KOHLS CORPORATION
Form 10-Q
June 04, 2010
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FORM 10-Q
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549
(Mark One)
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended $\qquad$

OR
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$

Commission file number 1-11084

## KOHL S CORPORATION

(Exact name of registrant as specified in its charter)

## Wisconsin

(State or other jurisdiction of incorporation
or organization)

N56 W17000 Ridgewood Drive,
$\begin{array}{cc}\text { Menomonee Falls, Wisconsin } & \mathbf{5 3 0 5 1} \\ \text { (Address of principal executive offices) } & \text { (Zip Code) }\end{array}$

Registrant s telephone number, including area code (262) 703-7000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes $\quad \mathrm{X}$ $\qquad$

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes $\underline{X}$ No $\qquad$

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

## Non-accelerated filer <br> $\qquad$ <br> (Do not check if a smaller

reporting company)
Indicate by a check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes $\qquad$ No $\xrightarrow{\mathrm{X}}$

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date: May 29, 2010 Common Stock, Par Value $\$ 0.01$ per Share, 307,919,332 shares outstanding.

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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

## KOHL S CORPORATION

## CONDENSED CONSOLIDATED BALANCE SHEETS

(In Millions)

| Assets | May 1, 2010 <br> (Unaudited) |  | January 30, 2010 <br> (Audited) |  | $\begin{gathered} \text { May 2, } \\ 2009 \\ \text { (Unaudited) } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current assets: |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 2,388 | \$ | 2,267 | \$ | 856 |
| Merchandise inventories |  | 3,017 |  | 2,923 |  | 2,804 |
| Deferred income taxes |  | 91 |  | 73 |  | 74 |
| Other |  | 209 |  | 222 |  | 188 |
| Total current assets |  | 5,705 |  | 5,485 |  | 3,922 |
| Property and equipment, net |  | 7,109 |  | 7,018 |  | 7,001 |
| Long-term investments |  | 318 |  | 321 |  | 327 |
| Favorable lease rights, net |  | 201 |  | 204 |  | 198 |
| Other assets |  | 133 |  | 132 |  | 115 |
| Total assets | \$ | 13,466 | \$ | 13,160 | \$ | 11,563 |
| $\underline{\text { Liabilities and Shareholders Equity }}$ |  |  |  |  |  |  |
| Current liabilities: |  |  |  |  |  |  |
| Accounts payable | \$ | 1,412 | \$ | 1,188 | \$ | 1,003 |
| Accrued liabilities |  | 895 |  | 1,002 |  | 777 |
| Income taxes payable |  | 113 |  | 184 |  | 82 |
| Current portion of long-term debt and capital leases |  | 318 |  | 16 |  | 17 |
| Total current liabilities |  | 2,738 |  | 2,390 |  | 1,879 |
| Long-term debt and capital leases |  | 1,754 |  | 2,052 |  | 2,056 |
| Deferred income taxes |  | 380 |  | 377 |  | 323 |
| Other long-term liabilities |  | 497 |  | 488 |  | 420 |
| Shareholders equity: |  |  |  |  |  |  |
| Common stock |  | 4 |  | 4 |  | 4 |
| Paid-in capital |  | 2,133 |  | 2,085 |  | 1,981 |
| Treasury stock, at cost, 46 shares |  | $(2,642)$ |  | $(2,639)$ |  | $(2,639)$ |
| Accumulated other comprehensive loss |  | (36) |  | (36) |  | (46) |
| Retained earnings |  | 8,638 |  | 8,439 |  | 7,585 |

Total shareholders equity
$\mathbf{8 , 0 9 7}$
7,853
6,885
Total liabilities and shareholders equity
\$ 13,466 \$ 13,160 \$ 11,563

See accompanying Notes to Condensed Consolidated Financial Statements

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## KOHL S CORPORATION

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(Unaudited)

(In Millions, Except per Share Data)

|  | Three Months (13 Weeks) Ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { May } 1, \\ 2010 \end{gathered}$ | May 2, $2009$ |
| Net sales | \$ 4,035 | \$ 3,638 |
| Cost of merchandise sold (exclusive of depreciation shown separately below) | 2,498 | 2,270 |
| Gross margin | 1,537 | 1,368 |
| Operating expenses: |  |  |
| Selling, general, and administrative | 1,031 | 961 |
| Depreciation and amortization | 151 | 141 |
| Preopening expenses | 4 | 15 |
| Operating income | 351 | 251 |
| Interest expense, net | 31 | 32 |


| Income before income taxes | $\mathbf{3 2 0}$ | 219 |
| :--- | :--- | ---: |
| Provision for income taxes | $\mathbf{1 2 1}$ | 82 |


| Net income | $\mathbf{\$}$ | $\mathbf{1 9 9}$ | $\$$ | 137 |
| :--- | :--- | :--- | :--- | :--- |


| Net income per share: |  |  |  |
| :--- | :---: | :---: | :---: |
| Basic: | $\mathbf{\$}$ | $\mathbf{0 . 6 5}$ | $\$$ |
| Basic | 0.45 |  |  |
| Average number of shares | $\mathbf{3 0 7}$ | 305 |  |
| Diluted: | $\mathbf{\$}$ | $\mathbf{0 . 6 4}$ | $\$$ |
| Diluted | 0.45 |  |  |
| Average number of shares | $\mathbf{3 0 9}$ | 306 |  |

