4 \%$. Operating profit for the segment decreased by $83.6 \%$ year on year to $¥ 2.4$ billion (U.S. $\$ 20$ million).

## Cash Flow

In the nine months ended September 30, 2007, Canon generated cash flow from operating activities of $¥ 562.6$ billion (U.S. $\$ 4,892$ million), a year-on-year increase of $¥ 102.9$ billion (U.S. $\$ 895$ million), reflecting the growth in net sales and net income and the change in working capital. Cash flow from investing activities totaled $¥ 340.9$ billion (U.S.\$2,965 million), due to such factors as active capital investment, used mainly to expand production capabilities. As a result, free cash flow totaled $¥ 221.7$ billion (U.S. $\$ 1,927$ million), representing a $¥ 90.2$ billion (U.S. $\$ 784$ million) improvement from $¥ 131.5$ billion for the year-ago period.
Cash flow from financing activities recorded an outlay of $¥ 602.7$ billion (U.S. $\$ 5,241$ million), mainly resulting from the dividend payout of $¥ 131.6$ billion (U.S. $\$ 1,144$ million) in accordance with the company s basic policy regarding profit distribution and the $¥ 450.0$ billion (U.S. $\$ 3,913$ million) purchase of treasury stock with the aim of improving capital efficiency and ensuring a flexible capital strategy. Consequently, cash and cash equivalents totaled $¥ 766.3$ billion (U.S. $\$ 6,664$ million), representing a $¥ 389.3$ billion (U.S. $\$ 3,385$ million) decrease from the end of the previous year.

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## Outlook

As for the global economic outlook in the fourth quarter, although uncertainty surrounds such factors as the future direction of crude-oil and raw-material prices and a slowdown in the U.S. economy, the global economy is expected to continue growing gradually.
In the businesses in which Canon is involved, demand for both digital SLR cameras and compact digital cameras is expected to continue enjoying robust growth. As for network digital MFDs and laser beam printers, while additional demand is projected for full-color models, severe price competition and shifting demand toward lower-priced models are expected to continue. Within the semiconductor-production equipment market, demand for steppers indicates a trend toward steady performance supported by increasing orders from chip manufacturers, while demand for projection aligners used in the production of LCD panels is expected to continue being sluggish as investment levels by LCD manufacturers remain low.
Following a review of the current business climate and currency exchange trends, the company has revised its forecast for the 2007 fiscal year and now anticipates consolidated net sales of $¥ 4,560.0$ billion (U.S. $\$ 39,652$ million) while maintaining its forecasts for consolidated income before income taxes and minority interests of $¥ 788.0$ billion (U.S. $\$ 6,852$ million), and consolidated net income of $¥ 500.0$ billion (U.S. $\$ 4,348$ million). These forecasts reflect an increase in depreciation expense of around $¥ 63.0$ billion (U.S. $\$ 548$ million) for the full business year, resulting from the change in the accounting method used to calculate depreciation. Additionally, these forecasts assume exchange rates of $¥ 115$ to the U.S. dollar and $¥ 160$ to the euro, representing an approximately $2 \%$ appreciation of the yen against the U.S. dollar, and an approximately $5 \%$ depreciation of the yen against the euro compared with the previous year.

## Consolidated Outlook

Fiscal year

|  |  | Millio | yen |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Yea | ding | Change | Year ended | Change (\%) |
|  |  |  |  | December |  |
|  | Decemb | 1, 2007 |  | 31, 2006 |  |
|  | Previous | Revised |  |  |  |
|  | Outlook <br> (A) | Outlook <br> (B) | (B-A) | Results (C) | $\begin{gathered} (\mathrm{B}-\mathrm{C}) / \\ \mathrm{C} \end{gathered}$ |
| Net sales | $¥ 4,580,000$ | $¥ 4,560,000$ | $¥(20,000)$ | $¥ 4,156,759$ | + $9.7 \%$ |
| Income before income taxes and minority interests | 788,000 | 788,000 |  | 719,143 | 9.6\% |
| Net income | 500,000 | 500,000 |  | 455,325 | + $9.8 \%$ |

This document contains forward-looking statements with respect to future results, performance and achievements that are subject to risk and uncertainties and reflect management s views and assumptions formed by available information. All statements other than statements of historical fact are statements that could be considered forward-looking statements. When used in this document, words such as anticipate, believe, estimate, expect, intend, may, or should and similar expressions, as they relate to Canon, are intended to identify forward-looking statements. Many factors could cause the actual results, performance or achievements of Canon to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, changes in general economic and business conditions, changes in currency exchange rates and interest rates, introduction of competing products by other companies, lack of acceptance of new products or services by Canon s targeted customers, inability to meet efficiency and cost reduction objectives, changes in business strategy and various other factors, both referenced and not referenced in this document. A detailed description of these and other risk factors is included in Canon s annual report on Form 20-F, which is on file with the United States

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Securities and Exchange Commission. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein. Canon does not intend or assume any obligation to update these forward-looking statements.

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CANON INC. AND SUBSIDIARIES
CONSOLIDATED

## II. Financial Statements

1. CONSOLIDATED STATEMENTS OF INCOME

## Results for the third quarter

|  | Millions of yen |  |  |  |  | Thousands of U.S. dollars <br> Three months ended <br> September 30, 2007 <br> (Unaudited) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three months ended September 30, 2007 (Unaudited) | Three months ended <br> September 30, 2006 <br> (Unaudited) |  | Change(\%) |  |  |  |
| Net sales | ¥ 1,050,823 | ¥ | 987,969 | + | 6.4 | \$ | 9,137,591 |
| Cost of sales | 522,471 |  | 499,928 |  |  |  | 4,543,226 |
| Gross profit | 528,352 |  | 488,041 | + | 8.3 |  | 4,594,365 |
| Operating expenses: |  |  |  |  |  |  |  |
| Selling, general and administrative expenses | 264,117 |  | 244,663 |  |  |  | 2,296,670 |
| Research and development expenses | 90,014 |  | 70,692 |  |  |  | 782,730 |
|  | 354,131 |  | 315,355 |  |  |  | 3,079,400 |
| Operating profit | 174,221 |  | 172,686 | + | 0.9 |  | 1,514,965 |
| Other income (deductions): |  |  |  |  |  |  |  |
| Interest and dividend income | 8,133 |  | 7,299 |  |  |  | 70,722 |
| Interest expense | (350) |  | (560) |  |  |  | $(3,043)$ |
| Other, net | $(19,677)$ |  | 901 |  |  |  | $(171,105)$ |
|  | $(11,894)$ |  | 7,640 |  |  |  | $(103,426)$ |
| Income before income taxes and minority interests | 162,327 |  | 180,326 |  | 10.0 |  | 1,411,539 |
| Income taxes | 53,578 |  | 61,031 |  |  |  | 465,896 |
| Income before minority interests | 108,749 |  | 119,295 |  |  |  | 945,643 |
| Minority interests | 3,445 |  | 3,708 |  |  |  | 29,956 |
| Net income | $\geq 105,304$ | $¥$ | 115,587 |  | 8.9 | \$ | 915,687 |

Note: Comprehensive income for the three months ended September 30, 2007 and 2006 was JPY60,662 million (U.S. $\$ 527,496$ thousand) and JPY135,362 million, respectively.

