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VALLEY OF THE RIO DOCE CO
Form 20-F/A
March 06, 2002

UNITED STATES SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 20-F/A
ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934
For the fiscal year ended: DECEMBER 31, 2000
Commission file number: 000-26030

COMPANHIA VALE DO RIO DOCE
(Exact name of Registrant as specified in its charter)

VALLEY OF THE RIO DOCE COMPANY
(Translation of Registrant's name into English)

FEDERATIVE REPUBLIC OF BRAZIL
(Jurisdiction of incorporation)

AVENIDA GRACA ARANHA, NO. 26
20005-900 RIO DE JANEIRO, RJ, BRAZIL
(Address of principal executive offices)

Securities registered or to be registered pursuant to Section 12(b) of the Act:

| TITLE OF EACH CLASS ----- | NAME OF EACH EXCHANGE ON WHICH REGISTERED ----- |
|---|---|
| Preferred class A shares, no par value per share American depositary shares (as evidenced by American depositary receipts) each representing one preferred class A share | New York Stock Exchange* New York Stock Exchange |

* Shares are not listed for trading, but only in connection with the
registration of American depositary shares pursuant to the requirements of the
New York Stock Exchange.

Securities registered or to be registered pursuant to Section 12(g) of the
Act: NONE

Securities for which there is a reporting obligation pursuant to Section
15(d) of the Act: NONE

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The number of issued shares of each class of stock of Companhia Vale Do Rio Doce as of December 31, 2000 was:

249,983,143 COMMON SHARES, NO PAR VALUE PER SHARE
 138,575,912 PREFERRED CLASS A SHARES, NO PAR VALUE PER SHARE
 1 GOLDEN SHARE, NO PAR VALUE PER SHARE

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

Yes No .

Indicate by check mark which financial statement item the registrant has elected to follow.

Item 17 Item 18 .

Please send copies of notices and communications from the Securities and Exchange Commission to:

Joseph A. Hall
 Davis Polk & Wardwell
 450 Lexington Avenue
 New York, NY 10017

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MINING TERMS

| | |
|--------------------|--|
| Alumina..... | Aluminum oxide. It is extracted from bauxite in a chemical refining process and is the principal raw material in the electro-chemical process from which aluminum is produced. |
| Bauxite..... | A rock composed primarily of hydrated aluminum oxides. It is the principal ore of alumina, the raw material from which aluminum is made. |
| Beneficiation..... | The process of separating, concentrating and classifying ore by particle size or some other characteristic (e.g., specific gravity, magnetic susceptibility, surface chemistry, etc.) in order to obtain the mineral or metal of interest. |
| CIF..... | Cost, insurance and freight. It indicates that the seller pays for shipping, insurance, and all other costs associated with transportation of the commodity to its destination. |
| CIL..... | Carbon-in-Leach. A method of recovering gold in solution from slurry streams by contacting activated carbon with the pulp during the leaching process within agitated vessels and separating loaded carbon from the pulp by screening. |
| CIP..... | Carbon-in-Pulp. A method of recovering gold and silver extracted from pregnant cyanide solutions by absorbing the precious metals to granules of activated carbon, which are typically ground up coconut shells. |
| Concentration..... | Physical, chemical or biological process to increase the grade of the metal or mineral of interest. |
| DR..... | Direct reduction. DR iron ore pellets are used by steelmakers that employ minimill technology. |
| DWT..... | Deadweight ton. The measurement unit of a vessel's capacity for cargo, fuel oil, stores and crew, measured in metric tons of 1,000 kg. A vessel's total deadweight is the total weight the vessel can carry when loaded to a particular load line. |
| Fines..... | Refers to iron ore with particles in the range of 0.10 mm to 6.35 mm diameter. |
| FOB..... | Free on Board. It indicates that the purchaser pays for shipping, insurance, and all the other costs associated with transportation of the commodity to its destination. |

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| | |
|--|---|
| Grade..... | The proportion of metal or mineral present in ore or any other host material. |
| HL..... | Heap Leaching. A low cost method of extracting metals such as gold and copper from low-grade ores. It consists of building a heap of ore and applying a solution (lixiviant) which dissolves the metal to produce a pregnant solution (leachate) from which the metal is recovered by precipitation and smelting or carbon absorption, stripping and electrowinning methods. |
| Kaolin..... | A fine white aluminum silicate clay used as a coating agent, filler, extender and absorbent in the paper, ceramics and pharmaceutical industries. |
| | iii |
| Lump ore..... | Iron ore or manganese ore with the coarsest particle size in the range of 6.35 mm to 75 mm diameter, but varying slightly between different mines and ores. |
| Manganese..... | A hard brittle metallic element found primarily in the minerals pyrolusite, hausmannite and manganate. |
| Mineral deposit(s) or mineralized material(s)..... | Refers to a mineralized body which has been intersected by a sufficient number of closely-spaced drill holes and/or underground/surface samples to support sufficient tonnage and grade of metal(s) or mineral(s) of interest to warrant further exploration-development work. The deposit does not qualify as an ore body until it can be legally and economically extracted at the time of ore reserve determination. |
| Open pit mining..... | The extraction method by which surface or barren rock is removed so that ore may be removed using power shovels, front-end loaders, hydraulic excavators, draglines, etc. |
| Oxides..... | Compounds of oxygen with another element. For example, magnetite (Fe(3)O(4)) is an oxide mineral formed by the chemical union of iron with oxygen. |
| Pellet feed..... | Fine (0.10 mm to 6.35 mm) and ultra-fine (less than 0.10 mm) iron ore particles generated by the mining, grading, handling and transporting of iron ore, with no practical direct application in the steel industry, unless the material is aggregated into pellets through an agglomeration process. |
| Pellets..... | Balls of agglomerated fine and ultra-fine iron ore particles of a size and quality suitable |

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| | |
|------------------------------------|--|
| | for particular steelmaking processes. Our pellets range in size from 8 mm to 18 mm. |
| Potash..... | A potassium chloride compound, chiefly KCl, used in industry and agriculture. |
| Probable (indicated) reserves..... | Reserves for which quantity and grade and/or quality are computed from information similar to that used for proven (measured) reserves, but the sites for inspection, sampling and measurement are farther apart or are otherwise less adequately spaced. The degree of assurance, although lower than that for proven (measured) reserves, is high enough to assume continuity between points of observation. |
| Proven (measured) reserves.... | Reserves for which (1) quantity is computed from dimensions revealed in outcrops, trenches, workings or drill holes; (2) grade and/or quality are computed from the results of detailed sampling; and (3) the sites for inspection, sampling and measurement are spaced so closely and the geologic character is so well defined that size, shape, depth and mineral content of reserves are well-established. |
| Recoverable reserve..... | That portion of interest in the ore that can be physically recovered through processing. |
| | iv |
| Reserve..... | Refers to that part of a mineral deposit which could be economically and legally extracted or produced at the time of the reserve determination. |
| Run-of-mine..... | Ore in its natural (unprocessed) state, as mined, without having been crushed. |
| Seaborne market..... | The market for iron ore products that are shipped in vessels which have a capacity in excess of 50,000 DWT. |
| Sinter feed..... | Iron or manganese ore suitable for sintering. |
| Sintering..... | Refers to the agglomeration of small particles into a coherent mass by heating without melting. |
| S/P..... | Stockpile. Refers to ore or materials accumulated or piled at the surface for future use. |
| Sulfides..... | Compounds of sulphur with more than one element and metallic sulfides (such as galena, PbS, and chalcopyrite, CuFeS(2)) which occur as minerals. |

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PRESENTATION OF FINANCIAL INFORMATION

We have prepared our financial statements appearing in this annual report in accordance with generally accepted accounting principles in the United States (U.S. GAAP), which differ in certain respects from accounting principles in Brazil (Brazilian GAAP). Brazilian GAAP is determined by the requirements of Law No. 6,404, dated December 15, 1976, as amended (the Brazilian Corporation Law), and the rules and regulations of the Comissao de Valores Mobiliarios, or CVM, the Brazilian Securities Commission. We publish financial statements in Brazil, known as the Brazilian Corporation Law financial statements, and prepare them in accordance with Brazilian GAAP. We use our Brazilian Corporation Law financial statements for:

- reports to Brazilian shareholders,
- filings with the CVM,
- determination of dividend payments, and
- determination of tax liability.

Our financial statements and the other financial information appearing in this annual report have been remeasured (translated) from Brazilian reais to U.S. dollars on the basis explained in note 2(a) to our financial statements unless we indicate otherwise.

Some of the figures included in this annual report have been rounded.

References to "real," "reais" or "R\$" are to Brazilian reais (plural) and to the Brazilian real (singular), the official currency of Brazil; and references to "U.S. dollars," "dollars" or "US\$" are to United States dollars.

Unless otherwise specified, metric units have been used, e.g. tons refer to metric tons.

References to "CVRD Group," "us" or "we" are to Companhia Vale do Rio Doce, its consolidated subsidiaries and its joint ventures and other affiliated companies. References to "affiliated companies" are to companies in which Companhia Vale do Rio Doce has a minority investment, and exclude controlled affiliates that are consolidated for financial reporting purposes.

PRESENTATION OF INFORMATION CONCERNING RESERVES

The estimates of proven and probable reserves at mines within the CVRD Group and the estimates of mine life, as of December 31, 2000, included in this annual report have been calculated according to the technical definitions required by the U.S. Securities and Exchange Commission, as described in Mining Terms. We derived estimates of mine life described in this annual report from such reserve estimates. See Item 3.D. Risk Factors -- Risks Relating to the Mining Industry.

The National Mineral Research Department, Departamento Nacional de Pesquisa Mineral, or DNPM, compiles domestic and foreign mining reserve estimates using criteria which may differ from technical definitions required by the Commission. We have adjusted ore reserve estimates for extraction losses and metallurgical recoveries during extraction.

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FORWARD LOOKING INFORMATION

This annual report contains statements which constitute forward looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Many of the forward looking statements contained in this annual report can be identified by the use of forward-looking words such as "anticipate", "believe", "could", "expect", "should", "plan", "estimate", and "potential", among others. Those statements appear in a number of places in this annual report and include statements regarding our intent, belief or current expectations with respect to:

- our direction and future operation,
- the implementation of our principal operating strategies, including our potential participation in privatization, acquisition or joint venture transactions or other investment opportunities,
- our divestiture plans,
- the implementation of our financing strategy and capital expenditure plans,
- the exploration of mineral reserves and development of mining facilities,
- depletion and exhaustion of mines and mineral reserves,
- the declaration or payment of dividends,
- other factors or trends affecting our financial condition or results of operations, and
- the factors discussed under Item 3.D. Risk Factors beginning on page 7.

We caution that any such forward looking statements are not guarantees of future performance and involve risks and uncertainties, and that actual results may differ materially from those in the forward looking statements as a result of various factors, including competition in the iron ore industry, the cyclicity and price volatility of our business, the instability of the real and global economic conditions, and the current electricity shortage in Brazil. The information in this annual report, including the information set forth under Item 3. Key Information, identifies important factors that could cause these differences.

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PART I

ITEM 1. IDENTITY OF DIRECTORS, SENIOR MANAGEMENT AND ADVISERS

1.A. DIRECTORS AND SENIOR MANAGEMENT

See Item 6.A., 6.B. and 6.C. Directors and Senior Management, Compensation and Board Practices -- Board of Directors and -- Executive Officers.

1.B. ADVISERS

Davis Polk & Wardwell acts as our U.S. legal adviser. The firm's address is:

Davis Polk & Wardwell

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450 Lexington Avenue
New York, NY 10017
U.S.A.

1.C. AUDITORS

PricewaterhouseCoopers Auditores Independentes acts as our independent public accountants. The firm's address is:

PricewaterhouseCoopers Auditores Independentes
Rua da Candelaria 65
15th Floor
Rio de Janeiro, Brazil

PricewaterhouseCoopers is a member of the Instituto Brasileiro de Contadores, or IBRACON, the Brazilian Institute of Accountants.

We have retained Mineral Resources Development, Inc., or MRDI, to audit and verify some of our estimates of proven and probable reserves and mine life as of December 31, 2000. The firm's address is:

Mineral Resources Development, Inc.
1710 So. Amphlett Blvd., Suite 302
San Mateo, California 94402-2706
U.S.A.

Unless specifically stated, our reserve estimates have not been audited by MRDI.

ITEM 2. OFFER STATISTICS AND EXPECTED TIMETABLE

Not applicable.

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ITEM 3. KEY INFORMATION

3.A.1-2. SELECTED FINANCIAL DATA

The table below presents selected consolidated financial information as of and for the periods indicated. You should read this information together with our consolidated financial statements appearing in this annual report.

| | FOR THE YEAR ENDED DECEMBER 31, | | | | |
|---|---------------------------------|------------|------------|------------|------------|
| | 1996 | 1997 | 1998 | 1999 | 2000 |
| | (IN MILLIONS OF US\$) | | | | |
| STATEMENT OF INCOME DATA | | | | | |
| Net operating revenues..... | US\$ 3,585 | US\$ 3,748 | US\$ 3,553 | US\$ 3,076 | US\$ 3,935 |
| Cost of products and services..... | (2,724) | (2,653) | (2,272) | (1,806) | (2,429) |
| Selling, general and administrative expenses..... | (245) | (207) | (171) | (138) | (225) |
| Research and development..... | (59) | (51) | (48) | (27) | (48) |
| Employee profit sharing plan..... | (51) | (46) | (29) | (24) | (29) |
| Restructuring costs..... | -- | (87) | (9) | -- | -- |
| Other income (expenses)..... | 40 | (67) | (170) | (161) | (220) |

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| | | | | | |
|---|----------|----------|----------|----------|------------|
| Operating income..... | 546 | 637 | 854 | 920 | 984 |
| Non-operating income (expenses): | | | | | |
| Financial income (expenses)..... | (63) | (3) | 151 | (33) | (107) |
| Foreign exchange and monetary gain/ Translation gain (loss)..... | 14 | 7 | (108) | (213) | (142) |
| Gain on sale of investments..... | -- | -- | -- | -- | -- |
| Other..... | (56) | (12) | (5) | (4) | (4) |
| | (105) | (8) | 38 | (250) | (253) |
| Income before income taxes, equity results, minority interests and extraordinary items..... | 441 | 629 | 892 | 670 | 731 |
| Income taxes benefit (charge)..... | 43 | (32) | -- | (33) | 32 |
| Equity in results of affiliates and joint ventures..... | 115 | 155 | 80 | 41 | 260 |
| Change in provision for losses and write-downs on equity investments..... | (21) | (59) | (273) | (268) | 62 |
| Minority interests..... | (4) | (2) | (1) | 2 | 1 |
| Extraordinary items (net of taxes) (1)..... | -- | (372) | -- | -- | -- |
| Net income..... | US\$ 574 | US\$ 319 | US\$ 698 | US\$ 412 | US\$ 1,086 |
| Total cash distributions..... | US\$ 146 | US\$ 302 | US\$ 607 | US\$ 452 | US\$ 246 |

(1) Extraordinary items in 1997 relate to transactions in connection with the first step of our privatization.

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FOR THE YEAR ENDED DECEMBER 31,

| 1996 | 1997 | 1998 | 1999 | 2000 |
|------|------|------|------|------|
|------|------|------|------|------|

(IN US\$ EXCEPT RECORDED DIVIDENDS AND INTEREST ON SHAREHOLDERS' EQUITY PER SHARE AND SHARE NUMBERS)

PER SHARE DATA

Basic earnings per
 common and preferred
 share(2):

Income before
 extraordinary

| | | | | | |
|------------|-----------|-----------|-----------|-----------|-----------|
| items..... | US\$ 1.48 | US\$ 1.06 | US\$ 1.80 | US\$ 1.07 | US\$ 2.82 |
|------------|-----------|-----------|-----------|-----------|-----------|

| | | | | | |
|--------------------------|----|--------|----|----|----|
| Extraordinary items..... | -- | (0.96) | -- | -- | -- |
|--------------------------|----|--------|----|----|----|

| | | | | | |
|-----------------|-----------|-----------|-----------|-----------|-----------|
| Net income..... | US\$ 1.48 | US\$ 0.10 | US\$ 1.80 | US\$ 1.07 | US\$ 2.82 |
|-----------------|-----------|-----------|-----------|-----------|-----------|

Recorded dividends and

 interest on

 shareholders' equity per

| | | | | | |
|-----------------------|-----------|-----------|-----------|-----------|-----------|
| share in US\$(3)..... | US\$ 0.64 | US\$ 1.20 | US\$ 1.58 | US\$ 1.28 | US\$ 1.70 |
|-----------------------|-----------|-----------|-----------|-----------|-----------|

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| | | | | | | | | | | |
|--|-----|---------|-----|---------|-----|---------|-----|---------|-----|---------|
| Recorded dividends and interest on shareholders' equity per share in Brazilian reais(3)..... | R\$ | 0.67 | R\$ | 1.33 | R\$ | 1.86 | R\$ | 2.28 | R\$ | 3.33 |
| Weighted average number of shares outstanding (in thousands): | | | | | | | | | | |
| Common shares..... | | 249,983 | | 249,983 | | 249,983 | | 249,983 | | 249,983 |
| Preferred shares(2)..... | | 138,576 | | 138,563 | | 137,965 | | 134,917 | | 134,917 |
| | | ----- | | ----- | | ----- | | ----- | | ----- |
| Total..... | | 388,559 | | 388,546 | | 387,948 | | 384,900 | | 384,900 |
| | | ===== | | ===== | | ===== | | ===== | | ===== |

3

| | AT DECEMBER 31, | | | | |
|---|-----------------------|------------|------------|------------|------------|
| | 1996 | 1997 | 1998 | 1999 | 2000 |
| | (IN MILLIONS OF US\$) | | | | |
| BALANCE SHEET DATA | | | | | |
| Current assets..... | US\$2,469 | US\$2,603 | US\$2,845 | US\$2,490 | US\$2,502 |
| Property, plant and equipment, net..... | 5,451 | 5,557 | 5,261 | 3,943 | 3,955 |
| Investments in affiliated companies and joint ventures and other investments..... | 1,714 | 1,666 | 1,557 | 1,203 | 1,795 |
| Other assets..... | 1,580 | 1,791 | 1,385 | 1,052 | 1,543 |
| | ----- | ----- | ----- | ----- | ----- |
| Total assets..... | 11,214 | 11,617 | 11,048 | 8,688 | 9,795 |
| | ===== | ===== | ===== | ===== | ===== |
| Current liabilities..... | 1,846 | 2,057 | 2,030 | 2,072 | 2,136 |
| Long-term liabilities..... | 1,099 | 1,157 | 1,169 | 601 | 1,061 |
| Long-term debt(4)..... | 1,256 | 1,428 | 1,389 | 1,321 | 2,020 |
| Minority interest..... | 71 | 69 | 68 | 3 | 9 |
| | ----- | ----- | ----- | ----- | ----- |
| Total liabilities..... | 4,272 | 4,711 | 4,656 | 3,997 | 5,226 |
| | ----- | ----- | ----- | ----- | ----- |
| Stockholders' equity: | | | | | |
| Capital stock..... | 1,313 | 1,288 | 1,740 | 1,927 | 1,927 |
| Additional paid-in capital... | 180 | 498 | 498 | 498 | 498 |
| Reserves and retained earnings..... | 5,449 | 5,120 | 4,154 | 2,266 | 2,144 |
| | ----- | ----- | ----- | ----- | ----- |
| Total stockholders' equity..... | US\$6,942 | US\$6,906 | US\$6,392 | US\$4,691 | US\$4,569 |
| | ----- | ----- | ----- | ----- | ----- |
| Total liabilities and stockholders' equity.... | US\$11,214 | US\$11,617 | US\$11,048 | US\$ 8,688 | US\$ 9,795 |
| | ===== | ===== | ===== | ===== | ===== |

(2) Each American depositary share represents one preferred class A share.

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- (3) Since 1997, all distributions have been in the form of interest on shareholders' equity.
- (4) Excludes current portion. At December 31, 2000, we had extended guarantees for borrowings of joint ventures and affiliated companies in an aggregate amount of US\$788 million. These contingent liabilities do not appear on the face of our consolidated balance sheets, but appear in note 15(a) to our consolidated financial statements.

3.A.3. EXCHANGE RATES

There are two principal foreign exchange markets in Brazil:

- the commercial rate exchange market, and
- the floating rate exchange market.

Most trade and financial foreign-exchange transactions are carried out on the commercial rate exchange market. These transactions include the purchase or sale of shares or the payment of dividends or interest with respect to shares. Foreign currencies may only be purchased through a Brazilian bank authorized to operate in these markets. In both markets, rates are freely negotiated but may be strongly influenced by Central Bank intervention. In 1999, the Central Bank unified the exchange positions of the Brazilian banks in the floating rate exchange market and commercial exchange market, which led to a convergence in the pricing and liquidity of both markets. Since February 1, 1999, the floating market rate has been the same as the commercial market rate. However, there is no guarantee that these rates will continue to be the same in the future. Despite the convergence in the pricing and liquidity of both markets, each market continues to be regulated differently.

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From its introduction on July 1, 1994 through March 1995, the real appreciated against the U.S. dollar. In 1995, the Central Bank announced that it would intervene in the market and buy or sell U.S. dollars, establishing a band in which the exchange rate between the real and the U.S. dollar could fluctuate. This policy resulted in a gradual devaluation of the real relative to the U.S. dollar. On January 13, 1999, the band was set between R\$1.20 and R\$1.32 per US\$1.00. Two days later, on January 15, 1999, due to market pressures, the Central Bank abolished the band system and allowed the real/U.S. dollar exchange rate to float freely. As a result, the exchange rate dropped to R\$2.1647 per US\$1.00 on March 3, 1999. Since then, the real/U.S. dollar exchange rate has been established by the interbank market, and has fluctuated considerably. In the past, the Central Bank has only intervened occasionally to control extreme movements in the foreign exchange rate. It is not yet possible to predict whether the Central Bank will continue to let the real float freely or if the real will remain at its present level. Accordingly, it is not possible to predict what impact the Brazilian government's exchange rate policies may have on us. The Brazilian government could impose a band system in the future or the real could devalue or appreciate substantially. See Item 3.D. Risk Factors -- Risks Relating to Brazil -- Fluctuations in the value of the real against the value of the U.S. dollar may result in uncertainty in the Brazilian economy and the Brazilian securities market and could lower the value of our securities.

The following table sets forth the commercial selling rate, expressed in reais per U.S. dollar (R\$/US\$) for the periods indicated.

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| YEAR ENDED | PERIOD-END | AVERAGE FOR PERIOD | LOW | HIGH |
|-------------------------|------------|--------------------|-------|-------|
| | ----- | ----- | ----- | ----- |
| December 31, 1996..... | 1.039 | 1.008 (1) | 0.973 | 1.04 |
| December 31, 1997..... | 1.116 | 1.088 (1) | 1.040 | 1.11 |
| December 31, 1998..... | 1.209 | 1.168 (1) | 1.117 | 1.20 |
| December 31, 1999..... | 1.789 | 1.851 (1) | 1.208 | 2.16 |
| December 31, 2000..... | 1.955 | 1.835 (1) | 1.723 | 1.98 |
| December 31, 2001..... | 2.320 | 2.353 (1) | 1.936 | 2.80 |
| MONTH ENDED | | | | |
| August 31, 2001..... | 2.552 | 2.502 (2) | 2.446 | 2.55 |
| September 30, 2001..... | 2.671 | 2.678 (2) | 2.559 | 2.80 |
| October 31, 2001..... | 2.707 | 2.735 (2) | 2.687 | 2.78 |
| November 30, 2001..... | 2.529 | 2.571 (2) | 2.460 | 2.68 |
| December 31, 2001..... | 2.320 | 2.380 (2) | 2.293 | 2.46 |
| January 31, 2002..... | 2.418 | 2.366 (2) | 2.293 | 2.43 |

 (1) Average of the rates on the last day of each month in the period.

(2) Average of the high and low exchange rates for each month.

Source: Central Bank.

On February 25, 2002, the commercial selling rate was R\$2.4062 per US \$1.00.

3.B. CAPITALIZATION AND INDEBTEDNESS

The table below sets forth our current liabilities and capitalization at December 31, 2000.

| | AT DECEMBER 31, 2000 |
|--|-------------------------|
| | ----- |
| | (IN MILLIONS OF US\$) |
| | ----- |
| Current liabilities | |
| Current portion of long-term debt..... | \$ 280 |
| Short-term debt..... | 465 |
| Other..... | 1,391 |
| | ----- |
| Total current liabilities..... | \$2,136 |
| | ===== |
| Long-term liabilities | |
| Long-term debt | |
| Secured..... | \$ 450 |
| Unsecured..... | 1,570 |
| | ----- |
| Total long-term debt..... | 2,020 |
| Loans from related parties..... | 21 |
| Other..... | 1,040 |
| | ----- |

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| | |
|--|------------------|
| Total long-term liabilities..... | 3,081 ----- |
| Minority interest..... | 9 ----- |
| Shareholders' equity | |
| Preferred shares -- 600,000,000 shares authorized and 138,575,913 issued..... | 709 |
| Common shares -- 300,000,000 shares authorized and 249,983,143 issued..... | 1,279 |
| Treasury shares -- 3,659,311 preferred and 7,300 common shares..... | (61) |
| Additional paid-in capital..... | 498 |
| Retained earnings..... | 5,184 |
| Other cumulative comprehensive income..... | (3,040) ----- |
| Total shareholders' equity..... | 4,569 ----- |
| Total capitalization..... | \$9,795 ===== |

We often use joint venture and affiliated company ownership structures with domestic and foreign partners to finance our large-scale projects. On occasion, we enter into guarantees to support the debt of these joint ventures and affiliated companies. As of December 31, 2000, we had extended guarantees for borrowings of joint ventures and affiliated companies in an aggregate amount of US\$788 million, of which US\$607 million was denominated in U.S. dollars and the remaining US\$181 million was denominated in Brazilian currency. These guarantees do not appear in the table above.

At December 31, 2000, US\$353 million of our total long-term debt was guaranteed by non-CVRD Group entities pursuant to a transaction which arose out of our privatization.

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3.C. REASONS FOR THE OFFER AND USE OF PROCEEDS

Not applicable.

3.D. RISK FACTORS

RISKS RELATING TO BRAZIL

THE BRAZILIAN GOVERNMENT HAS EXERCISED, AND CONTINUES TO EXERCISE, SIGNIFICANT INFLUENCE OVER THE BRAZILIAN ECONOMY. BRAZILIAN POLITICAL AND ECONOMIC CONDITIONS HAVE A DIRECT IMPACT ON OUR BUSINESS AND THE MARKET PRICE OF OUR SECURITIES.

The Brazilian government frequently intervenes in the Brazilian economy and occasionally makes drastic changes in policy. The Brazilian government's actions to control inflation and effect other policies have often involved wage and price controls, currency devaluations, capital controls and limits on imports, among other things. Our business, financial condition and results of operations may be adversely affected by changes in policy involving tariffs, exchange controls and other matters, as well as other factors outside of our control such as:

- currency fluctuations,
- inflation,

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- monetary policy and interest rates,
- fiscal policy,
- energy shortages, and
- other political, social and economic developments in or affecting Brazil.

INFLATION AND CERTAIN GOVERNMENT MEASURES TO CURB INFLATION MAY CONTRIBUTE SIGNIFICANTLY TO ECONOMIC UNCERTAINTY IN BRAZIL AND TO HEIGHTENED VOLATILITY IN THE BRAZILIAN SECURITIES MARKETS AND, CONSEQUENTLY, MAY ADVERSELY AFFECT THE MARKET VALUE OF OUR SECURITIES.

Brazil has historically experienced extremely high rates of inflation. Since the introduction of the real in July 1994 under the Real Plan, Brazil's inflation rate has been substantially lower than in previous periods. Inflation, as measured by the Indice Geral de Precos -- Mercado, the general market price index in Brazil, or IGP-M, fell to 1.8% in 1998 before increasing to 20.1% in 1999 as a result of the devaluation of the real in January 1999, and decreased again to 9.9% in 2000. There can be no assurance that recent lower levels of inflation will continue. Future governmental actions, including actions to adjust the value of the real, may trigger increases in inflation. If Brazil experiences substantial inflation again in the future, our operating expenses and borrowing costs may increase, our operating and net margins may decrease and, if investor confidence decreases, the price of our securities may fall. For a more detailed discussion about inflation, see Item 5.A.2. Inflation.

Inflation itself and governmental measures to combat inflation have had significant negative effects on the Brazilian economy. Since 1999, governmental actions to curb inflation have included interest rate increases and intervention in the foreign exchange market through the sale of U.S. dollars and government bonds linked to the U.S. dollar. These actions may adversely affect the market value of our securities.

FLUCTUATIONS IN THE VALUE OF THE REAL AGAINST THE VALUE OF THE U.S. DOLLAR MAY RESULT IN UNCERTAINTY IN THE BRAZILIAN ECONOMY AND THE BRAZILIAN SECURITIES MARKET AND COULD LOWER THE MARKET VALUE OF OUR SECURITIES.

The Brazilian currency has historically suffered frequent devaluations. In the past, the Brazilian government has implemented various economic plans and utilized a number of exchange rate policies, including sudden devaluations, periodic mini-devaluations during which the frequency of adjustments has ranged from daily to monthly, floating exchange rate systems, exchange controls and dual exchange rate markets. Although over long periods devaluations of the Brazilian currency generally have correlated with the

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rate of inflation in Brazil, devaluations over shorter periods have resulted in significant fluctuations in the exchange rate between the Brazilian currency and the U.S. dollar and other currencies.

In 1999, the real devalued 48% against the U.S. dollar, and in 2000 it devalued 9%. During 2001, the real experienced a period of significant devaluation, in part due to the economic uncertainties in Argentina, the global economic slowdown and the energy crisis in Brazil. The real depreciated 40% against the U.S. dollar during the period from January 1, 2001 to October 31, 2001. There are no guarantees that the exchange rate between the real and the U.S. dollar will stabilize at current levels or that the real will appreciate against the U.S. dollar.

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Devaluations of the real relative to the U.S. dollar would reduce the U.S. dollar value of distributions and the dividends on the American depositary shares and may also reduce the market value of our securities. Devaluations also create additional inflationary pressures in Brazil by generally increasing the price of imported products and requiring recessionary government policies to curb aggregate demand. On the other hand, appreciation of the real against the U.S. dollar may lead to a deterioration of the current account and the balance of payments, as well as dampen export-driven growth. For a more detailed discussion about the floating exchange rate and Brazilian government measures aimed at stabilizing the real, see Item 3.A.3. Exchange Rates.

DEVELOPMENTS IN OTHER EMERGING MARKET COUNTRIES MAY AFFECT THE BRAZILIAN SECURITIES MARKETS.

International investors generally consider Brazil to be an emerging market. As a result, economic and market conditions in other emerging market countries, especially those in Latin America, influence the market for securities issued by Brazilian companies. Since the fourth quarter of 1997, the international financial markets have experienced significant volatility, and a large number of market indices, including those in Brazil, have declined significantly. For example, the Brazilian financial markets were adversely affected by the Asian financial crisis at the end of 1997 and the Russian financial crisis in 1998. More recently, Argentina is experiencing a financial crisis that is the result of its difficulties to service its large financial debt. This crisis has caused decreases in Brazilian stock and bond prices. Events such as these may adversely affect our ability to borrow funds at an acceptable interest rate and raise equity capital when needed. Since approximately 59.7% of our long-term debt at December 31, 2000 is scheduled to mature in 2003 and 2004, these events could cause us to delay our capital expenditure plans and adversely affect the price of our securities.

THE BRAZILIAN GOVERNMENT'S ENERGY RATIONING PROGRAM COULD ADVERSELY AFFECT US.

We are a significant consumer of Brazil's electricity production, and accounted for 4.5% of total consumption in Brazil in 2000. Brazil is facing a shortage of energy as a result of economic growth, inadequate expansion of electric generation in past years and current unfavorable hydrological conditions. In response, the Brazilian government has imposed an energy rationing program to alleviate the energy shortage, which aims to decrease energy consumption by at least 20%. This program has had a negative impact upon the country's economic performance and inflation levels. The percentage of energy reduction might be higher than 20% depending on the type of activity. Aluminum and ferro-alloy activities are categorized as electric intensive activities and are required to decrease their energy consumption by 25%. As a result of this program, we have planned a temporary reduction of our aluminum and ferro-alloy production. Because there remains a great deal of uncertainty as to the severity and duration of this crisis, the likelihood of the success of the imposed hydrological measures and the terms of eventual governmental measures in the future, we are unable to assess fully the impact that the government rationing program will have on our operations.

RISKS RELATING TO OUR BUSINESS

DUE TO OUR DEPENDENCE ON THE GLOBAL STEEL INDUSTRY, ANY FLUCTUATIONS IN THE DEMAND FOR STEEL COULD ADVERSELY AFFECT OUR BUSINESS.

Sales prices and volumes in the worldwide iron ore mining industry depend on the prevailing and expected level of demand for iron ore in the world steel industry. The world steel industry is cyclical. A number of factors, the most significant of these being the prevailing level of worldwide demand for steel

products, influence the world steel industry. During periods of sluggish or declining regional or world economic growth, demand for steel products generally decreases and leads to corresponding reductions in demand for iron ore. Global steel output in 2001 decreased by 0.68% to 823,937 from 829,609 tons produced during the same time period in 2000. This may lead to decreases in the level of demand in the iron ore market and have an adverse effect on world contract prices and sales volumes for iron ore. Prolonged reductions or declines in world contract prices or sales volumes for iron ore would have a material adverse effect on our revenues. In addition, poor conditions in the global steel industry could result in the bankruptcy of some of our customers, which would increase our bad debt expenses.

THE MINING INDUSTRY IS AN INTENSELY COMPETITIVE INDUSTRY, AND WE CANNOT ASSURE OUR ABILITY TO CONTINUE TO EFFECTIVELY COMPETE WITH OTHER MINING COMPANIES IN THE FUTURE.