See accompanying Notes to Condensed Consolidated Financial Statements

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## KOHL S CORPORATION

## CONDENSED CONSOLIDATED STATEMENT

 OF CHANGES IN SHAREHOLDERS EQUITY(Unaudited)
(In Millions)

|  | Common Stock |  |  | Accumulated |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Paid-In <br> Capital |  | Other   <br> Treasury Comprehensive Retained   <br> Stock Loss $\quad$ Earnings  |  |  |  |  | Total |
| Balance at January 30, 2010 | 353 | \$ | 4 | \$ | 2,085 | \$ $(2,639)$ | \$ | (36) | \$ | 8,439 | \$ 7,853 |
| Net income and other comprehensive income | - |  | - |  | - | - |  | - |  | 199 | 199 |
| Share-based compensation | - |  | - |  | 15 | - |  | - |  | - | 15 |
| Exercise of stock options and other | 1 |  | - |  | 32 | - |  | - |  | - | 32 |
| Net income tax impact from exercise of stock options | - |  | - |  | 1 | - |  | - |  | - | 1 |
| Treasury stock purchases | - |  | - |  | - | (3) |  | - |  | - | (3) |
| Balance at May 1, 2010 | 354 | \$ | 4 | \$ | 2,133 | \$ (2,642) | \$ | (36) | \$ | 8,638 | \$8,097 |

See accompanying Notes to Condensed Consolidated Financial Statements

## KOHL S CORPORATION

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

(In Millions)

Cash and cash equivalents at end of period \$ 2,388 ..... \$ ..... 856
Supplemental information: Interest paid, net of capitalized interest ..... \$ 15 \$ 17
Income taxes paid 207 ..... 103See accompanying Notes to Condensed Consolidated Financial Statements

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## KOHL S CORPORATION

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

## 1. Basis of Presentation

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for fiscal year end financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. For further information, refer to the financial statements and related footnotes included in our Form 10-K (Commission File No. 1-11084) filed with the Securities and Exchange Commission.

Due to the seasonality of our business, results for any quarter are not necessarily indicative of the results that may be achieved for a full fiscal year. In addition, quarterly results of operations depend significantly upon the timing and amount of sales and costs associated with the opening of new stores.

We operate as a single business unit.
Certain reclassifications have been made to the Condensed Consolidated Balance Sheet as of May 2, 2009 and the Statement of Cash Flows for the three months ended May 2, 2009 to conform to the 2010 presentation.

## 2. Debt

Long-term debt consists of the following:

| Maturing | Weighted <br> Average <br> Effective <br> Rate | May 1, 2010 <br> (Dollar |  | $\begin{gathered} \text { January } 30, \\ 2010 \\ \text { Millions) } \end{gathered}$ |  | $\begin{gathered} \text { May 2, } \\ 2009 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Non-callable and unsecured senior debt: |  |  |  |  |  |  |  |
| March 2011 | 6.32\% | \$ | 300 | \$ | 300 | \$ | 300 |
| October 2011 | 7.41\% |  | 100 |  | 100 |  | 100 |
| 2017 | 6.31\% |  | 650 |  | 650 |  | 650 |
| 2029 | 7.36\% |  | 200 |  | 200 |  | 200 |
| 2033 | 6.05\% |  | 300 |  | 300 |  | 300 |
| 2037 | 6.89\% |  | 350 |  | 350 |  | 350 |
| Total senior debt | 6.55\% |  | 1,900 |  | 1,900 |  | 1,900 |
| Capital lease obligations |  |  | 178 |  | 174 |  | 180 |
| Unamortized debt discount |  |  | (6) |  | (6) |  | (7) |
| Less current portion |  |  | (318) |  | (16) |  | (17) |


| Long-term debt and capital leases | $\mathbf{\$ 1 , 7 5 4}$ | $\$$ | 2,052 | $\$$ | 2,056 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Based on quoted market prices (Level 1 per ASC No. 820, Fair Value Measurements and Disclosures ), the estimated fair value of our senior debt was approximately $\$ 2.1$ billion at May 1, 2010.

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## 3. Share-Based Compensation

We grant share-based compensation, including options to purchase shares of our common stock and nonvested stock, pursuant to various plans. Annual grants of stock options and nonvested stock are generally made to eligible employees in the first quarter of the fiscal year. Grants to newly-hired and promoted employees and other discretionary grants are made periodically throughout the remainder of the year.

In conjunction with the March 2010 annual grant, we implemented various changes to our share-based compensation practices. Share-based compensation is no longer granted to employees below our management board. All employees who remain eligible for share-based compensation may now elect to receive their annual equity awards in the form of stock options, nonvested stock awards, or a blend of stock options and nonvested stock awards. Finally, annual grants are now based on a fixed dollar value tied to the employee s performance rating, which will eliminate the expense volatility caused by changes in our stock price.