## Results for the nine months

| Net sales | ¥ $\mathbf{3 , 2 1 7 5 4 7}$ | ¥ | 2940,224 | + | 9.4 | \$ | 27,978,670 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cost of sales | 1,581,641 |  | 1,473,470 |  |  |  | 13,753,400 |
| Gross profit | 1,635,906 |  | 1,466,754 | + | 11.5 |  | 14,225,270 |
| Operating expenses: |  |  |  |  |  |  |  |
| Selling, general and administrative |  |  |  |  |  |  |  |
| Research and development expenses | 260,281 |  | 217,219 |  |  |  | 2,263,313 |
|  | 1,072,809 |  | 955,591 |  |  |  | 9,328,774 |
| Operating profit | 563,097 |  | 511,163 | + | 10.2 |  | 4,896,496 |
| Other income (deductions): |  |  |  |  |  |  |  |
| Interest and dividend income | 25,500 |  | 18,442 |  |  |  | 221,739 |
| Interest expense | $(1,145)$ |  | $(1,185)$ |  |  |  | $(9,957)$ |
| Other, net | $(18,984)$ |  | $(7,049)$ |  |  |  | $(165,078)$ |
|  | 5,371 |  | 10,208 |  |  |  | 46,704 |
| Income before income taxes and |  |  |  |  |  |  |  |
| Income taxes | 196,414 |  | 179,845 |  |  |  | 1,707,948 |
| Income before minority interests | 372,054 |  | 341,526 |  |  |  | 3,235,252 |
| Minority interests | 11,567 |  | 11,765 |  |  |  | 100,582 |
| Net income | $\geq \mathbf{3 6 0 , 4 8 7}$ | $¥$ | 329,761 | + | 9.3 | \$ | 3,134,670 |

Note: Comprehensive income for the nine months ended September 30, 2007 and 2006 was JPY417,296 million (U.S.\$3,628,661 thousand) and JPY352,837 million, respectively.

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CANON INC. AND SUBSIDIARIES
CONSOLIDATED
2. DETAILS OF SALES

Results for the third quarter

| Sales by product | Millions of yen |  |  | Change(\%) |  | Thousands of U.S. dollars <br> Three months ended <br> September 30, 2007 <br> (Unaudited) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three months ended September 30, 2007 (Unaudited) |  | Three months ended <br> September 30, 2006 <br> (Unaudited) |  |  |  |  |
| Business machines: |  |  |  |  |  |  |  |
| Office imaging products | $\geq 305,715$ | $¥$ | 269,983 | + | 13.2 | \$ | 2,658,391 |
| Computer peripherals | 355,962 |  | 345,790 | + | 2.9 |  | 3,095,322 |
| Business information products | 24,103 |  | 23,723 | + | 1.6 |  | 209,591 |
|  | 685,780 |  | 639,496 | + | 7.2 |  | 5,963,304 |
| Cameras | 267,987 |  | 235,141 | + | 14.0 |  | 2,330,322 |
| Optical and other products | 97,056 |  | 113,332 |  | 14.4 |  | 843,965 |
| Total | $¥ 1,050,823$ | $¥$ | 987,969 | + | 6.4 | \$ | 9,137,591 |


| Sales by region | Millions of yen |  |  | Change(\%) |  | Thousands of U.S. dollars <br> Three months ended <br> September 30, 2007 <br> (Unaudited) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three months ended September 30, 2007 (Unaudited) |  | months <br> ded <br> ber 30, <br> 06 <br> dited) |  |  |  |  |
| Japan | $\geq$ 218,665 | ¥ | 219,251 |  | 0.3 | \$ | 1,901,435 |
| Overseas: |  |  |  |  |  |  |  |
| Americas | 313,805 |  | 299,811 | + | 4.7 |  | 2,728,739 |
| Europe | 338,918 |  | 297,762 | + | 13.8 |  | 2,947,113 |
| Other areas | 179,435 |  | 171,145 | + | 4.8 |  | 1,560,304 |
|  | 832,158 |  | 768,718 | + | 8.3 |  | 7,236,156 |
| Total | $¥ 1,050,823$ | \# | 987,969 | + | 6.4 | \$ | 9,137,591 |

## Results for the nine months

Thousands of
Millions of yen
U.S. dollars

Nine
months Nine months Nine months

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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales by product | ended September 30, 2007 (Unaudited) | ended <br> September 30, 2006 <br> (Unaudited) |  | Change(\%) |  | ended <br> September 30, 2007 <br> (Unaudited) |  |
| Business machines: |  |  |  |  |  |  |  |
| Office imaging products | ¥ 938,143 | $¥$ | 855,420 | + | 9.7 | \$ | 8,157,765 |
| Computer peripherals | 1,116,649 |  | 992,453 | + | 12.5 |  | 9,709,991 |
| Business information products | 77,575 |  | 78,219 |  | 0.8 |  | 674,566 |
|  | 2,132,367 |  | 1,926,092 | + | 10.7 |  | 18,542,322 |
| Cameras | 787,561 |  | 695,426 |  | 13.2 |  | 6,848,357 |
| Optical and other products | 297,619 |  | 318,706 |  | 6.6 |  | 2,587,991 |
| Total | ¥ 3,217,547 | $¥$ | 2,940,224 | + | 9.4 | \$ | 27,978,670 |
|  | Millions of yen |  |  |  |  | Thousands of U.S. dollars |  |
| Sales by region | Nine months ended September 30, 2007 (Unaudited) |  | months <br> nded <br> mber 30, <br> 2006 <br> audited) | Chan | ge(\%) |  | e months <br> ended <br> ember 30, <br> 2007 <br> naudited) |
| Japan | $\pm \mathbf{6 7 6 , 9 6 7}$ | ¥ | 665,549 | + | 1.7 | \$ | 5,886,670 |
| Overseas: |  |  |  |  |  |  |  |
| Americas | 955,754 |  | 894,284 | + | 6.9 |  | 8,310,904 |
| Europe | 1,061,297 |  | 908,705 | + | 16.8 |  | 9,228,670 |
| Other areas | 523,529 |  | 471,686 | + | 11.0 |  | 4,552,426 |
|  | 2,540,580 |  | 2,274,675 |  | 11.7 |  | 22,092,000 |
| Total | ¥ 3,217,547 | ¥ | 2,940,224 |  | 9.4 | \$ | 27,978,670 |

Notes: 1. The primary products included in each of the product segments are as follows:
Business machines:
Office imaging products : Office network digital multifunction devices (MFDs) / Color network digital MFDs /Office copying machines / Personal-use copying machines / Full-color copying machines / etc.