Intense competition characterizes the worldwide iron ore industry. We compete with a number of large mining companies, including international mining companies. Some of these competitors possess substantial iron ore mineral deposits at locations closer to our principal Asian and European customers and it is possible that competition from foreign or Brazilian iron ore producers in the future will result in our losing market share and revenues. Our gold, aluminum, manganese and other activities are also subject to intense competition.

COMPETITION IN THE ENERGY GENERATION BUSINESS TENDS TO INTENSIFY

As a result of the Brazilian government's privatization and restructuring of the regulatory framework for the power industry, we expect an increase in competition in the generation of electricity, which could result in declining energy prices. Beginning on January 1, 2003, the provision of electricity services will be subject to further deregulation and competition may increase even further with the entry of new competitors. A sustained decrease in energy prices would lower the returns that we are expecting from our investments in the energy business.

WE ARE SUBJECT TO CYCLICALITY AND PRICE VOLATILITY FOR IRON ORE, ALUMINUM AND OTHER MINERALS.

Our iron ore, aluminum, gold and other mining activities are affected by cyclical and other uncontrollable changes in world market prices for these products. Moreover, several countries (in particular, countries in the former Soviet Union) possess substantial reserves of and production capacity for a variety of metals, such as iron ore, aluminum and gold, which are not currently used at full capacity. If these countries were to substantially increase production, global prices of these metals could decline significantly. Prolonged declines in world market prices for our products would have a material adverse effect on our revenues.

OUR MINING ACTIVITIES DEPEND ON AUTHORIZATIONS OF REGULATORY AGENCIES. CHANGES IN REGULATIONS COULD HAVE AN ADVERSE EFFECT ON OUR BUSINESS.

Our mining activities in Brazil depend on authorizations and concessions by regulatory agencies of the Brazilian government. Our exploration, mining and mineral processing activities are also subject to Brazilian laws and regulations which change from time to time. If these laws and regulations change in the future, modifications to our technologies and operations could be required, and we may be required to make unbudgeted capital expenditures which could lead to an increase in our borrowing costs. For a more detailed discussion about the

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authorizations and concessions by regulatory agencies of the Brazilian government upon which our mining activities depend, see Item 4.B., 4.C. and 4.D. Business Overview, Organizational Structure and Property, Plants and Equipment -- Lines of Business -- Non-Ferrous Minerals -- Regulatory Matters.

WE ARE SUBJECT TO CYCLICALITY AND PRICE VOLATILITY FOR IRON ORE, ALUMINUM AND OTHER MINERALS.

Cyclical and other uncontrollable changes in world market prices affect our iron ore, aluminum, gold and other mining activities. In particular, aluminum and gold are sold in an active world market and traded on exchanges, such as the London Metals Exchange and the Commodity Exchange, Inc. Therefore, the prices for these metals are more volatile than iron and pellet prices, as they respond to daily changes in supply and

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demand. Prolonged declines in world market prices, in nominal and real terms, for our products would have a material adverse effect on our revenues.

OUR ENERGY BUSINESS IS SUBJECT TO EXTENSIVE GOVERNMENTAL REGULATION

The Brazilian power generation business depends on concessions granted by the government and is regulated and supervised by the Brazilian electricity regulatory governmental agency, ANEEL. Changes in the laws, regulation or governmental policies regarding the power generation industry, the marketing of energy in the wholesale market or concession requirements could lower the returns we are expecting from our investments in the business. For more information on the regulations governing our energy business, see Item 4.B., 4.C. and 4.D. Business Overview, Organizational Structure and Property, Plants and Equipment -- Non-Ferrous Minerals -- Regulatory Matters.

OUR OPERATIONS ARE ALSO REGULATED BY BRAZILIAN ENVIRONMENTAL LAWS. CHANGES TO THESE LAWS IN THE FUTURE MAY ADVERSELY AFFECT OUR MINING AND ENERGY BUSINESS.

Our operations often involve using, handling, disposing and discharging hazardous materials into the environment or the use of natural resources, and are therefore subject to the environmental laws and regulations of Brazil. Environmental regulation in Brazil has become stricter in recent years, and it is possible that more regulation or more aggressive enforcement of existing regulations will adversely affect us through imposing restrictions on our activities, creating new requirements for the issuance or renewal of environmental licenses, raising our costs, or requiring us to engage in expensive reclamation efforts. We are currently a defendant in an action brought by the municipality of Itabira, in the state of Minas Gerais, on the basis of environmental laws. If we do not prevail in this lawsuit, we could incur a substantial expense. For more information on environmental laws and the legal challenges we face, see Item 4.B., 4.C. and 4.D. Business Overview, Organizational Structure and Property, Plants and Equipment -- Environmental Matters and Item 8.A.7. Legal Proceedings.

OUR RESERVE ESTIMATES MAY BE MATERIALLY DIFFERENT FROM MINERAL QUANTITIES THAT WE MAY ACTUALLY RECOVER AND MARKET PRICE FLUCTUATIONS AND CHANGES IN OPERATING AND CAPITAL COSTS MAY RENDER CERTAIN ORE RESERVES OR MINERAL DEPOSITS UNECONOMICAL TO MINE.

Our reported ore reserves and mineral deposits are estimated quantities of ore and minerals that under present and anticipated conditions have the potential to be economically mined and processed by the extraction of their mineral content. There are numerous uncertainties inherent in estimating quantities of reserves and in projecting potential future rates of mineral

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production, including many factors beyond our control. In addition, reserve engineering is a subjective process of estimating underground deposits of minerals that cannot be measured in an exact manner and the accuracy of any reserve estimate is a function of the quality of available data and engineering and geological interpretation and judgment. Estimates of different engineers may vary and results of our mining and production subsequent to the date of an estimate may justify revision of estimates. Reserve estimates may require revision based on actual production experience and other factors. For example, fluctuations in the market price of metals, reduced recovery rates or increased production costs due to inflation or other factors may render proven and probable reserves containing relatively lower grades of mineralization uneconomic to exploit and may ultimately result in a restatement of reserves.

WE FACE A NUMBER OF RISKS WHICH COULD LEAD TO ECONOMICALLY HARMFUL CONSEQUENCES TO US.

Our businesses are generally subject to a number of risks and hazards, including:

- industrial accidents,
 - labor disputes,
 - unexpected geological conditions,
 - slope failures,
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- environmental hazards,
 - electricity stoppages,
 - equipment or vessel failures, and
 - weather and other natural phenomena.

These occurrences could result in damage to, or destruction of, mineral properties, production facilities, transportation facilities, equipment or vessels. They could also result in personal injury or death, environmental damage, waste of resources or intermediate products, delays or interruption in mining, production or transportation activities, monetary losses and possible legal liability. The insurance we maintain against risks that are typical in our business may not provide adequate coverage. Insurance against some risks (including liabilities for environmental pollution or certain hazards or interruption of certain business activities) may not be available at a reasonable cost or at all. Therefore, accidents or other negative developments involving our mining, production or transportation facilities could have a material adverse effect on our operations.

OUR MINERAL EXPLORATION EFFORTS MAY NOT LEAD TO A REPLENISHMENT OF OUR GOLD RESERVES, WHICH COULD ADVERSELY AFFECT OUR FUTURE MINING PROSPECTS.

We engage in mineral exploration principally related to copper and gold. Mineral exploration is highly speculative in nature, involves many risks and frequently is nonproductive. With respect to our gold operations, it is possible that our exploration programs will not result in the expansion or replacement of reserves depleted by current production. If we do not develop new reserves, we may not be able to sustain our current level of production beyond the remaining life of existing mines.

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EVEN IF WE DISCOVER MINERALS, WE REMAIN SUBJECT TO DRILLING AND PRODUCTION RISKS, WHICH COULD ADVERSELY AFFECT THE MINING PROCESS.

Once we discover mineralization, it may take us a number of years from the initial phases of drilling until production is possible, during which the economic feasibility of production may change. It takes substantial time and expenditures to:

- establish ore reserves through drilling,
- determine appropriate metallurgical processes for optimizing the recovery of metal contained in ore,
- obtain the ore or extract the metals from the ore, and
- construct mining and processing facilities for greenfield properties.

It is possible that a project will prove uneconomical by the time we are able to exploit it, in which case we may incur substantial write-offs.

WE FACE RISING EXTRACTION COSTS AS OUR DEPOSITS DECREASE.

Ore reserves gradually decrease in the ordinary course of a given mining operation. As reserves decrease, it becomes necessary for mining companies to use more expensive processes to extract remaining ore. As a result, mining companies, over time, usually experience rising unit extraction costs with respect to a particular mine. Several of our mines have operated for long periods, and we will likely experience rising extraction costs per unit in the future at these operations.

RISKS RELATING TO THE CVRD GROUP

SOME OF OUR OPERATIONS DEPEND ON JOINT VENTURES AND COULD BE ADVERSELY AFFECTED IF OUR JOINT VENTURE PARTNERS DO NOT OBSERVE THEIR COMMITMENTS.

We currently operate important parts of our pelletizing, copper exploration, logistics, energy, and aluminum businesses through joint ventures with other companies. Our forecasts and plans for these joint ventures assume that our joint venture partners will observe their obligations to contribute capital, purchase

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products and, in some cases, provide managerial talent. If any of our joint venture partners do not observe its commitments, it is possible that the affected joint venture would not be able to operate in accordance with its business plans or that we would have to increase the level of our investment to give effect to those plans. For more information on our use of joint ventures, see Item 4.B., 4.C. and 4.D. Business Overview, Organizational Structure and Property, Plants and Equipment -- Lines of Business -- Ferrous Minerals -- Pellets, -- Lines of Business -- Non-Ferrous Minerals -- Current Copper Prospects, -- Lines of Business -- Logistics, -- Lines of Business -- Energy and -- Lines of Business -- Holdings -- Aluminum Business -- Bauxite, -- Alumina and -- Aluminum.

OUR ALBRAS JOINT VENTURE IS SUBJECT TO SUBSTANTIAL ELECTRICITY COST INCREASES.

Electricity costs are a significant component of the cost of producing aluminum. Our aluminum plant, Albras -- Aluminio Brasileiro S.A., or Albras, obtains electric power at discounted rates from Eletronorte, a state-owned electric power utility. The contract through which Albras purchases electricity

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from this utility expires in 2004. It is not likely that Albras will continue to benefit from below-market electricity costs following expiration of the contract. Albras is currently trying to negotiate a new contract and is examining other alternatives. We cannot predict the impact that this will have on Albras's cost structure.

AN ELECTRICITY STOPPAGE THAT AFFECTS OUR ALUMINUM OPERATIONS COULD CAUSE SUBSTANTIAL DAMAGE.

A single 300-kilometer power line supplies electricity to Albras. Any interruption in the supply of electrical power to Albras lasting longer than six hours can cause substantial damage to cells at the Albras facility. Cells are equipment used in the process of transforming alumina into aluminum. Cells will cool off if they are deprived of energy for six consecutive hours, and may experience serious damage as a result of the cooling off process. Albras experienced an outage of four hours and several outages of less than one hour in 1996 because of a faulty Tukurui substation, which has since been repaired. Interruptions in the supply of electricity to Albras lasting more than six hours may occur in the future.

WE ARE VULNERABLE TO ADVERSE DEVELOPMENTS AFFECTING OTHER ECONOMIES.

In 2000, 7.1% of our consolidated gross operating revenues were attributable to sales to Japanese customers, 8.4% were attributable to sales to other Asian customers and 28.1% were attributable to sales to European customers. A number of Asian economies, including South Korea, have experienced difficulties in recent periods. Continuing economic difficulties in the Asian market could reduce local demand for iron ore and pellets, which, in turn, could have a material adverse effect on us. Asian economies could be harmed by a weak U.S. economy, and a slow U.S. economy could have an adverse effect on the European economy. A weakened economy in Asia or Europe could reduce demand for our products in our primary markets.

OUR PRINCIPAL SHAREHOLDER AND THE BRAZILIAN GOVERNMENT COULD HAVE A GREAT DEAL OF INFLUENCE ON OUR COMPANY.

Valepar, our principal shareholder, currently owns 43% of our outstanding common stock and 27.5% of our outstanding total capital. For a description of our principal shareholder, see Item 7.A. Major Shareholders -- Principal Shareholder. As a result of its stock ownership, Valepar has significant influence in determining the outcome of any action requiring shareholder approval, such as the election of the members of our board of directors. BNDESPAR, a wholly-owned subsidiary of BNDES, the Brazilian development bank, has a golden share in Valepar, giving the Brazilian government special voting rights over certain actions of Valepar. Further, the Brazilian government, in addition to its ownership stake in us, owns a golden share in us, which gives it veto powers over certain actions that we could propose to take. For a detailed description of the veto powers granted to the Brazilian government by virtue of its ownership of the preferred special share, see Item 10.B. Memorandum and Articles of Association -- Common Shares and Preferred Shares -- General.

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WE FACE A NUMBER OF LEGAL CHALLENGES TO OUR PRIVATIZATION.

Numerous lawsuits challenging the legality of our privatization are pending, including a number of class-action lawsuits. If a substantial number of claims were to be decided against us, these unfavorable decisions could, in the aggregate, adversely affect the course of our privatization process and have a material adverse effect on investors in our securities. See Item 8.A.7. Legal Proceedings.

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OUR RISK MANAGEMENT STRATEGY MAY NOT BE EFFECTIVE.

We are exposed to fluctuations in interest rates, foreign currency exchange rates, and commodity prices relating to our iron ore, aluminum and gold production. In order to partially protect ourselves against unusual market volatility, we periodically enter into hedging transactions to manage these risks. We do not hedge risks relating to iron ore price fluctuations. See Item 11. Quantitative and Qualitative Disclosures about Market Risk. However, our hedging strategy may not be successful in minimizing our exposure to these fluctuations. In addition, to the extent we hedge our commodity price exposure, we forego the benefits we would otherwise experience if commodity prices were to increase.

RISKS RELATING TO THE AMERICAN DEPOSITARY SHARES

RESTRICTIONS ON THE MOVEMENT OF CAPITAL OUT OF BRAZIL MAY HINDER YOUR ABILITY TO RECEIVE DIVIDENDS AND DISTRIBUTIONS ON AMERICAN DEPOSITARY SHARES, AND THE PROCEEDS FROM ANY SALE OF AMERICAN DEPOSITARY SHARES.

The Brazilian government may impose restrictions on capital outflow that would hinder or prevent the custodian who acts for the American depositary share depositary from converting proceeds from the preferred class A shares underlying the American depositary shares into U.S. dollars and remitting those proceeds abroad. Brazilian law permits the government to impose these restrictions whenever there is a serious imbalance in Brazil's balance of payments or reasons to foresee a serious imbalance.

The Brazilian government imposed remittance restrictions for approximately six months in 1989 and early 1990. If enacted, similar restrictions would hinder or prevent the conversion of dividends, distributions or the proceeds from any sale of preferred class A shares, as the case may be, from reais into U.S. dollars and the remittance of the U.S. dollars abroad. In such a case, the custodian, acting on behalf of the depositary for the American depositary shares, will hold the reais it cannot convert for the account of the American depositary receipt holders who have not been paid. The depositary will not invest the reais and will not be liable for interest on those amounts. Furthermore, any reais so held will be subject to devaluation risk.

HOLDERS OF OUR AMERICAN DEPOSITARY RECEIPTS MAY ENCOUNTER DIFFICULTIES IN THE EXERCISE OF VOTING RIGHTS.

You may encounter difficulties in the exercise of some of your rights as a shareholder if you hold our American depositary shares rather than preferred class A shares. For example, under some circumstances, such as our failure to provide the depositary with voting materials on a timely basis, you may not be able to vote by giving instructions to the depositary on how to vote for you. For a detailed description of your rights as an American depositary receipt holder, see Item 10.A. -- Share Capital.

ITEM 4. INFORMATION ON THE COMPANY

4.A.1-3. INCORPORATION OF THE COMPANY

Our legal and commercial name is Companhia Vale do Rio Doce. We are a limited liability company, or sociedade anonima, duly organized on January 11, 1943, and existing under the laws of the Federative Republic of Brazil. We are organized for an unlimited period of time. Our principal executive offices are located at Avenida Graca Aranha, No. 26, 20005-900 Rio de Janeiro, RJ, Brazil, and our telephone number is (011) 55-21-3814-4540.

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4.A.4. DEVELOPMENT OF THE COMPANY

RECENT DEVELOPMENTS

The following discussion describes some of the important recent developments in our businesses.

Mining

In 2000, we acquired an additional 815 million proven and probable tons of iron ore reserves, and an additional 24.5 million tons per year of iron ore production capacity. At December 31, 2000, in our wholly-owned and majority-owned operations, we had 3.5 billion tons of proven and probable iron ore reserves and 130 million tons per year of iron ore production capacity. In April 2001, we acquired an additional 15 million tons of iron ore production capacity and 263 million tons of other mineral deposits. We describe significant mining acquisitions below.

Samitri. In May 2000, we acquired a controlling interest in S.A. Mineracao da Trindade, known as Samitri. In September 2000, through a public tender, we acquired additional shares to bring our ownership to 99.3% of the voting capital and 99.2% of the total capital of Samitri. In February 2001, we increased our ownership interest in Samitri to 100% by exchanging 140,023 of our preferred class A shares for the shares in Samitri that we did not already own. In October 2001, we merged Samitri into the CVRD Group. The total cost of the Samitri acquisition was US\$710.5 million, which we principally financed with operating cash flow. Samitri operates the Alegria, Agua Limpa and Corrego do Meio iron ore mining complexes in the state of Minas Gerais, and is one of Brazil's largest producers of iron ore. Its production capacity is 17.5 million tons per year, and it has proven and probable reserves of 709 million tons of high grade hematite and other mineral deposits of 11.6 billion tons of itabirites. The Samitri acquisition allowed us to acquire a 50% interest in the pelletizing operations of Samarco Mineracao S.A., described below.

Socoimex. In May 2000, we acquired 100% of Mineracao Socoimex S.A., known as Socoimex, a mining company located in Minas Gerais, for approximately US\$55 million. Socoimex's main activity is the production and sale of iron ore extracted from the Gongo Soco mine, with proven and probable reserves of approximately 106 million tons and a capacity to produce 7 million tons per year. We began operating the Gongo Soco mine in August 2000. In August 2000, we merged Socoimex into the CVRD Group.

Ferteco. In April 2001, we acquired 100% of Ferteco Mineracao S.A. from Thyssen Krupp Stahl AG, for approximately US\$523 million. Ferteco is one of the largest producers of iron ore in Brazil, with a production capacity of 15 million tons per year. It has other mineral deposits of 263 million tons of hematite and itabirite ores, with a quality similar to our Southern System reserves. It operates two open pit iron ore mines, Fabrica and Feijao, and a pellet plant in the Iron Quadrangle region in the State of Minas Gerais which has a production capacity of 4 million tons per year. Ferteco accounted for 3% of world iron ore production in 2000.

Additionally, Ferteco owns 9.8% of the total capital of MRS Logistica S.A., a Brazilian railroad company. MRS has 1,612 kilometers of track linking the states of Rio de Janeiro, Sao Paulo and Minas Gerais, with a capacity to transport 80 million tons per year. Ferteco also operates a marine terminal through its wholly owned subsidiary, Companhia Portuaria Bafa de Sepetiba S.A., in the port of Sepetiba, Rio de Janeiro.

Baovale. In August 2001, we agreed to supply Shanghai Baosteel Group

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Corporation, a steel company located in the People's Republic of China, with approximately 6 million tons of iron ore annually for a 20-year term. In addition, we and Baosteel agreed to form a joint venture, Baovale Mineracao S.A. In October 2001, we ceded our mining rights in the Agua Limpa mining complex located in the Southern System to Baovale, which resulted in a decrease of 68.8 million of tons in our proven and probable reserves. In return, Baosteel paid us US\$18.9 million for its 50% stake in Baovale's total capital. In exchange for a monthly fee, Baovale leases us its rights in the mining deposit which we continue to operate. We expect that this transaction will increase our presence in the Asian market.

Belem. In September 2001 we acquired a 99.99% stake in Belem Administracoes e Participacoes Ltda., from Bethlehem Steel Corporation and Bethlehem Steel International Corporation for approximately

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US\$25 million. Belem is a holding company which owns 9.9% of Empreendimentos Brasileiros de Mineracao S.A., a privately held company controlled by Caemi Mineracao e Metalurgia S.A., a Brazilian producer of iron ore and pellets, as well as kaolin and refractory bauxite.

Caemi. In December 2001, we acquired 50% of Caemi's voting shares for approximately US\$278 million. We completed the acquisition after receiving the approval of the European Commission, which required as a condition that Caemi sell its 50% interest in Quebec Cartier Mining Company, known as QCM, a Canadian iron ore and pellets producer. Caemi has been following all the procedures required by the European Commission and is in the process of disposing of its stake in QCM but has not entered into a definitive agreement to do so. We currently own 50% of the voting capital and 17% of the total capital of Caemi. Mitsui & Co., Ltd. holds the remaining 50% of Caemi's voting capital. Caemi accounted for 4% of world iron ore production in 2000. We are obligated to indemnify the seller from whom we purchased our interest in Caemi against certain liabilities in connection with the transaction. In a pending arbitration, other former shareholders of Caemi who also sold their shares in the transaction have alleged that the seller should have closed the transaction earlier, and that certain actions by the seller resulted in a lower sale price for their shares. This arbitration proceeding is in its early stages and we are unable to predict its outcome, although we do not expect that any liability under the indemnity would be material.

Pellets

In 2000, we acquired two additional pelletizing joint ventures, bringing to six the number of pelletizing joint ventures in which we participate. Our pelletizing joint ventures have a combined annual production capacity of 35.8 million tons. Of this total, 17.9 million tons corresponded to our equity ownership in the pelletizing joint ventures as of December 31, 2000, and thus represented our attributable share. In addition, as of December 31, 2000, our wholly-owned pelletizing operations had a combined annual production capacity of 5.2 million tons. In April 2001, we acquired an additional 4 million tons of annual production capacity of pellets through our acquisition of Ferteco.

Samarco. Samarco is one of the world's largest exporters of pellets. We acquired a controlling interest in Samarco through our Samitri acquisition, described above. When we acquired Samitri, Samitri owned 51% of Samarco, and the remaining 49% of Samarco was held by Broken Hill Proprietary Company Limited, or BHP, the Australian mining concern. Samitri subsequently sold a 1% share of Samarco to BHP for US\$8 million in order to equalize the parties' ownership interests.

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GIIC. In October 2000, we spent US\$91 million to acquire 50% of Gulf Industrial Investment Co., or GIIC. We financed this investment, our first in the Middle East, with cash flows from operations. The other 50% interest in GIIC is held by Gulf Investment Corporation, a Persian Gulf-region investment bank. Based in Bahrain, GIIC operates one of the largest independent iron ore pelletizing plants in the world, with an annual production capacity of 4 million tons. GIIC also operates a port that is equipped to receive vessels up to 100,000 tons, a thermoelectric generator and a desalinating plant.

Sao Luis. We have completed the first phase of the construction of our new Sao Luis pelletizing plant, and we expect to complete the plant by March 2002. We have financed this through cash flow from operations. At December 31, 2000, we had spent approximately US\$54 million in the Sao Luis Plant. We are investing US\$181 million to construct this plant, which will be located in our Northern System.

Manganese

Prior to December 1999, we owned 50% of Vale Usiminas Participacoes S.A., or VUPSA. In December 1999, we agreed to acquire, for a nominal sum, the 50% stake in VUPSA that we did not already own, from our former partner, Usinas Siderurgicas de Minas Gerais S.A., known as Usiminas. In exchange for our agreement to acquire the Usiminas interest in VUPSA, Usiminas was released from some of its obligations with respect to the debt of Companhia Paulista de Ferro Ligas, or CPFL, and Sibra Eletrosiderurgica Brasileira S.A., or SIBRA, two leading Brazilian producers of ferro-alloys, which were owned by Ferro Ligas do Norte S.A., a subsidiary of VUPSA. This acquisition enables us to integrate our manganese mining

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operations with ferro-alloy producing plants. On December 31, 2000, after a corporate reorganization, we became the direct owner of SIBRA, which in turn owns CPFL.

Energy

In 2001 and 2000, we consumed 12.5 TWh and 13.8 TWh of electricity, respectively. Energy management and supply has become a priority for us, driven both by the Brazilian government's privatization program of the industry, and by the risk of rising electricity prices and electricity rationing due to energy shortages, such as the one Brazil experienced in the second half of 2001. We currently perceive favorable investment opportunities in the Brazilian electricity sector and are taking advantage of them to invest in hydroelectric power generation projects. We currently hold stakes in nine hydroelectric power generation projects (Igarupava, Porto Estrela, Funil, Curdorga, Aimores, Capim Branco I, Capim Branco II, Foz do Chupeco and Santa Isabel), which have a total projected capacity of 3,364 MW. The Igarupava and Porto Estrela power plants started operations in September 1999 and September 2001, respectively. Our remaining power generation projects are scheduled to start operations within the next six years, except for Santa Isabel, which does not have a schedule to start operations yet. These projects will sell their production to third parties in the power market, and, as a result, our energy department will be engaged in wholesale marketing activities. Our energy business is comprised of the sale but not the delivery of electricity. We may use some of the electricity from these projects for our internal needs. As we are a large consumer of electricity, we expect that investing in the energy business will help protect us against electricity price volatility.

E-Business

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In 2000, we acquired an ownership interest in Quadrem International Holding Ltd., which operates a global procurement website for the mining and metallurgical industries. Quadrem was launched in the last quarter of 2001.

The table below sets forth information regarding share ownership by each company owning more than 5% of the shares in Quadrem:

| NAME ---- | SHARES OWNED ----- | PERCENT OF COMPANY ----- |
|--|--------------------------|--------------------------------|
| Alcan Finances (Bda) Ltd. | 118,782 | 9% |
| Anglo American Luxembourg S.A. | 118,782 | 9 |
| BHP Holdings (Resources) Inc. | 118,782 | 9 |
| Itabira Rio Doce Company Ltd. | 118,782 | 9 |
| Rio Tinto Overseas Holdings Limited..... | 118,782 | 9 |
| Alcoa International Holdings Company..... | 79,188 | 6 |
| Codelco International Limited..... | 79,188 | 6 |
| Compagnie Generale de Participation Industrielle et Financiere..... | 79,188 | 6 |
| Phelps Dodge Corporation..... | 79,188 | 6 |
| WMC Resources International Pty Ltd. Corp. | 79,188 | 6 |

Each of the remaining eleven companies that participate in Quadrem holds 3% or less of the total shares.

We have committed to provide US\$9 million in funding for Quadrem. All of our partners have also committed to provide funds in proportional amounts relative to their share in Quadrem.

In September 2000, we incorporated Valepontocom S.A., a vehicle for development of and participation in e-business. With an initial investment of US\$50 million to be made up to the end of 2001, Valepontocom plans to participate in both vertical (industry-specific) and horizontal (goods and services common to all industries) websites, in order to provide negotiation and delivery services to customers using our transportation assets and those of third-parties.

In February 2001, Valepontocom launched Solostrata (www.solostrata.com.br), a website that provides a virtual marketplace in which farmers may buy and sell their products. Solostrata seeks to facilitate input and

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product transactions as well as logistics services. Presently, Solostrata is 100% owned by Valepontocom, but, in the future, it may have additional shareholders. In 2001, we invested US\$4.9 million in this new venture.

In April 2001, Valepontocom launched Multistrata. Multistrata was designed to create an electronic marketplace for logistics services, particularly railroads, in the Mrcosur region. Multistrata operates a website (www.multistrata.com.br) which provides a link between providers of logistics services and their clients, and also provides consulting services relating to logistics. The Multistrata website also provides daily news on the logistics business. During its initial phase, Multistrata will be dealing with the following sectors: agriculture, mining, chemical, steel, cement, pulp and paper and containers logistics. In later stages, it intends to render services to the beverage, food, pharmaceutical and electronics sectors. In Brazil, the Internet

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industry is not subject to any specific regulation.

As of December 31, 2000, we had invested US\$22 million in our e-business ventures. All e-business related projects are still in the implementation phase and have not generated any revenue to date. Due to the evolving and uncertain nature of e-commerce, we are unable to predict if and when these operations will be profitable.

Divestitures

In line with our focus on mining, logistics and energy, we have moved to pare down our holdings of non-strategic assets. We are pursuing the disposition of our pulp and paper assets and are also disposing of assets in the steel and transportation sectors that are not strategically connected to our core businesses.

In the pulp and paper industry, in March 2001, we concluded the sale of our interest in Bahia Sul Celulose S.A., known as Bahia Sul, for approximately US\$320 million. In September 2001, we concluded the sale of our stake in Celulose Nipo Brasileira, S.A., known as Cenibra, to our former partner for US\$670.5 million.

In the steel industry, we disposed of our 2.3% stake in Acominas in December 2000 for US\$10 million worth of preferred shares of Gerdau S.A., a publicly listed steel company, which we intend to sell in the future. In addition, in March 2001, we disposed of our 10.3% stake in Companhia Siderurgica Nacional or CSN. We transferred our interest in CSN, valued at US\$249 million to Fundacao Vale do Rio Doce de Seguridade Social, known as VALIA, our employee pension fund, in order to satisfy a funding obligation that we owed VALIA. For more information on this contribution to VALIA see Item 6.D. Employees. We continue to explore the divestiture of Celmar S.A. and of our forestry subsidiary, Florestas Rio Doce S.A. See Item 4.B., 4.C and 4.D. Business Overview -- Organizational Structure and Property, Plant and Equipment -- Holdings -- Pulp and Paper Business. Finally, we have begun the process of divesting our dry-bulk cargo shipping assets. In September 2001, we reached an agreement to sell six of Docenave's carrier vessels, with a total capacity of 592,240 DWT, to Empresa Naviera Elcano, S.A., a Spanish company, for US\$53 million. This transaction is expected to close in February 2002. We intend to sell Docenave's remaining dry-bulk assets in the future, but have reached no agreement regarding this sale to date.

Unwinding of Our Cross-Holding Relationships With CSN

We acquired a stake in CSN during its privatization process in 1993. CSN, in turn, acquired a 6.8% stake in us during the first step of our privatization process in 1997, through its indirect participation in Valepar, our principal shareholder. In line with our strategy to consolidate and focus on mining, logistics and energy, in the first quarter of 2001, we implemented a program to unwind our cross-holding relationships with CSN.

In March 2001, CSN concluded the sale of its shares in Valepar to Litel Participacoes S.A., Bradesplan Participacoes S.A. and Bradespar S.A. Bradesplan and Bradespar subsequently transferred their shares in Valepar to Babie Participacoes, S.A. Babie is a holding company owned by Bradesplan and Bradespar.

In March 2001, we transferred our 10.3% stake in CSN, valued at US\$249 million, to VALIA, our employee pension fund. For more information on this contribution to VALIA, see Item 6.D. Employees.

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As part of the unwinding transaction, CSN granted us the following rights of first refusal relating to CSN's Casa de Pedra mine, each of which lasts for a period of 30 years:

- the right to purchase any iron ore produced by the mine beyond CSN's internal requirements,
- the right to purchase or to rent the mine should CSN decide to sell or lease it, and
- the right to become a joint venture partner should CSN decide to form a pelletizing joint venture with a third party with iron ore produced by the mine.

In return, we have granted CSN a right of first refusal to participate with us in the construction of any new steel producing facilities that we undertake in the next five years.

This transaction, as a whole, is subject to review by the Brazilian antitrust authorities.

We do not expect the unwinding of our cross-holding relationships with CSN to have any significant impact on our operations and financial results.

4.A.5. CAPITAL EXPENDITURES AND DIVESTITURES

The table below sets forth our capital expenditures by business area for the periods indicated. Our capital expenditures have historically been more intensive in the second half of the year.

| BUSINESS AREA ----- | FOR THE YEAR ENDED DECEMBER 31, | | |
|------------------------|---------------------------------|---------|---------|
| | 1998 | 1999 | 2000 |
| | (IN MILLIONS OF US\$) | | |
| Ferrous..... | US\$346 | US\$183 | US\$354 |
| Non-ferrous..... | 32 | 56 | 50 |
| Logistics..... | 1 | 4 | 14 |
| Energy..... | 20 | 18 | 19 |
| Corporate center..... | 13 | 4 | 10 |
| Total..... | US\$412 | US\$265 | US\$447 |

Capital expenditures relating to ferrous products increased 86% from US\$201 million in 1999 to US\$373 million in 2000, primarily due to the acquisition of locomotives for transportation of iron ore (US\$72 million) and the construction of the Sao Luis pelletizing plant (US\$40 million).

For a description of our divestitures, see Item 4.A.4. Development of the Company -- Divestitures.

4.A.6. CURRENT CAPITAL EXPENDITURES AND DIVESTITURES

See Item 5.B.3. Budgeted Capital Expenditures, for a description of budgeted capital expenditures.

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See Item 4.A.4. Development of the Company, for a description of current divestitures.

4.A.7. PUBLIC TAKEOVER OFFERS

Not applicable.

4.B., 4.C. AND 4.D. BUSINESS OVERVIEW, ORGANIZATIONAL STRUCTURE AND PROPERTY, PLANTS AND EQUIPMENT

BUSINESS OVERVIEW

We are one of the world's largest producers and exporters of iron ore. We are the largest diversified mining company in the Americas by market capitalization and one of the largest companies in Brazil. We hold exploration claims that cover 7.0 million hectares (17.3 million acres). We operate two large railway systems that are integrated with our mining operations. Through joint ventures, we have major investments in the production of aluminum.

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For the year ended December 31, 2000, we had consolidated gross operating revenues of US\$4,069 million, 53.5% of which were attributable to sales of iron ore and pellets, 18.7% of which were attributable to third-party transportation, 8.9% of which were attributable to sales of aluminum sector products and 3.8% of which were attributable to sales of gold. For the year ended December 31, 2000, we recorded consolidated operating income of US\$984 million and consolidated net income of US\$1,086 million. Our equity in results of affiliates and joint ventures and provisions for losses and write-downs on equity investments in aggregate totaled US\$322 million over that period.