The Black-Scholes option valuation model was used to estimate the fair value of each option award during the first quarter of the respective fiscal year based on the following assumptions:

|  | $\mathbf{2 0 1 0}$ | 2009 |
| :--- | ---: | ---: |
| Volatility | $\mathbf{3 3 . 6 \%}$ | $42.8 \%$ |
| Risk-free interest rate | $\mathbf{2 . 5 \%}$ | $1.7 \%$ |
| Expected life in years | $\mathbf{5 . 4}$ | 5.4 |
| Dividend yield | $\mathbf{0 \%}$ | $0 \%$ |
| Weighted-average fair value at grant date | $\mathbf{\$ 1 9 . 5 1}$ | $\$ 16.98$ |

The following table summarizes our stock option activity for the first quarters of 2010 and 2009:

|  | 2010 |  |  | 2009 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Weighted |  |  |  | Weighted |  |
|  |  |  | verage |  |  | verage |
|  | Shares |  | xercise Price <br> Shares | Shares usands) |  | xercise <br> Price |
| Balance at beginning of year | 19,848 | \$ | 52.10 | 19,134 | \$ | 53.01 |
| Granted | 458 |  | 55.66 | 2,617 |  | 41.51 |
| Forfeited/expired | (139) |  | 54.06 | (300) |  | 56.70 |
| Exercised | (872) |  | 36.27 | (26) |  | 29.38 |
| Balance at end of quarter | 19,295 | \$ | 52.89 | 21,425 | \$ | 51.58 |

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The following table summarizes our nonvested stock activity for the first quarters of 2010 and 2009:

|  | 2010 |  |  | 2009 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Weighted |  |  |  |  |  |
|  | Average |  |  |  | Weighted |  |
|  | Grant |  |  |  | Average Grant Date Fair Value |  |
|  | Shares |  | te Fair Value hares in |  |  |  |
| Balance at beginning of year | 883 | \$ | 45.44 | 276 |  | 54.39 |
| Granted | 430 |  | 55.74 | 657 |  | 41.63 |
| Vested | (179) |  | 47.41 | (58) |  | 60.73 |
| Balance at end of quarter | 1,134 | \$ | 49.03 | 875 |  | 44.38 |

Total share-based compensation expense was $\$ 14$ million for the three months ended May 1, 2010 and $\$ 11$ million for the three months ended May 2, 2009.

Total unrecognized share-based compensation expense for all share-based payment plans was $\$ 131$ million at May 1, 2010, of which approximately $\$ 46$ million is expected to be recognized in the remainder of 2010, $\$ 36$ million in 2011, $\$ 22$ million in 2012, $\$ 18$ million in 2013 and $\$ 9$ million in 2014. Future compensation expense may be impacted by future grants, changes in forfeiture estimates and/or actual forfeitures which differ from estimated forfeitures.

## 4. Long-Term Investments

Our long-term investments consist primarily of investments in auction rate securities ( ARS ), which are long-term debt instruments with interest rates reset through periodic short-term auctions. Our ARS portfolio consists entirely of highly-rated, insured student loan backed securities. Substantially all of the principal and interest is insured by the federal government and the remainder is insured by highly-rated insurance companies. As of May 1, 2010, \$189 million of our ARS (at fair value) were rated AAA by Moody s, Standard \& Poor s and/or Fitch Ratings. The remaining ARS investments have ratings equivalent to the Standard \& Poor s AA and A ratings.

We intend to hold our ARS until their fair value once again equals their par value and believe we have the ability to do so based on other sources of liquidity. Therefore, impairment charges are considered temporary and have been included in Accumulated Other Comprehensive Loss within our Condensed Consolidated Balance Sheets.

The fair value for our ARS is based on third-party pricing models and is classified as a Level 3 pricing category. The Level 3 pricing category includes financial instruments that are not actively traded on a market exchange and includes situations where there is little, if any, market activity for the financial instrument. Level 3 prices are determined using significant unobservable inputs or valuation techniques.

We utilized a discounted cash flow model to estimate the current fair market value for each of the securities we owned as there was no recent activity in the secondary markets in these types of securities. This model used unique inputs for each security including discount rate,

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interest rate currently being paid and maturity. The discount rate was calculated using the closest match available for other insured asset backed securities. A market failure scenario was employed as recent successful auctions of these securities were very limited.

The following table presents a rollforward of our ARS, all of which are measured at fair value on a recurring basis using unobservable inputs (Level 3 per ASC No. 820, Fair Value Measurements and Disclosures ):

2010
2009
(In Millions)

| Balance at beginning of year | $\$$ | 320 | $\$$ |
| :--- | :---: | :---: | :---: |
| Sales (at par) | $(4)$ | $(7)$ |  |
| Unrealized gains | 1 | 1 |  |
|  |  |  |  |
| Balance at end of quarter | $\$$ | 317 | $\$$ |

## 5. Contingencies

We are involved in various legal matters arising in the normal course of business. In the opinion of management, the outcome of such proceedings and litigation will not have a material adverse impact on our consolidated financial statements.

## 6. Net Income Per Share

The calculations of the numerator and denominator for basic and diluted net income per share are summarized as follows:

|  |  | Three | on |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  |  | ay 1 , |  |  |
|  |  | $2010$ <br> (In | illi |  |
| Numerator - net income | \$ | 199 | \$ | 137 |
| Denominator - weighted average shares: |  |  |  |  |
| Basic |  | 307 |  | 305 |
| Impact of dilutive employee stock options and non-vested stock (a) |  | 2 |  | 1 |
|  |  | 309 |  | 306 |

(a) Excludes 8 million options for the three months ended May 1, 2010 and 19 million options for the three months ended May 2, 2009, as the impact of such options was antidilutive.

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## Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

For purposes of the following discussion, all references to the first quarter of 2010 or 2010 are for the 13 -week fiscal period ended May 1, 2010 and all references to the first quarter of 2009 or 2009 are for the 13-week fiscal period ended May 2, 2009.

