

GALLAGHER ARTHUR J & CO  
Form S-8 POS  
November 12, 2003

As filed with the Securities and Exchange Commission on November 12, 2003

Registration No. 333-106535

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**POST-EFFECTIVE AMENDMENT NO. 1**  
**TO**  
**FORM S-8**

**REGISTRATION STATEMENT**

*UNDER*

*THE SECURITIES ACT OF 1933*

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**ARTHUR J. GALLAGHER & CO.**

(Exact Name of Registrant as specified in its Charter)

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Delaware  
(State or other jurisdiction of incorporation or organization)

36-2151613  
(I.R.S. Employer

Identification No.)

**Two Pierce Place**

**Itasca, Illinois 60143-3141**

(Address of principal executive offices)

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**ARTHUR J. GALLAGHER & CO.**

**1988 NONQUALIFIED STOCK OPTION PLAN**

**ARTHUR J. GALLAGHER & CO.**

**1989 NON-EMPLOYEE DIRECTORS STOCK OPTION PLAN**

(Full title of the plans)

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**JOHN C. ROSENGREN, Esq.**

**Vice President and General Counsel**

**Arthur J. Gallagher & Co.**

**Two Pierce Place**

**Itasca, Illinois 60143-3141**

**(630) 773-3800**

(Name, address and telephone number, including area code, of agent for service)

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*Please Send Copies of All Communications to:*

**BRIAN J. FAHRNEY, Esq.**

**Sidley Austin Brown & Wood LLP**

**10 South Dearborn Street**

**Chicago, Illinois 60603**

**(312) 853-7000**

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## CALCULATION OF REGISTRATION FEE

| <b>Title of Each Class of Securities to be Registered</b>                                                         | <b>Amount to be Registered</b> | <b>Proposed Maximum Offering Price Per Unit</b> | <b>Proposed Maximum Aggregate Offering Price</b> | <b>Amount of Registration Fee</b> |
|-------------------------------------------------------------------------------------------------------------------|--------------------------------|-------------------------------------------------|--------------------------------------------------|-----------------------------------|
| Options to purchase Common Stock, par value \$1.00 per share, pursuant to the 1988 Nonqualified Stock Option Plan | 500,000 options                | \$29.61(1)                                      | \$14,805,000(1)                                  | \$1,200                           |

- (1) Estimated solely for the purpose of calculating the registration fee pursuant to Rules 457(c) and 457(h) under the Securities Act of 1933 on the basis of the average of the high and low prices of the Common Stock on November 5, 2003, as reported on the consolidated reporting system for securities listed on The New York Stock Exchange.

**Amendment No. 1**

This Amendment No. 1 to the Registration Statement is being filed for the purpose of registering options to purchase Company Common Stock (defined below) pursuant to the Arthur J. Gallagher & Co. 1988 Nonqualified Stock Option Plan. This Amendment No. 1 incorporates by reference the contents of the Registration Statement (File No. 333-106535) filed on June 26, 2003 to the extent not inconsistent with this Amendment No. 1.

**PART II**

**INFORMATION REQUIRED IN THE REGISTRATION STATEMENT**

**Item 3. Incorporation of Certain Documents by Reference.**

The following documents heretofore filed with the Securities and Exchange Commission (the "Commission") by Arthur J. Gallagher & Co. (the "Company") are incorporated herein by reference:

(a) The Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2002 filed under the Securities Exchange Act of 1934, as amended (the "Exchange Act");

(b) The Company's Quarterly Reports on Form 10-Q for the fiscal quarters ended March 31, 2003, June 30, 2003 and September 30, 2003 filed under the Exchange Act;

(c) The Company's Current Report on Form 8-K filed on June 25, 2003 under the Exchange Act; and

(d) The description of the common stock, \$1.00 par value, of the Company (the "Common Stock") contained in the Company's registration statement on Form 8-A, filed with the Commission on October 22, 1987, and the description of common share purchase rights currently attached to the common stock contained in the Company's registration statement on Form 8-A, filed with the Commission on November 2, 1987, including any amendment or report filed for the purpose of updating such descriptions.

All documents filed by the Company pursuant to Sections 13(a), 13(c), 14 or 15(d) of the Exchange Act, after the date of this registration statement and prior to the filing of a post-effective amendment which indicates that all securities offered hereby have been sold or which deregisters all securities then remaining unsold, are deemed to be incorporated by reference into this registration statement and to be a part hereof from the respective dates of filing of such documents (such documents, and the documents enumerated above, being hereinafter referred to as "Incorporated Documents").

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Any statement contained in an Incorporated Document shall be deemed to be modified or superseded for purposes of this registration statement to the extent that a statement contained herein or in any other subsequently filed Incorporated Document modifies or supersedes such statement. Any such statement so modified or superseded shall not be deemed, except as so modified or superseded, to constitute a part of this registration statement.