Our main lines of business are mining, logistics and energy and are generally grouped according to the business segments below:

- ferrous minerals: comprised of iron ore, pellets as well as manganese and ferro alloys businesses,
- non-ferrous minerals: comprised of gold, kaolin, potash and copper businesses,
- logistics: comprised of railroads, ports and terminals and shipping businesses,
- energy: comprised of power generation businesses, and
- holdings: comprised of aluminum, steel, fertilizers and e-commerce businesses.

Mining. Our primary mining activities involve iron ore. We operate two world-class integrated systems in Brazil for producing and distributing iron ore, each consisting of mines, railroads and port and terminal facilities. The Southern System, based in the states of Minas Gerais and Espirito Santo, contains aggregate estimated proven and probable iron ore reserves of approximately 2.3 billion tons. The Northern System, based in the states of Para and Maranhao, contains aggregate estimated proven and probable iron ore reserves of approximately 1.2 billion tons. We also operate nine pellet producing facilities, six of which are joint ventures with international partners. We have a 50% stake in Samarco Mineracao S.A., in Ponta do Ubu, which owns and operates two pelletizing plants.

Exploration Assets. As part of our mineral prospecting and development

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activities in Brazil, we have acquired extensive experience in exploration techniques and processes specifically designed for use in tropical areas of the world. Our current mineral exploration efforts are mainly in Brazil and focus on copper, gold, nickel, manganese, and kaolin. Expenditures for a mineral exploration program were US\$48 million in 2000. We currently hold claims to explore approximately 7.0 million hectares (17.3 million acres).

Logistics. In our logistics business, we provide our clients with various forms of transportation and related support services, such as warehouse, port and terminal services. We are a leading competitor in the Brazilian transportation industry. Each of our iron ore complexes incorporates an integrated railroad network linked to automated port and terminal facilities, and is designed to provide iron ore, freight and passenger rail transportation, bulk terminal storage and ship loading services to us and third parties. Our two wholly-owned railroads, the Vitoria-Minas railroad and the Carajas railroad, serve primarily to transport our iron ore products from interior mines to coastal port and terminal facilities. In addition, the Vitoria-Minas railroad carries significant amounts of third party cargo as well as passengers.

Energy. We currently perceive favorable investment opportunities in the Brazilian electricity sector and are taking advantage of them to invest in hydroelectric power generation projects. See Item 4.B., 4.C. and 4.D. Business Overview, Organizational Structure and Property, Plants and Equipment -- Lines of Business -- Energy.

Aluminum Operations. Through joint ventures, our wholly owned subsidiary, Aluvale, conducts major operations in the production of aluminum. They include bauxite mining, alumina refining and aluminum metal smelting and marketing. Aluvale conducts its bauxite mining activities through its 40.0% interest in MRN, which holds substantial bauxite reserves with a low strip ratio and high recovery rate. MRN, one of the largest bauxite producers in the world, produced 11.2 million tons of bauxite in 2000. Aluvale currently holds a 50.3% voting interest in our alumina refining joint venture, Alumorte, which has a nominal production capacity of 1.5 million tons of alumina per year. Aluvale participates in two aluminum smelting joint ventures, Albras, in which it has a 51.0% interest, and Valesul, in which it has a 54.5% interest. These joint ventures have a

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combined production capacity of 500,000 tons of aluminum per year. Our integrated aluminum operations rank among the largest in Latin America in terms of production volume.

BUSINESS STRENGTHS

World-Class Iron Ore Operations

We are a leading producer and supplier of iron ore to the world market. Our iron ore operations are the foundation for our skill in prospecting and exploring mineral deposits, developing and operating large-scale mines and industrial facilities, managing complex logistics systems and marketing minerals and metals. We benefit from the following strengths in our iron ore operations:

- Large resource base. We hold large iron ore resources in our principal mining sites, the Northern System (Carajas) and the Southern System. Based on 2000 production levels, we have approximately 20 years of proven and probable iron ore reserves, and more than 300 years of other mineral deposits.
- High quality iron ore deposits. Our iron ore deposits have high metal

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content compared to those of many of our competitors. Our Northern System reserves have 65.4% iron content on average and our Southern System reserves have 55.0% iron content on average. Our ores also have low impurity levels and good metallurgical characteristics, which yield high levels of productivity in our customers' furnaces.

- Ability to produce a broad range of iron ore products. Our mines offer varying types of ore characteristics, which allow us to produce a broad range of iron ore products. Our ability to reconcile large-scale production with the capacity to produce specialized, high quality ore products, which have high iron content, low impurity levels and complement the needs of our customers' furnaces, has allowed us to become a major supplier to significant Asian customers, despite their greater proximity to some of our competitors.
- Production cost advantage. We have competitive production and delivery cost advantages in our iron ore business. We have the ability to transport iron ore to our customers efficiently and reliably at low costs through our own mine-to-port systems. We operate an integrated railroad and marine terminal network in both the Southern System and the Northern System. These networks transport our iron ore from interior mining locations to the port terminals and to our domestic clients. In addition, the high iron content in the Northern System eliminates the need to operate a concentration plant at Carajas.
- Reliable delivery and customer service. We believe our dependable mine-to-port system and emphasis on customer service have earned us a reputation for reliability. Through our sales support offices in Rio de Janeiro, New York, Brussels, Tokyo and Shanghai, we stay in close contact with our customers, monitor their requirements and our contract performance, and ensure that our customers receive deliveries on schedule.

Well-Positioned to Meet Demand in a Changing Steel Industry

Ongoing structural changes in the production of iron and steel have stimulated increased demand for pellets as a proportion of the global iron ore and pellet market. These changes are driven by tightening environmental restrictions that have led to the closing of sintering machines, the construction of new blast furnaces without sintering machines and the more extensive use of pulverized coal injection, each of which increases the need for high quality ore in the form of pellets. We believe these industry changes will also reduce the volatility of the demand for pellets, which has decreased by as much as 2% and increased by as much as 17% on a year-over-year basis since 1996.

We have developed substantial pellet production capacity because we believe that the increase in pellet demand is a trend which will continue. Our six pelletizing joint ventures have a combined annual production capacity of 35.8 million tons (of which 17.9 million tons constitute the production capacity attributable to our equity ownership in the pelletizing joint ventures). Our wholly-owned pelletizing operations, including our Ferteco plant, have an additional combined annual production capacity of 9.2 million tons. For information on

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our ownership percentages in these pelletizing joint ventures, see Item 4.B., 4.C. and 4.D. Business Overview, Organization Structure and Property, Plants and Equipment -- Lines of Business -- Ferrous Minerals -- Pellets.

Pipeline of Copper Development Projects

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We have joint venture interests in five Brazilian copper development projects containing approximately 1.6 billion tons of mineral deposits with a weighted-average grade of 0.93%. An independent study indicates that these are among the most competitive development-stage copper projects in the world in terms of investment cost per ton of ore, in part because of the existence of gold byproduct and open pit mines. Each project is located in Carajas and will therefore benefit from efficiencies provided by our existing mine-to-port system. We believe these projects provide a strong foundation for our strategy of seeking a significant position in the growing world copper market.

Low-Cost Integrated Aluminum Activities

We operate integrated aluminum operations primarily through joint ventures, involving bauxite mining, alumina refining and the production of primary aluminum. Our bauxite joint venture owns 166.8 million tons of proven and probable bauxite reserves and 626.4 million tons of other mineral deposits. Our alumina refinery is modern and is directly adjacent to one of our aluminum smelting facilities. Independent studies indicate that Albras is among the top 5% lowest cash costs producers of primary aluminum in the industry. In consequence, we have lower cash costs in the production of primary aluminum than many of our competitors.

Strong Position in Manganese Ore and Ferro-Alloys

We are the world's second leading producer of manganese ore and third leading producer of manganese ferro-alloys. We believe that our main manganese mine, Igarape do Azul, is the world's lowest cash cost producer, and that we have lower cash costs in our manganese mining operations than many of our competitors. We continue to consolidate our position as an integrated manganese ore and ferro-alloy producer. Having recently acquired our former partner's interest in CPFL and SIBRA, both leading producers of ferro-alloys, we now have 450,000 tons of attributable annual production capacity. We are self-sufficient in manganese ore to supply this production capacity. At December 31, 2000 we had 39.4 million tons of proven and probable manganese reserves, or more than 20 years of supply this production capacity.

Integrated Logistics Business

We have extensive experience managing complex logistics operations. Built originally to serve our iron ore business, our logistics system includes our 905 km Vitoria-Minas railroad and Tubarao and Praia Mole ports in the Southern System, and our 892 km Carajas railroad and Ponta da Madeira marine terminal in the Northern System. In addition, in the last five years we have acquired stakes in three privatized railroads, including Centro-Atlantica, which interconnects with the Vitoria-Minas railroad using the same track gauge, and therefore increases its volumes. We made these investments to further expand our cargo business. We believe our extensive transportation expertise should improve their profitability and efficiency.

Financial Resources

Our balance sheet and strong cash flows provide us with the financial wherewithal to pursue growth and development opportunities. We generated operating cash flows of US\$1,424 million in 2000 on operating revenues of US\$4,069 million. The ratio of our long-term debt to shareholders' equity at December 31, 2000 was 0.44:1.0, and therefore we believe that we have additional debt capacity. Substantially all of our iron ore sales are made under long-term contracts, a factor that minimizes our exposure to year-to-year volume fluctuations. We hedge a major part of our aluminum and gold production against price volatility in order to avoid volatility in our cash flow.

BUSINESS STRATEGY

Before 1997, CVRD was a traditional state-owned conglomerate with the aim of promoting national economic development, sometimes through investments in economic sectors that had no clear synergies with our main business. Since our privatization in 1997, we have quickly transformed ourselves into a more efficient, diversified mining, logistics and energy company and are in the process of divesting non-core assets that no longer have strategic importance for us. Through organic, disciplined growth and selective acquisitions, we will continually seek to develop our mining, logistics and energy capabilities and increase scale while working to reduce costs. We aim to achieve earnings growth and increase cash generation, while maximizing our return on capital employed and the total return to our shareholders. We are focusing on our core businesses of mining, logistics and energy to achieve these goals, by:

- maintaining our leadership position in the world iron ore market,
- expanding our pelletizing facilities to accommodate current market demands,
- growing our logistics business,
- developing our copper resources,
- increasing our aluminum activities,
- developing power generation projects, and
- restructuring our portfolio of joint ventures and minority investments.

Maintaining Our Leadership Position in the World Iron Ore Market

In 2000, we produced 15% of the world's iron ore, more than any other producer. We are committed to maintaining our position in the world iron ore market by keeping close contact with our customers, focusing our product line to capture industry trends and controlling costs. We believe that our strong relationships with major customers, tailored product line and logistical advantages will enable us to achieve this goal.

Expanding Our Pelletizing Facilities to Accommodate Current Market Demands

We believe that, in the long term, the growth rate of global demand for pellets will continue to be higher than the growth rate of the overall iron ore market, and therefore we plan to continue investing in the development of this dynamic segment of the iron ore market. We are investing US\$181 million to construct a new pelletizing plant at Sao Luis and are expanding production capacity at our Tubarao and Samarco pellet operations. When these investments are completed, we and our joint ventures will have an additional 11.2 million tons of annual production capacity, and a total of 56.2 million tons of annual production capacity.

Growing Our Logistics Business

The privatization and deregulation of transportation facilities has revitalized the Brazilian logistics market. We believe there is potential for growth in the near term from the conversion of existing truck haulage to rail, and in the longer term from increased bulk cargo resulting from economic growth in Brazil. We believe that the quality of our railway assets and our many years of experience as a railroad and port operator position us to take advantage of

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this market and establish ourselves as a leading Brazilian logistics company serving both domestic and export markets. We plan to focus on the physical and commercial integration of our transportation assets, and also to take advantage of new e-business technology. Our subsidiary Valepontocom has launched two Internet sites, Solostrata and Multistrata, to help the sale of logistics services.

Developing Our Copper Resources

Global demand for copper grew rapidly in the 1990s. From 1993 to 2001, global consumption of copper increased from 10,967,000 tons to 15,281,000 tons per year. Although growth was adversely affected by the global economic slowdown in 2001, we expect strengthening of the growth trend over the next decade, driven by the spending in the automotive, computer, telecommunications and electrical appliance sectors of the world

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economy. We believe that our copper projects, which are all situated in the Carajas region, can be among the most competitive in the world in terms of investment cost per ton of ore. When our copper mines enter production, they will benefit from our transportation facilities serving the Northern System. Additionally, in March 1997, we and BNDES, entered into a Mineral Risk Contract providing for the joint development of certain unexplored mineral resources in approximately two million identified hectares of land in the Carajas region, as well as proportional participation in any financial benefits earned from the development of those resources. For more detailed information on the Mineral Risk Contract, see Item 4.B., 4.C. and 4.D. Business Overview, Organizational Structure and Property, Plants and Equipment -- Lines of Business -- Non-Ferrous Minerals -- Current Copper Prospects -- Mineral Risk Contract.

Increasing Our Aluminum Activities

We believe that global demand for aluminum will continue to grow during the next decade, driven mainly by the transportation and packaging industries. We therefore plan to develop and increase production capacity in our integrated aluminum operations. Our bauxite joint venture, MRN, is increasing annual production capacity from 11.0 to 16.3 million tons by 2003. Our alumina joint venture, Alunorte, is increasing annual production capacity from 1.5 to 2.3 million tons per year by 2002. Our aluminum joint venture, Albras, increased its production capacity by 40,000 tons in 2001. In addition, we own large unexplored deposits of high quality bauxite in the states of Para and Maranhao that will allow us to pursue further growth opportunities in the aluminum sector.

Developing Power Generation Projects

We currently perceive favorable investment opportunities in the Brazilian electricity sector and are taking advantage of them to invest in hydroelectric power generation projects. These projects will sell their production to third parties in the power market, and, as a result, our energy department will be engaged in wholesale marketing activities. Our energy business is comprised of the sale but not the delivery of electricity. We may use some of the electricity from these projects for our internal needs. As we are a large consumer of electricity, we expect that investing in the energy business will help protect us against electricity price volatility.

Restructuring Our Portfolio of Joint Ventures and Minority Investments

In line with our focus on mining, logistics and energy, we have moved to reduce our holdings of non-strategic assets. We are pursuing the disposition of our pulp and paper assets and are also disposing of assets in the steel and transportation sectors that are not strategically connected to our core

business.

LINES OF BUSINESS

Our principal lines of business consist of mining, logistics and energy. For internal management purposes, we group our aluminum operations together with our other significant equity participations in steel and pulp and paper. We are in the process of divesting our pulp and paper activities and have divested some of our steel assets. See Item 4.B., 4.C., and 4.D. Business Overview, Organizational Structure and Property, Plants and Equipment -- Lines of Business -- Holdings.

FERROUS MINERALS

Our ferrous minerals business segment comprises iron ore mining and pellet production, as well as transportation facilities in the Northern and Southern Systems (including railroads, ports and terminals) as they relate to mining operations. Manganese mining and ferro-alloys are also part of our ferrous minerals business.

The table below sets forth our ferrous minerals revenues by geographic market and by category for the periods indicated as reflected in our consolidated financial statements.

| | FOR THE YEAR ENDED DECEMBER 31, | | |
|---|---------------------------------|-----------|-----------|
| | 1998 | 1999 | 2000 |
| | (IN MILLIONS OF US\$) | | |
| REVENUES CLASSIFIED BY GEOGRAPHIC DESTINATION | | | |
| Export sales: | | | |
| Latin America..... | US\$177 | US\$149 | US\$224 |
| United States..... | 185 | 147 | 252 |
| Europe..... | 751 | 621 | 969 |
| Middle East..... | 135 | 146 | 209 |
| Japan..... | 299 | 351 | 544 |
| Asia, other than Japan..... | 456 | 575 | 651 |
| Other..... | 1 | -- | -- |
| | ----- | ----- | ----- |
| | 2,004 | 1,989 | 2,849 |
| | ----- | ----- | ----- |
| Domestic sales..... | 776 | 639 | 1,000 |
| | ----- | ----- | ----- |
| Total..... | US\$2,780 | US\$2,628 | US\$3,849 |
| | ===== | ===== | ===== |
| REVENUES CLASSIFIED BY CATEGORY | | | |
| Iron ore..... | US\$1,970 | US\$1,859 | US\$2,710 |
| Pellets..... | 683 | 632 | 769 |
| Manganese and ferro-alloys..... | 127 | 137 | 370 |
| | ----- | ----- | ----- |
| Total..... | US\$2,780 | US\$2,628 | US\$3,849 |
| | ===== | ===== | ===== |

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IRON ORE

We conduct our iron ore business primarily at the parent company level.

System Structure

The table below sets forth information regarding our proven and probable iron ore reserves as of December 31, 2000. The estimates of mineral reserves have been audited and verified by Mineral Resources Development Inc., or MRDI, experts in geology, mining and ore reserve determination.

| MINE ----- | PROVEN AND PROBABLE RESERVES ----- | |
|---------------------------------|--|--------------------|
| | ORE TONNAGE ----- | GRADE (1) ----- |
| | (IN MILLIONS OF TONS) | (% FE) ----- |
| SOUTHERN SYSTEM | | |
| Itabira District | | |
| Caue..... | 25.0 | 51.3 |
| Conceicao..... | 338.8 | 56.7 |
| Dois Corregos(2)..... | 423.9 | 59.4 |
| | ----- | |
| Total Itabira District..... | 787.7 | 58.0 |
| | ----- | |
| Timbopoba(3)..... | 78.2 | 53.2 |
| Gongo Soco Complex(4)..... | 494.4 | 54.9 |
| Capanema/Ouro Fino..... | 29.7 | 59.5 |
| Fazendao..... | 238.2 | 50.7 |
| Samitri | | |
| Alegria Complex(5)..... | 631.6 | 54.0 |
| Morro Agudo Complex(6)..... | 68.8 | 45.5 |
| Corrego do Meio Complex(7)..... | 8.4 | 60.3 |
| | ----- | |
| Total Samitri..... | 708.8 | 53.2 |
| | ----- | |
| Subtotal..... | 2,337.0 | 55.0 |
| | ----- | |
| NORTHERN SYSTEM | | |
| Carajas(8)..... | 1,167.4 | 65.4 |
| | ----- | |
| Total CVRD Group..... | 3,504.4 | 58.5 |
| | ===== | |

(1) The subtotal and total figures include weighted-average ore grades.

(2) Dois Corregos consists of several mines.

(3) Reserves are based on 1997 model. A new model is in progress to support a feasibility study for expansion of the project.

(4) The Gongo Soco Complex consists of the Gongo Soco, Brucutu, Bau and Gralhos deposits.

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- (5) The Alegria Complex consists of the Alegria, Fabrica Nova and Morro da Mina deposits.
- (6) The Morro Agudo Complex consists of the Agua Limpa and Cururu deposits.
- (7) The Corrego do Meio Complex consists of the Corrego do Meio and Segredo deposits.
- (8) Includes four active mines.

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| MINE | COMMENCEMENT | PROJECTED | OUR OWNERSHIP | PROD | |
|---------------------------------|---------------|-----------------|---------------|------------|-------|
| | OF OPERATIONS | EXHAUSTION DATE | INTEREST | FOR THE | DECEM |
| ----- | ----- | ----- | ----- | 1998 | 19 |
| | | | (PERCENT) | (IN MILLIO | |
| SOUTHERN SYSTEM | | | | | |
| Itabira District | | | | | |
| Caue..... | 1942 | 2014 | 100% | 19.9 | 17 |
| Conceicao..... | 1957 | 2014 | 100 | 19.3 | 18 |
| Dois Corregos..... | -- | -- | -- | -- | -- |
| Total Itabira District..... | -- | -- | -- | 39.2 | 36 |
| Timbopoba..... | 1984 | 2006 | 100 | 7.5 | 7 |
| Gongo Soco Complex(1)..... | 2000 | 2010 | 100 | 0.2 | 0 |
| Capanema/Ouro Fino..... | 1982 | 2003 | 51 | 4.6 | 3 |
| Fazendao..... | 1997 | -- | 100 | 1.1 | 0 |
| Samitri | | | | | |
| Alegria Complex(2)..... | 2000 | 2040 | 100 | -- | -- |
| Agua Limpa Complex(3)..... | 2000 | 2009 | 100 | -- | -- |
| Corrego do Meio Complex(4)..... | 2000 | 2006 | 100 | -- | -- |
| Total Samitri..... | -- | -- | -- | -- | -- |
| Urucum(5)..... | 1993 | -- | 100 | 0.7 | 0 |
| TOTAL SOUTHERN SYSTEM..... | -- | -- | -- | 53.3 | 49 |
| NORTHERN SYSTEM | | | | | |
| Carajas(6)..... | 1986 | 2021 | 100 | 45.8 | 44 |
| TOTAL CVRD GROUP..... | | | | 99.1 | 93 |
| | | | | ==== | == |

- (1) The Gongo Soco Complex consists of the Gongo Soco, Brucutu, Bau and Gralhos deposits.
- (2) The Alegria Complex consists of the Alegria, Fabrica Nova and Morro da Mina deposits.

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- (3) The Agua Limpa Complex consists of the Agua Limpa and Cururu deposits.
- (4) The Corrego do Meio Complex consists of the Corrego do Meio and Segredo deposits.
- (5) There are no proven and probable reserves at Urucum.
- (6) Includes four active mines.

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Integrated Systems

[INTEGRATED SYSTEMS MAP]

Our iron ore mining and related operations are concentrated in two regions in Brazil, the Southern System and the Northern System. The Southern System is located in the States of Minas Gerais and Espirito Santo, and the Northern System is located in the States of Para and Maranhao. Each system includes iron ore reserves and other mineral deposits, mines, ore processing facilities and integrated railroad and terminal transportation facilities. Our railroads connect each system and bring products from the mines to our marine terminals, located at Tubarao and Praia Mole in the Southern System, and Sao Luis in the Northern System. The operation of two separate systems, each with transportation capability under our control, enhances reliability and consistency of service to our customers.

Southern System

[SOUTHERN SYSTEM MAP]

The Southern System is an integrated system consisting of iron ore mines, the Vitoria-Minas railroad, and the Ports of Tubarao and Praia Mole (located in Vitoria, in the State of Espirito Santo). The iron ore

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mines of the Southern System are located in a region called the Iron Quadrangle in the State of Minas Gerais, in the southeast of Brazil. Nine mining complexes compose this system: Caue and Conceicao in the Itabira District, Timbopeba, Gongo Soco Complex, Alegria Complex, Morro Agudo Complex, Corrego do Meio Complex, Capanema and Fazendao. The Southern System is accessible by road or by spur tracks of the Vitoria-Minas railroad, which transports iron ore concentrate, lump, and natural pellet ore to the Tubarao marine terminal (located approximately 600 kilometers away) and domestic steelmakers, as well as third party general cargo.

Iron ore in the Southern System is mined by open pit methods. These ore reserves have high ratios of itabirite ore relative to hematite ore. Itabirite is a quartz-hematite rock with an average iron content ranging from 35% to 65%, requiring concentration to achieve shipping grade, which is above a 64% average iron content. Mines in the Southern System generally process their run-of-mine by means of standard crushing, classification and concentration steps, producing sinter feed, lump ore and pellet feed.

Our Vitoria-Minas railroad transports Southern System iron ore to the Tubarao marine terminal located at Vitoria in the State of Espirito Santo. The Southern System has train-loading facilities with a daily carrying capacity of 300,000 tons of iron ore. A train composed of two diesel-electrical locomotives and up to 240 gondola ore-cars, makes a round-trip to the marine terminal every

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43 hours. The Tubarao/Praia Mole marine terminal complex has a storage capacity of 4.5 million tons of iron ore and pellets. The storage capacity in connection with the complex's two piers, which are 25 meters deep and 600 meters wide, ensures access for ships of up to 365,000 DWT. Our loading system consists of a bucket-wheel reclaimer, conveyor belts and a ship-loader for each pier, which represents a total loading capacity of 32,000 tons per hour to the terminal.

Northern System

[NORTHERN SYSTEM MAP]

The Northern System is an integrated mine, railroad and port system, including open pit mines and an ore processing complex. The Northern System is located in the Carajas region, in the States of Para and Maranhao in the north of Brazil (in the Amazon River basin), on public lands for which we hold mining concessions. The Northern System's reserves are among the largest iron ore deposits in the world, with a life of more than 21 years at 2000 output levels. These reserves are divided into two main ranges (north and south), situated approximately 35 kilometers apart. Iron ore mining activities in the Northern System are currently being conducted in the north range, which is divided into four main mining bodies (N4E, N4WC, N4WN and N5).

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The N4E deposit is the largest operational pit in the Northern Region. Industrial scale mining operations began at this mine in 1985. We selected the N4E mine as the first iron body to be developed in the Northern System because development of the N4E would facilitate access to the N4W and N5 deposits, which could share the N4E beneficiation complex and train loading terminal. We began mining operations at N4W in 1994, opening two pits (N4WC and N4WN). We completed the construction of two in-pit crushing systems located at N4E and N4WN mines in late December 1998. The N4E and N4W mines use conventional open pit benching, with drilling and blasting to open a free face followed by shovel loading. During 1998, we also started operations in the N5 mines (N5W and N5E).

Because of the high iron content (65.4% on average) in the Northern System, we do not have to operate a concentration plant at Carajas. The beneficiation process for creating marketable sinter feed, pellet feed, special fines for direct reduction processes and lump ore consists simply of sizing operations, including screening, hydrocycloning, crushing and filtration. We can therefore produce marketable iron ore in the Northern System at a lower cost than in the Southern System. Output from the beneficiation process consists of sinter feed, pellet feed, special fines for direct reduction processes and lump ore, which is sampled regularly before storage at the Carajas stockyard by automatic sampling systems that conform to ISO 9002 standards. After the beneficiation process, our Carajas railroad transports Northern System iron ore to the Ponta da Madeira marine terminal located at Sao Luis in the State of Maranhao, on the Atlantic Ocean. The Northern System has train-loading facilities with an aggregate nominal loading capacity of 14,000 tons per hour. A train composed of three diesel-electrical locomotives and 206 gondola ore-cars, each car having a net capacity of 105 tons, makes each 54.5-hour round-trip to the marine terminal. At the Ponta da Madeira marine terminal, a 100 kilometer long natural channel (at least 23 meters deep and 500 meters wide) ensures access for ships of up to 420,000 DWT. With a storage capacity of 3.5 million tons, a loading system consisting of bucket-wheel reclaimers, conveyor belts and single boom ship-loaders at two piers, the marine terminal can handle vessels from 20,000 to 420,000 DWT with no repositioning.

Our complex in Carajas is accessible by road, air and rail. It obtains electrical power at market rates from regional utilities. To support our Carajas operations and to reduce turnover of mining personnel, we have housing and other

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facilities for the people in a nearby township.

PELLETS

We conduct our pellet business primarily through participations in joint ventures and also at the parent company level, as shown below:

[PELLETS LEVEL CHART]

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The table below sets forth information regarding pellet production by us and our joint ventures for the periods indicated.

| PELLET PRODUCER ----- | FOR THE YEAR ENDED DECEMBER 31, | | |
|----------------------------|------------------------------------|-------|-------|
| | 1998 | 1999 | 2000 |
| | ----- | | |
| | (IN MILLIONS OF TONS) | | |
| CVRD..... | 4.7 | 4.8 | 5.0 |
| Itabrasco..... | 3.4 | 3.4 | 3.3 |
| Hispanobras..... | 3.9 | 3.6 | 3.8 |
| Nibrasco..... | 7.5 | 6.1 | 8.5 |
| Kobrasco..... | 0.4 | 3.8 | 4.4 |
| Samarco..... | -- | -- | 12.7 |
| GIIC..... | -- | -- | 3.6 |
| | ---- | ---- | ---- |
| Total..... | 19.9 | 21.7 | 41.3 |
| | ==== | ==== | ==== |
| Percentage DR pellets..... | 29.1% | 25.9% | 23.5% |

Except for GIIC, which is in Bahrain, and Samarco, which is in Ponta do Ubu, all of our pelletizing operations take place in the Southern System at our Tubarao complex.

We have completed the first phase of the construction of our new Sao Luis pelletizing plant, and we expect to complete the plant by March 2002. At December 31, 2000, we had invested approximately US\$54 million in the Sao Luis plant and expect to spend an additional US\$127 million through March 2002. The plant will be located in our Northern System.

Our pellet activities increase our market for fine and ultrafine iron ore products. We sell pellet feed to our pellet joint ventures at market-based prices. Historically, we have supplied all of the iron ore requirements of our joint ventures located in the Southern System.

The table below sets forth information regarding iron ore shipments to our pellet joint ventures for the periods indicated.

| JOINT VENTURE ----- | FOR THE YEAR ENDED DECEMBER 31, | | |
|------------------------|------------------------------------|----------|----------|
| | 1998 (1) | 1999 (1) | 2000 (1) |
| | ----- | | |

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(IN MILLIONS OF TONS)

| | | | |
|------------------|-------|-------|-------|
| Kobrasco..... | 0.4 | 4.1 | 4.7 |
| Itabrasco..... | 3.6 | 3.6 | 3.6 |
| Hispanobras..... | 4.3 | 4.0 | 4.1 |
| Nibrasco..... | 8.2 | 6.6 | 9.3 |
| Samarco..... | -- | -- | 1.9 |
| GIIC..... | -- | -- | 2.0 |
| | ---- | ---- | ---- |
| Total..... | 16.5 | 18.3 | 25.6 |
| | ===== | ===== | ===== |

(1) Shipments in 2000, 1999 and 1998 represent iron ore sold and iron ore delivered to the joint ventures on a tolling basis.

Customers, Sales and Marketing (Iron Ore and Pellets)

We use all of our iron ore and pellets (including our share of joint-venture pellet production) to supply the steelmaking industry. Prevailing and expected levels of demand for steel products affect demand for our iron ore and pellets. Demand for steel products is influenced by many factors, such as expected rates of economic growth.

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Historically, we have exported more than two-thirds of our iron ore shipments. We export iron ore products primarily to Asia and Europe, with customers in Japan, China, South Korea and Germany accounting for approximately 52.6% of our total export shipments in 2000. Our 10 largest customers collectively purchased 40.0 million tons of iron ore and pellets from us, representing 50.3% of our 2000 iron ore and pellet shipments and approximately 45% of our total revenues. No individual customer accounted for more than 7.0% of our sales of iron ore products for any of the three years ended December 31, 2000.

We strongly emphasize customer service in order to improve our competitiveness. We work with our customers to understand their principal objectives and then tailor our iron ore to meet specific customer needs. To provide a tailored product, we take advantage of our large number of iron ore mines in order to produce multiple iron ore products possessing different grades of iron, silica and alumina, and varying physical properties, including grain size. We believe that we offer our customers more variety than our competitors in Australia and Canada. This variety helps us offset any disadvantages in relation to competitors who may be more conveniently located geographically. In addition to offering technical assistance to our customers, we operate sales support offices in Tokyo, Brussels, New York and Shanghai. These offices allow us to stay in close contact with our customers, monitor their requirements and our contract performance, and ensure that our customers receive deliveries on schedule. Our central sales office in Rio de Janeiro coordinates the activities of these offices.

Distribution (Iron Ore and Pellets)

Our ownership and operation of transportation systems designed for the efficient transportation of iron ore products complements our iron ore mining business. We operate an integrated railroad and terminal network in each of our Northern and Southern Systems. This network transports our iron ore products from interior mining locations to the marine terminal and domestic customers.

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The Vitoria-Minas railroad provides the rail link for the Southern System and has a daily carrying capacity of 300,000 tons of iron ore. The Carajas railroad provides the rail link for the Northern System and has a daily carrying capacity of 130,000 tons of iron ore.

Our port and terminal facilities in the Southern and Northern Systems receive iron ore and pellets from our railroads for dispatch onto ocean-going vessels. We shipped a total of 117.2 million tons of iron ore and pellets in 2000. The Tubarao/Praia Mole marine terminal complex, located near the Port of Vitoria in the State of Espirito Santo, serves the Southern System. The Vitoria-Minas railroad transports ore from iron ore mines in the Southern System directly to the Tubarao terminal and its ship-loading facilities. The Ponta da Madeira marine terminal complex, located near the Port of Sao Luis in the State of Maranhao, serves the Northern System. The Carajas railroad transports iron ore from the Northern System mines directly to the Ponta da Madeira terminal and its ship-loading facilities.

We are currently seeking to divest our dry-bulk shipping business due to its overall lack of profitability and to the significant investment we would have to undertake to replace our existing dry-bulk shipping fleet in the future. See Item 4.B., 4.C., and 4.D. Business Overview, Organizational Structure and Property, Plants and Equipment -- Logistics -- Ports and Terminals -- Shipping.

Competition (Iron Ore and Pellets)

The international iron ore market is highly competitive. Several large producers dominate this market. The principal factors affecting competition are price, quality, range of products offered, reliability and transportation costs. In 2000, the Asian market (primarily Japan, South Korea and China) and the European market were the primary markets for our iron ore.

Our biggest competitors in the Asian market are located in Australia and include affiliates of Broken Hill Proprietary Company Limited, or BHP, and The Rio Tinto Corporation Plc. Although the transportation costs of delivering iron ore from Australia to Asian customers are generally lower than ours as a result of Australia's geographical proximity, we believe we are able to remain competitive in the Asian market for two principal reasons. First, steel producers generally seek to obtain the types (or blends) of iron ore which can produce the intended final product in the most economic and efficient manner. Our iron ore has low impurity levels which

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generally lead to lower processing costs. For example, the alumina content of our iron ore is very low compared to Australian ore. Second, steel mills often develop sales relationships based on a reliable supply of a specific mix of iron ore. We have an aggressive marketing policy of meeting our clients' needs to the extent possible, including placing specialized personnel in direct contact with our clients to determine the blend that best suits each particular client. We sell our products FOB from our ports, which means that the invoice price includes delivery at our expense to our ports and no further. In general, our ownership of the process of producing and transporting iron ore to our ports helps ensure that our products get to our ports on schedule and at competitive costs. Consequently, we believe that the sale of our shipping dry-bulk assets will not affect our competitiveness as we have not subsidized shipping costs for those customers who have used our fleet. We believe that third party carriers are available to serve our customers.