The following discussion should be read in conjunction with our Condensed Consolidated Financial Statements and the related notes included elsewhere in this report, as well as the financial and other information included in our 2009 Annual Report on Form 10-K. The following discussion contains forward-looking statements that reflect our plans, estimates and beliefs. Our actual results could materially differ from those discussed in these forward-looking statements. Factors that could cause or contribute to those differences include, but are not limited to, those discussed elsewhere in this report and in our 2009 Annual Report on Form 10-K (particularly in Risk Factors ).

## Executive Summary

We believe that consumers were slightly more confident in their spending during the first quarter of 2010, but remain focused on value and ways to make their dollars go farther. We intend to be flexible in our sales and inventory planning and in our expense management in order to react to changes in consumer demand.

For the quarter, net sales increased $10.9 \%$ and comparable store sales increased $7.4 \%$ compared to the prior year quarter. All regions and all lines of business reported positive comparable store sales for the quarter. Our E-Commerce business also generated significant growth, achieving a 50 percent increase in sales for the quarter and contributing 110 basis points to our overall comparable store sales.

Gross margin as a percent of net sales for the quarter increased 48 basis points compared to the prior year quarter to $38.1 \%$. Strong inventory management, as well as successful private and exclusive brand strategies, contributed to the margin strength. Selling, general and administrative expenses increased $7.3 \%$ compared to the prior year quarter, less than our increase in sales.

Net income increased $45 \%$ for the quarter to $\$ 199$ million, or $\$ 0.64$ per diluted share, compared to net income of $\$ 137$ million and diluted earnings per share of $\$ 0.45$ in the first quarter of last year.

Our strategic committees continue to focus on opportunities to drive our overall profitability. The mission of the Regional Assortment Committee is to accelerate sales growth by varying merchandise assortment, marketing and store presentation by region to reflect the lifestyle preferences and climate needs of our customers. Our focus on regional relevance resulted in significant increases in both transactions per store and comparable store sales in our hot and mild markets in the Southeast and West, where we have the strongest opportunity to gain market share. The mission of the In-Store Experience Committee is to consistently deliver an improved store experience that generates loyalty and grows market share. Our overall internal customer service scores continue to increase year over year and were up 4\% for the first quarter.

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As of May 1, 2010, we operated 1,067 stores in 49 states, including 9 stores which opened in the quarter ended May 1 , 2010, compared to 1,022 stores as of May 2, 2009. Selling square footage totaled 79 million square feet at May 1 , 2010 and 76 million square feet at May 2, 2009. We currently expect to open 21 additional stores in the second half of fiscal 2010.

We completed 17 remodels in March 2010 and plan to complete an additional 68 remodels during the remainder of the year, approximately two-thirds more than last year s remodel total of 51 . Remodels remain a critical part of our long-term strategy as we believe it is extremely important to maintain our existing store base, even in this difficult environment. Our current plans are to remodel each store every nine to ten years.

In April 2010, we announced the expansion of our exclusive ELLE-branded lifestyle collection into the home category with an ELLE Décor line of contemporary home furnishings. ELLE Décor will be available in approximately 350 stores and Kohls.com beginning in September 2010. The line will initially launch with home and home décor products, including decorative pillows, frames, candles and accent items.

We were pleased with the performance of our brands that were new to Spring 2010, especially the following current quarter and Fall 2009 launches:

LC Lauren Conrad, our exclusive partnership with Lauren Conrad
Mudd in juniors and girls
Helix, our newest private brand, in young men s
During 2010, we are making significant capital investments to support our growth:

In the second quarter, we plan to open a second E-fulfillment center in southern California to support the significant growth in our E-Commerce business. We expect this center to be fully operational in time for the 2010 Holiday season.

We also plan to open a third customer operations center in Texas in July 2010. This center will serve Kohl s charge and Kohls.com customers.

By the Back to School season, we expect all stores to have kiosks where customers can order items which were not available in the store and have them shipped to their home at no cost.

This Fall, we expect to test new electronic signs in 100 of our stores. Although it will be a significant capital investment, we expect a good return on this investment through elimination of ad set payroll hours, signage errors and paper signs, which supports our desire to be a leader in Green initiatives. Assuming success in our pilot, we would expect to have electronic signs in all stores by the 2011 Holiday season.

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Our current expectations for the second quarter of 2010 compared to the comparable prior year quarter are as follows:

Total sales increase of 5\% to 7\%
Comparable store sales increase of $2 \%$ to $4 \%$
Gross margin increase of 20 to 40 basis points
SG\&A dollars to increase $10 \%$ to $11 \%$
Earnings per diluted share of $\$ 0.70$ to $\$ 0.75$
Our current expectations for fiscal 2010 compared to fiscal 2009 are as follows:

Total sales increase of $6.5 \%$ to $8 \%$
Comparable store sales increase of $3.5 \%$ to $5 \%$
Gross margin increase of 20 to 40 basis points
SG\&A dollars to increase $6 \%$ to $7 \%$
Earnings per diluted share of $\$ 3.57$ to $\$ 3.75$
This guidance does not reflect any additional share repurchases in fiscal 2010.

## Results of Operations

## Net Sales



New stores contributed $\$ 132$ million in net sales over the prior year quarter. Comparable store sales for the quarter, which are sales from stores (including E-Commerce sales and relocated or expanded stores) open throughout the full current and prior fiscal year periods, increased $\$ 265$ million compared to the first quarter of last year.