**Item 4. Description of Securities.**

**Options**

The 500,000 of options (the Options ) authorized for issuance under the 1988 Nonqualified Stock Option Plan (the Plan ) are exercisable for an equal number of shares of Common Stock. An Option gives the holder the right to buy shares of Common Stock at the exercise price fixed on the grant date for the ten (10) year life of the Option. An Option may be exercised by delivering the Option and the exercise price to the Company in cash.

The terms of the Options provide for customary anti-dilution protection, which adjusts the exercise price of the Options and the number of shares for which they are exercisable upon the occurrence of certain events that may have a dilutive effect on the Options. These dilutive events include, but are not limited to, certain stock dividends, stock splits, reorganizations, mergers, consolidations, exchanges of shares or similar transactions.

As of November 12, 2003, none of the Options are outstanding under the Plan.

**Item 5. Interests of Named Experts and Counsel.**

Certain legal matters in connection with this offering will be passed upon for the Company by John C. Rosengren, Esq., Vice President and General Counsel of the Company. As of November 12, 2003, Mr. Rosengren beneficially owns 5,824 shares of the Common Stock and has current exercisable options to purchase 19,300 shares of Common Stock.

**Item 6. Indemnification of Directors and Officers.**

Article Seventh of the Company's By-laws and Article Thirteenth of the Company's Restated Certificate of Incorporation provide for indemnification of each of the Company's directors, officers, employees or agents to the fullest extent permitted by the Delaware General Corporation Law.

Article Seventh of the Company's By-laws provides that the Company shall indemnify any person in connection with any action, suit, or proceeding brought or threatened by reason of the fact that he or she is or was one of the Company directors, officers, employees or agents, or is or was serving at the Company's request as a director, officer, employee or agent of another enterprise, against all costs actually and reasonably incurred by him or her in connection with such action, suit or proceeding if he or she acted in good faith and in a manner he or she reasonably believed to be in or not opposed to the Company's best interests, and, with respect to any criminal action or proceeding, had no reasonable cause to believe his or her conduct was unlawful. Similar indemnity is permitted to be provided to such persons in connection with an action or suit by the Company or in the Company's right, and provided further that such person shall not have been adjudged liable for negligence or misconduct in the performance of his or her duty to the Company, unless, in view of all the circumstances of the case, the court in which the action or suit was brought determines that such person despite the adjudication of liability is fairly and reasonably entitled to indemnity for such expenses.

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Article Thirteenth of the Company's Restated Certificate of Incorporation eliminates the liability of the Company's directors for monetary damages for breach of fiduciary duty as a director except where a director breaches his or her duty of loyalty to the Company and the Company's stockholders, fails to act in good faith or engages in intentional misconduct or a knowing violation of law, authorizes the payment

of a dividend or stock repurchase which is illegal under Section 174 of the Delaware General Corporation Laws or obtains an improper personal benefit.

The Company also maintains and pays premiums on a directors and officers liability insurance policy and has entered into an indemnity agreement with each of the Company's directors and officers. The provisions of the indemnity agreement alter or clarify the statutory indemnity in the following respects: (1) indemnity will be explicitly provided for settlements in derivative actions; (2) prompt payment of litigation expenses will be provided in advance of indemnification; (3) prompt indemnification of advances of expenses will be provided unless a determination is made that the director or officer has not met the required standard; (4) the director or officer will be permitted to petition a court to determine whether his actions meet the standards required; and (5) partial indemnification will be permitted in the event that the director or officer is not entitled to full indemnification. In addition, the indemnity agreement specifically includes indemnification with respect to actions, suits or proceedings brought under and/or predicated upon the Securities Act of 1933 and/or the Exchange Act.

The preceding summary is qualified in its entirety by reference to the Company's Restated Certificate of Incorporation, By-laws and the indemnity agreement.

**Item 7. Exemption from Registration Claimed.**

Not applicable.

**Item 8. Exhibits.**

The following exhibits are filed herewith or incorporated by reference as part of this Registration Statement:

| <u>Exhibit</u> | <u>Description of Exhibit</u>                                                                                                                                                                                                                                           |
|----------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 4.1            | Restated Certificate of Incorporation of the Company (incorporated by reference to Exhibit 3.1 to the Company's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 1996, File No. 1-9761).                                                           |
| 4.1.1          | Certificate of Amendment of Restated Certificate of Incorporation of the Company, Amended as of May 18, 2000 (incorporated by reference to Exhibit 3.1.1 to the Company's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2000, File No. 1-9761). |
| 4.1.2          | Certificate of Amendment of Restated Certificate of Incorporation of the Company, Amended as of May 23, 2001 (incorporated by reference to Exhibit 3.1.2 to the Company's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2001, File No. 1-9761). |
| 4.2            | Bylaws of the Company (incorporated by reference to Exhibit 3.2 to the Company's Form S-1 Registration Statement No. 33-10447).                                                                                                                                         |
| 4.3            | Rights Agreement between the Company and Bank of America Illinois (formerly Continental Illinois National Bank and Trust Company of Chicago) (incorporated by                                                                                                           |