We are competitive in the European market for the reasons we described above, as well as the quality of our Carajas iron ore and the proximity of the Ponta da Madeira port facilities to European customers. Our principal

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competitors in Europe are:

- Iron Ore Co.,
- Quebec Cartier Mining Co. (Canada),
- Luossavaara Kiinmavaara AB (Sweden),
- Societe Nationale Industrielle et Miniere (Mauritania),
- Kumba Resources (South Africa), and
- affiliates of BHP (Australia) and Rio Tinto (UK).

The Brazilian iron ore market is highly competitive with a wide range of smaller producers. Although pricing is a relevant factor, quality and reliability are important competitive factors as well. We believe that our integrated transportation systems, high-quality ore and technical services make us a strong competitor in domestic sales. Prevailing export market prices, with adjustments negotiated to compensate for lower transport costs to domestic customers, influence iron ore sales in the domestic market.

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MANGANESE AND FERRO-ALLOYS

We conduct our manganese and ferro-alloy business primarily through affiliates and joint ventures, as shown below:

[FLOW CHART]

In 2000, we were the largest Brazilian manganese ore producer, with total shipments of approximately 1.7 million tons. We had US\$281 million in gross revenues in 2000 from manganese ore and ferro-alloy sales.

We produce manganese ore products from the Azul mine in the Carajas region in the state of Para and from the Urucum mine in the Pantanal region in the state of Mato Grosso do Sul. We operate on-site beneficiation plants at both the Azul and Urucum mines. Both mines are accessible by road and obtain electrical power at market rates from regional electric utilities.

Our manganese mines produce three types of manganese products:

- metallurgical ore used primarily for the production of ferro-alloys,
- natural manganese dioxide suitable for the manufacture of electrolytic batteries, and
- chemical ore used in several industries for the production of fertilizer, pesticides and animal food and used as a pigment in the ceramics industry.

The production of ferro-alloys consumes significant amounts of electricity. The Brazilian government, as part of its energy rationing program, required us as of June 1, 2001 to decrease energy consumption by 25% for ferro-alloy related activities. In June 2001, in response to these governmental measures, we began a plan to reduce our ferro-alloy output in the six-month period ending November 30, 2001, by 46,000 tons, from the previously planned 220,000 tons to 174,000 tons. We estimate our revenue loss to be US\$26 million. We believe that the remaining production will be sufficient to supply our clients in Brazil and the rest of Latin America, our main ferro-alloys markets. Despite this mandatory

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temporary reduction, our long-term plan is to continue to expand our ferro-alloy operations. For information on the risks associated with the Brazilian government's energy rationing program, see Item 3.D. Risk Factors -- Risks Relating to Brazil -- The Brazilian government's energy rationing program could adversely affect us.

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The table below sets forth information regarding our manganese reserves as of December 31, 2000. The estimates of mineral reserves have been audited and verified by MRDI.

| MINE | PROVEN AND PROBABLE RESERVES | | |
|-------------|------------------------------|--------------------------------------|-------------------------|
| | TYPE | ORE TONNAGE (IN MILLIONS OF TONS) | GRADE (3) (4) (% MN) |
| Azul..... | Open pit (1) | 22.1 | 44.6 |
| | S/P (1) | 0.8 | 47.3 |
| | | ----- | ----- |
| | | 22.9 | 44.7 |
| | | ===== | ===== |
| Urucum..... | Underground (2) | 13.1 | 47.9 |
| | | ----- | ----- |
| Total..... | | 36.0 | 45.9 |
| | | ===== | ===== |

(1) Reported as product wet tons (14.5% moisture content).

(2) Reported as product dry tons.

(3) Reported as recoverable product grade.

(4) The subtotal and total figures include weight-averaged ore grades.

The table below sets forth information regarding our manganese mines and recent manganese ore production for the periods indicated. The projected exhaustion dates are based on 2000 production levels.

| MINE | COMMENCEMENT OF OPERATIONS | PROJECTED EXHAUSTION DATE | OUR OWNERSHIP INTEREST | PRODUCTION | | |
|-------------|----------------------------|---------------------------|------------------------|---------------------------------|------|------|
| | | | | FOR THE YEAR ENDED DECEMBER 31, | | |
| | | | | 1998 | 1999 | 2000 |
| Azul..... | 1986 | 2014 | 100% | 1.3 | 0.9 | 1.4 |
| Urucum..... | 1976 | 2035 | 100% | 0.3 | 0.2 | 0.3 |
| | | | | --- | --- | --- |
| Total..... | | | | 1.6 | 1.1 | 1.7 |

=== === ===

The table below sets forth information regarding our ferro-alloy production.

| PLANT ----- | PRODUCTION CAPACITY ----- (IN THOUSANDS OF TONS PER YEAR) | PRODUCTION IN 2000 ----- (IN THOUSANDS OF TONS) |
|-----------------|---|---|
| RDME..... | 140.0 | 119.7 |
| CPFL/SIBRA..... | 311.6 | 273.9 |
| NES..... | 45.0 | 37.5 |

NON-FERROUS MINERALS

Our non-ferrous minerals business segment includes the production of gold and other non-ferrous minerals, such as kaolin and potash. We also include our copper exploration efforts in the non-ferrous category.

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The table below sets forth information regarding our non-ferrous revenues and sales by geographic market for the periods indicated.

| | FOR THE YEAR ENDED DECEMBER 31, | | |
|--|------------------------------------|-------|-------|
| | 1998 | 1999 | 2000 |
| | ----- (IN MILLIONS OF US\$) | | |
| REVENUES CLASSIFIED BY GEOGRAPHIC DESTINATION | | | |
| Export sales: | | | |
| Latin America..... | \$ -- | \$ -- | \$ -- |
| United States..... | 145 | 139 | 156 |
| Europe..... | -- | -- | 35 |
| Japan..... | -- | -- | 4 |
| Asia, other than Japan..... | -- | 4 | 3 |
| | ----- | ----- | ----- |
| | 145 | 143 | 198 |
| Domestic sales..... | 124 | 96 | 90 |
| | ----- | ----- | ----- |
| Total..... | \$269 | \$239 | \$288 |
| | ===== | ===== | ===== |
| REVENUES CLASSIFIED BY CATEGORY | | | |
| Gold..... | \$168 | \$155 | \$156 |
| Potash..... | 101 | 84 | 85 |
| Other minerals..... | -- | -- | 47 |
| | ----- | ----- | ----- |
| Total..... | \$269 | \$239 | \$288 |
| | ===== | ===== | ===== |

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GOLD

We conduct our gold business primarily at the parent company level and each of our gold mines is wholly owned.

We started gold operations in 1984 and, at December 31, 2000, we operated three gold mines. We are one of the largest gold producers in Latin America, with a total gold production of 535,100 troy ounces of refined gold for 2000. We were responsible for approximately 32% of all gold produced on an industrial scale in Brazil during 2000. Gold sales generated US\$156 million of gross operating revenues in 2000.

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The table below sets forth information regarding estimated gold proven and probable reserves as of December 31, 2000. The estimates of mineral reserves have been audited and verified by MRDI.

| PROVEN AND PROBABLE RESERVES | | | | | | |
|------------------------------|-------------|--------------------|------------|----------------|--------------------|--------------------------|
| MINE (1) | ORE TYPE | ORE TONNAGE | GRADE (3) | CONTAINED GOLD | METAL RECOVERY (3) | RECOVERABLE RESERVES (4) |
| | | (MILLIONS OF TONS) | (GRAM/TON) | (TONS) | (PERCENT) | (TONS) |
| Igarape Bahia(2)..... | CIP Ore | 3.12 | 3.70 | 11.54 | 91 | 10.51 |
| | CIP Stock | 0.23 | 2.96 | 0.68 | 91 | 0.62 |
| | HL Ore | 4.23 | 1.31 | 5.54 | 81 | 4.49 |
| | HL Stock | 3.07 | 1.09 | 3.35 | 81 | 2.71 |
| Subtotal..... | | 10.65 | 1.98 | 21.11 | 87 | 18.32 |
| Fazenda Brasileiro... | Sulfide CIP | 3.79 | 5.36 | 20.31 | 93 | 18.89 |
| Itabira..... | CIL in situ | 0.27 | 3.22 | 0.86 | 96 | 0.83 |
| | S/P HL | 0.26 | 0.60 | 0.15 | 60 | 0.09 |
| Subtotal..... | | 0.53 | 1.90 | 1.01 | 91 | 0.92 |
| Total..... | | 14.97 | 2.83 | 42.43 | 90 | 38.13 |

(1) The Almas and Caete deposits listed with reserves as of December 1999 were depleted in 2000.

(2) Igarape Bahia includes the Acampamento Sul, Furo Trinta and Acampamento Norte deposits.

(3) The subtotal and total figures include weighted-average ore grades and metallurgical recovery rates.

(4) One troy ounce equals 31.103 grams.

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The table below sets forth information regarding our gold mines and recent gold production for the periods indicated. The projected exhaustion dates are based on 2000 production levels.

| MINE ----- | COMMENCEMENT OF OPERATIONS ----- | PROJECTED EXHAUSTION DATE ----- | PRODUCTION | | |
|--|--|--|---------------------------------|---------|---------|
| | | | FOR THE YEAR ENDED DECEMBER 31, | | |
| | | | 1998 | 1999 | 2000 |
| | | | (THOUSANDS OF TROY OUNCES) (1) | | |
| Igarape Bahia..... | 1991 | 2002 | 359.4 | 357.5 | 333.9 |
| Fazenda Brasileiro..... | 1984 | 2009 | 170.4 | 141.2 | 154.6 |
| Almas..... | 1985 | 2000 | 16.4 | 16.0 | 13.2 |
| Caete..... | 1996 | 2000 | 13.3 | 17.4 | 11.0 |
| Itabira..... | 1984 | 2002 | 22.9 | 20.0 | 22.4 |
| | | | ----- | ----- | ----- |
| Total..... | | | 582.4 | 552.1 | 535.1 |
| | | | ===== | ===== | ===== |
| Average total cash cost of production (US\$ per troy ounce) (1)..... | | | US\$175 | US\$143 | US\$165 |

(1) One troy ounce equals 31.103 grams.

Our gold mines are located in the states of Minas Gerais, Bahia, Tocantins and Para. All gold mines are open-pit, except for Fazenda Brasileiro, which is underground. Each mine includes an on-site processing facility to produce dore bars from raw ore. We ship dore bars to a third party refinery for remelting and chemical treatment, which yields gold bars with 99.99% purity. Our gold is insured from the time we place it in its mine vaults until it reaches the customer.

As of December 31, 2000, our proven and probable gold reserves represented three years of production at 2000 output levels. In 2000, we had expenditures of US\$8.5 million for gold exploration and resource

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development, including US\$1.6 million related to prospecting for new deposits and US\$5.9 million directed to the extension of existing reserves. Of these expenses, US\$1.0 million were reimbursed under the Mineral Risk Contract. See -- Current Copper Prospects -- Mineral Risk Contract.

Drilling has indicated that our largest gold mine, Igarape Bahia, has gold mineralization at three distinct levels. We expect that mineralization at the uppermost level, which consists primarily of oxidized gold ore, will be depleted by mid 2003. We are currently studying the commencement of mining in the second and third ore zones in which gold mineralization exists with ores of other metals, mainly copper. The second zone is a transition zone which changes from oxide-based ore to sulfide, and the third zone consists entirely of sulfide ore. Sulfide ore requires substantially more expensive processing technology than oxide ore, which may result in higher unit production costs for gold. As the mine transitions from predominantly oxide ore to sulfide ore, we will have to invest significant amounts of capital in equipment to process the refractory

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ore. We have not yet invested in such processing equipment, and if we decide not to undertake such investments, gold production at Igarape Bahia will likely decline.

KAOLIN

We conduct our kaolin business through our stake in Para Pigmentos S.A., which began operations in August 1996. Our total and voting interests in Para Pigmentos are 75.6% and 81.2%, respectively. Our partners in Para Pigmentos are Mitsubishi Corporation and International Finance Corporation.

Kaolin is a fine white aluminum silicate clay used in the paper, ceramic and pharmaceutical industries as a coating agent and filler. In 2000, Para Pigmentos reported revenues of US\$34 million and a net loss of US\$9.0 million. Currently, Para Pigmentos has approximately US\$114 million of long-term debt outstanding, of which we guarantee US\$73 million. Para Pigmentos is conducting a four phased investment program to increase production capacity in response to an expected increase in the demand for kaolin.

The table below sets forth the schedule for the investment program which Para Pigmentos expects to carry out through 2007:

| INVESTMENT PHASE ----- | PRODUCTION ----- KT/YEAR | TOTAL INVESTMENT ----- (IN MILLIONS OF US\$) | EXPECTED DATE OF COMPLETION ----- |
|---------------------------|--------------------------------|--|---|
| I..... | 320 | \$140.0 | 2000 |
| II..... | 600 | 29.0 | 2001 |
| III..... | 800 | 24.4 | 2003 |
| IV..... | 1,000 | 26.3 | 2007 |

POTASH

Potash is an important raw material used in the production of fertilizers. We lease a potash mine in the state of Sergipe from Petroleo Brasileiro S.A., the Brazilian oil company. It is the only mine of this type in Brazil and has a current capacity of 600,000 tons per year. We had net revenues of US\$84.9 million from potash sales in 2000.

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CURRENT COPPER PROSPECTS

At December 31, 2000, our copper mining exploration and development projects were conducted through the following joint ventures:

[Joint Venture Line Graph]

The table below sets forth information, at December 31, 2000, regarding the status and potential productivity of our copper (Cu) prospects, all but one of which features a gold (Au) byproduct:

| PROJECT ----- | STATUS ----- | OTHER MINERAL DEPOSITS ----- | TOTAL EXPECTED CAPITAL EXPENDITURES ----- | ANTICIPATED START-UP ----- |
|------------------|-----------------|---------------------------------|---|----------------------------------|
|------------------|-----------------|---------------------------------|---|----------------------------------|

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| | | (MILLIONS OF TONS) | (IN MILLIONS OF US\$) | |
|------------------|--------------------------------|------------------------------------|-----------------------|-----|
| Sossego..... | Full feasibility May 2001 | 313 at 1.02% Cu and 0.3 g/t Au | \$ 486 | 200 |
| Salobo..... | Pre-feasibility in progress | 784 at 0.96% Cu and 0.6 g/t Au | 1,005 | 200 |
| Project 118..... | Pre-feasibility in progress | 100 at 0.80% Cu | 170 | 200 |
| Alemao..... | Advanced Exploration | 170 at 1.60% Cu and 0.90 g/t Au | 550 | 200 |
| Cristalino..... | Advanced Exploration | 300 at 0.40% Cu and 0.2 g/t Au | 500 | 200 |

Exploration

As part of our mineral prospecting and development activities in Brazil, we have acquired extensive experience in exploration techniques and processes specifically designed for use in tropical areas of the world. Our current mineral exploration efforts are in Brazil and focus primarily on copper. Expenditures for our mineral exploration program in 2000 were US\$48 million and the budget for 2001 is US\$45 million.

Since 1998, we have focused our exploration efforts on areas where geological knowledge was more advanced, focusing primarily on gold and copper, and let lapse those claims we did not consider economically attractive. As a result, our undeveloped acreage claims decreased from approximately 31.2 million hectares as of December 31, 1997, to 6.2 million hectares as of December 31, 2000.

Mineral Risk Contract

We and BNDES entered into a Mineral Risk Contract in March 1997, relating to prospecting authorizations for mining regions where drilling and exploration are still in their early stages. The Mineral Risk Contract provides for the joint development of certain unexplored mineral deposits in approximately two million identified hectares of land in the Carajas region, which is part of the Northern System, as well as proportional participation in any financial benefits earned from the development of such resources. Iron ore and manganese deposits already identified and subject to development were specifically excluded from the Mineral Risk Contract.

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Pursuant to the Mineral Risk Contract, we and BNDES each agreed to provide US\$205 million, which represents half of the US\$410 million in expenditures estimated as necessary to complete geological exploration and mineral resource development projects in the region over a period of five years. Under certain circumstances, this period may be extended for an additional two years. We will oversee these projects and BNDES will advance us half of our costs on a quarterly basis. Under the Mineral Risk Contract, as of December 31, 2000, we and BNDES each had remaining commitments to contribute an additional US\$93.2 million toward exploration and development activities. We both expect to fund a portion of these contributions each year through 2001. In the event that either of us wishes to conduct further exploration and development after having spent such US\$205 million, the contract provides that each party may either choose to match the other party's contributions, or may choose to have its financial interest proportionally diluted. If a party's participation in the project is diluted to an amount lower than 40% of the amount invested in connection with exploration and development projects, then the Mineral Risk Contract provides that the diluted party will lose (1) all the rights and benefits provided for in

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the Mineral Risk Contract and (2) any amount previously contributed to the project.

Under the Mineral Risk Contract, BNDES has agreed to compensate us for our contribution of existing development and ownership rights in the Carajas region through a finder's fee production royalty on mineral resources that are discovered and placed into production. This finder's fee is equal to 3.5% of the revenues derived from the sale of gold, silver and platinum group metals and 1.5% of the revenues derived from the sale of other minerals, including copper, except for gold and other minerals discovered at Serra Leste, for which the finder's fee is equal to 6.5% of revenues.

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LOGISTICS

At December 31, 2000, our logistics business, which comprises the transportation of third party products and passengers, operated through the following subsidiaries and joint ventures:

[Logistic Flow Chart]

The table below sets forth information regarding our third party logistics revenues and sales by geographic market for the periods indicated.

| | FOR THE YEAR ENDED DECEMBER 31, | | |
|-----------------------------|------------------------------------|-------|-------|
| | 1998 | 1999 | 2000 |
| | (IN MILLIONS OF US\$) | | |
| Export market | | | |
| Latin America..... | \$ 5 | \$ 13 | \$ 30 |
| United States..... | 36 | 34 | 64 |
| Europe..... | 40 | 31 | 75 |
| Middle East..... | 2 | 3 | 6 |
| Japan..... | 31 | 9 | 15 |
| Asia, other than Japan..... | 15 | 9 | 5 |
| Others..... | 6 | 1 | -- |
| | ----- | ----- | ----- |
| | 135 | 100 | 195 |
| Domestic sales..... | 396 | 318 | 403 |
| | ----- | ----- | ----- |
| | \$531 | \$418 | \$598 |
| | ===== | ===== | ===== |

RAILROADS

Vitoria-Minas Railroad. The Vitoria-Minas railroad, in the Southern System, originates near the city of Belo Horizonte and our Itabira mines in the State of Minas Gerais. We operate this railroad under a 30-year renewable concession granted by the Brazilian government in July 1997. This railroad extends 905 kilometers to our Tubarao marine terminal located near the Port of Vitoria in the state of Espirito Santo. The Vitoria-Minas railroad consists of two lines of track extending for a distance of 601 kilometers to permit continuous railroad travel in opposite directions, and single-track branches of 304 kilometers. Industrial manufacturers are located near this area and major

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agricultural regions are adjacent and accessible to the Vitoria-Minas railroad. The Vitoria-Minas rolling stock fleet consists of approximately 197 locomotives, 7,603 ore-cars, 5,639 cars for

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general cargo and 61 passenger cars. In 2000, the Vitoria-Minas railroad carried a total of 111.9 million tons of iron ore and other cargo, of which 81.3 million tons consisted of cargo transported for third parties. The Vitoria-Minas railroad also carried approximately one million passengers in 2000.

The principal cargo of the Vitoria-Minas railroad consists of:

- iron ore, carried for us and other Brazilian mining companies,
- steel, coal and pig iron carried for steel manufacturers located along the railroad, and
- limestone carried for steel mills located in the states of Minas Gerais and Espirito Santo.

The growing number of agricultural products consumed in the Vitoria-Minas region should lead to their increased transportation by railroad. We charge market rates for third party freight, including pellets, aluminum and pulp and paper originating from joint ventures and other enterprises in which we do not own 100% of the equity interest. Market rates vary based upon the distance traveled, the kind of product and the weight of the freight in question.

The table below sets forth information regarding the cargo that the Vitoria-Minas railroad transported for the periods indicated.

| CARGO ----- | FOR THE YEAR ENDED DECEMBER 31, | | |
|-----------------------------|---------------------------------|---------|---------|
| | 1998 | 1999 | 2000 |
| | (THOUSANDS OF TONS) | | |
| Third Party | | | |
| Iron ore and pellets..... | 57,033 | 53,292 | 56,986 |
| Steel..... | 5,042 | 4,745 | 5,542 |
| Coal..... | 4,236 | 4,223 | 4,905 |
| Pig iron..... | 2,016 | 2,042 | 2,585 |
| Limestone and dolomite..... | 1,932 | 2,149 | 2,609 |
| Grain..... | 1,752 | 1,655 | 2,410 |
| Cooking coal..... | 779 | 525 | 854 |
| Oil..... | 362 | 285 | 334 |
| Other..... | 3,523 | 4,143 | 4,284 |
| Third party subtotal..... | 76,675 | 73,059 | 80,509 |
| CVRD Group | | | |
| Iron ore..... | 26,473 | 26,322 | 29,338 |
| Wood pulp..... | 708 | 726 | 756 |
| Other..... | 925 | 722 | 1,281 |
| CVRD Group subtotal..... | 28,106 | 27,770 | 31,375 |
| Total..... | 104,781 | 100,829 | 111,884 |

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Carajas Railroad. The Carajas railroad, in the Northern System, starts at our Carajas iron ore mines in the state of Para. We operate this railroad under a 30-year renewable concession granted by the Brazilian government. This railroad extends 892 kilometers to our Ponta da Madeira marine terminal facilities located near the Port of Sao Luis in the state of Maranhao. The Carajas railroad consists of one line of track, with spur tracks and turn-outs to permit the passage of trains in opposite directions. The Carajas fleet consists of approximately 84 locomotives, 3,970 ore-cars, 741 cars for general cargo and 37 passenger cars. In 2000, the Carajas railroad carried a total of 51.9 million tons of iron ore and other cargo, of which 5.2 million tons, or 10%, consisted of cargo transported for third parties. The Carajas railroad also carried approximately 475,000 passengers in 2000.

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The table below sets forth information regarding the cargo the Carajas railroad transported for the periods indicated.

| CARGO ----- | FOR THE YEAR ENDED DECEMBER 31, | | |
|------------------|---------------------------------|--------|--------|
| | 1998 | 1999 | 2000 |
| | (THOUSANDS OF TONS) | | |
| Iron ore | | | |
| CVRD Group..... | 43,881 | 41,683 | 45,353 |
| Third party..... | 2,242 | 2,246 | 2,544 |
| Manganese ore | | | |
| CVRD Group..... | 898 | 807 | 1,339 |
| Pig iron..... | 1,243 | 1,321 | 1,526 |
| Vehicles..... | 306 | 120 | 142 |
| Fuels..... | 399 | 383 | 394 |
| Soy beans..... | 357 | 426 | 491 |
| Other..... | 120 | 114 | 127 |
| | ----- | ----- | ----- |
| Total..... | 49,446 | 47,100 | 51,916 |
| | ===== | ===== | ===== |

Other Investments. We hold a 20% interest in the voting capital of Centro-Atlantica, which operates the central east regional railway network of the Brazilian national railway system under a 30-year renewable concession granted in 1996. The central east network contains approximately 7,000 kilometers of track extending into the states of Sergipe, Bahia, Espirito Santo, Minas Gerais, Goias, Rio de Janeiro and Distrito Federal. It connects with our Vitoria-Minas railroad near the cities of Belo Horizonte and Vitoria. Centro-Atlantica currently operates on the same track gauge as our Vitoria-Minas railroad. In 2000, Centro-Atlantica reported net revenues of US\$120 million, and a net loss of US\$40.7 million.

We also hold a 30% stake in the Malha Nordeste railroad through Companhia Ferroviaria do Nordeste, known as CFN. Malha Nordeste is an existing rail line with 4,342 kilometers of track extending into the states of Maranhao, Piaui, Ceara, Rio Grande do Norte, Paraiba, Pernambuco, Alagoas and Sergipe. The Malha Nordeste line comes close to our Carajas line in the Northern System but is built on a narrower gauge. The Malha Nordeste line requires significant modernization, and the owners are currently discussing the amount of investment

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required to effect the modernization. In 2000, CFN reported net revenues of US\$9.8 million and a net loss of US\$17.7 million.

We are part of a consortium which won the auction for a 30-year concession for the Malha Paulista railroad in November 1998. We currently hold a 18.3% interest in this consortium, which was incorporated as Ferrovias Bandeirantes S.A., or Ferroban. We entered into this concession, which is renewable for an additional 30-year period, for a price of US\$205.7 million. Ferroban is a 4,236 kilometer railroad linking the states of Sao Paulo, Minas Gerais, Parana, Mato Grosso and Mato Grosso do Sul. In 2000, Ferroban reported net revenues of US\$65.7 million and a net loss of US\$38.3 million.

Through Ferteco, we acquired a 9.8% total interest in MRS Logistica S.A., representing a 17.2% voting interest. MRS is a 1,612 kilometer railroad linking the states of Rio de Janeiro, Sao Paulo and Minas Gerais with a capacity to transport 80 million tons per year.

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The Brazilian government has the option to extend our railroad concessions when they expire. The table below sets forth the expiration date for each of our concessions:

| RAILROAD | CONCESSION EXPIRATION DATE |
|-----------------------|-------------------------------|
| Centro-Atlantica..... | August 2026 |
| MRS..... | December 2026 |
| Vitoria-Minas..... | June 2027 |
| Carajas..... | June 2027 |
| Malha Nordeste..... | December 2027 |
| Malha Paulista..... | December 2028 |

PORTS AND TERMINALS

We operate ports and terminals principally as a means to complete the distribution of our iron ore and pellets to ocean-going vessels serving the export market. See -- Ferrous Minerals -- Pellets -- Distribution -- Iron Ore and Pellets. We also use our ports and terminals to handle third party cargo. In 2000, 32% by weight of the cargo handled by our ports and terminals represented cargo handled for third parties.

Tubarao/Praia Mole Marine Terminal. The Tubarao/Praia Mole marine terminal complex, which covers an area of approximately 18 square kilometers, is located near the Port of Vitoria in the State of Espirito Santo and has two piers. Pier I can accommodate two vessels at a time, one of up to 80,000 DWT on the southern side and one of up to 120,000 DWT on the northern side. Pier II can accommodate one vessel of up to 300,000 DWT at a time. In Pier I there are two shiploaders which can load up to a combined total of 14,000 tons per hour. In Pier II there are two shiploaders that work alternately and can each load up to 16,000 tons per hour. We operate a grain terminal, accessible by highway in the Tubarao area, with an annual capacity of 1.5 million tons and a maximum loading speed of 1,500 tons per hour. We also operate a bulk liquid terminal with a capacity of 2.0 million cubic meters. During 1998, we finalized the construction of two new berths in the Tubarao terminal. One is for transportation of grains, with a capacity of 3 million tons a year, and the other is for general cargo and fertilizing transportation.

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The table below sets forth information on cargo shipped through our Tubarao/Praia Mole marine terminal by tonnage for the periods indicated.

| CARGO ----- | FOR THE YEAR ENDED DECEMBER 31, | | |
|----------------------|---------------------------------|--------|--------|
| | 1998 | 1999 | 2000 |
| | (THOUSANDS OF TONS) | | |
| Iron ore and pellets | | | |
| CVRD Group..... | 37,768 | 42,017 | 39,397 |
| Third party..... | 34,065 | 23,433 | 31,629 |
| Coal..... | 7,160 | 7,497 | 8,252 |
| Grain..... | 1,327 | 1,302 | 1,889 |
| Coking coal..... | 973 | 603 | 999 |
| Pig iron..... | 1,774 | 1,867 | 2,081 |
| Fertilizers..... | 292 | 405 | 334 |
| Other..... | 1,339 | 3,023 | 4,770 |
| | ----- | ----- | ----- |
| Total..... | 84,698 | 80,147 | 89,351 |
| | ===== | ===== | ===== |

Ponta da Madeira Marine Terminal. The Ponta da Madeira marine terminal complex is located near the Port of Sao Luis in the state of Maranhao. The Ponta da Madeira port facilities can accommodate two vessels. Pier I can accommodate vessels displacing up to 420,000 DWT. Pier II can accommodate vessels of up to 155,000 DWT. The two berths have a maximum loading rate of 16,000 tons per hour at Pier I and 8,000 tons per hour at Pier II.

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The table below sets forth information on cargo shipped through our Ponta da Madeira marine terminal by tonnage for the periods indicated.

| CARGO ----- | FOR THE YEAR ENDED DECEMBER 31, | | |
|--------------------|---------------------------------|--------|--------|
| | 1998 | 1999 | 2000 |
| | (THOUSANDS OF TONS) | | |
| CVRD Group | | | |
| Iron ore..... | 42,921 | 41,531 | 46,178 |
| Manganese ore..... | 920 | 787 | 1,293 |
| Third Party | | | |
| Pig iron..... | 1,197 | 1,223 | 1,533 |
| Soy beans..... | 372 | 451 | 561 |
| | ----- | ----- | ----- |
| Total..... | 45,410 | 43,992 | 49,565 |
| | ===== | ===== | ===== |

Additional Investments. We hold a 50% interest in the Rio Doce Pasha marine terminal located at the Port of Los Angeles in Los Angeles, California. This marine terminal principally handles imports of steel slabs for California Steel Industries, Inc., or CSI, our steelmaking joint venture located

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approximately 60 miles inland from the terminal.

In September 1994, we licensed the Inacio Barbosa Maritime Terminal, a marine terminal located in the state of Sergipe, near our potash mine. Under the terms of the ten-year agreement, we entered into with Sergiportos, a state-owned port company, we receive 40% of the net operating profit of the terminal and must manage the terminal.

In May 1998, we entered into a 25-year lease for the Capuaba marine terminal in the City of Vitoria, in the state of Espirito Santo. During 2000, we shipped 1,833,000 tons of cargo.

In September 1998, we acquired a 50% indirect interest in the lease of the Sepetiba container terminal, operated by Sepetiba Tecon S.A. Companhia Siderurgica Nacional, or CSN, holds the remaining 50% of Sepetiba Tecon. The lease has a term of 25 years and we can renew it for an additional period of 25 years. The price for the concession was approximately US\$79 million, of which we have already paid US\$33 million. The remainder is due in 276 monthly installments starting after the completion of certain investments by Companhia Docas do Rio de Janeiro required under the concession contract.

Shipping

Docenave and its affiliated companies conduct our principal shipping activities. Founded in 1962 to support iron ore distribution, Docenave has since expanded its transportation capabilities to serve foreign and domestic third party customers.

We are currently seeking to divest our interests in our dry-bulk shipping business due to its lack of overall profitability. Although Docenave's revenues increased by 67% in 2000 compared to 1999, this increase was largely offset by increased operating costs. Docenave reported an operating loss of US\$18 million in 2000, compared to an operating loss of US\$35 million in 1999. In addition to the overall lack of profitability, our decision to sell is also a result of the significant investment we would have needed to undertake to replace our existing dry-bulk shipping fleet in the future. In addition to its dry-bulk activities, Docenave regularly operates charter vessels on short and medium-term charters, including an average of approximately 26 vessels in 2000.

The table below sets forth information on the cargo our shipping operations transported for the periods indicated.

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| CARGO | FOR THE YEAR ENDED DECEMBER 31, | | |
|------------------|---------------------------------|--------|--------|
| ----- | 1998 | 1999 | 2000 |
| | ----- | | |
| | (THOUSANDS OF TONS) | | |
| Iron ore | | | |
| CVRD Group..... | 3,317 | 1,328 | 3,058 |
| Third party..... | 13,780 | 12,514 | 15,608 |
| Coal..... | 7,986 | 6,541 | 7,452 |
| Other..... | 7,175 | 8,142 | 9,031 |
| | ----- | ----- | ----- |
| Total..... | 32,258 | 28,525 | 35,149 |
| | ===== | ===== | ===== |

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Major customers of Docenave in 2000 included steelmakers (iron ore exports), Alunorte (domestic bauxite purchases) and Brazilian steelmakers (coal imports).

Competition in the logistics industry. The lower costs of rail transport compared to road transport costs in the routes served by the Carajas railroad restrict the competition. Competition with the Vitoria-Minas railroad is limited with respect to its principal minerals and bulk products cargo due to the comparative cost advantage of rail transport over road transport for the same routes. The local trucking industry provides some competition for the Vitoria-Minas railroad with respect to non-bulk cargo. The Centro-Atlantica railroad competes primarily with an established trucking industry to carry freight in the region it serves.

The Ponta da Madeira marine terminal does not face any significant competition due to its geographic distance from other comparable marine terminals and to its direct link with the Carajas railroad. The Tubarao/Praia Mole marine terminal faces limited competition for most types of cargo due to its direct link with the Vitoria-Minas railroad. However, with respect to some types of cargo and origins, it encounters competition from the Port of Rio de Janeiro and the Port of Santos.

Our shipping services compete with a wide variety of international bulk shipping companies. Competition for tonnage can be quite intense. It depends principally on price, as well as the size, age, condition and acceptability of a vessel and its operator to the customer. Varying economic factors can cause wide swings in freight rates and sudden shifts in traffic patterns. Vessel redeployment and new vessel construction can also lead to an overcapacity of vessels offering the same service or operating in the same market.