Drivers of the changes in comparable stores sales were as follows:

|  | $\mathbf{2 0 1 0}$ | 2009 |
| :--- | :---: | :---: |
| Selling price per unit | $\mathbf{( 1 . 8 )} \%$ | $5.8 \%$ |
| Units per transaction | $\mathbf{0 . 4}$ | $(7.4)$ |
|  |  |  |
| Average transaction value | $\mathbf{( 1 . 4 )}$ | $(1.6)$ |
| Number of transactions | $\mathbf{8 . 8}$ | $(2.6)$ |
|  |  |  |
| Comparable store sales | $\mathbf{7 . 4} \%$ | $(4.2) \%$ |

Stores
$6.3 \%$
(4.9) \%

| E-Commerce | $\mathbf{5 0 . 2}$ | 33.6 |
| :--- | :--- | :--- |
| Total Kohl s | $\mathbf{7 . 4} \%$ | (4.2) $\%$ |

All lines of business reported positive comparable store sales for the quarter. Footwear and Home both achieved double-digit comparable store sales increases. Footwear had broad-based strength led by athletic shoes. All areas of Home achieved positive comparable store sales, led by seasonal, electrics, and bedding.

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The remaining businesses achieved comparable store sales increases between five and seven percent with Women s being the strongest overall. Areas of strength within Women s were special sizes and both updated and classic sportswear, which all posted double-digit comparable store sales increases. Men s was strongest in basics, tailored clothing, and young men s. Accessories was strongest in fashion jewelry, watches and sterling silver jewelry. Children s best performing categories were small sizes and toys.

From a regional perspective, the Southeast and West regions both performed better than the company average. The remaining regions had comparable store sales increases in the mid-single digit range.

Private and exclusive brands as a percentage of total sales increased 268 basis points for the quarter to $47.2 \%$ of sales. Croft \& Barrow, Sonoma and Apt. 9, our three largest private brands, as well as Jumping Beans achieved strong double-digit comparable store sales increases for the quarter. Strong exclusive brand performers for the quarter included Dana Buchman, ELLE, Fila Sport, Food Network and Simply Vera Vera Wang. All of these exclusive brands achieved positive comparable store sales of 20 percent or more.

E-Commerce revenues increased approximately $50 \%$ to $\$ 132$ million for the quarter. The sales growth is primarily the result of increased customer traffic on the web site, increased style and size selections offered on-line compared with our in-store selection, and the expansion of product categories not available in our stores.

## Gross Margin



Gross margin includes the total cost of products sold, including product development costs, net of vendor payments other than reimbursement of specific, incremental and identifiable costs; inventory shrink; markdowns; freight expenses associated with moving merchandise from our vendors to our distribution centers; shipping and handling expenses of E-Commerce sales; and terms cash discount. Our gross margin may not be comparable with that of other retailers because we include distribution center costs in selling, general and administrative expenses while other retailers may include these expenses in cost of merchandise sold.

Gross margin as a percent of net sales was $38.1 \%$ for 2010 , an increase of 48 basis points compared to $37.6 \%$ for 2009. Strong inventory management as well as increased penetration of private and exclusive brands contributed to the margin strength. We continue to focus on receiving merchandise in season as needed through our cycle time reduction initiatives. This strategy reduces our seasonal merchandise clearance inventories. Sales of private and exclusive brands reached $47.2 \%$ of net sales for the quarter, an increase of 268 basis points over the comparable prior year period. Additionally, our ongoing markdown and size optimization initiatives continue to develop and have favorable impacts on our gross margin percentage.

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Operating Expenses

|  | 2010 |  | Increase |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2009 | \$ | \% |
|  |  | (Dollars in Millions) |  |  |
| S,G\&A | \$ 1,031 | \$ 961 | \$ 70 | 7.3 \% |
| S,G\&A as a percent of net sales | 25.5\% | 26.4\% |  |  |

Selling, general and administrative expenses ( SG\&A ) include compensation and benefit costs (including stores, headquarters, buying and merchandising and distribution centers); occupancy and operating costs of our retail, distribution and corporate facilities; freight expenses associated with moving merchandise from our distribution centers to our retail stores, and among distribution and retail facilities; advertising expenses, offset by vendor payments for reimbursement of specific, incremental and identifiable costs; net revenues from the Kohl s credit card program; and other administrative costs. We do not include depreciation and amortization and preopening expenses in SG\&A. The classification of these expenses varies across the retail industry.

SG\&A for 2010 increased $\$ 70$ million, or $7.3 \%$, over 2009. Store payroll, advertising, and corporate expenses as a percentage of net sales decreased, or leveraged for the quarter. Distribution centers did not leverage due to initial expenses related to the purchase of our 2nd E-Commerce fulfillment center. IT expenses did not leverage for the quarter due to our increased E-Commerce investment.