Computer peripherals : Laser beam printers / Inkjet multifunction peripherals / Single function inkjet printers / Image scanners / etc.

Business information products : Computer information systems / Document scanners / Personal information products / etc.

Cameras : Digital SLR cameras / Compact digital cameras / Interchangeable lenses / Digital video camcorders / etc.

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Optical and other products : Semiconductor production equipment / Mirror projection mask aligners for LCD panels / Broadcasting equipment / Medical equipment / Large format printers / Components / etc.
2. The principal countries and regions included in each regional category are as follows:

Americas: United States of America, Canada, Latin America / Europe: England, Germany, France, Netherlands /

Other Areas: Asian regions, China, Oceania

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CANON INC. AND SUBSIDIARIES
CONSOLIDATED

## 3. SEGMENT INFORMATION BY PRODUCT

## Results for the third quarter

|  | Millions of yen |  |  | Change(\%) |  | Thousands of U.S. dollars <br> Three months ended <br> September 30, 2007 <br> (Unaudited) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three months ended September 30, 2007 (Unaudited) |  | months <br> ded <br> ber 30, <br> 06 <br> dited) |  |  |  |  |
| Business machines |  |  |  |  |  |  |  |
| Net sales: |  |  |  |  |  |  |  |
| Unaffiliated customers | ¥ 685,780 | $¥$ | 639,496 | + | 7.2 | \$ | 5,963,304 |
| Intersegment |  |  |  |  |  |  |  |
| Total | 685,780 |  | 639,496 | + | 7.2 |  | 5,963,304 |
| Operating cost and expenses | 533,409 |  | 500,397 | + | 6.6 |  | 4,638,339 |
| Operating profit | 152,371 |  | 139,099 | + | 9.5 |  | 1,324,965 |
| Cameras |  |  |  |  |  |  |  |
| Net sales: |  |  |  |  |  |  |  |
| Unaffiliated customers | ¥ 267,987 | $¥$ | 235,141 | + | 14.0 | \$ | 2,330,322 |
| Intersegment |  |  |  |  |  |  |  |
| Total | 267,987 |  | 235,141 | + | 14.0 |  | 2,330,322 |
| Operating cost and expenses | 191,131 |  | 167,751 | + | 13.9 |  | 1,662,009 |
| Operating profit | 76,856 |  | 67,390 | + | 14.0 |  | 668,313 |
| Optical and other products |  |  |  |  |  |  |  |
| Net sales: |  |  |  |  |  |  |  |
| Unaffiliated customers | $\geq \mathbf{9 7 , 0 5 6}$ | ¥ | 113,332 |  | 14.4 | \$ | 843,965 |
| Intersegment | 65,361 |  | 49,879 | + | 31.0 |  | 568,357 |
| Total | 162,417 |  | 163,211 |  | 0.5 |  | 1,412,322 |
| Operating cost and expenses | 160,067 |  | 148,852 | + | 7.5 |  | 1,391,887 |
| Operating profit | 2,350 |  | 14,359 |  | 83.6 |  | 20,435 |



Note: General corporate expenses of JPY57,368 million (U.S. $\$ 498,852$ thousand) and JPY48,073 million in the three months ended September 30, 2007 and 2006, respectively, are included in Corporate and Eliminations.

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CANON INC. AND SUBSIDIARIES
CONSOLIDATED

## Results for the nine months

|  | Millions of yen |  |  | Change(\%) |  |  | Thousands of U.S. dollars |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine <br> months ended September 30, 2007 (Unaudited) |  | Nine months <br> ended <br> September 30, 2006 <br> (Unaudited) |  |  |  | Nine months ended <br> September 30, 2007 <br> (Unaudited) |
|  |  |  |  |  |  |  |  |
| Unaffiliated customers Intersegment | ¥ 2,132,367 | ¥ | 1,926,092 | + | 10.7 | \$ | 18,542,322 |
| Total | 2,132,367 |  | 1,926,092 | + |  |  | 18,542,322 |
| Operating cost and expenses | 1,644,525 |  | 1,492,428 | + | 10.2 |  | 14,300,218 |
| Operating profit | 487,842 |  | 433,664 | + | 12.5 |  | 4,242,104 |
| Cameras |  |  |  |  |  |  |  |
| Net sales: |  |  |  |  |  |  |  |
| Unaffiliated customers Intersegment | ¥ 787,561 | ¥ | 695,426 | + | 13.2 | \$ | 6,848,357 |
| Total | 787,561 |  | 695,426 | + | 13.2 |  | 6,848,357 |
| Operating cost and expenses | 573,402 |  | 519,300 |  | 10.4 |  | 4,986,105 |
| Operating profit | 214,159 |  | 176,126 |  | 21.6 |  | 1,862,252 |

Optical and other products
Net sales:

| Unaffiliated customers | $\mathbf{¥}$ | $\mathbf{2 9 7 , 6 1 9}$ | $¥$ | 318,706 |  | 6.6 | $\mathbf{\$}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Intersegment |  | $\mathbf{1 7 3 , 2 7 8}$ |  | 138,585 | + | 25.0 | $\mathbf{1 , 5 0 6}, \mathbf{9 9 1}$ |
| Total | $\mathbf{4 7 0 , 8 9 7}$ |  | 457,291 | + | 3.0 | $\mathbf{4 , 0 9 4 , 7 5 7}$ |  |
| Operating cost and expenses | $\mathbf{4 4 7 , 1 6 2}$ |  | 419,737 | + | 6.5 | $\mathbf{3 , 8 8 8}, 366$ |  |
| Operating profit | $\mathbf{2 3 , 7 3 5}$ |  | 37,554 | 36.8 | $\mathbf{2 0 6 , 3 9 1}$ |  |  |

## Corporate and Eliminations

Net sales:

| Unaffiliated customers | ¥ | ¥ | \$ |
| :---: | :---: | :---: | :---: |
| Intersegment | $(173,278)$ | $(138,585)$ | $(1,506,766)$ |
| Total | $(173,278)$ | $(138,585)$ | $(1,506,766)$ |
| Operating cost and expenses | $(10,639)$ | $(2,404)$ | $(92,515)$ |
| Operating profit | $(162,639)$ | $(136,181)$ | $(1,414,251)$ |

## Consolidated

Net sales:
Unaffiliated customers
Intersegment

| Total | $\mathbf{3 , 2 1 7 , 5 4 7}$ | $2,940,224$ | + | 9.4 | $\mathbf{2 7 , 9 7 8 , 6 7 0}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Operating cost and expenses | $\mathbf{2 , 6 5 4 , 4 5 0}$ | $2,429,061$ | +9.3 | $\mathbf{2 3 , 0 8 2 , 1 7 4}$ |  |
| Operating profit | $\mathbf{5 6 3 , 0 9 7}$ | 511,163 | +10.2 | $\mathbf{4 , 8 9 6 , 4 9 6}$ |  |

Note: General corporate expenses of JPY162,661 million (U.S.\$1,414,443 thousand) and JPY136,004 million in the nine months ended September 30, 2007 and 2006, respectively, are included in Corporate and Eliminations.