- reference to Exhibits 1 and 2 to Gallagher's Form 8-A Registration Statement filed May 12, 1987, File No. 0-13480).
- 4.4 Assignment and Assumption Agreement of Rights Agreement by and among Bank of America Illinois (formerly Continental Illinois National Bank and Trust Company of Chicago), Harris Trust and Savings Bank and the Company (incorporated by reference to Exhibit 3.4 to the Company's Form S-8 Registration Statement No. 33-38031).
- 4.5 Amendment No. 1 to Exhibit 4.3 (incorporated by reference to Exhibit 3.3 to the Company's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 1996, File No. 1-9761).
- 5.0\*\* Opinion of John C. Rosengren, Esq., Vice President and General Counsel of the Company as to the legality of the securities being registered.
- 5.1\* Opinion of John C. Rosengren, Esq., Vice President and General Counsel of the Company as to the legality of the securities being registered.
- 15.1\* Letter of acknowledgement from Ernst & Young LLP concerning unaudited interim financial information.
- 23.1\* Consent of Ernst & Young LLP.
- 23.2\*\* Consent of John C. Rosengren, Esq., Vice President and General Counsel of the Company (included in the opinion filed as Exhibit 5.0).
- 23.3\* Consent of John C. Rosengren, Esq., Vice President and General Counsel of the Company (included in the opinion filed as Exhibit 5.1).
- 24.0\*\* Powers of Attorney.

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\* Filed herewith.

\*\* Previously filed.

**Item 9. Undertakings.**

(a) The undersigned registrant hereby undertakes:

(1) To file, during any period in which offers or sales are being made, a post-effective amendment to this registration statement:

(i) To include any prospectus required by Section 10(a)(3) of the Securities Act of 1933, as amended (the "Securities Act");

(ii) To reflect in the prospectus any facts or events arising after the effective date of the registration statement (or the most recent post-effective amendment thereof) which, individually or in the aggregate, represent a fundamental change in the information set forth in the registration statement.

Notwithstanding the foregoing, any increase or decrease in volume of securities offered (if the total dollar value of securities offered would not exceed that which was registered) and any deviation from the low or high end of the estimated maximum offering range may be reflected in the form of prospectus filed with the Commission pursuant to Rule 424(b) if, in the aggregate, the changes in volume and price represent no more than a 20 percent change in the maximum aggregate offering price set forth in the Calculation of Registration Fee table in the effective registration statement; and

(iii) To include any material information with respect to the plan of distribution not previously disclosed in the registration statement or any material change to such information in the registration statement;

provided, however, that paragraphs (a)(1)(i) and (a)(1)(ii) do not apply if the registration statement is on Form S-3, Form S-8 or Form F-3, and the information required to be included in a post-effective amendment by those paragraphs is contained in periodic reports filed with or furnished to the Commission by the registrant pursuant to Section 13 or 15(d) of the Exchange Act that are incorporated by reference in the registration statement.

(2) That, for the purpose of determining any liability under the Securities Act, each such post-effective amendment shall be deemed to be a new registration statement relating to the securities offered therein, and the offering of such securities at that time shall be deemed to be the initial *bona fide* offering thereof.

(3) To remove from registration by means of a post-effective amendment any of the securities being registered which remain unsold at the termination of the offering.

(b) The undersigned registrant hereby undertakes that, for purposes of determining any liability under the Securities Act, each filing of the registrant's annual report pursuant to Section 13(a) or Section 15(d) of the Exchange Act (and, where applicable, each filing of an employee benefit plan's annual report pursuant to Section 15(d) of the Exchange Act) that is incorporated by reference in the registration statement shall be deemed to be a new registration statement relating to the securities offered therein, and the offering of such securities at that time shall be deemed to be the initial *bona fide* offering thereof.

(c) Insofar as indemnification for liabilities arising under the Securities Act may be permitted to directors, officers and controlling persons of the registrant pursuant to the foregoing provisions, or otherwise, the registrant has been advised that in the opinion of the Commission such indemnification is against public policy as expressed in the Securities Act and is, therefore, unenforceable. In the event that a claim for indemnification against such liabilities (other than the payment by the registrant of expenses incurred or paid by a director, officer or controlling person of the registrant in the successful defense of any action, suit or proceeding) is asserted by such director, officer or controlling person in connection with the securities being registered, the registrant will, unless in the opinion of its counsel the matter has been settled by controlling precedent, submit to a court of appropriate jurisdiction the question whether such indemnification by it is against public policy as expressed in the Securities Act and will be governed by the final adjudication of such issue.



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**Gary P. Coughlan**

/s/ JAMES W. DURKIN, JR. \*

Director

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**James W. Durkin, Jr.**

/s/ ILENE S. GORDON \*

Director

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**Ilene S. Gordon**

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/s/ ELBERT O. HAND \*

Director

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**Elbert O. Hand**

/s/ DAVID E. MCGURN, JR. \*

Director

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**David E. McGurn, Jr.**

/s/ RICHARD J. MCKENNA \*

Director

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**Richard J. McKenna**

\*By: /s/ JOHN C. ROSENGREN

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**John C. Rosengren**

**Attorney-in-Fact**

**Index to Exhibits to Registration Statement on Form S-8**

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