In connection with the April 2006 sale of our proprietary credit card accounts to JPMorgan Chase \& Co. ( JPMorgan Chase ), we entered into a service and revenue-sharing agreement. Pursuant to this agreement, JPMorgan Chase issues Kohl s branded private label credit cards to new and existing Kohl s customers. Since we do not own the receivables, the receivables and the related allowance for bad debt reserve are not reported on our balance sheets. Risk-management decisions are jointly managed by JPMorgan Chase and us. We handle all customer service functions and are responsible for all advertising and marketing related to credit card customers and the majority of the associated expenses. Net revenues of the program are shared with JPMorgan Chase according to a fixed percentage and are settled monthly. Net revenues include finance charge and late fee revenues, less write-offs of uncollectible accounts and other expenses. Net revenues from the credit card program decreased in 2010 due to costs incurred to prepare the portfolio for additional legislative changes effective in the first quarter of 2010 as well as a reduction in late fee revenue.

|  |  |  |  | Increase |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2009 | \$ | \% |
|  |  |  | (Dollars in Millions) |  |  |
| Depreciation and amortization | \$ | 151 | \$ 141 | \$ 10 | 7.1 \% |

The increase in depreciation and amortization for the quarter is primarily attributable to the addition of new stores and remodels.

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Preopening expenses decreased due to fewer new store openings this quarter.

## Operating Income

|  | 2010 |  | 2009 |  | Increase |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | \$ | \% |  |
|  |  |  | (Dollars in Millions) |
| Operating income | \$ | 351 |  |  | \$ | 251 | \$ | 100 | 39.8 | \% |
| Operating income as a percent of net sales |  | 8.7\% |  | 6.9\% |  |  |  |  |

As a result of the above factors, operating income as a percent of net sales increased 179 basis points to $8.7 \%$ for 2010, compared to $6.9 \%$ for 2009.

## Interest Expense, Net

|  |  |  | Decrease |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest expense, net | $\mathbf{2 0 1 0}$ | 2009 <br> (Dollars in Millions) | $\%$ |

Net interest expense of $\$ 31$ million was comparable to last year as interest income from higher average investments was more than offset by lower interest rates.

## Provision for Income Taxes



Our effective tax rate was $37.8 \%$ for 2010 and $37.5 \%$ for 2009.

## Seasonality \& Inflation

Our business, like that of most retailers, is subject to seasonal influences, with the major portion of sales and income typically realized during the last half of each fiscal year, which includes the back-to-school and holiday seasons. Approximately $15 \%$ of annual sales typically occur during the back-to-school season and $30 \%$ during the holiday season. Because of the seasonality of our business, results for any quarter are not necessarily indicative of the results that may be achieved for a full fiscal year. In addition, quarterly results of operations depend significantly upon the timing and amount of sales and costs associated with the opening of new stores.

Although we expect that our operations will be influenced by general economic conditions, including rising food, fuel and energy prices, we do not believe that inflation has had a material effect on our results of operations. However,

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there can be no assurance that our business will not be affected by such factors in the future.

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## Financial Condition and Liquidity

Our primary ongoing cash requirements are for capital expenditures in connection with our expansion and remodeling programs and seasonal and new store inventory purchases. Our primary source of funds for our business activities are cash flow from operations, short-term trade credit and our lines of credit.

As of May 1, 2010, we had cash and cash equivalents of $\$ 2.4$ billion. In the first quarter of 2006, we sold our proprietary credit card accounts and entered into a service and revenue-sharing agreement with JPMorgan Chase. This agreement will expire in April 2011. We are currently exploring various options related to the Kohl s credit card, including entering into a new agreement with an alternative partner. We expect to reach a decision by Fall 2010. This timing could be impacted by the timing of the issuance of the final CARD Act regulation. We currently believe that we will be able to negotiate a new contract with a financial institution that would be similar in nature to our existing arrangement. If, however, we are unable to do so, we may repurchase the receivables from JPMorgan Chase. We would expect to use a combination of cash on hand, funds from operations and/or proceeds from the issuance of debt and/or stock to fund the repurchase of the receivables. If we do not repurchase the receivables, we will consider other potential uses for our cash equivalent balances after finalizing a new agreement.

|  | 2010 |  | 2009 |  | Increase (Decrease) in Cash |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | (Dollars in Millions) |  |  |
|  |  |  |  |  |
| Net cash provided by (used in): |  |  |  |  |  |  |  |
| Operating activities | \$ | 287 |  |  |  | \$ | 394 | \$ | (107) | (27.2) |
| Investing activities |  | (188) |  | (177) |  | (11) | (6.2) |
| Financing activities |  | 22 |  | (4) |  | 26 | 100+ |

Operating Activities. Despite the increase in net income, cash provided by operations in 2010 was $\$ 287$ million, 27\% lower than the prior year. The decrease is primarily a result of making higher incentive compensation payments in 2010.

Merchandise inventories per store were $\$ 2.8$ million at May 1, 2010, up three percent from $\$ 2.7$ million at May 2, 2009. Our inventory levels reflect continued strong inventory management.

Accounts payable as a percent of inventory was $46.8 \%$ at May 1, 2010, compared to $35.8 \%$ at May 2, 2009, reflecting the positive results of inventory management and vendor finance initiatives. Our cycle time process improvements on fashion categories and a focus on replenishment of basics have allowed us to consistently receive inventory based on sales volume and to improve our inventory management by merchandise area and store location. With the cooperation of our vendor partners, we have been able to reduce our lead time by accelerating inventory receipts to support our recent sales growth. Extended payment terms have also contributed to an increase in our accounts payable balance. We have rolled out a receivable financing program whereby a financial institution provides our vendors with financing, at a rate which is below what the vendors could normally obtain on their own. We offer this program to vendors in exchange for extended payment terms.

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Investing Activities. The $\$ 11$ million increase in net cash used in investing activities is primarily attributable to a $\$ 5$ million increase in capital expenditures. Capital expenditures include costs for new store openings, store remodels, distribution center openings and other base capital needs.