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CANON INC. AND SUBSIDIARIES
CONSOLIDATED

## 4. CONSOLIDATED BALANCE SHEETS



## LIABILITIES AND STOCKHOLDERS

EQUITY
Current liabilities:
Short-term loans and current portion of long-term debt
Trade payables
Income taxes
Accrued expenses
Other current liabilities

| ¥ 14,926 | $¥$ | 15,362 | ¥ | (436) | \$ | 129,791 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 505,495 |  | 493,058 |  | 12,437 |  | 4,395,609 |
| 93,022 |  | 133,745 |  | $(40,723)$ |  | 808,887 |
| 322,653 |  | 303,353 |  | 19,300 |  | 2,805,678 |
| 203,968 |  | 217,789 |  | $(13,821)$ |  | 1,773,635 |
| 1,140,064 |  | 1,163,307 |  | $(23,243)$ |  | 9,913,600 |
| 6,239 |  | 15,789 |  | $(9,550)$ |  | 54,252 |
| 49,154 |  | 83,876 |  | $(34,722)$ |  | 427,426 |
| 59,587 |  | 55,536 |  | 4,051 |  | 518,148 |
| 1,255,044 |  | 1,318,508 |  | $(63,464)$ |  | 10,913,426 |
| 220,685 |  | 216,801 |  | 3,884 |  | 1,919,000 |

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Stockholders equity:

| Common stock | $\mathbf{1 7 4 , 6 9 8}$ | 174,603 | 95 | $\mathbf{1 , 5 1 9 , 1 1 3}$ |
| :--- | ---: | ---: | ---: | ---: |
| Additional paid-in capital | $\mathbf{4 0 3 , 2 0 8}$ | 403,510 | $(302)$ | $\mathbf{3 , 5 0 6 , 1 5 7}$ |
| Legal reserve | $\mathbf{4 5 , 8 2 3}$ | 43,600 | 2,223 | $\mathbf{3 9 8 , 4 6 1}$ |
| Retained earnings | $\mathbf{2 , 5 9 2 , 4 9 5}$ | $2,368,047$ | 224,448 | $\mathbf{2 2 , 5 4 3 , 4 3 5}$ |
| Accumulated other comprehensive income <br> (loss) | $\mathbf{5 9 , 5 2 7}$ | 2,718 | 56,809 | $\mathbf{5 1 7 , 6 2 6}$ |
| Treasury stock | $\mathbf{( 4 5 6 , 1 5 5 )}$ | $(5,872)$ | $(450,283)$ | $\mathbf{( 3 , 9 6 6 , 5 6 6})$ |
| Total stockholders equity | $\mathbf{2 , 8 1 9 , 5 9 6}$ | $2,986,606$ | $(167,010)$ | $\mathbf{2 4 , 5 1 8 , 2 2 6}$ |
| Total liabilities and stockholders equity | $\mathbf{~ 4 , 2 9 5 , 3 2 5}$ | $¥ 4,521,915$ | $¥(226,590)$ | $\mathbf{\$}$ |


|  | Millions of yen |  |  | Thousands of U.S. dollars |
| :---: | :---: | :---: | :---: | :---: |
|  | As of September |  | As of December | As of September |
|  | 30, |  | 31, | 30, |
|  | 2007 |  | 2006 | 2007 |
|  | (Unaudited) |  |  | (Unaudited) |
| Allowance for doubtful receivables | ¥ 15,984 | $¥$ | 13,849 | \$ 138,991 |
| Accumulated depreciation | 1,537,689 |  | 1,382,944 | 13,371,209 |
| Accumulated other comprehensive income (loss): |  |  |  |  |
| Foreign currency translation adjustments | 25,046 |  | 22,858 | 217,791 |
| Net unrealized gains and losses on securities | 7,496 |  | 8,065 | 65,183 |
| Net gains and losses on derivative |  |  |  |  |
| Pension liability adjustments | 24,222 |  | $(26,542)$ | 210,626 |
|  | -9- |  |  |  |

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CANON INC. AND SUBSIDIARIES
CONSOLIDATED
5. CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY

Millions of yen

|  |  |  |  | Accumulated |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Common | Additional |  | Retained | comprehensive | Treasury | stockholders |
|  | paid-in | Legal |  | income |  |  |
| Stock | capital | reserve | earnings | (loss) | stock | equity |

Balance at
December 31,


| Cumulative |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| effect of a |  |  |  |  |  |  |
| change in |  |  |  |  |  |  |
| accounting |  |  |  |  |  |  |
| principle |  |  |  |  |  |  |
| adoption of |  |  |  |  |  |  |
| EITF 06-2, net |  |  |  |  |  |  |
| of tax |  |  |  | $(2,204)$ |  | $(2,204)$ |
| Conversion of convertible |  |  |  |  |  |  |
| debt and other | 95 | (306) |  |  |  | (211) |
| Cash dividends |  |  |  | $(131,612)$ |  | $(131,612)$ |
| Transfers to |  |  |  |  |  |  |
| legal reserve |  |  | 2,223 | $(2,223)$ |  |  |
| Comprehensive |  |  |  |  |  |  |
| Net income |  |  |  | 360,487 |  | 360,487 |
| Other |  |  |  |  |  |  |
| comprehensive |  |  |  |  |  |  |
| income (loss), |  |  |  |  |  |  |
| net of tax |  |  |  |  |  |  |
| Foreign |  |  |  |  |  |  |
| currency |  |  |  |  |  |  |
| translation |  |  |  |  |  |  |
| adjustments |  |  |  |  | 2,188 | 2,188 |
| Net unrealized |  |  |  |  |  |  |
| on securities |  |  |  |  | (569) | (569) |
| Net gains and |  |  |  |  | 4,426 | 4,426 |
| losses on |  |  |  |  |  |  |

## derivative

instruments
Pension
liability
$\begin{array}{lll}\text { adjustments } & \mathbf{5 0 , 7 6 4} & \mathbf{5 0 , 7 6 4}\end{array}$

```
Total
comprehensive
income
417,296
```