ENERGY

In 2000, we consumed 13.8 TWh of electricity. Energy management and supply has become a priority for us, driven both by the Brazilian government's privatization program of the industry, and by the risk of rising electricity prices and electricity rationing due to energy shortages. We currently perceive favorable investment opportunities in the Brazilian electricity sector and are taking advantage of them to invest in the hydroelectric power generation projects discussed below. These projects will sell their production to third parties in the power market, and, as a result, our energy department will be engaged in wholesale marketing activities. Our energy business is comprised of the sale but not the delivery of electricity. We may use some of the electricity from these projects for our internal needs. As we are a large consumer of electricity, we expect that investing in the energy business will help protect us against electricity price volatility.

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We are entering the energy business through the following investments:

[CVRD ENERGY FLOW CHART]

We hold a 38.1% stake in the Igarapava hydroelectric power plant, which has an installed capacity of 210 MW and is located in Rio Grande, on the border between the states of Sao Paulo and Minas Gerais. The Igarapava plant started operations in September 1999. Our share of the power produced by the plant goes to the operational units in Itabira and Timbopeba, in Minas Gerais.

We hold a 33.3% stake in the Porto Estrela hydroelectric power plant, which has an installed capacity of 112 MW and is located on the Santo Antonio River,

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state of Minas Gerais. The Porto Estrela plant, a recently completed project which began operating in September 2001, supplies the energy needs of the Tubarao pelletizing complex in the state of Espirito Santo.

The Aimores plant is an ongoing hydroelectric generation project located in the Rio Doce basin in Minas Gerais. We expect the Aimores plant to start operations in April 2004 with a projected installed capacity of 330 MW. We own a 51.0% stake in Aimores, and our portion of the electricity generated from this plant will go to our industrial units located in the state of Minas Gerais.

In January 2000, we made the winning bid in an auction held by ANEEL, the Brazilian electricity regulatory agency, for the concession to build and operate the Candonga hydroelectric power plant, located on the Rio Doce, in the state of Minas Gerais. We have a 50.0% stake in the consortium which is to build a plant with an expected installed capacity of 120 MW, scheduled to start operations in January 2004.

In June 2000, we purchased a stake in the Funil hydroelectric power plant project, located in Rio Grande, in the state of Minas Gerais, which has an expected installed capacity of 180 MW. Plant construction began in October 2000, and the plant is scheduled to start operations in April 2003. We have a 51.0% stake in this project.

We have a 46.0% stake in the consortium that made the winning bid at the auction held by ANEEL last November for the Capim Branco I and II concessions (Capim Branco Energy Complex), located on the Rio Araguari, in the state of Minas Gerais. The plants have an expected installed capacity of 240 MW and 210 MW, respectively, and are due to be constructed consecutively. Capim Branco I and Capim Branco II are scheduled to start operations in 2004.

We have a 40% stake in a consortium which won a 35-year public concession to build and explore the Foz do Chapeco hydroelectric power plant. The first unit of this power plant must be operational by July 2006. The concession was auctioned by ANEEL on June 28, 2001. The plant will be located on the Uruguai River, on the border of the states of Santa Catarina and Rio Grande do Sul, and has an expected capacity of 855 MW.

Our total investment in the hydroelectric projects at Igarapava, Porto Estrela, Funil, Candonga, Aimores, Capim Branco I, Capim Branco II and Foz do Chapeco is estimated at US\$504 million. We cannot assure you that the aggregate cost will not escalate or that the projects will be completed on schedule.

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Due to the current energy shortage, and in response to the Brazilian government's energy rationing program, we temporarily reduced our aluminum and ferro-alloy production. For a description of these measures, see Item 3.D. Risk Factors -- Risks Relating to Brazil -- The Brazilian government's energy rationing program could adversely affect us, Item 4.B., 4.C., and 4.D. Business Overview, Organizational Structure and Property, Plants and Equipment -- Lines of Business -- Ferrous Minerals -- Manganese and Ferro-Alloys, -- Holdings -- Aluminum Business -- Aluminum -- Albras and -- Holdings -- Aluminum Business -- Aluminum -- Valesul.

HOLDINGS

Our holdings are comprised primarily of our aluminum operations, our pulp and paper business and our interests in the steel industry. We are currently selling our pulp and paper business, as well as some of our interests in the steel industry.

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The table below sets forth information regarding our holdings revenues and sales by geographic market for the periods indicated.

| | FOR THE YEAR ENDED DECEMBER 31, | | | | | |
|-----------------------------|---------------------------------|----------|-----------------|----------|-----------------|----------|
| | 1998 | | 1999 | | 2000 | |
| | PULP & PAPER | ALUMINUM | PULP & PAPER | ALUMINUM | PULP & PAPER | ALUMINUM |
| | (IN MILLIONS OF US\$) | | | | | |
| Export market | | | | | | |
| Latin America..... | \$-- | \$105 | \$ -- | \$ 5 | \$ -- | \$ -- |
| Europe..... | 43 | 269 | 39 | 146 | 48 | -- |
| Middle East..... | -- | -- | -- | -- | -- | -- |
| Japan..... | -- | -- | -- | 94 | -- | -- |
| United States..... | 37 | 44 | 62 | 23 | 73 | -- |
| Asia, other than Japan..... | -- | -- | -- | 50 | -- | -- |
| Others..... | -- | 1 | -- | -- | -- | -- |
| | --- | --- | --- | --- | --- | --- |
| Domestic sales..... | 80 | 419 | 101 | 318 | 121 | -- |
| | 8 | 65 | 10 | 62 | 21 | -- |
| | --- | --- | --- | --- | --- | --- |
| | \$88 | \$484 | \$111 | \$380 | \$142 | \$ -- |
| | === | ===== | ===== | ===== | ===== | ===== |

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ALUMINUM BUSINESS

At December 31, 2000, our aluminum business operated through the following subsidiaries and joint ventures:

[ALUMINUM BUSINESS FLOW CHART]

Our wholly-owned subsidiary, Aluvale, manages our aluminum operations through participation in joint ventures that engage in:

- mining bauxite,
- refining bauxite into alumina, and
- using alumina to produce primary aluminum and aluminum alloys.

Aluvale's principal operating activity consists of marketing the aluminum produced by Albras -- Aluminio Brasileiro S.A., or Albras, and Valesul Aluminio S.A., or Valesul. In 2000, gross revenues from aluminum products totaled US\$362 million.

Bauxite

MRN, the largest bauxite producer in Latin America and one of the largest in the world, produces bauxite for sale to its joint venture partners. Excess production may be sold to third parties. MRN operates two open-pit bauxite mines which produce high quality bauxite. In addition, MRN controls substantial additional high quality bauxite resources which it believes can be produced economically in the future. MRN had net revenues of US\$217 million and net

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income of US\$91 million in 2000.

MRN's mines are located in the northern region of the state of Para.

The table below sets forth information regarding MRN's bauxite reserves as of December 31, 2000. The estimates of mineral reserves have been audited and verified by MRDI.

| MINE ----- | TYPE ----- | PROVEN AND PROBABLE RESERVES (1) | |
|--------------------------------|---------------|-------------------------------------|-----------|
| | | ORE TONNAGE | GRADE |
| | | (MILLIONS OF TONS) | (% Al2O3) |
| Mineracao Rio do Norte(2)..... | Open pit | 166.8 | 50.5 |

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(1) Reported as recoverable product.

(2) Includes two active mines.

Operations at MRN's mines commenced in 1979 and are projected to exhaust in 2016 at 2000 production levels. For 1998, 1999 and 2000, production equaled 10.1, 11.0 and 11.2 million tons, respectively.

MRN operates ore beneficiation facilities at its mines, which are connected by rail to a loading terminal and port facilities on the Trombetas River. The Trombetas River is a tributary of the Amazon River and MRN's port facilities can handle vessels of up to 50,000 DWT. MRN owns and operates the rail and the port facilities serving its mines. The MRN bauxite mines are accessible by road from the port area and obtain electricity from their own thermoelectric power station.

MRN is undertaking an expansion of its capacity from 11.0 million tons to 16.3 million tons in 2003. The cost of this expansion is estimated at US\$206 million.

Alumina

Alunorte began operations in July 1995 and produces alumina by refining bauxite which MRN supplies. The Alunorte plant has a production capacity of 1.5 million tons of alumina per year. In 2000, it produced 1.6 million tons. Alunorte sells the major portion of its production to Albras, Valesul and Aluvale for the production of aluminum. The Alunorte plant is located near Belem in the state of Para next to Albras's aluminum production facilities. This allows Alunorte and its principal customer to share infrastructure and other resources. Alunorte had net revenues of US\$322 million and net income of US\$23 million in 2000.

With the exception of MRN, each Alunorte joint venture partner must purchase on a take-or-pay basis all alumina produced by Alunorte in proportion to its respective interest. MRN also has the right, but not the obligation, to

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purchase its share of Alunorte's production. The joint venturers each pay the same price, which is determined by a formula based on prevailing world market prices of alumina and aluminum. In the aggregate, we are committed to take-or-pay 465,816 metric tons per year of alumina produced by Alunorte, which at a market price of US\$194.17 per metric ton at December 31, 2000, represents an annual commitment of US\$90 million.

In 2000, Alunorte's partners agreed to contribute an additional US\$126 million in equity capital to expand Alunorte's capacity from 1.5 million tons of alumina per year to 2.3 million tons by 2003, a project which is expected to cost approximately US\$325 million. Our share of this contribution is US\$42 million to be paid over six installments. Due to this contribution, our equity interest in Alunorte will be diluted to 44.4% of the total capital by 2002, although our voting interest will remain unchanged at 50.3%.

Aluminum

Albras and Valesul each produce aluminum using alumina which Alunorte supplies. Alunorte has supplied all of Albras's alumina requirements since October 1995. Albras produces aluminum ingots and Valesul produces aluminum ingots, slabs, bars, billets and alloys. Aluminum is produced from alumina by means of a continuous electro-chemical process which requires substantial amounts of electricity.

ALBRAS

The Albras plant is one of the largest aluminum plants in Latin America, with a capacity of approximately 366,000 tons per year. Albras started its operations in 1985 at a plant located near Belem in the state of Para. Albras had net revenues of US\$551 million and net income of US\$129 million in 2000.

The Albras joint venture partners must purchase on a take-or-pay basis all aluminum produced by Albras in proportion to their ownership interests which represents an annual commitment from us of US\$275 million. See note 15(d) to our consolidated financial statements. We generally market our share of Albras's output in international export markets.

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The table below sets forth information regarding Albras's recent aluminum production and our recent purchases from Albras.

| ALUMINUM | FOR THE YEAR ENDED DECEMBER 31, | | |
|--------------------------------|------------------------------------|-------|-------|
| ----- | 1998 | 1999 | 2000 |
| | (THOUSANDS OF TONS) | | |
| Albras production..... | 342.0 | 358.0 | 366.0 |
| Our purchases from Albras..... | 174.0 | 183.0 | 187.0 |

As of December 31, 2000, Albras had US\$674 million of long term outstanding debt, of which US\$247 million was denominated in Japanese yen (approximately 90% of which was hedged into U.S. dollars). To reduce the impact of price fluctuations and to assure adequate cash flow, Albras engages in hedging activities from time to time, usually through one-year forward sales. See Item 11. Quantitative and Qualitative Disclosures About Market Risk -- Commodity

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Price Risk.

Albras has obtained a financing package with BNDES aimed at financing the expansion of the Albras plant from approximately 366,000 tons per year to approximately 406,000 tons per year. In 2001, Albras is set to invest US\$28.4 million in this expansion project, which is due for completion by 2001.

Electricity. The production of aluminum requires a continuous flow of substantial amounts of electricity. Albras purchases electrical power from Eletronorte, a state-owned electric power utility. Eletronorte generates electricity at the Tucuruí Hydroelectric Power Plant located on the Tocantins River. This plant is the sole source of electrical power in the region in the quantities required for Albras's operations. Albras consumes approximately one-quarter of the constant (year round) output of the Eletronorte plant.

We currently benefit from a contract between Albras and Eletronorte pursuant to which Albras is able to purchase electricity at very favorable rates. This contract is scheduled to expire in 2004. We cannot assure you that we will be able to renew this contract on the same or similarly favorable terms. We, together with other aluminum producers in the region, are currently investigating alternative electricity sources. See -- Energy.

Due to the current energy shortage and the Brazilian government's energy rationing program which establishes an energy consumption decrease of 25% for aluminum related activities, we plan to reduce aluminum production at Albras by 50,000 tons, from the previously planned 378,000 tons to 328,000 tons. Despite this mandatory temporary reduction, our long-term plan is to continue to expand our aluminum operations. For information on the risks associated with the Brazilian government's energy rationing program, see Item 3.D. Risk Factors -- Risks Relating to Brazil -- The Brazilian government's energy rationing program could adversely affect us.

VALESUL

Valesul started its operations in 1982 and operates a plant located in the state of Rio de Janeiro. Valesul produces primary aluminum and aluminum alloys in the form of ingots, slabs, bars and billets. Valesul's aluminum is sold primarily in the domestic Brazilian market on a spot basis. Valesul had net revenues of US\$148 million and net income of US\$21 million in 2000.

The table below sets forth information regarding Valesul's recent primary aluminum production, third party scrap recycled by Valesul and our recent tolling acquisitions from Valesul.

| ALUMINUM | FOR THE YEAR ENDED DECEMBER 31, | | |
|------------------------------------|------------------------------------|------|------|
| ----- | 1998 | 1999 | 2000 |
| | (THOUSANDS OF TONS) | | |
| Valesul production..... | 93.6 | 91.7 | 93.8 |
| Third party scrap recycled..... | 15.4 | 20.1 | 19.5 |
| Our acquisitions from Valesul..... | 59.8 | 50.7 | -- |

At the end of 1999, Aluvale and Billiton, Valesul's shareholders, decided

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to terminate the tolling agreement in force since 1987. Consequently, as of January 1, 2000, Valesul independently purchases its raw material requirements and operates as a company in its own right.

Electricity. Valesul currently obtains approximately 20% of its electrical energy requirements from four internal hydroelectric power plants located in the state of Minas Gerais and the remainder from a third party power company at market rates. The Brazilian federal power system uses a two-tiered (peak and off-peak) rate structure, with electricity during peak hours costing considerably more than off-peak electricity. Valesul has invested substantial amounts to reduce its electricity cost during peak hours. If its initiatives are successful, Valesul could realize substantial cost savings in producing aluminum. To address Valesul's need for reliable electrical power sources, we have built a ten megawatt hydroelectric power plant at Rio Preto in the state of Minas Gerais, which began operations in October 1997. Valesul is also a participant in another power plant, known as Machadinho, that will be operational in 2002 and will ensure the self-sufficient power supply in peak hours.

Due to the current energy shortage and the Brazilian government's energy rationing program which establishes an energy consumption decrease of 25% for aluminum related activities, we plan to reduce 2001 aluminum production at Valesul by 13,000 tons from the previously planned 93,000 tons to 80,000 tons. Valesul will decrease the production of ingots, a commodity traded on the London Metal Exchange. Valesul will not alter the production of higher value added products, such as alloys and billets, that are sold under contracts with customers. Despite this mandatory temporary reduction, our long-term plan is to continue to expand our aluminum operations. For information on the risks associated with the Brazilian government's energy rationing program, see Item 3.D. Risk Factors -- Risks Relating to Brazil -- The Brazilian government's energy rationing program could adversely affect us.

Competition in Bauxite, Alumina and Aluminum

Competition in the bauxite export market is based primarily on two key factors: quality of bauxite and reliability of purchasers. We believe that MRN remains competitive in this market because of:

- the high quality of Brazilian bauxite, and
- our aluminum production system which ensures internal use of our bauxite production.

Quality, price and reliability of supply drive competition in the alumina market. We believe that Alunorte is competitive in the alumina market because of:

- its proximity to MRN's bauxite mines,
- its newly developed refinery facilities,
- its efficient port facilities, and
- the on-going support of its owners in committing to purchase a substantial portion of its annual production.

Aluminum is a commodity and competition is based primarily on the economics of transportation and the costs of production. We believe that Albras is competitive in the aluminum market because of:

- its relatively efficient and accessible port facilities, and

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- its generally prevailing lower costs of production.

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PULP AND PAPER BUSINESS

At December 31, 2000, our pulp and paper business operated through the following subsidiaries and joint ventures:

[PULP AND PAPER BUSINESS FLOW CHART]

In the first half of 2001, we sold our 32% ownership interest in Bahia Sul Celulose S.A., known as Bahia Sul, to our joint venture partner Companhia Suzano de Papel e Celulose, or Suzano, for approximately US\$320 million. Under the terms of the acquisition agreement, Suzano agreed to guarantee Bahia Sul's debt of US\$116 million. See Item 4.A.4. Development of the Company -- Divestitures.

On September 14, 2001, we concluded the sale of our 51.5% stake in Celulose Nipo-Brasileira S.A., known as Cenibra, to the Japanese consortium which held the other 48.5% stake in Cenibra, for US\$670.5 million.

Our remaining interests in the pulp and paper industry currently consist of our Celmar S.A. joint venture with Japanese partners, and our forestry subsidiary, Florestas Rio Doce S.A. We continue to explore the divestiture of these businesses in order to concentrate on our core mining, logistics and energy businesses.

STEEL INVESTMENTS

At December 31, 2000, our steel business operated through the following joint ventures:

[STEEL INVESTMENTS FLOW CHART]

In line with our strategy to consolidate and focus on mining, logistics and energy, on December 31, 2000 we reached an agreement to unwind our cross holdings with CSN, which we completed in March 2001. Additionally, in December 2000 we exchanged our 2.28% interest in Aco Minas Gerais S.A., or Acominas, a privately held steel company for US\$10 million worth of preferred shares of Gerdau S.A., a publicly listed steel holding company, which shares we intend to sell in the future. We also intend to cease owning shares in Usiminas in the future. After this sale, our only steel investments will be in CST, Siderar, and one steelmaker in the United States, CSI. CSI is the principal purchaser of slabs from CST, with whom we have an exclusive supply contract for iron ore and pellets. In addition, our participation in CSI gives us access to and experience

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dealing with the U.S. market, where we currently have a very small market share. For these reasons, we intend to hold our investment in CSI.

The following table sets forth information on our continuing interests in makers of steel products.

| INVESTMENT | LOCATION | 2000 PRODUCTION | 2000 NET REVENUES | PRINCIPAL PRODUCTS |
|------------|----------|------------------------|---------------------------|--------------------|
| ----- | ----- | ----- | ----- | ----- |
| | | (MILLIONS OF TONS) (1) | (IN MILLIONS OF US\$) (2) | |

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| | | | | |
|-------------|---------------|-----|-------|---|
| CSI..... | United States | 1.8 | 721 | Hot-rolled steel; cold-rolled steel; galvanized steel; steel tubes |
| CST(3).... | Brazil | 4.9 | 1,008 | Steel slabs |
| Usiminas... | Brazil | 4.5 | 1,224 | Hot-rolled steel; cold-rolled steel; heavy steel plates; electro galvanized steel |
| Siderar... | Argentina | 2.3 | 928 | Hot-rolled steel; cold-rolled steel; galvanized steel; tin plates |

- (1) Production in million of tons of crude steel for all steelmakers except CSI, and in millions of tons of finished products for CSI.
- (2) Represents amounts translated from local financial statements and converted into U.S. dollars (where applicable) at prevailing year-end exchange rates.
- (3) We are party to a shareholders' agreement which permits us to participate in a control group.

The market value of our investments in CST, Usiminas, and Siderar, all of which have publicly traded equity, was US\$246 million at December 31, 2000. The aggregate net book value of these investments was US\$90 million at December 31, 2000. The aggregate net book value of our total investments in steel producing companies (including CSI, a privately held company) was US\$376 million at December 31, 2000. We earned US\$27 million in dividends from these investments in 2000.

FERTILIZERS

We conduct our fertilizer business primarily through our stake in Fertilizantes Fosfatados S.A., or Fosfertil, a company that produces and sells nitrate and phosphate based fertilizers. Our total and voting interest in Fosfertil is 11.0%. Our main partner in Fosfertil is Fertifos-Administracao e Participacoes S.A.

REGULATORY MATTERS

MINING

Under the Brazilian Constitution, all mineral resources in Brazil belong to the Brazilian government. The Brazilian Constitution requires that mining companies incorporate in accordance with Brazilian law.

The Brazilian Constitution and Mining Code impose on mining companies various regulatory restrictions relating to, among other things:

- the manner in which mineral deposits are exploited,
- the health and safety of workers,
- the protection and restoration of the environment,
- the prevention of pollution, and

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- the promotion of local communities where mines are located.

Mining companies in Brazil can only prospect and mine for mineral resources pursuant to prospecting authorizations or mining concessions granted by the National Mineral Production Department, Departamento

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Nacional de Producao Mineral, or DNPM, an agency of the Ministry of Mines and Energy of the Brazilian government. DNPM grants prospecting authorizations to a requesting party for an initial period of three years. These authorizations are renewable at DNPM's discretion for another period of one to three years, provided that the requesting party is able to show that the renewal is necessary for proper conclusion of prospecting activities. On-site prospecting activities must start within 60 days of official publication of the issuance of a prospecting authorization. Upon completion of prospecting activities and geological exploration at the site, the grantee must submit a final report to DNPM. If the geological exploration reveals the existence of a mineral deposit that is economically exploitable, the grantee will have one year (which DNPM may extend) from approval of the report by DNPM to apply for a mining concession or to transfer its right to apply for a mining concession to a third party. When a mining concession is granted, the holder of the concession must begin on-site mining activities within six months. DNPM grants mining concessions for an indeterminate period of time lasting until the exhaustion of the mineral deposit. Extracted minerals that are specified in the concession belong to the holder of the concession. With the prior approval of DNPM, the holder of a mining concession can transfer it to a third party that is qualified to own concessions. In some cases, mining concessions are challenged by third parties.

The Brazilian government taxes mining companies on the basis of minerals extracted. It also imposes other financial obligations. For example, mining companies must compensate both private property owners for damage and loss of income caused by use and occupation of land and state or municipal governments where the mine is located. In the case of mining on private lands, mining companies must share production with landowners. A substantial majority of our mines and mining concessions are on lands owned by us or on public lands for which we hold mining concessions.

ENERGY

Under the present regulatory structure, the power industry in Brazil is comprehensively regulated by the Brazilian government, acting through the Ministry of Mines and Energy and ANEEL, the Brazilian electricity regulatory governmental agency. The role of the Ministry of Mines and Energy is to develop policies and regulations aimed at organizing and regulating the electricity sector. ANEEL's main function is to ensure the efficient and economical supply of energy to consumers by monitoring prices and promoting market competition.

Under Law No. 8,987, concessions grant exclusive rights to generate and transmit or to distribute electricity in a particular area for a period of time that, in the opinion of ANEEL, is sufficient for the concessionaire to recover its investment, up to a limit of 35 years in the case of concessions for power generation. Concessions may be renewed at ANEEL's discretion for an additional period of equal duration. Concessionaires are required to supply electricity for public services at the established prices, on a continuing basis, in sufficient quantity and within approved standards of quality.

To mitigate the potential volatility of revenues for hydroelectric generators, ANEEL has implemented regulations that create the Energy Reallocation Mechanism, known as ERM, a mechanism for sharing hydrological risk among all generators.

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In order to implement the ERM, ANEEL designates a level of energy production, known as Assured Energy, for each generator, every five years. Assured Energy is calculated in accordance with a statistical model based on average rainfalls in the relevant region, water flows of rivers and water levels in each plant's reservoir over a multi-year time frame. Each generator is promised payment for the amount of its Assured Energy, as long as ERM members as a whole are able to meet ERM Assured Energy levels. To the extent a generator has signed contracts for the sale of its Assured Energy, it receives payments based on these contractual terms, regardless of its level of actual generation. Each generator is allowed to enter into contracts to sell up to 100% of its Assured Energy. If all ERM members meet their contracted energy and there is still produced energy remaining, then there will be an allocation of the net regional surplus generation among generators in different regions.

Energy will be traded in the wholesale energy market, or MAE, at the price prevailing in the region in which the energy has been generated. MAE is the legal entity responsible for the operation of the wholesale

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energy market and seeks to ensure that purchases of energy in the short-term market are settled and cleared in an efficient manner. Originally created as a self-regulatory body, on February 22, 2002, MAE became a legal entity under supervision and regulation by ANEEL, due to MAE's failure in implementing a self-regulated energy market. MAE is expected to compute the spot price for energy according to guidelines that are currently in use and available to the public. The spot price is determined by the marginal cost of production according to market conditions and a number of policy and operational considerations, including the optimal use of resources, transmission bottlenecks, the costs of an energy deficit, the self-restraint of customers caused by a high spot price and projected energy requirements.

The concepts of Assured Energy and the ERM, together with bilateral contracts between generators and distributors, determine the annual revenues for each generator. Initial contracts between generators and distributors are power purchase agreements in which the parties agree to purchase and sell energy at tariffs set forth by ANEEL. Initial contracts will be valid and binding during a transition period until price deregulation is completed, when they will be fully replaced by bilateral contracts. Bilateral contracts between generators and distributors may be freely negotiated at any price level and with any form of pricing adjustment, subject to compliance with certain Brazilian legal requirements governing generally permissible indexation mechanisms in contracts.

ENVIRONMENTAL MATTERS

Federal, state and municipal legislation contain provisions for the control and protection of the environment in Brazil. These laws oversee the use of natural resources, the reclamation and restoration of mined areas, the control of atmospheric emissions, the treatment of industrial effluents, as well as the use, handling and final disposal of hazardous materials. It is possible that current environmental regulations will become more strict in the future. The strengthening of these laws may lead to greater costs for environmental compliance.

In order to conduct our mining, energy generation and industrial activities, we must prepare environmental impact assessments and submit them to authorities who oversee the granting of environmental permits. We are committed to complying with all legal requirements and to achieving the best relationship with the interested parties, especially the communities located near its operational activities. The implementation of the environmental management system in all of our installations and operations provides a systematic approach

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for the improvement of the legal compliance and the environmental performance of our activities.

Under Brazilian Federal Law No. 9,605, non-compliance with environmental laws and regulations can result in criminal penalties, such as imprisonment and other restrictions on personal rights for individuals (including directors, officers and managers of companies), and fines and the mandatory rendering of public services by companies. Administrative penalties range from warnings and fines to the suspension of corporate activities, and may also include the loss or reduction of the incentives, or the cancellation or interruption of credit facilities granted by governmental institutions.

Issuance of Environmental Licenses. We must obtain environmental licenses in order to build, install, expand and operate facilities that use natural resources or may pollute the environment. Our environmental policies aim to obtain the legally required licenses for each of our facilities and activities. We have entered into agreements with the appropriate environmental authorities with respect to facilities where environmental non-compliance has been detected in order to make these facilities compliant.

Prevention and Environmental Control Measures. Our environmental policies also aim to prevent, control and reduce the environmental impact caused by our business operations. To that end, we have made significant environmentally-related investments in our facilities and in employee training programs (approximately US\$22.7 million in 2000). We are also investing in the development of environmental projects directed at the communities located near our operational facilities (approximately US\$1.6 million in 2000).

In 1996, we developed an environmental management program which will be implemented in all of our installations and operations. This program provides a systematic approach to the improvement of the legal compliance and the environmental performance of our activities, and further acknowledges our commitment

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to high environmental standards. The following operational facilities have obtained the International Standards Organization ("ISO") certification No. 14001:

- Mineral Development Center, located in the state of Minas Gerais;
- iron and manganese mines located in Carajas, in the state of Para;
- mining complex of Timbopoba, located in Mariana, in the state of Minas Gerais; and
- Ponta de Madeira marine terminal, located in the state of Sao Luis.

Principal Environmental Projects. From 1994 to 2000, we developed an environmental program involving more than 70 projects, with a total investment of approximately US\$120 million, of which US\$50 million were financed by the World Bank. One of these projects, intended to reduce the atmospheric emissions from the Tubarao Marine terminal complex, has resulted in an enhancement of the air quality of the region (in the state of Espirito Santo), by reducing the total emission of particles by 62%.

With respect to improvements in water quality, we are currently developing several projects, including:

- control of the pollutants disposed into the sea and into the local rivers

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as well as proper use, handling and final disposal of hazardous materials into the Tubarao/Praia Mole marine terminal;

- collection and treatment of the industrial effluents created by the washing and maintenance of cars and wagons operated in the Vitoria Minas and in the Carajas railroads; and
- collection and treatment of industrial effluents disposed in the sea in the Ponta da Madeira marine terminal.

Our environmental program also includes reforestation projects which are intended to protect the soil against erosion processes, such as the Green Aisle Program (Programa Corredor Verde) at our Vitoria Minas railroad.

We are also pursuing other legally-required projects in connection with the restoration of lands degraded in the course of our mining operations. Environmental laws require us to spend at least 0.5% of the total cost of each venture with a material environmental impact to create and maintain protected sites.

PATENTS AND TRADEMARKS

We hold a significant number of patents, registered with the U.S. Patent and Trademark Office, and with the Brazilian Instituto Nacional de Propriedade Industrial, or INPI, governmental agencies responsible for the granting and registration of patent and trademarks rights in the United States and in Brazil, respectively. The majority of our patents relate to proprietary ore dressing processes. One of our most successful patents relates to a concentration process for lower grade iron ore, generally known as itabirite, which is widely used by other iron ore mining companies around the world. We are currently conducting technological research to permit commercial exploitation of our deposits of hard itabirites.

We have registered the "CVRD" trademark and our proprietary logo with the INPI related to the following categories:

- minerals in general,
- geology, prospecting, topography, photogrammetry, oceanography and land survey services,
- processing, treatment and dressing services in general,
- cargo transport services,
- ancillary services to transportation and warehousing, and
- research and analysis services of material for industrial purposes.

We renew our trademark registrations with the INPI every ten years.

INSURANCE

We carry insurance covering various types of risks, such as general liability, liability of officers and directors, automotive vehicles, fire, operational risks, operational risks of marine terminals and transportation of precious minerals, as well as group life insurance policy, insuring our employees. The policies are currently in full force and the related premiums were duly paid. We believe that our insurance coverage is adequate for the scope

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of our operations.

ITEM 5. OPERATING AND FINANCIAL REVIEW AND PROSPECTS

5.A. OPERATING RESULTS

5.A.1. CHANGES

YEAR ENDED DECEMBER 31, 2000 COMPARED TO THE YEAR ENDED DECEMBER 31, 1999

Revenues

Net operating revenues increased 27.9% to US\$3,935 million in 2000 from US\$3,076 million in 1999, reflecting improvements in most areas of our business, as discussed below.

Revenues from iron ore and pellets increased 28.5% to US\$2,177 million in 2000 from US\$1,694 million in 1999, representing an increase in volume sold of 29.3% to 124.5 million tons in 2000 from 96.3 million tons in 1999, partially offset by changes in product mix. Our acquisitions of Samitri and Mineracao Socoimex S.A., known as Socoimex, in May 2000 added US\$101 million to our revenues in the period, representing increased volume of 7.4 million tons. Demand was strong in all of our major markets, notably Europe, Asia and Brazil. A portion of increased revenues is due to the termination of tolling arrangements with our pelletizing joint ventures. Currently, we sell ore to these joint ventures and buy pellets back from them. As a result, both revenues and costs of ores and metals sold have increased.

Revenues from gold sales increased 0.6% to US\$156 million in 2000 from US\$155 million in 1999, reflecting a 1.2% increase in volume sold, offset by a 0.6% decrease in average gold prices.

Revenues from other mining products, such as kaolin, manganese and potash, increased 135.4% to US\$412 million in 2000 from US\$175 million in 1999. This increase includes US\$207 million due to the consolidation in 2000 of our ferro-alloy and kaolin subsidiaries upon acquiring control from our former partners in these enterprises, but volumes and average prices also improved in our manganese business.

Revenues from transportation services increased 18.4% to US\$760 million in 2000 from US\$642 million in 1999, mainly due to a 67.3% increase in the revenues of our shipping subsidiary to US\$271 million in 2000 from US\$162 million in 1999, reflecting a 37.2% increase in average prices and a 23.2% increase in tonnage carried.

Revenues from aluminum products (bauxite, alumina and aluminum) remained virtually unchanged at US\$362 million in 2000 and US\$363 million in 1999. Aluminum sales volumes decreased 21% in 2000 as compared to 1999, primarily due to the termination of our tolling arrangement with Valesul, which is an unconsolidated subsidiary, whereby that company now sells its production directly into the market rather than through our wholly-owned subsidiary Aluvale, offset by increases in average prices and increased alumina sales.

Revenues from other products and services increased 57.8% to US\$202 million in 2000 from US\$128 million in 1999, primarily resulting from increases in the international prices for pulp and paper products. We are currently in the process of divesting our pulp and paper business.

Operating Costs and Expenses

Overall costs and expenses increased 36.9% to US\$2,951 million in 2000 from US\$2,156 million in 1999. This increase includes US\$234 million or 10.9% in

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2000, relating to newly acquired subsidiaries which in total generated US\$308 million of additional consolidated revenues (US\$101 million relating to the acquisition of Samitri and Socoimex and US\$207 million relating to the consolidation of ferro-alloy and kaolin subsidiaries).

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Cost of ores and metal sold increased 42.9% to US\$1,423 million in 2000 from US\$996 million in 1999, or 7.3% more than the increase in revenues. This mainly reflects increased costs of acquiring pellets due to the termination of tolling arrangements with affiliates and increased fuel costs.

Cost of transportation services sales increased 30.7% to US\$481 million in 2000 from US\$368 million in 1999 or 12.3% more than the increase in revenues. The most important factors in this increase were the continuing upward trend in fuel costs (primarily determined by the international market) and the increase in volumes, partially offset in terms of revenues by lower prices in transportation services other than shipping.

Cost of aluminum products sold increased 3.4% to US\$334 million in 2000 from US\$323 million in 1999, reflecting increases in the purchase price of these products, substantially offset by decreases in volumes purchased.

Cost of other products sold increased 60.5% to US\$191 million in 2000 from US\$119 million in 1999, primarily due to increases in the prices for pulp and paper products.