As of May 1, 2010, we had investments in auction rate securities ( ARS ) with a par value of $\$ 375$ million and an estimated fair value of $\$ 317$ million. To date, all ARS sales and calls have been at par and we have collected all interest payable on outstanding ARS when due and expect to continue to do so in the future. At this time, we have no reason to believe that any of the underlying issuers of our ARS or their insurers are presently at risk or that the underlying credit quality of the assets backing our ARS has been impacted by the reduced liquidity of these investments. While the auction failures, which began in February 2008, limit our ability to liquidate these investments, we believe that the ARS failures will have no significant impact on our ability to fund ongoing operations and growth initiatives.

Financing Activities. Financing activities generated cash of $\$ 22$ million in 2010 and used cash of $\$ 4$ million 2009. The increase is primarily due to increased stock option exercises in 2010.

We have various facilities upon which we may draw funds, including a $\$ 900$ million senior unsecured revolving facility and two demand notes with aggregate availability of $\$ 50$ million. The $\$ 900$ million revolving facility expires in October 2011. The co-leads of this facility, The Bank of New York Mellon and Bank of America, have each committed $\$ 100$ million. The remaining 12 lenders have each committed between $\$ 30$ and $\$ 130$ million. There were no draws on these facilities during 2010 and 2009.

We have no debt maturing until 2011. We expect to use cash and cash equivalents on hand and funds from operations to repay both the $\$ 300$ million of long-term debt which is due in March 2011 and the $\$ 100$ million of long-term debt which is due in October 2011. Alternatively, if economic conditions and financing terms are favorable, we may choose to refinance the $\$ 400$ million in 2011.

Key Financial Ratios. Key financial ratios that provide certain measures of our liquidity are as follows:

|  | May 1, | January 30, | May 2, |
| :--- | :---: | :---: | :---: |
|  | $\mathbf{2 0 1 0}$ | 2010 | 2009 |
| Working capital (In Millions) | $\mathbf{\$ 2 , 9 6 7}$ | $\$ 3,095$ | $\$ 2,043$ |
| Current ratio | $\mathbf{2 . 0 8 : 1}$ | $2.29: 1$ | $2.09: 1$ |
| Debt/capitalization | $\mathbf{2 0 . 4 \%}$ | $20.8 \%$ | $23.1 \%$ |

The increase in working capital as of May 1, 2010 compared to May 2, 2009 was primarily due to higher cash and cash equivalents, partially offset by the reclassification of $\$ 300$ million of long-term debt due in March 2011 to current liabilities. The improvement in the debt/capitalization ratio as of May 1, 2010 compared to May 2, 2009 reflects higher capitalization, primarily due to earnings.

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Debt Covenant Compliance. As of May 1, 2010, we were in compliance with all debt covenants and expect to remain in compliance during fiscal 2010.

|  |  | (Dollars in Millions) |
| :---: | :---: | :---: |
|  | Total Debt per Balance Sheet | \$ 2,072 |
|  | Other Debt | - |
|  | Subtotal | 2,072 |
|  | Rent x 8 | 4,017 |
| A | Included Indebtedness | \$ 6,089 |
|  | Net Worth | \$8,097 |
|  | Investments (accounted for under equity method) | - |
|  | Subtotal | 8,097 |
|  | Included Indebtedness | 6,089 |
| B | Capitalization | \$14,186 |
|  | Leverage Ratio (A/B) | 0.43 |
|  | Maximum permitted Leverage Ratio | 0.70 |

Free Cash Flow. We generated free cash flow of $\$ 96$ million in 2010 compared to $\$ 208$ million in 2009. The decrease in free cash flow is primarily a result of making higher incentive compensation payments in 2010. Free cash flow is a non-GAAP financial measure which we define as net cash provided by operating activities less capital expenditures. Free cash flow should be evaluated in addition to, and not considered a substitute for, other financial measures such as net income and cash flow provided by operations. We believe that free cash flow represents our ability to generate additional cash flow from our business operations.

The following table reconciles net cash provided by operating activities, a GAAP measure, to free cash flow, a non-GAAP measure.

|  | $\mathbf{2 0 1 0}$ |  | 2009 |  |
| :--- | :---: | :---: | :---: | :---: |
|  | (In Millions) |  |  |  |$)$

## Contractual Obligations

There have been no significant changes in the contractual obligations disclosed in our Annual Report on Form 10-K for the year ended January 30, 2010.

## Off-Balance Sheet Arrangements

We have not provided any financial guarantees as of May 1, 2010. We have not created, and are not party to, any special-purpose or off-balance sheet entities for the purpose of raising capital, incurring debt or operating our business. We do not have any arrangements or relationships with entities that are not consolidated into our financial statements that are reasonably likely to materially affect our liquidity or the availability of capital resources.

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## Critical Accounting Policies and Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires us to make estimates and assumptions that affect reported amounts. Management has discussed the development, selection and disclosure of its estimates and assumptions with the Audit Committee of our Board of Directors. There have been no significant changes in the critical accounting policies and estimates discussed in our Annual Report on Form 10-K for the year ended January 30, 2010.

## Item 3. Quantitative and Qualitative Disclosures About Market Risk

There have been no significant changes in the market risks described in our Annual Report on Form 10-K for the year ended January 30, 2010.