Repurchase of
treasury stock,
net

Balance at
September 30, 2007

Balance at
December 31, $2005 \quad ¥ \quad 174,438 \quad ¥ \quad 403,246 \quad ¥ \quad 42,331 \quad ¥ \quad 2,018,289 \quad ¥(28,212) \quad ¥ \quad(5,410) \quad ¥ 2,604,682$

Conversion of convertible debt and other 122 146 268
Cash dividends $\quad(104,298)$
Transfers to legal reserve 969

Comprehensive income:
Net income 329,761 329,761

Other comprehensive income (loss), net of tax
Foreign
currency
translation
adjustments
23,132
23,132
Net unrealized gains and losses
on securities 536536

Net gains and losses on derivative instruments

Minimum
pension liability
adjustments
Total
comprehensive
income
352,837

Repurchase of treasury stock, net

Balance at
September 30, 2006


Balance at December 31, 2006 \$ 1,518,287 $\mathbf{\$ 3 , 5 0 8 , 7 8 3} \mathbf{\$ 3 7 9 , 1 3 1} \mathbf{\$ 2 0 , 5 9 1 , 7 1 2}$ \$ 23,635 $\mathbf{\$} \quad(51,061) \mathbf{\$ 2 5 , 9 7 0 , 4 8 7}$

net of tax
Foreign
currency
translation
$\begin{array}{lll}\text { adjustments } & \mathbf{1 9 , 0 2 6} & 19,026\end{array}$
Net unrealized
gains and losses
on securities
Net gains and
losses on
derivative
instruments $\quad \mathbf{3 8 , 4 8 7} \quad \mathbf{3 8 , 4 8 7}$
Pension
liability
adjustments $\mathbf{4 4 1 , 4 2 6} \mathbf{4 4 1 , 4 2 6}$
Total
comprehensive
income $\mathbf{3 , 6 2 8 , 6 6 1}$

Repurchase of treasury stock, net 35
$(\mathbf{3 , 9 1 5 , 5 0 5}) \quad(3,915,470)$
Balance at
September 30,
2007
(Unaudited) \$ 1,519,113 $\mathbf{\$ 3 , 5 0 6 , 1 5 7} \mathbf{\$ 3 9 8 , 4 6 1} \mathbf{\$ 2 2 , 5 4 3 , 4 3 5} \mathbf{\$ 5 1 7 , 6 2 6} \mathbf{\$ ( 3 , 9 6 6 , 5 6 6 )} \mathbf{\$ 2 4 , 5 1 8 , 2 2 6}$
-10-

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CANON INC. AND SUBSIDIARIES
CONSOLIDATED

## 6. CONSOLIDATED STATEMENTS OF CASH FLOWS

| Results for the nine months | Millions of yen |  |  | Thousands of U.S. dollars |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended September 30, 2007 (Unaudited) |  | Nine months ended <br> September 30, 2006 <br> (Unaudited) |  | months <br> nded <br> mber 30, 2007 <br> audited) |
| Cash flows from operating activities: |  |  |  |  |  |
| Net income | ¥ 360,487 | $¥$ | 329,761 | \$ | 3,134,670 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |  |
| Depreciation and amortization | 235,446 |  | 187,923 |  | 2,047,357 |
| Loss on disposal of property, plant and equipment | 5,599 |  | 8,619 |  | 48,687 |
| Deferred income taxes | $(16,642)$ |  | 8,531 |  | $(144,713)$ |
| Decrease in trade receivables | 95,021 |  | 49,294 |  | 826,270 |
| Increase in inventories | $(71,692)$ |  | $(57,873)$ |  | $(623,409)$ |
| Increase (decrease) in trade payables | 12,345 |  | $(16,387)$ |  | 107,348 |
| Decrease in income taxes | $(42,499)$ |  | $(36,088)$ |  | $(369,557)$ |
| Increase in accrued expenses | 10,224 |  | 6,455 |  | 88,904 |
| Decrease in accrued pension and severance cost | $(9,049)$ |  | $(19,110)$ |  | $(78,687)$ |
| Other, net | $(16,611)$ |  | $(1,371)$ |  | $(144,444)$ |
| Net cash provided by operating activities | 562,629 |  | 459,754 |  | 4,892,426 |
| Cash flows from investing activities: |  |  |  |  |  |
| Purchases of fixed assets | $(363,509)$ |  | $(318,790)$ |  | $(3,160,948)$ |
| Proceeds from sale of fixed assets | 4,960 |  | 12,233 |  | 43,130 |
| Purchases of available-for-sale securities | $(2,256)$ |  | $(7,497)$ |  | $(19,617)$ |
| Proceeds from sale and maturity of |  |  |  |  |  |
| Proceeds from maturity of held-to-maturity securities | 10,000 |  |  |  | 86,957 |
| Decrease in time deposits | 16,362 |  | 489 |  | 142,278 |
| Acquisitions of subsidiaries, net of cash acquired | $(12,520)$ |  | (605) |  | $(108,870)$ |
| Purchases of other investments | $(2,293)$ |  | $(7,407)$ |  | $(19,939)$ |
| Other, net | 1,465 |  | $(9,746)$ |  | 12,739 |
| Net cash used in investing activities | $(340,960)$ |  | $(328,277)$ |  | (2,964,870) |
| Cash flows from financing activities: |  |  |  |  |  |
| Proceeds from issuance of long-term debt | 1,851 |  | 943 |  | 16,096 |
| Repayments of long-term debt | $(12,620)$ |  | $(4,514)$ |  | $(109,739)$ |
| Decrease in short-term loans | (473) |  | (692) |  | $(4,113)$ |
| Dividends paid | $(131,612)$ |  | $(104,298)$ |  | $(1,144,452)$ |

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| Purchases of treasury stock, net | $(450,279)$ | (275) |  |  | $(3,915,470)$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Other, net | $(9,532)$ | 2,970 |  |  | $(82,887)$ |
| Net cash used in financing activities | $(602,665)$ |  | $(105,866)$ |  | $(5,240,565)$ |
| Effect of exchange rate changes on cash and cash equivalents | $(8,323)$ |  | $(6,076)$ |  | $(72,374)$ |
| Net change in cash and cash equivalents | $(389,319)$ |  | 19,535 |  | $(3,385,383)$ |
| Cash and cash equivalents at beginning of period | 1,155,626 |  | 1,004,953 |  | 10,048,922 |
| Cash and cash equivalents at end of period | ¥ 766,307 | $¥$ | 1,024,488 | \$ | 6,663,539 |
| -11- |  |  |  |  |  |

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CANON INC. AND SUBSIDIARIES
CONSOLIDATED

## 7. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

(1) GROUP POSITION

1. Number of Group Companies

|  | September <br> 30,2007 | December <br> 31,2006 | Change |
| :--- | :---: | ---: | ---: |
|  |  |  |  |
| Subsidiaries | 234 | 219 | 15 |
| Affiliates | 17 | 14 | 3 |
| Total | 251 | 233 | 18 |