Selling, general and administrative expenses increased 63.0% to US\$225 million in 2000 from US\$138 million in 1999. Newly acquired subsidiaries added US\$36 million to these costs, or 26.1%, in 2000. General and administrative costs further increased by US\$28 million in 2000 compared to 1999 as a result of transferring various accounting, control, legal and information technology functions from the operating divisions to the corporate center and outsourcing data processing activities. The remaining increase of US\$23 million is attributable to the effect of increased business activity on selling and general expenses.

Research and development, employee profit sharing and other costs and expenses increased 40.1% to US\$297 million in 2000 from US\$212 million in 1999 mainly due to increased geological research activity targeting copper deposits, and to provisions for labor-related and tax contingencies, which were US\$24 million higher in 2000 than in 1999.

Non-Operating Income (Expenses)

Net non-operating expenses increased to US\$253 million in 2000 from US\$250 million in 1999. Although the rate of devaluation of the real against the U.S. dollar in 2000 was lower than in 1999, thereby reducing our net foreign exchange and monetary loss (mainly on our foreign currency debt) by US\$71 million, this positive impact was offset by an increase in financial expenses of US\$82 million, most of which was related to increased borrowing (US\$53 million) and to taxes on financial transactions (US\$25 million).

Income Taxes

In 2000, we obtained approval for certain tax incentives relative to our iron ore and manganese operations in Carajas, which resulted in a tax saving of US\$31 million. As a result, our income tax benefit was US\$32 million in 2000 compared to an expense of US\$33 million in 1999. We also continue to pay tax-deductible dividends in the form of interest on shareholders' equity, which reduced our taxes payable by US\$222 million in 2000 compared to US\$181 million

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in 1999.

Affiliates and Joint Ventures

Our equity in the results of affiliates and joint ventures and provisions for losses and write-downs on equity investments in aggregate totaled a gain of US\$322 million in 2000 as compared to a loss of US\$227 million in 1999.

In 1999, most of our affiliates and joint ventures in Brazil recorded losses due to the effects of the devaluation of the real on their foreign currency debt. Our affiliates in the aluminum sector were especially affected. Albras reported a loss of US\$203 million, of which we recognized US\$104 million through equity accounting. Alunorte reported a loss of US\$137 million, of which we recognized US\$89 million through equity accounting. In 2000, with a more stable exchange rate and price improvements, all our affiliates and joint ventures recorded positive results except for Centro-Atlantica and CFN, our railroad investments.

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The operating results of our major affiliates and joint ventures in 2000 as compared with 1999 were influenced by the following major factors:

Albras -- Albras contributed US\$66 million to our net income in 2000. Aluminum sales volume increased 2.8% to 366,000 tons in 2000 from 356,000 tons in 1999 and average prices increased 16.0% to US\$1,508.42 per ton in 2000 from US\$1,300.35 per ton in 1999.

Alunorte -- Alunorte contributed US\$11 million to our net income in 2000. Alumina sales volume rose 14.8% to 1,628,000 tons in 2000 from 1,418,000 tons in 1999 and average prices increased 16.9% to US\$196.63 per ton in 2000 from US\$168.17 per ton in 1999.

MRN -- MRN contributed US\$36 million to our net income in 2000. Bauxite sales volume increased 3.3% to 11,242,000 tons in 2000 from 10,884,000 tons in 1999 and average prices increased 3.2% to US\$21.18 per ton in 2000 from US\$20.53 per ton in 1999.

Bahia Sul -- Bahia Sul contributed US\$42 million to our net income in 2000, compared to US\$13 million in 1999. Pulp sales volume decreased 8.7% to 367,000 tons in 2000 from 402,000 tons in 1999 and average pulp prices increased 31.5% to US\$618 per ton in 2000 from US\$470 per ton in 1999. Paper sales volume decreased 2.3% to 211,000 tons in 2000 from 216,000 tons in 1999 and average paper prices increased 28.8% to US\$824 per ton in 2000 from US\$640 per ton in 1999. In the first half of 2001, we sold our interest in Bahia Sul for approximately US\$320 million, US\$2.4 million of which corresponded to unpaid dividends relating to 2000.

Cenibra -- Cenibra contributed US\$66 million to our net income in 2000. Pulp sales volume decreased 2.5% to 789,000 tons in 2000 from 809,000 tons in 1999 and average prices increased 38.0% to US\$587.54 per ton in 2000 from US\$425.79 per ton in 1999. On July 6, 2001, our former partner in Cenibra agreed to buy our stake in Cenibra for US\$670.5 million. The closing of this transaction took place in September 2001.

Steel sector affiliates -- Increases in volumes and prices, plus productivity gains, produced a contribution of US\$59 million to our net income in 2000. Of this total, US\$13 million relates to investments that we disposed of in 2000 or 2001. We are pursuing the sale of most of our remaining steel interests. In 1999, the devaluation of the real substantially affected the results of these affiliates, producing a contribution of only US\$7 million to

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our consolidated earnings in that year.

YEAR ENDED DECEMBER 31, 1999 COMPARED TO YEAR ENDED DECEMBER 31, 1998

Revenues

Net operating revenues decreased 13.4% to US\$3,076 million in 1999 from US\$3,553 million in 1998, reflecting decreases in substantially all of our major products and services.

Revenues from iron ore and pellets decreased 12.2% to US\$1,694 million in 1999 from US\$1,930 million in 1998, representing a decrease in volume sold of 3.3% to 96.3 million tons in 1999 from 99.6 million tons in 1998 and a decrease in the average selling prices of 11.7%, partially offset by a change in the mix of the products sold. Our iron ore and pellet prices are 96% linked to the U.S. dollar. The decrease in average selling prices was due to a less favorable scenario for steel production at the time of the 1999 price negotiations and consequent unfavorable results for iron ore producers. In terms of our two major markets, sales volume increased in Asia (including Japan) by 7.1% whereas in Europe sales volume decreased by 17.2% due to the decrease in steel production. Average selling prices in both markets fell 11% in 1999 compared to 1998.

Revenues from gold sales decreased 7.7% to US\$155 million in 1999 from US\$168 million in 1998, due to a decrease in quantity sold of 2.8% and a 5.1% decline in average selling prices in 1999 compared to 1998. International market prices quoted in U.S. dollars declined on average 5.4% in the period.

Revenues from other mining products (manganese, potash and ferro-alloys), decreased 12.5% to US\$175 million in 1999 from US\$200 million in 1998. Reductions in sales volumes and average selling prices on both manganese and potash, caused by reduction in demand and market inventory levels, as well as

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competition with imports in the case of potash strongly influenced these revenue decreases. Improved ferro-alloy volumes and prices partially offset these declines.

Revenues from transportation services decreased 24.3% to US\$642 million in 1999 from US\$848 million in 1998. The volume of general cargo handled on our transportation system (railroads, ports and ships) decreased on average 7.6% in 1999 compared to 1998, due mainly to a drop in industrial production in Brazil. Average selling prices decreased 18.1% in 1999 compared to 1998. The devaluation of the real significantly affected these average selling price decreases since 32% of prices in the transportation services area are not linked to the U.S. dollar. We estimate that the weakening of the real resulted in an overall reduction in average selling prices, when expressed in U.S. dollars, of 12%, and the remaining 6.1% substantially relates to reductions in international freight prices.

Revenues from aluminum products decreased 10.8% to US\$363 million in 1999 from US\$407 million in 1998. Average selling prices remained stable in 1999 as compared to 1998 and the decrease in revenues of US\$44 million resulted from the cession of a portion of our take from Alunorte and Albras which would otherwise have been sold to third parties.

Revenues from other products and services increased 21.9% to US\$128 million in 1999 from US\$105 million in 1998 primarily because of increased sales of pulp.

Operating Costs and Expenses

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Overall costs and expenses decreased 20.1% to US\$2,156 million in 1999 from US\$2,699 million in 1998. The most significant factor contributing to this decrease was the devaluation of the real in mid-January 1999, because, other than for imported materials and services, we primarily incur our costs and expenses in reais. Local currency operating costs and expenses (when expressed in U.S. dollars) decrease when the rate of devaluation of the real against the U.S. dollar exceeds the rate of inflation, as occurred in 1999. The weighted-average rate of devaluation in 1999 as compared with 1998 was 36.0% and the weighted-average rate of inflation was 10.9% compared with the same period.

Cost of ores and metal sold decreased 26.1% to US\$996 million in 1999 from US\$1,348 million in 1998, since we incur 71.1% of our costs in reais. The level of costs in reais remained stable in 1999 as compared to 1998 following the major cost reduction and productivity programs implemented subsequent to our privatization.

Cost of transportation services decreased 16.4% to US\$368 million in 1999 from US\$440 million in 1998. This decrease was less than the decrease in overall cost and expenses due mainly to increased fuel costs reflecting international trends in 1999.

Cost of aluminum products sold decreased 16.5% to US\$323 million in 1999 from US\$387 million in 1998, primarily due to a decrease of 15.7% in quantities sold. Translation effects arising from costs denominated in reais caused the higher decrease in cost.

Selling, general and administrative expenses decreased 19.3% to US\$138 million in 1999 from US\$171 million in 1998 in line with the decrease in overall costs and expenses.

Other operating costs and expenses decreased 10.1% to US\$161 million in 1999 from US\$179 million in 1998, which was lower than the decrease in overall costs and expenses due primarily to additional charges in 1999 arising from ongoing reviews of estimates relative to provisions for contingencies.

Non-Operating Income (Expenses)

Net non-operating expenses in 1999 totaled US\$250 million as compared to net non-operating income in 1998 of US\$38 million. Non-operating expenses in 1999 included exchange losses of US\$774 million on debt denominated U.S. dollars, compared with US\$188 million in 1998. The major portion of the exchange losses in 1999 does not represent a short-term cash outflow since it relates to medium and long-term debt. Exchange gains on cash equivalents denominated in U.S. dollars totaled US\$285 million in 1999, compared with US\$21 million in 1998.

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From September 1998 through December 1999, we concentrated our short-term financial holdings in U.S. dollar denominated instruments which resulted in a reduction of interest income as compared with the previous policy of investing in high interest bearing Brazilian instruments. This policy, however, resulted in increased exchange gains upon the devaluation of the real in 1999.

Income Taxes

An income tax expense of US\$33 million was recorded in 1999 compared to no expense in 1998, mainly due to the recognition of an income tax benefit of US\$96 million in 1998 related to the write-downs of investments. In 1999, we continued the practice of paying tax-deductible dividends to our shareholders in the form of interest on shareholder's equity, thereby reducing our effective tax rate.

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For more information on our income taxes, see note 3 to our consolidated financial statements.

Affiliates and Joint Ventures

Our equity in results of affiliates and joint ventures and provisions for losses and write-downs on equity investments in aggregate totaled a loss of US\$227 million in 1999 as compared to losses and write-downs of US\$193 million in 1998.

The losses recorded in 1999 relate mainly to the effects of exchange losses in Albras, Alunorte and Bahia Sul, all of whose affiliates and joint ventures have significant U.S. dollar denominated debt, as well as operating losses in the joint venture Vale Usiminas Participacoes S.A., or VUPSA. In 1999, Bahia Sul recorded a US\$93 million tax valuation allowance reversal.

The following table provides a comparison of the pre-tax results of the major affiliates as adjusted for the effects of exchange losses.

| | YEAR ENDED DECEMBER 31, | | | | | |
|----------------|-------------------------|--------------------|---|-----------------|--------------------|---------------------------------|
| | 1999 | | | 1998 | | |
| | PRE-TAX LOSS | EXCHANGE LOSSES | PRE-TAX INCOME BEFORE EXCHANGE LOSSES | PRE-TAX LOSS | EXCHANGE LOSSES | PRE-TAX (LOSSES) EXCHANGE |
| | (IN MILLIONS OF US\$) | | | | | |
| Albras..... | \$296 | \$378 | \$82 | \$83 | \$102 | |
| Alunorte..... | 193 | 213 | 20 | 18 | 36 | |
| Bahia Sul..... | 71 | 127 | 56 | 92 | 34 | |

The improved results of Albras reflect the increase of 6% in quantity of aluminum sold reaching 356,013 tons, of which 346,630 tons went to the foreign market.

Alunorte achieved a result in 1999 similar to that reported in 1998. Although alumina production increased by 5.8% to 1.5 million tons in 1999, a decrease in average selling prices largely offset this improvement.

The improved results of Bahia Sul reflect a 20.0% increase in sales volume to 402,000 tons of pulp and 216,000 tons of paper together with a strong increase in international prices for its products.

Production and sales of our steel affiliates in 1999 were higher than 1998 levels. However, the devaluation of the real substantially affected our affiliates in Brazil. Therefore, this sector contributed only US\$7 million to our consolidated earnings in 1999 as compared to US\$82 million in 1998.

In December 1999, we purchased the remaining 50% of VUPSA. We have consolidated VUPSA as of December 31, 1999.

5.A.2. INFLATION

As measured by the IGP-M Index, published by the Fundacao Getulio Vargas, the Brazilian inflation rate was approximately 9.2% in 1996, 7.7% in 1997, 1.8% in 1998, 20.1% in 1999 and 9.9% in 2000.

Before July 1, 1997, Brazil was considered to have a highly inflationary economy. For periods before July 1, 1997, we remeasured (translated) our financial statements into U.S. dollars from financial statements presented in reais, in accordance with the provisions of Statement of Financial Accounting Standards 52 -- Foreign Currency Translation, or SFAS 52. Under the financial statement remeasurement procedures we adopted, we translated non-monetary items (inventories, property, plant and equipment and accumulated depreciation and depletion, as well as shareholders' equity accounts) at historical exchange rates. We translated monetary assets and liabilities denominated in Brazilian currency at period-end exchange rates. We included the translation gain or loss resulting from this restatement process in the then-current statements of operations.

As of July 1, 1997, we concluded that the Brazilian economy had ceased to be highly inflationary for purposes of SFAS 52 and changed our functional currency from the reporting currency, U.S. dollars, to the local currency, Brazilian reais. Therefore, on July 1, 1997, we translated the U.S. dollar amounts of non-monetary assets and liabilities into reais at the then-current exchange rate. These translated amounts became the new accounting bases for such assets and liabilities. At each period ended after July 1, 1997, we have remeasured all assets and liabilities into U.S. dollars at the then-current exchange rate and all accounts in the statements of operations and cash flows at the average rates prevailing during the applicable period. We included the translation gain or loss resulting from this translation process in the cumulative translation adjustments component of shareholders' equity.

5.A.3. CURRENCY FLUCTUATIONS

Most of our sales will continue to be dollar-denominated while most of our costs (other than debt expenses) will continue to be denominated in Brazilian currency. As a result, when the real is relatively strong against the dollar, this tends to have a negative effect on our reported financial results from operations, and vice versa. On the other hand, because most of our debt (and debt at the joint venture and affiliate level) is dollar-denominated, a relatively weak real causes us to record monetary and foreign-exchange losses.

5.A.4. GOVERNMENT POLICIES

Brazilian economic, fiscal, monetary and political policies and factors have affected us in the past and will affect us in the future. In addition, we are affected by these policies and factors in the markets where we sell our products, principally Europe and Asia. See Item 3.D. Risk Factors for a description of some of these policies and factors that can affect our results of operations.

Brazilian government policies can also affect your rights as a holder of our American depository shares. See Item 10.D. Exchange Controls and Other Limitations Affecting Security Holders.

5.B. LIQUIDITY AND CAPITAL RESOURCES

5.B.1. LIQUIDITY

Our principal sources of liquidity have consisted of cash generated from operations and short-term and long-term secured and unsecured borrowings. We believe these sources will continue to be adequate to meet our currently anticipated uses of funds, which include working capital, investment capital, capital expenditures, debt repayment and dividend payments.

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From time to time, we review acquisition and investment opportunities and will, if a suitable opportunity arises, make an investment. We can make any future investments either directly or through subsidiaries, joint ventures or affiliated companies, and we may fund these investments through internally generated funds, the issuance of debt or equity or a combination of these methods.

As a result of our acquisitions in 2000, we generated a net decrease in cash and cash equivalents of US\$242 million compared to net increases of US\$264 million in 1999 and US\$81 million in 1998. As of December 31, 2000, we had cash and cash equivalents of US\$1,211 million.

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SOURCES OF FUNDS

Operating activities provided net cash flows of US\$1,424 million in 2000 compared to US\$1,336 million in 1999 and US\$1,372 million 1998.

Financing activities (before distributions to shareholders), which include short-term and long-term secured and unsecured borrowings and debt repayments, provided net cash flows of US\$176 million in 2000 compared to using net cash flow of US\$41 million in 1999 and providing net cash flows of US\$32 million in 1998. In 2000, our principal source of borrowed funds was a US\$300 million asset securitization.

As of December 31, 2000, our aggregate outstanding debt was US\$2,658 million, consisting of short-term debt of US\$617 million, including US\$152 million in loans from joint ventures and affiliated companies in connection with the CVRD Group's cash management system, and long-term debt (excluding current portion) of US\$2,041 million, including US\$21 million in loans from related parties. Our short-term debt consists primarily of U.S. dollar-denominated trade financing, documented mainly in the form of export prepayments and export sales advances with Brazilian and foreign financial institutions.

USES OF FUNDS

Investing activities, primarily including acquisitions, other capital expenditures and investments in and loans to joint ventures and affiliated companies, consumed net cash flows of US\$1,489 million in 2000 compared to US\$469 million in 1999 and US\$631 million in 1998.

Other significant uses of cash included:

- repayment of debt, which consumed US\$444 million in 2000, US\$347 million in 1999 and US\$326 million in 1998, and
- payment of dividends and interest on shareholders' equity, which consumed US\$246 million in 2000, US\$452 million in 1999 and US\$607 million in 1998.

5.B.2. DEBT

Our long-term debt consists principally of U.S. dollar-denominated notes and borrowings. At December 31, 2000, approximately US\$450 million of our debt was secured by liens on some of our assets.

Except for the perpetual notes, which have no scheduled maturity date, all of our currently outstanding long-term debt is likely to mature by 2011 in accordance with the schedule below.

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| YEAR ENDED DECEMBER 31, ----- | (IN MILLIONS OF US\$) (1) |
|------------------------------------|------------------------------|
| 2002..... | \$ 236 |
| 2003..... | 625 |
| 2004..... | 580 |
| 2005..... | 170 |
| 2006..... | 107 |
| 2007 and thereafter..... | 247 |
| No due date (perpetual notes)..... | 55 |
| | ----- |
| Total..... | \$2,020 |
| | ===== |

(1) Excludes US\$21 million in loans from related parties.

We use derivative instruments to manage our exposure to interest rate fluctuations. See Item 11. Quantitative and Qualitative Disclosures About Market Risk. Giving effect to these instruments, at December 31, 2000, our weighted-average effective interest rate on long-term debt was 9.34%.

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Some of our long-term debt instruments contain restrictive financial covenants. We were in compliance with such covenants as of December 31, 2000, and we believe that we will be able to operate within the terms of such financial covenants for the foreseeable future. None of these covenants directly restrains our ability to pay dividends on equity securities at the parent company level.

5.B.3. BUDGETED CAPITAL EXPENDITURES

The table below sets forth our capital expenditures budget for 2001.

| BY BUSINESS AREA ----- | 2001 BUDGETED EXPENDITURES | |
|---------------------------|-------------------------------|-------|
| | (IN MILLIONS OF US\$) | |
| Ferrous..... | \$568 | 62.6% |
| Non-ferrous..... | 64 | 7.1 |
| Logistics..... | 74 | 8.1 |
| Energy..... | 181 | 19.9 |
| Corporate center..... | 21 | 2.3 |
| | ---- | ---- |
| Total..... | \$908 | 100.0 |
| | ===== | ===== |

Structural changes in the production of iron ore and steel have been generating a growing global demand for pellets, and smoothing the volatility of the pellet market. See Item 4.B., 4.C. and 4.D. Business Overview, Organizational Structure and Property, Plants and Equipment -- Business

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Strengths -- Well-Positioned to Meet Demand in a Changing Steel Industry. In the belief that this trend will continue over the next few years, we have been investing heavily in our pellet operations. In 2001, we have set aside US\$114 million for the Sao Luis pellet plant construction project. Completion is expected in the first quarter of 2002. Once the plant commences operations, we expect it to have an annual production capacity of 6 million tons. We estimate the total investment cost for the Sao Luis plant at US\$181 million, the equivalent of US\$40 per ton of pellets.

Similarly, we and our partners in the Tubarao pelletizing complex have approved a capacity expansion from a current 25 million tons to 28.2 million tons of pellets per year. Completion is scheduled for 2003. The total cost is estimated at US\$98 million, US\$30.50 per ton, which is lower than the figure for the Sao Luis plant, a greenfield project. Our expenditure on this project in 2001 will be US\$27 million.

To increase productivity and meet the demand increase that we anticipate from the construction of the Sao Luis pelletizing plant and enlargement of the Tubarao plants, we have set aside investments of US\$170 million for iron ore mining and US\$8 million for logistics. In the Southern System, we intend to spend US\$3 million on increasing capacity of the Gongo Soco mine from 7 to 8.4 million tons, US\$16 million on extending the useful life of the Timbopoba mine and of the Capanema beneficiation plant and US\$4 million on enlarging and improving the stock yard. In the Northern System, we intend to spend US\$15 million in the construction of a new pier at the Pontada Madeira Port Terminal, increasing the port's capacity to 56 million tons, and US\$27 million on expanding capacity of iron ore stocking facilities. In addition, we intend to spend about US\$80 million on projects to improve the infrastructure for the operation of the Sao Luis pellet plant.

The future deregulation of the electricity market, and the demand pressures created by a growing economy, indicate a trend of rising electricity prices in Brazil. Investment in energy, for which we have a budget of US\$181 million in 2001, is therefore expected to become a powerful tool in controlling and reducing costs. This budget includes US\$116 million which will be absorbed by the ongoing hydroelectric projects at Aimores, Porto Estrela, Candonga, Funil and Capim Branco I and Capim Branco II.

Most of the capital expenditures budget relating to replacement and improvement is expected to be allocated toward the Southern System, to be spent mainly on modernization and increasing the capacity of the mines and the Vitoria Minas railroad. We will modernize control and maintenance systems for the railroad and will replace a number of processing systems in the mines.

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5.C. RESEARCH AND DEVELOPMENT, PATENTS AND LICENSES, ETC.

Our mineral exploration activities are currently focused on identifying copper and gold deposits for future exploitation. We incurred US\$48 million, US\$27 million and US\$48 million on geological exploration in 1998, 1999 and 2000, respectively.

5.D. TREND INFORMATION

Several factors will affect our future results of operations, liquidity and capital resources, including:

- contract prices for iron ore and pellets and world market prices for aluminum and gold,

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- the level of demand in the seaborne market for our iron ore and pellets,
- the level of demand for our third party transportation services,
- the relationship between the real and the U.S. dollar, in which most of our sales are denominated,
- the results of operations of joint ventures and affiliated companies (in particular our aluminum operations and pellet joint ventures) recorded under the equity method in our financial statements,
- Brazil's electricity shortage, and
- Brazilian tax legislation.

Prices

The prices for our core mineral products fluctuate, although iron ore and pellet prices are less volatile than those of aluminum and gold. We expect these fluctuations to continue.

The table below sets forth our quarterly sinter feed reference prices in U.S. dollars for iron ore and pellet export sales and world quarterly market prices for gold and aluminum for the periods indicated.

| | IRON ORE | | | GOLD |
|-----------|---------------------|----------------------------|-------------|---------|
| | ASIAN MARKET (1) | EUROPEAN MARKET (1) (2) | PELLETS (3) | |
| | (PER TON) | | | |
| 1Q98..... | US\$15.82 | US\$19.21 | US\$34.66 | US\$301 |
| 2Q98..... | 15.78 | 19.21 | 34.66 | 296 |
| 3Q98..... | 15.78 | 19.21 | 34.66 | 294 |
| 4Q98..... | 15.78 | 19.21 | 34.66 | 288 |
| 1Q99..... | 15.78 | 17.10 | 30.07 | 279 |
| 2Q99..... | 14.48 | 17.10 | 30.07 | 261 |
| 3Q99..... | 14.48 | 17.10 | 30.07 | 299 |
| 4Q99..... | 14.48 | 17.10 | 30.07 | 290 |
| 1Q00..... | 14.48 | 17.82 | 31.87 | 277 |
| 2Q00..... | 15.35 | 17.82 | 31.87 | 288 |
| 3Q00..... | 15.35 | 17.82 | 31.87 | 274 |
| 4Q00..... | 15.35 | 17.82 | 31.87 | 274 |
| 1Q01..... | 15.35 | 18.68 | 32.46 | 258 |
| 2Q01..... | 16.01 | 18.68 | 32.46 | 269 |
| 3Q01..... | 16.01 | 18.68 | 32.46 | 293 |
| 4Q01..... | 16.01 | 18.68 | 32.46 | 278 |

(1) Represents our quarterly standard sinter feed reference prices for export sales for periods indicated (FOB Tubarao -- Asian market and FOB Sao Luis -- European market) and not actual prices realized on sales.

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- (2) Brazilian iron ore prices are generally based on the European market reference price.
- (3) Represents our quarterly standard pellet reference prices for export sales for period indicated (FOB Tubarao) and not actual prices realized on sales.
- (4) Represents London Gold Market prices.
- (5) Represents London Metals Exchange prices (cash/three-month average quotations).

Iron Ore. Our iron ore export sales are generally made pursuant to long-term supply contracts which provide for annual price adjustments. Cyclical changes in the world demand for steel products affect sales prices and volumes in the world iron ore market. Different factors, such as the iron content of specific ore deposits, the various beneficiation and purifying processes required to produce the desired final product, particle size, moisture content, and the type and concentration of contaminants (such as phosphorus, alumina and manganese) in the ore, influence contract prices for iron ore. Contract prices also depend on transportation costs. Fines, lump ore and pellets typically command different prices. We generally conduct annual price negotiations from November to February of each year, with separate prices established for the Asian and European iron ore markets. In the Asian market, the renegotiated prices are effective from April of the current year until March of the following year. In the European market, the renegotiated prices are effective for the calendar year. Because of the wide variety of iron ore and pellet quality and physical characteristics, iron ore and pellets are less commodity-like than other minerals. This factor combined with the structure of the market has prevented the development of an iron ore futures market. We do not hedge our exposure to iron ore price volatility.

Gold. We sell gold in an active world market in which prices respond to daily changes in supply and demand. We generally seek to manage the risks associated with changes in gold prices through hedging. For more information about our gold hedging activities, see Item 11. Quantitative and Qualitative Disclosures about Market Risk.

Aluminum. We sell our aluminum in an active world market where prices are determined by reference to prices prevailing on terminal markets, such as the London Metals Exchange and the Commodity Exchange, Inc., or COMEX, at the time of delivery. We sell aluminum purchased from the Albras aluminum joint venture pursuant to a take-or-pay commitment for 51% (representing our proportional ownership interest) of the joint venture's annual aluminum production. Although our annual purchase commitment can be substantial, approximately US\$280 million in 2000, prevailing world market prices for aluminum (subject to discount in accordance with the terms of our joint venture agreements) determine our aluminum purchase prices. Albras seeks to manage the risks associated with changes in aluminum prices by hedging. For more information about aluminum hedging, see Item 11. Quantitative and Qualitative Disclosures about Market Risk.

Demand

Demand for our iron ore products is a function of worldwide demand for steel, which is, in turn, heavily influenced by worldwide economic activity. Worldwide demand for steel had a downward trend in 2001 from 2000. A slowdown in economic activity in Europe or Asia will directly affect demand for our iron ore products, although there will typically be a lag effect. Demand for our other mineral products is also influenced to varying degrees by worldwide economic activity.

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Demand for our third party transportation services is influenced by Brazilian economic growth as well as by Brazilian exports and imports of goods.

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Inflation

The following table sets forth the Brazilian inflation rate as measured by the IGP-M Index, published by the Fundacao Getulio Vargas.

| | FOR THE YEAR ENDED DECEMBER 31, | | | | |
|-------------------------------|---------------------------------|------|------|-------|------|
| | 1997 | 1998 | 1999 | 2000 | 2001 |
| | ---- | ---- | ---- | ----- | ---- |
| | (PERCENT) | | | | |
| Brazilian inflation rate..... | 7.7 | 1.8 | 20.1 | 9.9 | 10.1 |

Before July 1, 1997, Brazil was considered to have a highly inflationary economy. For periods before July 1, 1997, we remeasured (translated) our financial statements into U.S. dollars from financial statements presented in reais, in accordance with the provisions of Statement of Financial Accounting Standards 52 -- Foreign Currency Translation, or SFAS 52. Under the financial statement remeasurement procedures we adopted, we translated non-monetary items (inventories, property, plant and equipment and accumulated depreciation and depletion, as well as shareholders' equity accounts) at historical exchange rates. We translated monetary assets and liabilities denominated in Brazilian currency at period-end exchange rates. We included the translation gain or loss resulting from this restatement process in the then-current statements of operations.

At July 1, 1997, we concluded that the Brazilian economy had ceased to be highly inflationary for purposes of SFAS 52 and changed our functional currency from the reporting currency, U.S. dollars, to the local currency, Brazilian reais. Therefore, on July 1, 1997, we translated the U.S. dollar amounts of non-monetary assets and liabilities into reais at the then-current exchange rate. These translated amounts became the new accounting bases for such assets and liabilities. At each period ended after July 1, 1997, we have remeasured all assets and liabilities into U.S. dollars at the then-current exchange rate and all accounts in the statements of operations and cash flows at the average rates prevailing during the applicable period. We included the translation gain or loss resulting from this translation process in the cumulative translation adjustments component of shareholders' equity.

Currency Fluctuations

Most of our sales will continue to be U.S. dollar-denominated while most of our costs, other than debt expenses, will continue to be denominated in Brazilian currency. As a result, when the real is relatively strong against the U.S. dollar, this tends to have a negative effect on our reported financial results from operations, and vice versa. On the other hand, because most of our debt, and debt at the joint venture and affiliate level, is U.S. dollar-denominated, a relatively weak real causes us to record monetary and foreign-exchange losses.

Effects of Certain Equity Method Affiliates and Investments Carried at Cost

The financial condition and results of operations of our joint ventures,

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affiliated companies and investments have had a significant effect on our results of operations and financial condition in the past. Our steel and pulp and paper divestitures should limit this effect in future periods, although the activities of our aluminum and pellet joint ventures will remain important. See note 10 to our consolidated financial statements for information on these effects.

Rising Unit Extraction Costs

Several of our mines, such as Caue, Conceicao and Capanema, have operated for long periods and may experience rising extraction costs per unit as more expensive processes become necessary to extract remaining ore in these mines. Increases in extraction costs at each of these mines have not materially affected our results of operations as such increases were offset by productivity gains and by the favorable foreign exchange effects on these costs.

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Electricity Costs

Electricity costs are a significant component of the cost of producing aluminum. Our aluminum plant, Albras, entered into a 20-year contract with Eletronorte, a state-owned power utility, pursuant to which Albras purchases electricity at rates which are lower than the prevailing market rates in the region. For the years ended December 31, 2000, 1999 and 1998, the prevailing market rate was US\$24.48, US\$23.36 and US\$36.06 per MWh, respectively. The average price paid by Albras for the same periods was US\$11.93, US\$10.56 and US\$11.39 per MWh, respectively. The Eletronorte contract is scheduled to expire in May 2004.

Effects of the Energy Shortage in Brazil

On June 1, 2001, the Brazilian government, as part of its energy rationing program, required energy consumption to decrease by at least 20% relative to average consumption for May, June and July 2000. Aluminum and ferro-alloy activities were categorized as electricity-intensive activities and energy consumption relating to these activities was required to decrease by 25% relative to average consumption for May, June and July 2000. Our total expected energy consumption for 2001 was 14.5 TWh. However, due to this rationing program, our actual energy consumption for 2001 was 12.5 TWh. In 2000, our total energy consumption was 13.8 TWh. As a result, we reduced our ferro-alloy production in the six-month period ending November 30, 2001 by 46,000 tons, from the previously planned 220,000 tons to 174,000 tons. We also reduced 2001 aluminum production at Albras by 46,000 tons to 333,000 tons from the previously planned 379,000 tons, and at Valesul by 13,000 tons to 80,000 tons from the previously planned 93,000 tons. By the end of 2001, climate conditions in Brazil improved, reducing the immediate risk of energy shortages. Therefore, in January 2002, the Brazilian government has partially reduced the restrictions on the use of energy and has announced that they will be eliminated as of March 1, 2002. For a discussion about the possible consequences and risks associated with energy shortages, see Item 3.D. Risk Factors -- Risks Relating to Brazil, and Item 4.B., 4.C. and 4.D. Business Overview, Organizational Structure and Property, Plants and Equipment -- Lines of Business -- Holdings.

Divestitures

Past divestitures include Bahia Sul (pulp and paper), Cenibra (pulp and paper), Acominas (steel), and CSN (steel). Divestitures currently in progress include our dry-bulk cargo business and our forestry activities.

The following table shows the effects of both past divestitures and those

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currently in progress on our gross revenues, net income and total assets:

| | FOR THE YEAR ENDED DECEMBER 31, | | |
|--|------------------------------------|-------|------|
| | 2000 | 1999 | 1998 |
| | ---- | ---- | ---- |
| Decrease in gross revenues..... | 6.3% | 4.9% | 5.6% |
| Decrease (increase) in net income..... | 7.4 | (6.8) | 1.3 |
| Decrease in total assets..... | 7.4 | 7.8 | -- |

Brazilian Taxes

We are subject to a number of Brazilian taxes in addition to corporate income tax. Brazilian tax legislation changes, which are frequent, can have an impact on our results of operations. Some Brazilian taxes are described below.

Value-Added Tax. Our revenues consist of total revenues from sales, net of discounts, returns and allowances, together with amounts we collect in respect of value-added tax. Net operating revenues represent revenues less value-added tax, which we collect on behalf of, and must remit to, state taxing authorities. Export sales are currently exempt from value-added tax.