## Item 4. Controls and Procedures

(a) Evaluation of Disclosure Controls and Procedures

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we carried out an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures (the Evaluation ) at a reasonable assurance level as of the last day of the period covered by this Report.

Based upon the Evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are effective at the reasonable assurance level. Disclosure controls and procedures are defined by Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934 (the Exchange Act ) as controls and other procedures that are designed to ensure that information required to be disclosed in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified by the SEC s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed in the reports that we file or submit under the Exchange Act is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosures.

It should be noted that the design of any system of controls is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving our stated goals under all potential future conditions, regardless of how remote.

## (b) Changes in Internal Control Over Financial Reporting

During the last fiscal quarter, there were no changes in our internal control over financial reporting that have materially affected or are reasonably likely to materially affect such controls, including any corrective actions with regard to significant deficiencies and material weaknesses.

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## PART II. OTHER INFORMATION

## Item 1A. Risk Factors

In March 2010, significant changes to healthcare legislation were passed. As a sponsor of healthcare for our employees, we are prepared to adhere to the most immediate changes which include features such as providing coverage to dependent children until age 26 and elimination of lifetime maximums; both of which will become effective January 1, 2011. The most significant changes that impact our healthcare plans are not scheduled to take effect until 2014. We are reviewing each element of the legislation and assessing the requirements along with the implication to Kohl s and to our employees. The complexity of the legislation requires some time for us to develop a full understanding of the specifics of the overall legislation and what impact these changes will have on our healthcare plans in the future.

There have been no other significant changes in our risk factors from those described in our Annual Report on Form $10-\mathrm{K}$ for the year ended January 30, 2010.

## Forward-looking Statements

This report contains statements that may constitute forward-looking statements within the meaning of the safe harbor provisions for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995. Those statements relate to developments, results, conditions or other events we expect or anticipate will occur in the future. Words such as believes, anticipates, plans, expects and similar expressions are intended to identify forward-look statements. Without limiting the foregoing, these statements may relate to future outlook, revenues, earnings, store openings, planned capital expenditures, market conditions, new strategies and the competitive environment. Forward-looking statements are based on our management sthen current views and assumptions and, as a result, are subject to certain risks and uncertainties that could cause actual results to differ materially from those projected. Any such forward-looking statements are qualified by the important risk factors, described in Item 1A of our Annual Report on Form 10-K filed with the SEC on March 19, 2010, that could cause actual results to differ materially from those predicted by the forward-looking statements. Forward-looking statements relate to the date initially made, and we undertake no obligation to update them. An investment in our common stock or other securities carries certain risks. Investors should carefully consider the risks as stated in our Form 10-K and other risks which may be disclosed from time to time in our filings with the SEC before investing in our securities.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

We did not sell any securities during the quarter ended May 1, 2010, which were not registered under the Securities Act.

In September 2007, our board of Directors authorized a $\$ 2.5$ billion share repurchase program which is intended to return excess capital to our shareholders. As a result of the current economic environment, we have not purchased any shares pursuant to this program since July 2008. The program does not have a specified termination date.

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The following table contains information for shares acquired from employees in lieu of amounts required to satisfy minimum tax withholding requirements upon the vesting of the employees restricted stock during the three fiscal months ended May 1, 2010:

|  |  |  | Total Number |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | of Shares | Maximum |
|  |  |  |  | Approximate |
|  |  |  | Purchased as |  |
|  | Total <br> Number |  | Part of | Dollar Value of |
|  |  |  |  | Shares that May |
|  | of Shares | Average | Publicly |  |
|  | Purchased | Price | Announced | Yet Be <br> Purchased |
|  | During | Paid Per | Plans or | Under the Plans |
| Period | Period | Share | Programs | or Programs (In millions) |
| Jan. 31 Feb. 27, 2010 | 4,269 | \$ 50.93 | - | \$ 1,866 |
| Feb. 28 Apr. 3, 2010 | 59,362 | 55.77 | - | 1,866 |
| Apr. 4 May 1, 2010 | 20 | 56.90 | - | 1,866 |
| Total | 63,651 | \$ 55.45 | - | \$ 1,866 |

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## Item 6. Exhibits

10.1 Form of Executive Stock Option Agreement pursuant to the Kohl s Corporation 2010 Long Term Compensation Plan.*
10.2 Form of Executive Restricted Stock Agreement pursuant to the Kohl s Corporation 2010 Long Term Compensation Plan.*
10.3 Form of Outside Director Stock Option Agreement pursuant to the Kohl s Corporation 2010 Long Term Compensation Plan.*
10.4 Form of Outside Director Restricted Stock Agreement pursuant to the Kohl s Corporation 2010 Long Term Compensation Plan.*
31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1 Certification of Periodic Report by Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2 Certification of Periodic Report by Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS XBRL Instance Document
101.SCH XBRL Taxonomy Extension Schema
101.CAL XBRL Taxonomy Extension Calculation Linkbase
101.DEF XBRL Taxonomy Extension Definition Linkbase
101.LAB XBRL Taxonomy Extension Label Linkbase
101.PRE XBRL Taxonomy Extension Presentation Linkbase

* A management contract or compensatory plan or arrangement.

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

# Kohl s Corporation 

(Registrant)

Date: June 4, 2010
/s/ Wesley S. McDonald
Wesley S. McDonald
Executive Vice President, Chief Financial Officer
(Principal Financial and Accounting Officer)