2. Change in Group of Entities

Subsidiaries
Addition: 19 Companies
Removal: 4 Companies
Affiliates (Carried at Equity
Basis)
Addition: 6 Companies
Removal: 3 Companies
3. Subsidiaries listed on domestic stock exchange

Tokyo Stock Exchange (1st section): Canon Marketing Japan Inc., Canon Electronics Inc., Canon Finetech Inc., Argo 21 Corporation
Tokyo Stock Exchange (2nd section): Canon Software Inc.
Osaka Stock Exchange (2nd section): Canon Machinery Inc.
JASDAQ: Nisca Corporation
Osaka Stock Exchange (Hercules): e-System Corporation
(2) SIGNIFICANT ACCOUNTING POLICIES

The accompanying consolidated financial statements reflect the adjustments which management believes are necessary to conform them with U.S. generally accepted accounting principles, except for the segment information, as required by Statement of Financial Accounting Standards No.131, Disclosure about Segments of an Enterprise and Related Information.

The disclosure is omitted for other than listed below, since no significant change has occurred since the date of the annual financial statements.

## Change of Depreciation Method

On April 1, 2007, the Company and its domestic subsidiaries elected to change the declining balance method of depreciating machinery and equipment from the fixed-percentage-on-declining base application to the $250 \%$ declining balance application. Estimated salvage values were also reduced in conjunction with this change. The change in depreciation methods caused an increase in depreciation expense by JPY40,363 million (U.S.\$ 350,983thousand) for the nine months ended September 30, 2007.

## 8. OTHER

We have engaged Ernst \& Young ShinNihon to perform a review of the consolidated statements of income, the consolidated balance sheets, the consolidated statements of the stockholders equity and the consolidated statements of cash flows as of and for the three and nine months ended September 30, 2007. This review engagement was partially performed in accordance with Statement of Auditing Standards No.100, Interim Financial Information ( SAS 100 ), established by the American Institute of Certified Public Accountants, and the consolidated interim financial information does not include certain disclosures, such as notes to financial statements, compared with that required under U.S. generally accepted accounting principles and by the United States Securities and Exchange Commission.

Canon Inc.
CONSOLIDATED FINANCIAL RESULTS FOR
THE THIRD QUARTER ENDED SEPTEMBER 30, 2007 SUPPLEMENTARY REPORT

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This document contains forward-looking statements with respect to future results, performance and achievements thatare subject to risk and uncertainties and reflect management s views and assumptions formed by available information.All statements other than statements of historical fact are statements that could be considered forward-lookingstatements. When used in this document, words such as anticipate, believe, estimate, expect, intend, may,or should and similar expressions, as they relate to Canon, are intended to identify forward-looking statements. Manyfactors could cause the actual results, performance or achievements of Canon to be materially different from anyfuture results, performance or achievements that may be expressed or implied by such forward-looking statements,including, among others, changes in general economic and business conditions, changes in currency exchange ratesand interest rates, introduction of competing products by other companies, lack of acceptance of new products orservices by Canon s targeted customers, inability to meet efficiency and cost reduction objectives, changes in businessstrategy and various other factors, both referenced and not referenced in this document. A detailed description of theseand other risk factors is included in Canon s annual report on Form 20-F, which is on file with the United StatesSecurities and Exchange Commission. Should one or more of these risks or uncertainties materialize, or shouldunderlying assumptions prove incorrect, actual results may vary materially from those described herein. Canon doesnot intend or assume any obligation to update these forward-looking statements.

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## 1. SALES BY REGION AND PRODUCT

Canon Inc.
(Millions of
yen)

|  | 2007 <br> $3 r d$ <br> quarter | 4th quarter | Year | 3rd | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | (P) | (P) | quarter | 4th quarter | Year |

Japan


## Overseas

Business
machines 538,492
498,851 $587,701 \quad 2,071,374 \quad+7.9 \%$
Office
imaging
products 210,17
$\begin{array}{ll}\text { Computer } \\ \text { peripherals } & 318,92\end{array}$
Business
information

| products | 9,393 | 8,292 | 11,288 | 37,957 | $+13.3 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Cameras | 231,221 | 200,866 | 305,763 | 902,240 | $+15.1 \%$ |
| Optical and | 62,445 | 69,001 | 56,330 | 250,855 | $-9.5 \%$ |

other
products

Total |  | 832,158 | $1,058,620$ | $3,599,200$ | 768,718 | 949,794 | $3,224,469$ | $+8.3 \%$ | $+11.5 \%$ | $+11.6 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## Americas

Business machines 214,744
$211,464 \quad 239,816 \quad 865,697 \quad+1.6 \%$
Office imaging
products $\quad 89,45$

Computer peripherals 120,543

| 81,700 | 99,908 | 361,328 | $+9.5 \%$ |
| ---: | ---: | ---: | ---: |
| 125,150 | 134,218 | 484,624 | $-3.7 \%$ |

Business information products $\quad 4,75$

Cameras 84,96
Optical and
other

| products | 14,098 |  |  | 13,043 | 16,234 | 55,845 | $+8.1 \%$ |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :--- | :--- |
| Total | 313,805 | 405,746 | $1,361,500$ | 299,811 | 389,362 | $1,283,646$ | $+4.7 \%$ | $+4.2 \%$ | $+6.1 \%$ |

## Europe

Business
machines

Office imaging products

93,568
Computer
peripherals 146,939
Business
information products 3,696

212,212 272,115 916,108 +15.1\%

Cameras
85,167
77,472
122,190
362,670 +9.9\%
Optical and
other

| products | 9,548 |  |  | 8,078 | 11,295 | 35,527 | $+18.2 \%$ |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :--- |
| Total | 338,918 | 466,703 | $1,528,000$ | 297,762 | 405,600 | $1,314,305$ | $+13.8 \%$ | $+15.1 \%$ | $+16.3 \%$ |

Other areas
Business machines 79,545

75,770
289,569 +5.8\%

Office imaging

| products | 27,155 |  |  | 23,756 | 25,041 | 94,953 | +14.3\% |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Computer peripherals | 51,444 |  |  | 50,685 | 49,882 | 191,579 | +1.5\% |  |  |
| Business information products | 946 |  |  | 734 | 847 | 3,037 | +28.9\% |  |  |
| Cameras | 61,091 |  |  | 48,090 | 50,261 | 177,466 | +27.0\% |  |  |
| Optical and other products | 38,799 |  |  | 47,880 | 28,801 | 159,483 | -19.0\% |  |  |
| Total | 179,435 | 186,171 | 709,700 | 171,145 | 154,832 | 626,518 | +4.8\% | +20.2\% | +13.3\% |