Social Contribution on Profits. Social contribution on profits is a federal income tax. The rate has fluctuated in the past three years from 8% to 12% and is currently at 9%. Before 1997, this tax was deductible

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for income tax purposes; beginning in 1997, the tax is no longer deductible. After December 2002, the applicable rate is scheduled to be 8%.

Social Integration Program and Social Contribution on Gross Sales. The Social Integration Program, or PIS, aims to finance special social programs through the collection of a 0.65% revenues tax. Social contribution on gross sales, or COFINS, finances special social programs through the collection of a 3% revenues tax. Export sales are currently exempt from both of these taxes.

Provisional Tax on Bank Accounts. The provisional tax, known as CPMF, is imposed on every transaction involving the debit of money from a bank account. The CPMF rate has fluctuated from 0.2% to 0.38% since its creation in 1997. For the period between March 18, 2001 and June 17, 2002, the rate is 0.38%.

Financial Compensation for the Exploration of Mineral Resources. We owe a government royalty on net revenues derived from the production and sale of mineral resources. The annual rates on our products are:

- iron ore, 2%,
- bauxite, manganese and potash, 3%, and
- gold, 1%.

Federal Tax on Industrialized Products. Manufacturers pay this federal tax on behalf of their customers at the time of sale, either to another manufacturer to further the manufacturing process or to the retailer of the ultimate customer. Export operations are currently excluded. The tax on our aluminum

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production is at the rate of 4%.

ITEM 6. DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES

6.A., 6.B. AND 6.C. DIRECTORS AND SENIOR MANAGEMENT, COMPENSATION AND BOARD PRACTICES

BOARD OF DIRECTORS

The conselho de administracao, the board of directors, is our decision-making body responsible for determining general guidelines and policies for our business, our wholly-owned subsidiaries and controlled companies, and for formulating and expressing our policies. The board of directors is responsible for supervising the executive officers. It also monitors the executive officers' implementation of the general guidelines and policies. The board of directors holds regularly scheduled meetings on a monthly basis and holds additional meetings when called by its chairman, vice-chairman or any two directors. Decisions of the board of directors require a quorum of a majority of the directors and are taken by majority vote.

Under the Brazilian Corporation Law, the board of directors must have at least three members. Each director and his or her respective alternate are elected at a general shareholders' meeting and are subject to removal at any time. Our by-laws state that the board of directors must consist of nine members. Our current employees have the right to appoint one member of the board of directors and its respective alternate. According to our by-laws, members of the board of directors must be Brazilian residents who are both shareholders of CVRD and have managerial experience. Members of the board of directors are elected for three-year terms and can be re-elected. Each alternate director serves on behalf of a specific board member. In the absence of the director for whom an alternate director is acting, that alternate director may attend and vote at meetings of the board of directors.

Six of our current directors and five of our current alternate directors were appointed to their positions directly by Valepar, our principal shareholder, pursuant to Valepar's shareholders' agreement and the provisions of the Brazilian Corporation Law. These appointments were approved at our annual shareholders' meeting held in April 2001. For a description of this agreement, see Item 7.A. Major Shareholders -- Principal Shareholder.

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The table below lists the current members of the board of directors.

| NAME | YEAR FIRST ELECTED | POSITION | AGE |
|---|-----------------------|--------------------------|-----|
| Luiz Tarquinio Sardinha Ferro(1)..... | 1999 | Chairman of the Board... | 39 |
| Joao Moises de Oliveira(1)..... | 2001 | Board Member..... | 55 |
| Erik Persson(1)..... | 2001 | Board Member..... | 47 |
| Jose Marques de Lima(1)..... | 2000 | Board Member..... | 42 |
| Octavio Lopes Castello Branco Neto..... | 2001 | Board Member..... | 43 |
| Romeu do Nascimento Teixeira(1)..... | 2001 | Board Member..... | 68 |
| Renato da Cruz Gomes(1)..... | 2001 | Board Member..... | 48 |
| Fabio de Oliveira Barbosa..... | 2000 | Board Member..... | 39 |
| Francisco Valadares Povoa(2)..... | 1997 | Board Member..... | 51 |

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 (1) Appointed by Valepar.

(2) Appointed by our employees.

The table below lists the alternate members of the board of directors. One additional alternate director is to be appointed by Valepar.

| NAME | YEAR FIRST ELECTED | POSITION | AGE |
|--|-----------------------|-------------------|-----|
| Jose Ricardo do Carmo(1)..... | 2000 | Board Member..... | 47 |
| Ricardo Carvalho Giambroni(1)..... | 2001 | Board Member..... | 44 |
| Octavio Mauro Muniz Freire Alves(1)..... | 2001 | Board Member..... | 40 |
| Eleazar de Carvalho Filho..... | 2001 | Board Member..... | 43 |
| Antonio Joao Martins Torres(1)..... | 2001 | Board Member..... | 60 |
| Romulo de Mello Dias(1)..... | 2001 | Board Member..... | 39 |
| Renato Augusto Zagallo Villela dos Santos..... | 2001 | Board Member..... | 45 |
| Otto de Souza Marques Junior(2)..... | 1997 | Board Member..... | 53 |

 (1) Appointed by Valepar.

(2) Appointed by our employees.

We have summarized below the business experience, areas of expertise, and principal outside business interests of our current directors:

Luiz Tarquinio Sardinha Ferro. Mr. Ferro was appointed chairman of our board of directors in July 2001. From May 1999 to July 2001, he served as vice-chairman of our board of directors. From 1996 to 1998, he was President of PREVI -- Caixa de Previdencia dos Funcionarios do Banco do Brasil and executive superintendent of the financial department of Banco do Brasil S.A. In 1995, he was appointed general coordinator of the public accounts management unit, at the Secretariat of the National Treasury. From 1994 to 1995, he participated in an international management program of Banco do Brasil. From 1992 to 1994, Mr. Ferro worked at the Secretariat of the National Treasury.

Joao Moises de Oliveira. Mr. Oliveira has served as a member of our board of directors since 2001. From 1962 to 2000, he worked at Banco Bradesco S.A. and at several companies in which Banco Bradesco S.A. has a direct or indirect ownership interest. Since 2000, Mr. Oliveira has been an executive officer at Bradespar S.A. He has served as a member of the board of directors of many companies in which Banco Bradesco or Bradespar have or had a direct or indirect ownership interest, including Companhia Siderugica Belgo Mineira, Companhia Siderugica Nacional and Sao Paulo Alpargatas S.A.

Erik Persson. Mr. Persson has served as a member of our board of directors since April 25, 2001. Since June 2000, he has been working as a planning director of PREVI -- Caixa de Previdencia dos Funcionarios do Banco do Brasil. He has been at PREVI since 1977.

Jose Marques de Lima. Mr. Lima has served as a member of our board of directors since April 2000. Currently, he also serves as general manager of

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the risk management unit at Banco do Brasil. In

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June 1999, he was appointed as an executive officer of PREVI. From 1984 to 1998, he worked for Banco do Brasil S.A. holding a variety of positions, including team work coordinator and executive manager of the investor relations department, manager of the market and shareholders division and manager of the financial analysis department.

Octavio Lopes Castello Branco Neto. Mr. Castello Branco was appointed as a member of our board of directors on April 2001. He is also a managing director of BNDES. In 1995, he joined J.P. Morgan as head of the investment banking group in Brazil. From 1990 to 1995, Mr. Castello Branco worked at Caemi as the chief financial officer and member of the executive committee. Mr. Castello Branco started his career at JP Morgan's Sao Paulo Office in 1983 and has developed an extensive experience in mergers and acquisitions, having managed projects across a number of sectors since the inception of J.P. Morgan's mergers and acquisitions group in Brazil.

Romeu do Nascimento Teixeira. Mr. Teixeira has served as a member of our board of directors since April 2001. Mr. Teixeira was also appointed as an executive officer of IESA, Internacional de Engenharia S.A., from 1986 to 1993. Since 1960, he has held many different positions within the CVRD Group. From 1958 to 1960 he worked as an engineer at DNER, Departamento Nacional de Estradas de Rodagem.

Renato da Cruz Gomes. Mr. Gomes joined our board of directors in April 2001. He has also been an executive officer of Bradespar. In 2000, he was appointed as an executive officer of Bradespar S.A. From 1976 through 2000, Mr. Gomes held a variety of positions within BNDES and participated on the boards of directors of many companies, namely Elebra Eletronica, Globo Cabo, Aracruz, Iochpe, Bahia Sul and Latasa. He is also a member of the consulting board of Factor Sinergia, a securities investment fund, and the investments committee of Bradesco Templeton Value and Liquidity Fund.

Fabio de Oliveira Barbosa. Mr. Barbosa has served as a member of our board of directors since April 2000. Currently, he also serves as member of the board of directors of Valepontocom. Prior to joining us, Mr. Barbosa served as an assistant secretary at the National Treasury Ministry and became secretary in July 1999. He has also served as a member of the board of directors of the following companies: Banespa -- Banco de Estado de Sao Paulo S.A., Caixa Economica Federal and Banco do Brasil. From 1996 to 1999, he served as a member on the audit committee of Banco do Brasil and all of its subsidiaries. From 1992 to 1995, he served as an executive director at the World Bank. From 1990 to 1992, he was Deputy Coordinator of Fiscal Policy in the Ministry of the Economy, and, from 1989 to 1990, he was coordinator for economic analysis at SEPLAN-PR. From 1988 to 1989, he served as assistant to the chief planning minister to the President of Brazil. Prior to that time, Mr. Barbosa held a variety of positions at the Ministry of Industry and Commerce, the Parana State Development Institute, the Ministry of Labor and the Institute for Applied Economic Research.

Francisco Valadares Povia. Mr. Povia has served as a member of our board of directors since May 1997. He also sits on the board of Valepar, Valepontocom, Rio Doce Manganese Europe, or RDME, Salobo Metais, CSI and Nova Era Silicon, or NES. Until March, 2001, he was also a member of the board of directors of CSN and was previously an alternate member of the board of CSN. Mr. Povia joined us as a mining engineer in 1972 and has held a variety of positions within the CVRD Group.

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EXECUTIVE OFFICERS

The executive officers are our legal representatives and are responsible for our internal organization and day-to-day operations and the implementation of the general policies and guidelines set forth by the board of directors. Our by-laws provide for a minimum of three and a maximum of six executive officers. The board of directors appoints executive officers for three-year terms and may remove them at any time. According to the Brazilian Corporation Law and to our by-laws, executive officers must be Brazilian residents. The executive officers hold regularly scheduled meetings on a weekly basis and hold additional meetings when called by any executive officer.

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On April 7, 1999, the general meeting approved an amendment to our by-laws to alter the structure of the executive officers' board. As a result, we now have one chief executive officer and up to five executive officers, each responsible for business areas that the board of directors assigns to them. On October 24, 2001, the board of directors approved a new management structure with the following areas:

- Ferrous Minerals,
- Non-Ferrous,
- Holdings and Business Development (including energy),
- Logistics,
- Finance and Investor Relations,
- Planning and Control, and
- Human Resources and Corporate Services.

The table below lists our current executive officers.

| NAME | YEAR OF APPOINTMENT | POSITION | AGE |
|---|------------------------|--|-----|
| ---- | ----- | ----- | --- |
| Roger Agnelli..... | 2001 | Chief Executive Officer | 41 |
| Armando de Oliveira Santos Neto..... | 2001 | Executive Officer (Ferrous Minerals) | 51 |
| Antonio Miguel Marques..... | 2001 | Executive Officer (Holdings and Business Development and Non- Ferrous) | 44 |
| Guilherme Rodolfo Laager..... | 2001 | Executive Officer (Logistics) | 44 |
| Gabriel Stoliar..... | 2001 | Executive Officer (Finance and Investor Relations, and Planning and Control) | 46 |
| Carla Grasso..... | 2001 | Executive Officer (Human Resources and Corporate Services) | 39 |

We have summarized below the experience, areas of expertise, and principal outside business interests of our current executive officers.

Roger Agnelli. Since July 2001, Mr. Agnelli has been our chief

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executive officer. He served as chairman of our board of directors from May 2000 to July 2001. He also served as a member of the board of directors of VBC Energia S.A., Globo Cabo S.A. and Latas de Alumínio S.A. He also served as the chief executive officer of Bradespar S.A. from March 2000 to July 2001. Mr. Agnelli worked for 22 years with Banco Bradesco S.A., where he started his career as an investment analyst and served as executive director from 1992 to 2000. Mr. Agnelli has a degree in Economics from Fundacao Alvares Penteado.

Armando de Oliveira Santos Neto. Mr. Santos was appointed as an executive officer of our ferrous minerals area in October 2001. Since 1970, Mr. Santos has held many different positions within the CVRD Group, including trainee at the railway division, assistant to the chief executive officer and marketing manager and executive officer at Rio Doce America, Inc., or RDA, sales manager of the Far East area, coordinator for planning and sales promotion, general manager and director of Rio Doce International S.A., or RDI, general sales manager and executive officer of the iron ore division, commercial officer and executive officer of RDA and member of the board of directors of CSI. Mr. Santos has a degree in civil engineering from the Universidade Federal do Espírito Santo (UFES).

Antonio Miquel Marques. Mr. Marques was appointed as an executive officer of our holdings business development and non-ferrous minerals area in October 2001. Prior to that, Mr. Marques has held various positions at Caraiba Metais S.A. Industria e Comercio, DuPont do Brasil S.A., Billiton Metais S.A., Paranapanema Group and Votarantim Group. Mr. Marques has a degree in engineering from the Universidade Federal de Ouro Preto. He received his post-graduate degree in Mineral

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Treatment at the Universidade Federal de Minas Gerais (UFMG) and obtained an MBA from COPPEAD, at Universidade Federal do Rio de Janeiro (UFRJ).

Guilherme Laager. Mr. Laager was appointed as an executive officer of our logistics area in September 2001. Mr. Laager served as logistics, supplying and technological information director for AMBEV, Companhia de Bebidas das Americas from 1989 until August 2000. Mr. Laager has a degree in civil engineering from the Universidade Federal do Rio de Janeiro (UFRJ) and obtained an MBA in business administration from COPPEAD, also at UFRJ.

Gabriel Stoliar. Since April 14, 1999, Mr. Stoliar has served as our chief financial officer and as our chief accounting officer. In September 1997, he was appointed as an executive officer of the corporate center and investor relations area. In 1994, he was appointed director of BNDESPAR. In 1991, Mr. Stoliar assumed the position of superintendent of the operational division responsible for the areas of mining, metallurgy, chemicals, petrochemicals, pulp and paper. He was hired by BNDESPAR in 1988 as manager of operations in the area of capital, electronic and consumer goods. In 1982, he was promoted to manager of BNDES for the project area of FINSOCIAL. In 1978, he was hired by BNDES as an analyst in the area of pulp, paper and petrochemicals. Mr. Stoliar began his career as a business organization consultant at the Institute of Economic and Management Development of the Federation of Industries of Rio de Janeiro. Mr. Stoliar obtained an engineering degree from Universidade Federal do Rio de Janeiro, a post-graduate degree in production engineering and an MBA from PDG/EXEC-SDE in Rio de Janeiro.

Carla Grasso. Mrs. Grasso was appointed as an executive officer of the human resources and corporate services area in October 2001. Prior to joining us, Mrs. Grasso served as our economic assistant to the President

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of Brazil. She has also been deputy coordinator of fiscal policy at the Ministry of the Economy and has held a variety of positions at the Ministry of Social Security. In 1997, she was appointed as an executive officer of Fundacao Vale de Rio Doce de Habitacao e Desenvolvimento Social (FVRD). Mrs. Grasso has both a degree in Economics and a master in Economics from Universidade de Brasilia (UNB).

FISCAL COUNCIL

Under the Brazilian Corporation Law, we may appoint the conselho fiscal, a fiscal council, as a corporate body independent of our management and external auditors. The primary responsibility of the fiscal council is to review management's activities and the financial statements, and report its findings to the shareholders. We amended our by-laws on June 18, 1997 in order to provide for the establishment of a five member permanent fiscal council. On April 25, 2001, the shareholders appointed the current members and their respective alternates. Holders of preferred class A shares and the golden share together may elect one member of the fiscal council and the respective alternate. Non-controlling holders of common shares comprising at least 10% of the common shares outstanding may also elect one member of the fiscal council and the respective alternate. The terms of the members of the fiscal council expire at the next ordinary annual shareholders' meeting following their election.

The table below lists the current members of the fiscal council.

| NAME ----- | YEAR OF APPOINTMENT ----- |
|------------------------------|---------------------------------|
| Luis Carlos Angelotti..... | 2001 |
| Ronaldo Camillo..... | 2000 |
| Marcos Fabio Coutinho..... | 1999 |
| Claudia Torres Teixeira..... | 2000 |
| Eliseu Martins..... | 1997 |

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The table below lists the alternate members of the fiscal council.

| NAME ----- | YEAR OF APPOINTMENT ----- |
|---------------------------------------|---------------------------------|
| Antonio Jose da Barbara..... | 2001 |
| Eduardo Coutinho Guerra..... | 2001 |
| Vicente Barcelos..... | 2001 |
| Luiz Otavio Nunes West..... | 1998 |
| Mercia Maria Nascimento Pimentel..... | 2001 |

COMPENSATION

According to our by-laws, our shareholders are responsible for establishing the aggregate compensation we pay to the members of our board of directors and our executive officers. Our shareholders determine this aggregate compensation at the general shareholders' meeting each year. In order to establish aggregate

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director and officer compensation, we believe that our shareholders usually take into account various factors which range from age, experience and skills of our directors and officers to the recent performance of our operations. Once aggregate compensation is established, the members of our board of directors are then responsible for distributing such aggregate compensation individually in compliance with our by-laws. Our board of directors does not have a compensation committee.

For the year ended December 31, 2000, we paid approximately R\$4.5 million in aggregate (including benefits in kind granted) to the members of our board of directors and to the executive officers for services in all capacities.

During 2000, the monthly amount we paid to the members of the fiscal council was the higher of (1) R\$4,200 or (2) the equivalent of 10% of the amount paid to a director, excluding benefits. In addition, the members of the fiscal council receive refunds for expenses they incur in connection with transportation and accommodation, whenever such expenses are necessary for the performance of their functions. For the year ended December 31, 2000, none of our board members and executive officers had any financial or other interests in transactions involving us which was not in the ordinary course of business.

6.D. EMPLOYEES

The table below sets forth the number of our employees by category as of the dates indicated.

| | AT DECEMBER 31, | | |
|-------------------------------|-----------------|--------|--------|
| | 1998 | 1999 | 2000 |
| Mining (other than gold)..... | 5,620 | 4,478 | 4,948 |
| Transportation..... | 3,733 | 4,514 | 4,525 |
| Gold..... | 594 | 588 | 555 |
| Other operational(1)..... | 535 | 504 | 511 |
| Administrative..... | 491 | 659 | 903 |
| Total..... | 10,973 | 10,743 | 11,442 |

(1) Does not include pelletizing, aluminum, or pulp and paper joint venture employees.

We establish our annual wage and benefits programs in July of each year following negotiations with our unions. The provisions of our collective bargaining agreements with our unions also apply to our non-union employees. We have not suffered any material economic loss as a result of labor strikes or stoppages.

Since 1973 we have sponsored a defined benefit pension plan, known as the old plan, covering substantially all employees, with benefits based on years of service, salary and social security benefits. This plan is administered by VALIA, and is funded by monthly contributions we and our employees make, calculated based on periodic actuarial appraisals.

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In May 2000, we implemented a new pension plan, which is primarily a defined contribution plan with a benefit feature relative to service prior to May 2000, known as the new plan, and offered our active employees opportunity to transfer to the new plan. Over 98% of our active employees opted to transfer to the new plan. The old plan will continue in existence, covering almost exclusively retired participants and their beneficiaries. In 2000, we contributed approximately US\$37 million, respectively, to VALIA to fund the new plan and the old plan. We also provide scholarships and apprenticeships at our corporate vocational centers. We believe our relations with our union employees and other employees are good.

Our employees have an equity stake in our business. On May 20, 1997, in connection with our ongoing privatization, the Brazilian government completed the sale of 11,120,919 common shares and 8,744,308 preferred shares to Investvale, an association of our current and retired employees and certain affiliates, at per share prices representing substantial discounts to prevailing market prices.

6.E. SHARE OWNERSHIP

During the privatization process, the Brazilian government sold 11,120,919 common shares, representing approximately 4.5% of the outstanding common shares, and 8,744,308 preferred class A shares, representing approximately 6.3% of the outstanding preferred class A shares, in an offering restricted to our current and retired employees. Substantially all of the shares sold were purchased through Investvale, an association of our current and retired employees. Employees were also granted the option, exercisable through Investvale, to obtain an interest in the controlling block held by Valepar by exchanging their common shares for equity in Valepar. See Item 7.A. Major Shareholders -- The Privatization. In addition, Investvale, as any investor, may from time to time acquire and sell our shares in the market. At December 31, 2000, Investvale owned 9,995,369 common shares, representing approximately 4% of our total common shares, and 430,000 preferred class A shares.

As of December 31, 2000, the representative of our employees in the board of directors (as well as his alternate) also held 80,231 quotas in Investvale. None of our other directors or executive officers holds an ownership interest in Investvale.

The total number of common shares owned by members of our board of directors as of February 26, 2002, was 17. The total number of preferred shares owned by members of our board of directors as of February 26, 2002, was 209. Our executive officers do not own any of our shares.

Our by-laws authorize us to establish stock option plans, but to date we have not done so.

ITEM 7. MAJOR SHAREHOLDERS AND RELATED PARTY TRANSACTIONS

7.A. MAJOR SHAREHOLDERS

The table below sets forth certain information regarding share ownership of the common and preferred shares as of February 26, 2002, by each person who we know to be the owner of more than 5% of any class of our outstanding capital stock, and by all directors and executive officers as a group.

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| | SHARES OWNED | PERCENT OF CLASS |
|---|--------------|------------------|
| | ----- | ----- |
| COMMON SHARES | | |
| Valepar S.A. (1)..... | 105,443,070 | 43.0% |
| Brazilian Government (National Treasury)..... | 39,393,919 | 16.1 |
| BNDES..... | 39,394,922 | 16.1 |
| BNDESPAR(2)..... | 11,672,271 | 4.8 |
| Litel Participacoes S.A. (2)..... | 25,272,641 | 10.3 |
| Directors and executive officers as a group(3)..... | 17 | -- |
| PREFERRED SHARES (4) | | |
| Directors and executive officers as a group..... | 209 | -- |
| GOLDEN SHARE | | |
| Brazilian Government..... | 1 | 100.0 |

(1) Certain shareholders of Valepar are legally required to transfer their common shares to Valepar. After this transfer, Valepar will hold 53.3% of our common shares.

(2) Excludes common shares owned directly by Valepar, in which this shareholder has an ownership interest. See the table below for information on Valepar's shareholders.

(3) Share ownership of all directors and officers, as a group, decreased from 14,399 common shares at December 31, 2000, to 17 common shares at February 26, 2002, due to the fact that former members of our board of directors, who individually owned some of our shares, ceased owning them as a result of our unwinding transactions with CSN.

(4) The Brazilian government (National Treasury) owns 5,075,341 preferred shares representing 3.7% of the outstanding preferred shares and BNDESPAR owns 1,251,980 preferred shares representing 0.9% of the outstanding preferred shares. These ownership amounts will not change as a result of this offering.

The table below sets forth information as of February 26, 2002 regarding Valepar S.A. share ownership and Litel Participacoes S.A. share ownership.

| | SHARES OWNED | PERCENT OF TOTAL SHARES OWNED |
|---------------------------------------|--------------|-------------------------------|
| | ----- | ----- |
| VALEPAR S.A. | | |
| Litel Participacoes S.A..... | 43,985,949 | 42% |
| Babie(1)..... | 15,019,621 | 14% |
| Eletron(2)..... | 21,875,000 | 21% |
| Sweet River Investments Ltd. (3)..... | 12,187,500 | 11% |
| BNDESPAR..... | 11,250,000 | 11% |
| Investvale(4)..... | 1,125,000 | 1% |
| | ----- | ----- |
| Total..... | 105,443,070 | 100% |
| | ===== | ===== |
| LITEL PARTICIPACOES S.A. | | |
| BB Carteira Ativa 0(5)..... | 129,528,472 | 52.41% |
| BB Carteira Ativa I(5)..... | 64,211,703 | 25.98% |

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| | | |
|--|-------------|---------|
| BB Carteira Ativa II(5)..... | 53,388,022 | 21.60% |
| Others..... | 875 | -- |
| Directors and Executive Officers as a group..... | 3 | --% |
| | ----- | ----- |
| Total..... | 247,129,075 | 100.00% |
| | ===== | ===== |

(1) Babie is a holding company owned by Bradesplan and Bradespar, which are affiliated with Banco Bradesco S.A., a Brazilian financial services company.

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(2) Eletron is a company 86% of which is owned by Bradespar and approximately 14% of which is owned by Opportunity Amafi Participacoes S.A.

(3) Sweet River Investments Ltd. is affiliated with Bank of America.

(4) Investvale is an investment club owned by our employees.

(5) Each of BB Carteira Ativa 0, BB Carteira Ativa I and BB Carteira Ativa II is a Brazilian investment fund. BB Carteira Ativa 0 and BB Carteira Ativa I are 100% owned by Previ. BB Carteira Ativa II is 59.36% owned by Funcef and 38.8% owned by Petros. Each of Previ, Petros and Funcef is a Brazilian pension fund.

The Privatization

In June 1995, the Brazilian government announced its intention to sell its common and preferred share ownership interests in us as part of the ongoing Brazilian privatization program. After a period of considerable governmental, judicial and public attention and debate, the Brazilian government started our privatization in May 1997.

In the first step of the privatization process, on May 6, 1997, the Brazilian government and BNDES sold 99,999,203 common shares, representing approximately 40.0% of the outstanding common shares, for approximately US\$3 billion to Valepar, a special-purpose company formed to hold a controlling interest in our outstanding common shares. The initial principal investors in Valepar were a subsidiary of CSN, a Brazilian steelmaker, various Brazilian pension funds, an affiliate of Bank of America, a U.S. bank, and certain foreign investment funds.

In the second step of the privatization process, on May 20, 1997, the Brazilian government and BNDES sold 11,120,919 common shares, representing approximately 4.5% of the outstanding common shares, and 8,744,308 preferred shares, representing approximately 6.3% of the outstanding preferred shares, in an offering restricted to our current and retired employees. Substantially all of the shares sold in this step of the privatization were purchased through Investvale, an association of our current and retired employees. Employees were also granted the option, exercisable through Investvale, to obtain an interest in the controlling block held by Valepar by exchanging their common shares for equity in Valepar. The shares offered to employees were sold at substantial discounts to prevailing market prices. Common shares exchanged for equity in Valepar were sold at R\$11.09 per share, representing a 58.4% discount from the then-current market price. Common shares not exchanged for equity in Valepar were sold at R\$8.88 per share (representing a 66.7% discount from the then-current market price). Preferred shares were sold at R\$8.88 per share (representing a 63.2% discount from the then-current market price). Investvale

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subsequently contributed 1,125,000 common shares to Valepar, in exchange for a 0.9% equity interest in Valepar. These discounts gave rise to a US\$318 million extraordinary charge in 1997.

Shareholder Debentures

At the time of the first step of our privatization in 1997, we issued debentures to our then-existing shareholders, including the Brazilian government. The terms of the debentures, which are described below, were set to ensure that our pre-privatization shareholders, including the Brazilian government, would participate alongside us in potential future financial benefits that we derive from exploiting our mineral resources.

In preparation for the issuance of the debentures, we issued preferred class B shares on a one-for-one basis to all holders of our common shares and preferred class A shares. We then exchanged all of the preferred class B shares for the debentures. The debentures are not redeemable or convertible, and do not trade on a stapled basis or otherwise with our common or preferred shares. Currently, the debentures cannot be traded. Holders will be able to trade the debentures only after a three-month period that will commence upon completion of the sale by the Brazilian government of a 32% stake in our common shares, which will constitute the third step of our privatization. We will be required to register the debentures with the CVM in order to permit trading at that time.

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Under Central Bank regulations, pre-privatization shareholders that held their shares through our American depositary receipt program were not permitted to receive the debentures or any financial benefits relating to the debentures. We sought approval from the Central Bank to distribute the debentures to the holders of American depositary receipts, but the Central Bank rejected our request. We intend to renew our request to the Central Bank, but we cannot assure you that we will succeed. If the Central Bank does not approve our request, the depositary will not be able to distribute the debentures to the holders of American depositary receipts and will not be able to sell the debentures. Therefore, unless the Central Bank approves our request, the debentures will not have any value for holders of American depositary receipts.

Under the terms of the debentures, holders will have the right to receive semiannual payments equal to an agreed percentage of our net revenues (revenues less value added tax) from certain identified mineral resources that we owned at May 1997, to the extent that we exceed defined threshold production volumes of these resources, and from the sale of mineral rights that we owned at May 1997. Our obligation to make payments to the holders will cease when the relevant mineral resources are exhausted. Based on current production levels, and on the estimates of production of our new projects, we would begin making payments related to copper in approximately 2004, payments related to iron ore resources in approximately 2012, and payments related to other mineral resources in later years.

The table below summarizes the amounts we will be required to pay under the debentures, based on the net revenues we earn from the identified mineral resources and the sale of mineral rights.

| AREA | MINERAL | REQUIRED PAYMENTS BY CVRD |
|----------------------|----------|---|
| Southern System..... | Iron ore | 1.8% of net revenue, after total production from May 1997 exceeds |

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| | | |
|---|---|--|
| Northern System..... | Iron ore | billion tons 1.8% of net revenue, after total production from May 1997 exceeds billion tons |
| Pojuca, Andorinhas, Liberdade and Sossego.... | Gold and Copper | 2.5% of net revenue from the beginning of commercial production |
| Igarape Bahia and Alemao..... | Gold and Copper | 2.5% of net revenue, after total production from the beginning of commercial production exceeds 70 tons of gold |
| Fazenda Brasileiro..... | Gold | 2.5% of net revenue after total production from the beginning of commercial production exceeds 26 tons |
| Other areas, excluding Carajas/Serra Leste... | Gold | 2.5% of net revenue |
| Other areas owned at May 1997..... | Other minerals | 1% of net revenue, 4 years after beginning of commercial production |
| All areas..... | Sale of mineral rights owned at May 1997 | 1% of the sales price |

Principal Shareholder

Through the Brazilian government's privatization program, the by-laws of Valepar restrict concentration of ownership of Valepar shares by particular types of investors for a period of five years through May 9, 2002. The by-laws of Valepar state that no single investor or group of affiliated investors may hold more than 45% of Valepar's outstanding capital stock. In addition, joint shareholdings in Valepar by any group of iron ore producers or any group of steel producers, and iron ore trading companies combined, may not exceed 45% of Valepar's outstanding capital stock. Finally, shareholdings in Valepar by individual large iron ore producers, steel producers or iron ore trading companies may not exceed 10% of Valepar's outstanding capital stock.

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The shareholders of Valepar have entered into a shareholders' agreement, ending in 2017. This agreement:

- gives rights of first refusal on any transfer of Valepar shares and preemptive rights on any new issue of Valepar shares,
- prohibits encumbrances on Valepar shares (other than in connection with financing our acquisition),
- requires each party generally to retain control of its special purpose company holding its interest in shares of Valepar,
- allocates Valepar's and our board seats, and
- establishes super-majority voting requirements for certain matters relating to Valepar or to us.

BNDESPAR has a golden share in Valepar giving it a veto right over:

- any change in Valepar's corporate purpose,
- the liquidation of Valepar,

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- a change in ownership of Valepar's shares if such change were to increase concentration of the ownership of Valepar over specified limits by participants in the iron ore, steel or iron ore trading businesses, and
- any transfer of Valepar's shares to anyone until May 2002 if the transfer were to result in such person owning more than 45% of Valepar's shares.

Another agreement among Valepar's shareholders, ending in 2002, contains similar restrictions on transfers.

Continuing Relationship with the Brazilian Government and BNDES

From time to time, in the ordinary course of our business, we enter into transactions with other entities which the Brazilian government owns or controls. See Item 7.B. Related Party Transactions. The most significant of these transactions is with Eletronorte, a state-owned company. Pursuant to a contract between Albras and Eletronorte, Albras is able to purchase electricity at favorable rates. We are currently seeking to renegotiate this contract, which expires in May 2004. For more information on our Eletronorte contract, see Item 4.B., 4.C. and 4.D. Business Overview, Organizational Structure, Property, Plants and Equipment -- Holdings -- Aluminum Business -- Aluminum. No other entity controlled by the Brazilian government, by itself or in the aggregate, accounted for a significant percentage of our consolidated revenues or purchases in 2000.

We have also entered into a Mineral Risk Contract with BNDES relating to prospecting authorizations for mining regions where drilling and exploration are still in their early stages. This contract provides for the joint development of certain unexplored mineral deposits in the Carajas region, which is part of the Northern System. BNDES is also our partner in Project 118, Alemao and Cristalino, which are joint ventures through which we conduct our copper mining exploration and development. For more information on these joint ventures, see Item 4.B., 4.C. and 4.D. Business Overview, Organizational Structure, Property, Plants and Equipment -- Non-Ferrous Minerals.

As a result of the transfer of our voting control to Valepar, we are no longer subject to various regulatory requirements and operating restrictions applicable to Brazilian governmental entities. However, in connection with our privatization, the Brazilian government retained special rights with respect to our and Valepar's future decisions and caused us to enter into certain agreements which may restrict our activities and results of operations in the future. We discuss these restrictions below.

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Golden Share

The Brazilian government holds one golden share, which confers upon its holder veto rights over certain changes, including:

- our name,
- the headquarters of our head office,
- our corporate purpose as regards the working of mineral deposits, and
- our continued operation of integrated iron ore mining systems.