## Total

| Business machines | 685,780 | 836,533 | 2,968,900 | 639,496 | 764,995 | 2,691,087 | +7.2\% | +9.4\% | +10.3\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Office imaging |  |  |  |  |  |  |  |  |  |
| products | 305,715 | 372,757 | 1,310,900 | 269,983 | 330,505 | 1,185,925 | +13.2\% | +12.8\% | +10.5\% |
| Computer peripherals | 355,962 | 435,451 | 1,552,100 | 345,790 | 405,955 | 1,398,408 | +2.9\% | +7.3\% | +11.0\% |
| Business information products | 24,103 | 28,325 | 105,900 | 23,723 | 28,535 | 106,754 | +1.6\% | -0.7\% | -0.8\% |
| Cameras | 267,987 | 393,039 | 1,180,600 | 235,141 | 346,439 | 1,041,865 | +14.0\% | +13.5\% | +13.3\% |

Optical and other $\begin{array}{lllllllllll}\text { products } & 97,056 & 112,881 & 410,500 & 113,332 & 105,101 & 423,807 & -14.4 \% & +7.4 \% & -3.1 \%\end{array}$ Total $\quad 1,050,823 \quad 1,342,453 \quad 4,560,000 \quad 987,969 \quad 1,216,535 \quad 4,156,759 \quad+6.4 \% \quad+10.4 \% \quad+9.7 \%$
(P)=Projection

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2. SEGMENT INFORMATION BY PRODUCT

|  | 2007 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 3 | 3rd quarter | 4th quarter | Year |  | 2006 |
|  | $(\mathrm{P})$ | (P) | 3rd quarter | 4th quarter | Year |


| 685,780 | 836,533 | $2,968,900$ | 639,496 | 764,995 | $2,691,087$ |
| :--- | :--- | :--- | :--- | :--- | :--- |

$685,780 \quad 836,533 \quad 2,968,900 \quad 639,496 \quad 764,995 \quad 2,691,087$

| 152,371 | 190,458 | 678,300 | 139,099 | 165,565 | 599,229 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| $22.2 \%$ | $22.8 \%$ | $22.8 \%$ | $21.8 \%$ | $21.6 \%$ | $22.3 \%$ |

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sales

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ucts
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orate

## inations

| 97,056 | 112,881 | 410,500 | 113,332 | 105,101 | 423,807 | $-14.4 \%$ | $+7.4 \%$ | -3 |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 65,361 | 61,322 | 234,600 | 49,879 | 52,102 | 190,687 | $+31.0 \%$ | $+17.7 \%$ | +23 |  |
| 162,417 | 174,203 | 645,100 | 163,211 | 157,203 | 614,494 | $-0.5 \%$ | $+10.8 \%$ | +5 |  |
|  |  |  |  |  |  |  |  |  |  |
| 2,350 | 565 | 24,300 | 14,359 | 3,921 | 41,475 | $-83.6 \%$ | $-85.6 \%$ | -41 |  |
| $1.4 \%$ | $0.3 \%$ | $3.8 \%$ | $8.8 \%$ | $2.5 \%$ | $6.7 \%$ |  |  |  |  |


| segment | $(65,361)$ | $(61,322)$ | $(234,600)$ | $(49,879)$ | $(52,102)$ | $(190,687)$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| sales | $(65,361)$ | $(61,322)$ | $(234,600)$ | $(49,879)$ | $(52,102)$ | $(190,687)$ |
| ating |  |  |  |  |  |  |
| t | $(57,356)$ | $(89,961)$ | $(252,600)$ | $(48,162)$ | $(66,228)$ | $(202,409)$ |

olidated
filiated
mers $1,050,823 \quad 1,342,453 \quad 4,560,000 \quad 987,969 \quad 1,216,535 \quad 4,156,759 \quad+6.4 \% \quad+10.4 \%$
segment
sales $1,050,823 \quad 1,342,453 \quad 4,560,000 \quad 987,969 \quad 1,216,535 \quad 4,156,759 \quad+6.4 \% \quad+10.4 \%$

| 174,221 | 209,903 | 773,000 | 172,686 | 195,870 | 707,033 | $+0.9 \%$ | $+7.2 \%$ |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $16.6 \%$ | $15.6 \%$ | $17.0 \%$ | $17.5 \%$ | $16.1 \%$ | $17.0 \%$ |  |  |

(P)=Proje

## HER INCOME / DEDUCTIONS

## (Millions of

20072006

|  | 2007 |  |  | 2006 |  | Change year over year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3rd quarter | 4th quarter <br> (P) | Year <br> (P) | 3rd quarter | 4 th quarter | Year | 3 rd quarter | $\begin{aligned} & \text { 4th } \\ & \text { quarter } \end{aligned}$ |

est and
end, net x gain /

| 7,783 | 8,045 | 32,400 | 6,739 | 7,706 | 24,963 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| $(20,388)$ | 508 | $(30,400)$ | $(2,428)$ | $(8,737)$ | $(25,804)$ |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| 200 | 315 | 5,800 | 715 | 1,428 | 4,237 |
| 511 | 761 | 7,200 | 2,614 | 1,505 | 8,714 |
| $(11,894)$ | 9,629 | 15,000 | 7,640 | 1,902 | 12,110 |

Change year over year 3 rd quarter $\begin{gathered}\text { 4th } \\ \text { quarter }\end{gathered} \quad \mathrm{Ye}$

## Table of Contents

Canon Inc.
4. SALES COMPOSITION BY PRODUCT


## 5. SALES GROWTH IN LOCAL CURRENCY (Year over year)

|  | 2007 |  |
| :---: | :---: | :---: |
| 3rd | 4th | Year |
| quarter | quarter | $(\mathrm{P})$ |

## Business machines

Japan
Overseas
Total
Cameras
Japan
Overseas
Total
Optical and other products

| Japan | $-21.9 \%$ |  |  |
| :--- | :--- | :--- | :--- |
| Overseas | $-11.2 \%$ |  |  |
| Total | $-15.4 \%$ | $+7.4 \%$ | $-4.3 \%$ |
| Total | $-0.3 \%$ | $+6.4 \%$ | $+3.1 \%$ |
| Japan |  |  |  |

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Overseas
Americas
Europe
Other areas
Total

$$
\begin{array}{lrr}
+4.2 \% & +10.8 \% & +7.2 \% \\
+3.4 \% & +6.8 \% & +4.7 \% \\
+5.9 \% & +10.7 \% & +7.9 \% \\
+2.6 \% & +21.3 \% & +10.8 \% \\
+3.2 \% & +9.8 \% & +6.3 \%
\end{array}
$$

(P)=Projection
-S3-

## Table of Contents

Canon Inc.

| 6. P\&L SUMMARY (4th Quarter 2007/Projection) |  | (Millions of yen) |  |
| :--- | :---: | :---: | :---: |
|  | 2007 | 2006 | Change year |
|  | 4th quarter(P) | 4th quarter | over year |
| Net sales | $1,342,453$ | $1,216,535$ | $+10.4 \%$ |
| Operating profit | 209,903 | 195,870 | $+7.2 \%$ |
| Income before income taxes and minority |  |  |  |
| interests | 219,532 | 197,772 | $+11.0 \%$ |
| Net income | 139,513 | 125,564 | $+11.1 \%$ |

$(\mathrm{P})=$ Projection

## 7. PROFITABILITY

|  | 2007 |  | 2006 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 1st-3rd quarter | Year(P) | 1st-3rd |  |
| quarter | Year |  |  |  |
| ROE | $16.6 \%$ | $16.8 \%$ | $16.1 \%$ | $16.3 \%$ |
| ROA | $10.9 \%$ | $11.0 \%$ | $10.6 \%$ | $10.6 \%$ |

(P)=Projection

## 8. IMPACT OF FOREIGN EXCHANGE RATES

| (1) Exchange rates |  |  |  |  |  | (Yen) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007 |  |  | 2006 |  |  |
|  | 3rd quarter | 4th quarter(P) | Year(P) | 3rd quarter | 4th quarter | Year |
| Yen/US\$ | 117.67 | 115.00 | 117.98 | 116.29 | 117.81 | 116.43 |
| Yen/Euro | 161.82 | 160.00 | 160.29 | 148.19 | 151.89 | 146.51 |


| (2) Impact of foreign exchange rates on sales (Year over year) |  | (Billions of yen) |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
|  | 3 rd quarter | 4th quarter(P) | Year(P) |
| US\$ | (0.5) | (13.9) | +20.2 |
| Euro | +20.8 | +18.7 | +98.8 |
| Other currencies | +2.9 | +1.4 | +9.9 |
| Total | +23.2 | +6.2 | +128.9 |
|  |  |  | $=$ Projection |

(3) Impact of foreign exchange rates per yen $\quad 2007 \quad$ yen)

On sales

| US\$ | 4.7 |
| :--- | :--- |
| Euro | 2.4 |
| On operating profit |  |
| US\$ | 2.9 |
| Euro | 1.9 |

## 9. STATEMENTS OF CASH FLOWS

|  | 2007 |  | 2006 |  |
| :--- | :---: | :---: | :---: | :---: |
|  | 3rd quarter | Year(P) | 3rd quarter | Year |
| Net cash provided by operating activities |  |  |  |  |
| Net income | 105,304 | 500,000 | 115,587 | 455,325 |
| Depreciation and amortization | 92,202 | 355,000 | 79,768 | 262,294 |
| Other, net | $(75,201)$ | $(47,000)$ | $(59,479)$ | $(22,378)$ |
| Total | 122,305 | 808,000 | 135,876 | 695,241 |
| Net cash used in investing activities | $(131,607)$ | $(448,000)$ | $(117,980)$ | $(460,805)$ |
| Free cash flow | $(9,302)$ | 360,000 | 17,896 | 234,436 |
| Net cash used in financing activities | $(322,895)$ | $(609,700)$ | $(48,034)$ | $(107,487)$ |
| Effect of exchange rate changes on cash and |  |  |  |  |
| cash equivalents | $(10,224)$ | $(10,900)$ | $(537)$ | 23,724 |
| Net change in cash and cash equivalents | $(342,421)$ | $(260,600)$ | $(30,675)$ | 150,673 |
| Cash and cash equivalents at end of period | 766,307 | 895,000 | $1,024,488$ | $1,155,626$ |

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## 10. R\&D EXPENDITURE

|  | 2007 |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 4th |  |  | 2006 |  |  |
|  | 3rd quarter | quarter(P) | Year(P) | 3rd quarter | 4th quarter | Year |
| Business machines | 27,929 |  |  | 23,869 | 35,024 | 113,770 |
| Cameras | 10,946 |  |  | 10,487 | 10,739 | 41,122 |
| Optical and other products | 51,139 |  |  | 36,336 | 45,325 | 153,415 |
| Total | 90,014 | 99,719 | 360,000 | 70,692 | 91,088 | 308,307 |
| \% of sales | $8.6 \%$ | $7.4 \%$ | $7.9 \%$ | $7.2 \%$ | $7.5 \%$ | $7.4 \%$ |
|  |  |  |  |  |  | (P)=Projection |

## 11. CAPITAL EXPENDITURE \& DEPRECIATION AND

 AMORTIZATION|  |  |  | (Millions of yen) |  |
| :--- | :---: | :---: | :---: | :---: |
| 2007 |  |  | 2006 |  |
| 4th |  |  |  |  |
| quarter(P) | Year(P) | 3rd quarter | 4th quarter | Year |
| 107,311 | 440,000 | 120,256 | 106,105 | 379,657 |
| 119,554 | 355,000 | 79,768 | 74,371 | 262,294 | (P)=Projection

12. INVENTORIES
(1) Inventories

|  | 2007 | 2006 | Difference |
| :--- | ---: | ---: | :--- |
|  | Sep.30 | Dec.31 |  |
| Business machines | 315,581 | 288,815 | $+26,766$ |
| Cameras | 116,748 | 87,515 | $+29,233$ |
| Optical and other products | 175,463 | 162,727 | $+12,736$ |
| Total | 607,792 | 539,057 | $+68,735$ |

## (2) Inventories/Sales*

|  | 2007 | 2006 | Difference |
| :--- | ---: | ---: | :---: |
|  | Sep.30 | Dec.31 | +3 |
| Business machines | 41 | 38 | +3 |
| Cameras | 38 | 27 | +11 |
| Optical and other products | 164 | 136 | +28 |
| Total | 51 | 45 | +6 |

* Index based on the previous six months sales.


## 13. DEBT RATIO

|  | 2007 | 2006 | Difference |
| :--- | :---: | :---: | ---: |
| Total debt / Total assets | Sep.30 | Dec.31 |  |
|  | $0.5 \%$ | $0.7 \%$ | $-0.2 \%$ |

## 14. OVERSEAS PRODUCTION

RATIO

|  | 2007 | 2006 |
| :---: | :---: | :---: |
|  | $1 \mathrm{st}-3 \mathrm{rd}$ |  |
| quarter | Year |  |
| Overseas production ratio | $40 \%$ | $39 \%$ |

## 15. NUMBER OF EMPLOYEES

|  | 2007 | 2006 | Difference |
| :--- | :---: | :---: | :---: |
|  | Sep.30 | Dec.31 |  |
| Japan | 54,671 | 50,753 | $+3,918$ |
| Overseas | 75,106 | 67,746 | $+7,360$ |
| Total | 129,777 | 118,499 | $+11,278$ |

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