For a more detailed description of the golden share, see Item 10.B. Memorandum and Articles of Association -- Common Shares and Preferred Shares.

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Since the privatization, the Brazilian government has not exercised its veto rights and, consequently, has refrained from interfering in our decision-making process.

7.B. RELATED PARTY TRANSACTIONS

At December 31, 2000, we had extended guarantees for borrowings obtained by affiliates and joint ventures in the amount of US\$788 million of which US\$607 million is denominated in U.S. dollars and the remaining US\$181 million in Brazilian currency. See note 15(a) to our consolidated financial statements.

For information regarding investments in affiliated companies and joint ventures and for information regarding transactions with major related parties, see notes 10 and 17 to our consolidated financial statements.

7.C. INTERESTS OF EXPERTS AND COUNSEL

Not applicable.

ITEM 8. FINANCIAL INFORMATION

8.A.1-6. CONSOLIDATED STATEMENTS AND OTHER FINANCIAL INFORMATION

For our consolidated financial statements see Item 18. Financial Statements.

8.A.7. LEGAL PROCEEDINGS

We and our subsidiaries are defendants in numerous legal actions in the normal course of business, including civil, administrative, tax, social security and labour proceedings. We have set aside or deposited in court amounts to cover estimated contingency losses due to adverse legal judgments. Based on the advice of our legal counsel, we believe that the provision made against contingent losses is sufficient to cover probable losses in connection with such actions.

Conselho Administrativo de Defesa Economica, known as CADE, the Brazilian antitrust regulator, has been conducting inquiries into our principal lines of business to determine whether undue concentration exists in our respective industries. One of such inquiries that CADE made was in the context of our privatization and involved our railroad system. In November 2001, CADE issued a favorable opinion regarding this matter, on condition that we periodically provide certain financial information to CADE and to the Ministry of Transportation.

Numerous lawsuits challenging the legality of our privatization are pending, including a number of class-action lawsuits. We do not believe that, individually or in the aggregate, these actions will adversely affect the course of the privatization process or otherwise have a material adverse effect on us.

We are currently a defendant in two separate actions brought by the municipality of Itabira, in the state of Minas Gerais. It alleges that our Itabira iron ore mining operations have caused environmental and social damages. In one of the actions, filed in August 1996, the municipality of Itabira alleges that our Itabira iron ore mining operations have caused environmental and social damages and claims damages with respect to the

degradation of the site of one of our mines, as well as the immediate restoration of the affected ecological complex and the performance of compensatory environmental programs in the region. The damages sought, as

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adjusted from the date of the claim, amount to approximately US\$535 million. We believe that this amount is significantly higher than the amount we would actually be responsible for in the event that we were found liable. We have requested the annulment of this action as it represents no actual controversy. In fact, on June 5, 2000, the local environmental authorities granted an operating license to our Itabira iron ore mining operations. This license sets forth conditions regarding the environmental restoration of the degraded site and the performance of compensatory environmental programs. We intend to continue complying with these conditions. In the other action, the municipality of Itabira is claiming the right to be reimbursed for expenses it has incurred in connection with public services rendered as a consequence of our mining activities. We believe that this action is without merit. We are vigorously defending both pending actions.

8.A.8. DIVIDEND DISTRIBUTIONS

Under the Brazilian Corporation Law, shareholders are generally entitled to receive an annual mandatory dividend set forth in the company's by-laws, which may not be lower than 25% of adjusted net income for the relevant year, calculated in accordance with the Brazilian Corporation Law. Accordingly, our by-laws prescribe that we must distribute to our shareholders an amount equal to not less than 25% of the amount of profits available for distribution with respect to each fiscal year, unless the board of directors advises our shareholders at the general shareholders' meeting that payment of the required distributions for the preceding fiscal year is inadvisable in light of our financial condition. The fiscal council must review any such determination and report to the shareholders and to the CVM. The shareholders must also approve the recommendation of the board of directors with respect to any required distributions. To date, our board of directors has never determined that a payment of the required distribution amount was inadvisable.

In addition to any required distributions, the board of directors may recommend to the shareholders the payment of distributions from other funds that are legally available.

Since our privatization in 1997, and following a recommendation from Valepar, our principal shareholder, we have distributed a dividend equal to at least 50% of the amount of profits available for distribution with respect to each fiscal year.

Holders of preferred class A shares and the golden share are entitled to receive an amount equal to 6% of their pro rata share of our paid-in capital prior to any distribution to holders of preferred class B shares, if any are issued, or to holders of common shares. Holders of preferred class B shares, if any are issued, are entitled to receive an amount equal to 6% of their pro rata share of our paid-in capital prior to any distribution to holders of common shares and to any additional distribution to holders of preferred class A shares and the golden share. After holders of common shares receive distributions per share in an amount equal to the preferential dividend of holders of preferred shares, all holders of shares receive the same additional distribution amount per share.

Since our privatization, we have had sufficient distributable amounts to be able to distribute equal amounts to both common and preferred shareholders. For a discussion on our preferred class A and preferred class B shares, see Item 10.B. Memorandum and Articles of Association -- Common Shares and Preferred Shares.

We may make distributions either in the form of dividends or in the form of interest on shareholders' equity. Dividends with respect to the American depositary shares, and to non-resident holders of common shares, will not be subject to Brazilian withholding tax, except for dividends declared based on

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profits generated prior to December 31, 1995. These dividends will be subject to a 15% Brazilian withholding tax. Distributions of interest on shareholders' equity to shareholders, including holders of American depositary receipts, are currently subject to Brazilian withholding tax of 15%. We pay distributions in Brazilian currency.

We are required to hold an annual shareholders' meeting by April 30 of each year at which an annual dividend may be declared. Additionally, our board of directors may declare interim dividends. Under the

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Brazilian Corporation Law, dividends are generally required to be paid to the holder of record on a dividend declaration date within 60 days following the date the dividend was declared, unless a shareholders' resolution sets forth another date of payment, which, in either case, must occur prior to the end of the fiscal year in which the dividend was declared. A shareholder has a three-year period from the dividend payment date to claim dividends (or payments of interest on shareholders' equity) in respect of its shares, after which we will have no liability for such payments. Since 1997, all cash distributions we have made have been in the form of interest on shareholders' equity.

We will make cash distributions on preferred class A shares underlying the American depositary shares in Brazilian currency to the custodian on behalf of the depositary. The custodian will then convert such proceeds into U.S. dollars and will cause such U.S. dollars to be delivered to the depositary for distribution to holders of American depositary receipts. Under current Brazilian law, dividends paid to shareholders who are not Brazilian residents, including holders of the American depositary receipts, will not be subject to Brazilian withholding tax. For more information on Brazilian tax policies regarding dividend distributions, see Item 10.E. Taxation -- Brazilian Tax Considerations.

The table below sets forth the dollar equivalent of cash distributions we paid to holders of common shares and preferred shares for the periods indicated. For your convenience, we have calculated U.S. dollar conversions using both the commercial market rate in effect on the date of payment and the exchange rate at February 25, 2002 of R\$2.4062 per US\$1.00. We stated amounts gross of any applicable withholding tax.

| YEAR | PAYMENT DATE | U.S. DOLLARS PER SHARE AT PAYMENT DATE | U.S. DOLLARS PER SHARE AT FEBRUARY 25, 2002 |
|------|------------------|--|---|
| ---- | ----- | ----- | ----- |
| 1997 | May 30..... | 0.48 | 0.20 |
| | September 2..... | 0.30 | 0.13 |
| 1998 | May 8..... | 0.88 | 0.42 |
| | August 31..... | 0.64 | 0.31 |
| 1999 | January 15..... | 0.44 | 0.27 |
| | March 31..... | 0.29 | 0.21 |
| | August 20..... | 0.57 | 0.46 |
| 2000 | March 1..... | 0.66 | 0.49 |
| 2001 | February 20..... | 1.66 | 1.38 |
| 2001 | December 10..... | 0.98 | 0.96 |

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8.B. SIGNIFICANT CHANGES

Not applicable.

ITEM 9. THE OFFER AND LISTING

9.A.1-3. OFFERING DETAILS

Not applicable.

9.A.4. PRICE HISTORY OF STOCK

The table below sets forth trading information for our American depository shares, as reported by the New York Stock Exchange (and for periods prior to June 2000, reported by the National Quotations Bureau, Inc.), our preferred shares and our common shares, as reported by the BOVESPA, for the periods indicated.

| | REAIS PER COMMON SHARE | | REAIS PER PREFERRED CLASS A SHARE | | U.S. DOLLARS PER PREFERRED AMERICAN DEPOSITARY SHARE | |
|---------------------|------------------------|----------|-----------------------------------|----------|--|-----------|
| | HIGH | LOW | HIGH | LOW | HIGH | LOW |
| 1997..... | R\$33.00 | R\$17.00 | R\$31.50 | R\$18.40 | US\$28.51 | US\$16.00 |
| 1998..... | 27.00 | 10.00 | 29.10 | 13.00 | 25.13 | 11.00 |
| 1999..... | 42.00 | 9.80 | 50.00 | 13.80 | 26.50 | 10.00 |
| 2000..... | 52.40 | 33.00 | 59.00 | 38.82 | 33.13 | 19.00 |
| 2001..... | 55.00 | 42.70 | 58.70 | 44.00 | 26.98 | 18.00 |
| 1Q00..... | 52.40 | 33.00 | 59.00 | 42.00 | 33.13 | 22.00 |
| 2Q00..... | 46.00 | 35.00 | 53.50 | 40.01 | 29.00 | 22.00 |
| 3Q00..... | 49.00 | 41.21 | 54.00 | 44.97 | 29.75 | 24.00 |
| 4Q00..... | 46.50 | 37.00 | 47.80 | 38.82 | 25.56 | 19.00 |
| 1Q01..... | 51.00 | 42.70 | 53.60 | 44.00 | 26.98 | 23.00 |
| 2Q01..... | 54.00 | 46.50 | 58.60 | 49.05 | 25.70 | 22.00 |
| 3Q01..... | 55.00 | 46.40 | 55.00 | 45.50 | 23.15 | 18.00 |
| 4Q01..... | 54.00 | 47.00 | 58.70 | 49.60 | 23.61 | 19.00 |
| August 2001..... | 53.99 | 50.80 | 52.88 | 51.01 | 21.25 | 20.00 |
| September 2001..... | 52.50 | 46.40 | 53.79 | 45.50 | 20.11 | 18.00 |
| October 2001..... | 54.00 | 50.60 | 56.40 | 51.40 | 20.92 | 19.00 |
| November 2001..... | 53.60 | 47.00 | 58.70 | 49.60 | 22.65 | 20.00 |
| December 2001..... | 53.40 | 48.00 | 55.00 | 51.48 | 23.61 | 21.00 |
| January 2002..... | 55.40 | 50.00 | 56.50 | 50.70 | 23.45 | 21.00 |

9.A.5-7. LISTING DETAILS

Not applicable.

9.B. PLAN OF DISTRIBUTION

Not applicable.

9.C. MARKETS

Our publicly traded share capital consists of common shares and preferred shares, each without par value. Our common shares and our preferred shares are publicly traded in Brazil on the Sao Paulo stock exchange, known as BOVESPA, under the ticker symbols VALE3, and VALE5, respectively. Our preferred shares also trade on the LATIBEX, under the ticker symbol XVALP. The LATIBEX is an

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electronic market created in

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1999 by the Madrid stock exchange in order to enable trading of Latin American equity securities in euro denomination.

Our preferred American depository shares, each representing one preferred share, have traded on the New York Stock Exchange since June 2000, under the ticker symbol RIOPR. Prior to June 20, 2000, the preferred American depository shares traded in the over-the-counter market. JPMorgan Chase Bank serves as the depository for the preferred American depository shares. At December 31, 2001, there were 57,754,261 preferred American depository shares outstanding, representing 41.7% of our preferred shares or 14.9% of our total share capital.

9.D., 9.E. AND 9.F. SELLING SHAREHOLDERS, DILUTION AND EXPENSES OF THE ISSUE

Not applicable.

ITEM 10. ADDITIONAL INFORMATION

10.A. SHARE CAPITAL

For a description of our common and our preferred shares, including voting rights and preemptive rights, see Item 10.B. Memorandum and Articles of Association -- Common Shares and Preferred Shares.

The table below provides a recent history of changes in our share capital.

| | COMMON SHARES | PREFERRED CLASS A SHARES |
|--|---------------|-----------------------------|
| | ----- | ----- |
| Shares authorized..... | 300,000,000 | 600,000,000 |
| Shares issued prior to December 31, 1999..... | 249,983,143 | 138,575,912 |
| Shares repurchased prior to December 31, 1999..... | -- | (3,659,311) |
| Shares outstanding on December 31, 1999..... | 249,983,143 | 134,916,601 |
| Shares repurchased during 2000..... | (7,300) | -- |
| Shares outstanding on December 31, 2000..... | 249,975,843 | 134,916,601 |
| Shares repurchased during 2001..... | (4,707,870) | 3,659,220 |
| Shares outstanding on December 31, 2001..... | 245,267,973 | 138,575,821 |
| Shares repurchased during January 2002..... | -- | (4,900) |
| Shares repurchased during February 2002..... | -- | 240 |
| Shares outstanding on February 26, 2002..... | 245,267,973 | 138,571,161 |

10.B. MEMORANDUM AND ARTICLES OF ASSOCIATION

COMPANY OBJECTS AND PURPOSES

Clause 2 of the by-laws defines our corporate purpose to include (1) working mineral deposits in Brazil and abroad by mining, concentrating, processing, transporting, shipping and trading minerals, (2) building, operating and exploiting railway traffic, (3) operating maritime terminals, including support for in port navigation, (4) exploiting, processing and trading forestry materials, (5) engaging, in Brazil and abroad, in other activities in support of our corporate purpose, including research, industrial processing, trading, importing and exporting goods and rendering services, and (6) incorporating or investing in corporations acting within the scope of our corporate purpose.

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DIRECTORS' POWERS

Under the Brazilian Corporation Law, if a director or an executive officer has a conflict of interest with the company in connection with any proposed transaction, the director or executive officer may not vote in any decision of the board of directors or of the board of executive officers regarding such transaction and must disclose the nature and extent of the conflicting interest for transcription in the minutes of the meeting. In any case, a director or an executive officer may not transact any business with the company, including any

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borrowings, except on reasonable or fair terms and conditions that are identical to the terms and conditions prevailing in the market or offered by third parties. Under our by-laws, shareholders set the aggregate compensation payable to directors and executive officers. The board of directors allocates the compensation among its members and the executive officers. See Item 6.A., 6.B. and 6.C. Directors and Senior Management, Compensation and Board Practices -- Compensation. Our by-laws do not establish any mandatory retirement age limits.

COMMON SHARES AND PREFERRED SHARES

Set forth below is certain information concerning our authorized and issued capital stock and a brief summary of certain significant provisions of our by-laws and the Brazilian Corporation Law. This description does not purport to be complete and is qualified by reference to our by-laws (an English translation of which has been filed with the Commission) and to the Brazilian Corporation Law.

GENERAL

Our by-laws authorize the issuance of (1) up to 300 million common shares and (2) up to 600 million preferred class A shares or preferred class B shares, in each case based solely on the approval of the board of directors without any additional shareholder approval. There are currently no preferred class B shares outstanding. Under the Brazilian Corporation Law, the number of preferred non-voting or restricted voting shares outstanding, such as the preferred shares, may not exceed two-thirds of the total number of outstanding shares.

Each common share entitles the holder thereof to one vote at meetings of our shareholders. Holders of common shares are not entitled to any preference relating to our dividends or other distributions or any preference upon our liquidation.

Holders of preferred class A shares are generally entitled to the same voting rights as holders of common shares, except with respect to the election of members of the board of directors, and are entitled to a minimum annual non-cumulative preferential dividend of 6% of their pro rata share of our paid-in capital prior to any distribution to holders of common shares or to holders of preferred class B shares, if any. Holders of preferred class A shares and the golden share may also elect one member of the permanent fiscal council and the respective alternate. Non-controlling holders of common shares comprising at least 10% of the common shares outstanding may also elect one member of the fiscal council and the respective alternate. The preferred class A shares are not entitled to any preference in the case of our liquidation.

The golden share is a preferred special share. It is required to be held by the Brazilian government. The preferred holder of the golden share is entitled to the same rights (including with respect to voting, dividend preference and

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liquidation preference) as holders of preferred class A shares. In addition, the holder of the golden share is entitled to veto any of our proposed action relating to the following matters:

- (1) a change in our name;
- (2) a change in the location of our head office;
- (3) a change in our corporate purpose as regards the working of mineral deposits;
- (4) any liquidation of our company;
- (5) any disposal or winding up of activities of any one or more of the following stages of the integrated systems of our iron ore mining:
 - (a) mineral deposits, ore deposits, mines;
 - (b) railways;
 - (c) ports and marine terminals;
- (6) any change in the by-laws relating to the rights accorded to the classes of capital stock issued by us; and
- (7) any change in the by-laws relating to the rights accorded the golden share.

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CALCULATION OF DISTRIBUTABLE AMOUNT

At each annual shareholders' meeting, the board of directors is required to recommend how to allocate our earnings for the preceding fiscal year. For purposes of the Brazilian Corporation Law, a company's net income after income taxes and social contribution taxes for such fiscal year, net of any accumulated losses from prior fiscal years and amounts allocated to employees' and management's participation in earnings represents its "net profits" for such fiscal year. In accordance with the Brazilian Corporation Law, an amount equal to our "net profits," as further reduced by amounts allocated to the legal reserve, to the contingency reserve or the unrealized income reserve established by us in compliance with applicable law (as hereinafter discussed) and increased by reversions of reserves constituted in prior years, will be available for distribution to shareholders in any particular year. Such amount, the adjusted net profits, is herein referred to as the distributable amount. We may also establish discretionary reserves, reserves for investment projects and fiscal investment reserves, as discussed below.

Legal Reserve. Under the Brazilian Corporation Law, we are required to maintain a legal reserve to which we must allocate 5% of our "net profits" for each fiscal year until the amount of the reserve equals 20% of our paid-in capital. Net losses, if any, may be charged against the legal reserve.

Discretionary Reserves. Under the Brazilian Corporation Law, a company may also provide for discretionary allocations of "net profits" to the extent set forth in its by-laws. Our by-laws provide for one discretionary depletion reserve which may be taken into account in calculating the distributable amount for any fiscal year. We currently maintain a fiscal incentive depletion reserve established in respect of certain mining operations. Appropriations to the fiscal incentive depletion reserve are deductible for tax purposes. The discretionary depletion reserve has not been used since 1996, when the related fiscal incentive expired. For more details, see note 13 to the consolidated

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financial statements. There are no limits on the size or amount of proceeds that may be retained by our board in the discretionary depletion reserve. However, the sum of the legal reserve, the depletion reserve and the reserve for investment projects may not exceed the amount of our paid-in capital.

Contingency Reserve. Under the Brazilian Corporation Law, a portion of our "net profits" may also be discretionally allocated to a "contingency reserve" for an anticipated loss that is deemed probable in future years. Any amount so allocated in a prior year must be either reversed in the fiscal year in which the loss was anticipated if such loss does not in fact occur or charged off in the event that the anticipated loss occurs.

Reserve for Investment Projects. Under the Brazilian Corporation Law, we may allocate a portion of our "net profits" for discretionary appropriations for plant expansion and other capital investment projects, the amount of which is based on a capital budget previously presented by management and approved by shareholders. After completion of the relevant capital projects, we may retain the appropriation until shareholders vote to transfer all or a portion of the reserve to capital or retained earnings.

Unrealized Income Reserve. Under the Brazilian Corporation Law, if the amount of "unrealized income" for any particular year exceeds the sum allocated to the legal reserve, the discretionary reserves, the contingency reserve and the reserve for investment projects in such year, such excess may be allocated to an "unrealized income reserve." "Unrealized income" in any particular year represents the sum of price-level restatement of certain balance sheet accounts in such year in which the system of price-level restatement was applicable (up to December 31, 1995), the share of equity earnings of subsidiary and associated companies in such year and profits from installment sales to be received after the end of the next succeeding fiscal year.

Fiscal Incentive Investment Reserve. Under the Brazilian tax laws, a portion of "net profits" may also be allocated to a general "fiscal incentive investment reserve" in amounts corresponding to reductions in our income tax generated by credits for particular government-approved investments.

The Brazilian Corporation Law provides that all discretionary allocations of "net profits," including discretionary reserves, the contingency reserve, the unrealized income reserve and the reserve for investment projects, are subject to approval by the shareholders voting at the annual meeting and can be transferred to

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capital or used for the payment of dividends in subsequent years. The fiscal incentive investment reserve and legal reserve are also subject to approval by the shareholders voting at the annual meeting and may be transferred to capital but are not available for the payment of dividends in subsequent years.

Our calculation of "net profits" and allocations to reserves for any fiscal year are determined on the basis of financial statements prepared in accordance with the Brazilian Corporation Law. Our consolidated financial statements have been prepared in accordance with U.S. GAAP and, although our allocations to reserves and dividends will be reflected in these financial statements, investors will not be able to calculate such allocations or required dividend amounts from our consolidated financial statements.

MANDATORY DIVIDEND

Our by-laws prescribe that we must distribute to our shareholders in the form of dividends or interest on shareholders' equity an annual amount equal to not less than 25% of the distributable amount, referred to as the mandatory

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dividend, unless the board of directors advises our shareholders at our general shareholders' meeting that payment of the mandatory dividend for the preceding year is inadvisable in light of our financial condition. Dividends paid to holders of our preferred shares will be computed in determining whether we have paid the mandatory dividend. The fiscal council must review any such determination and submit it to the shareholders and the CVM. In addition to the mandatory dividend, our board of directors may recommend to the shareholders payment of dividends from other funds legally available therefor. Any payment of interim dividends will be netted against the amount of the mandatory dividend for that fiscal year. To date, our board of directors has never determined that payment of the mandatory dividend was inadvisable. The fiscal council must review any such determination and report it to the shareholders and to the CVM. The shareholders must also approve the recommendation of the board of directors with respect to any required distribution. The amount of the mandatory dividend is subject to the size of the legal reserve, the contingency reserve, and the unrealized income reserve. The amount of the mandatory dividend is not subject to the size of the discretionary depletion reserve. See -- Calculation of Distributable Amount.

Since our privatization in 1997, and following a recommendation from Valepar, our principal shareholder, we have distributed a dividend equal to at least 50% of the amount of profits available for distribution with respect to each fiscal year.

DIVIDEND PREFERENCE OF PREFERRED SHARES

Pursuant to our by-laws, holders of preferred class A shares and the golden share are entitled to a minimum annual non-cumulative preferential dividend equal to 6% of their pro rata share of our paid-in capital ahead of dividends to holders of preferred class B shares and common shares. In addition, any future holders of our authorized but unissued preferred class B shares will be entitled to a minimum annual non-cumulative preferential dividend equal to 6% of their pro rata share of our paid-in capital ahead of dividends to holders of common shares. To the extent that dividends are declared by us in any particular year in amounts which exceed the preferential dividends on preferred shares, and after holders of common shares have received distributions equivalent, on a per share basis, to the preferential dividends on preferred shares, holders of common shares and preferred shares shall receive the same additional dividend amount per share.

OTHER MATTERS RELATING TO PREFERRED SHARES

Our by-laws do not provide for the conversion of preferred shares into common shares. In addition, the preferred shares do not have any preference upon our liquidation and there are no redemption provisions associated with the preferred shares.

PAYMENTS ON SHAREHOLDERS' EQUITY

Pursuant to a change in Brazilian tax law effective January 1, 1996, Brazilian companies are permitted to pay limited additional amounts to holders of equity securities and treat such payments as an expense for Brazilian income tax purposes. The purpose of the tax law change is to encourage the use of equity investments as opposed to indebtedness to finance corporate activities. In accordance with Law No. 9,249

dated December 26, 1995, our by-laws provide for the distribution of interest on shareholders' equity as an alternative form of payment to shareholders. The interest rate applied is generally limited to the Brazilian long-term interest rate, or TJLP, for the applicable period. The deduction of the amount of

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interest paid cannot exceed the greater of (1) 50% of net income (after the deduction of the provision of social contribution on net profits and before the deduction of the provision of the corporate income tax) before taking into account any such distribution for the period in respect of which the payment is made or (2) 50% of the sum of retained earnings and profit reserves. Any payment of interest on shareholders' equity to shareholders is subject to Brazilian withholding income tax at the rate of 15%, except for beneficiary located in a tax haven jurisdiction (i.e. country that does not impose income tax or that imposes it at a maximum rate lower than 20%), in which case the rate is 25%. Under our by-laws, the amount paid to shareholders as interest on shareholders' equity (net of any withholding tax) may be included as part of any mandatory dividend. Under the Brazilian Corporation Law, we are obligated to distribute to shareholders an amount sufficient to ensure that the net amount received, after payment by us of applicable Brazilian withholding taxes in respect of the distribution of interest on shareholders' equity, is at least equal to the mandatory dividend.

VOTING RIGHTS

Each common share entitles the holder thereof to one vote at meetings of our shareholders. Holders of preferred class A shares are entitled to the same voting rights as holders of common shares except that they may not vote on the election of members of the board of directors, except in the event of dividend arrearages, as described below. One of the members of the permanent fiscal council and his or her alternate are elected by majority vote of the holders of preferred shares.

The golden share entitles the holder thereof to the same voting rights as holders of preferred shares. The golden share also confers certain other significant voting rights in respect of particular actions, as described under -- General.

The Brazilian Corporation Law provides that non-voting or restricted-voting shares, such as the preferred shares, acquire unrestricted voting rights beginning when a company has failed for three consecutive fiscal years (or for any shorter period set forth in a company's constituent documents) to pay any fixed or minimum dividend to which such shares are entitled and continuing until payment thereof is made. Our by-laws do not set forth any such shorter period.

Any change in the preferences or advantages of our preferred class A shares, or the creation of a class of shares having priority over the preferred class A shares, would require the approval of holders of a majority of the outstanding preferred class A shares, voting as a class at a special meeting.

SHAREHOLDERS MEETINGS

A general shareholders' meeting convenes each year to decide all matters relating to our corporate purposes and to pass such resolutions as they deem necessary for our protection and well-being.

Pursuant to the Brazilian Corporation Law, shareholders voting at a general shareholders' meeting have the power, among other powers, to:

- amend the by-laws;
- elect or dismiss members of the board of directors and members of the fiscal council at any time;
- receive the annual reports by management and accept or reject management's financial statements, including the allocation of net profits and the distributable amount for payment of the mandatory dividend and allocation to the various reserve accounts;

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- authorize the issuance of debentures;
- suspend the rights of a shareholder in default of obligations established by law or by the by-laws;
- accept or reject the valuation of assets contributed by a shareholder in consideration for issuance of capital stock;

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- authorize the issuance of founder's shares;
- pass resolutions to reorganize our legal form, to merge, consolidate or split us, to dissolve and liquidate us, to elect and dismiss our liquidators and to examine their accounts; and
- authorize management to file for bankruptcy or to request a concordata, a procedure involving protection from creditors similar in nature to reorganization under the U.S. Bankruptcy Code.

All shareholders meetings are convened by publishing, no fewer than fifteen days prior to the scheduled meeting date and no fewer than three times, a notice in the Diario Oficial do Estado do Rio de Janeiro and in a newspaper with general circulation in the city where we have our registered office, which is Rio de Janeiro. Our shareholders have previously designated Jornal do Commercio for this purpose. Also, as our shares are traded on the Sao Paulo Stock Exchange, we must publish a notice in the Sao Paulo based Diario do Comercio e da Industria. Such notice must contain the agenda for the meeting and, in the case of an amendment to our by-laws, an indication of the subject matter. In addition, under our by-laws, the holder of the golden share is entitled to a minimum of 15 days prior notice of any general shareholders' meeting to consider any proposed action subject to the veto rights accorded to the golden share. See -- Common Shares and Preferred Shares -- General.

A shareholders' meeting may be held if shareholders representing at least one-quarter of the voting capital are present. If no such quorum is present, notice must again be given in the same manner as described above, and a meeting may then be convened without any specific quorum requirement, subject to the minimum quorum and voting requirements for certain matters, as discussed below. A shareholder without a right to vote may attend a general shareholders' meeting and take part in the discussion of matters submitted for consideration.

Except as otherwise provided by law, resolutions of a general shareholders' meeting are passed by a simple majority vote, abstentions not being taken into account. Under the Brazilian Corporation Law, the approval of shareholders representing at least one-half of the issued and outstanding voting shares is required for the types of action described below, as well as, in the case of clause (a) and clause (b), a majority of issued and outstanding shares of the affected class: (a) creating a new class of preferred shares or disproportionately increasing an existing class of preferred shares relative to the other classes of shares, other than to the extent permitted by the by-laws, which permit us to increase the number of preferred class B shares disproportionately in relation to the number of common and preferred class A shares; (b) changing a priority, preference, right, privilege or condition of redemption or amortization of any class of preferred shares or creating any class of non-voting preferred shares that has a priority, preference, right, condition or redemption or amortization superior to an existing class of shares, such as the preferred shares; (c) creating founders' shares; (d) reducing the mandatory dividend; (e) changing the corporate purposes; (f) merging us with another company or consolidating or splitting us; (g) dissolving or liquidating us; (h) participating in a centralized group of companies as defined under the

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Brazilian Corporation Law; and (i) canceling any ongoing liquidation of us.

Whenever the shares of any class of capital stock are entitled to vote, each share is entitled to one vote.

Annual shareholders' meetings must be held by April 30 of each year. Shareholders' meetings are called, convened and presided over by the President or by the Vice-President of our board of directors. A shareholder may be represented at a general shareholders' meeting by an attorney-in-fact appointed not more than one year before the meeting, who must be a shareholder, a company officer or a lawyer. For a public company, such as us, the attorney-in-fact may also be a financial institution.

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REDEMPTION RIGHTS

Our common shares and preferred shares are not redeemable, except that a dissenting, or, in certain cases, shareholder is entitled under the Brazilian Corporation Law to obtain redemption upon a decision made at a general shareholders' meeting by shareholders representing at least 50% of the voting shares:

(1) to create a new class of preferred shares or to disproportionately increase an existing class of preferred shares relative to the other classes of shares (unless such actions are provided for or authorized by the by-laws);

(2) to modify a preference, privilege or condition of redemption or amortization conferred on one or more classes of preferred shares, or to create a new class with greater privileges than the existing classes of preferred shares;

(3) to reduce the mandatory distribution of dividends;

(4) to change our corporate purposes;

(5) to merge us with another company or consolidate us;

(6) to transfer all of our shares to another company in order to make us a wholly-owned subsidiary of such company, an incorporacao de acoes;

(7) to approve the acquisition of control of another company at a price which exceeds certain limits set forth in the Brazilian Corporation Law;

(8) to approve our participation in a centralized group of companies as defined under the Brazilian Corporation Law; or

(9) in the event that the entity resulting from (a) a merger, (b) an "incorporacao de acoes" as described in clause (6) above, or (c) a spin-off that we conduct fails to become a listed company within 120 days of the general shareholders' meeting at which such decision was taken.

Only holders of shares adversely affected by the changes mentioned in items (1) and (2) above may require us to redeem their shares. The right of redemption mentioned in items (5), (6) and (8) above may only be exercised if our shares do not satisfy certain tests of liquidity at the time of the shareholder resolution. The right of redemption lapses 30 days after publication of the minutes of the relevant general shareholders' meeting, unless, in the case of item (2) above, the resolution is subject to confirmation by preferred

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shareholders (which must be made at a special meeting to be held within one year), in which case the 30 day term is counted from the publication of the minutes of the special meeting.

We would be entitled to reconsider any action giving rise to redemption rights within 10 days following the expiration of such rights if the redemption of shares of dissenting shareholders would jeopardize our financial stability. Law No. 9,457 dated May 5, 1997, which amended the Brazilian Corporation Law, contains provisions which, among other provisions, restrict redemption rights in certain cases and allow companies to redeem their shares at their economic value, subject to certain requirements. Our by-laws currently do not provide that our capital stock will be redeemable at its economic value and, consequently, any redemption pursuant to the Brazilian Corporation Law would be made at book value per share, determined on the basis of the last balance sheet approved by the shareholders; provided that if the general shareholders' meeting giving rise to redemption rights occurred more than 60 days after the date of the last approved balance sheet, a shareholder would be entitled to demand that his or her shares be valued on the basis of a new balance sheet dated within 60 days of such general shareholders' meeting.

PREEMPTIVE RIGHTS

Each of our shareholders has a general preemptive right to subscribe for shares in any capital increase, in proportion to his or her shareholding. A minimum period of 30 days following the publication of notice of a capital increase is allowed for the exercise of the right and the right is negotiable. Under our by-laws, our board of directors may decide not to extend preemptive rights to our shareholders with respect to any issuance

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of shares, debentures convertible into shares and warrants in the context of a public offering, subject to the limit on the number of shares that may be issued with the approval of the board without any additional shareholder approval. In the event of a capital increase which would maintain or increase the proportion of capital represented by preferred shares, holders of preferred American depositary receipts will have preemptive rights to subscribe only to newly issued preferred shares. In the event of a capital increase which would reduce the proportion of capital represented by preferred shares, holders of preferred American depositary receipts will have preemptive rights to subscribe for preferred shares, in proportion to their shareholdings, and for common shares only to the extent necessary to prevent dilution of their overall interest in us. In the event of a capital increase which would maintain or increase the proportion of capital represented by preferred Class A shares, holders of preferred American depositary receipts will have preemptive rights to subscribe only to newly issued preferred Class A shares. In the event of a capital increase which would reduce the proportion of capital represented by preferred Class A shares, holders of preferred American depositary receipts will have preemptive rights to subscribe for preferred Class A shares in proportion to their shareholdings, and for common shares only to the extent necessary to prevent dilution of their overall interest in us.

PROPOSED AMENDMENTS TO THE BRAZILIAN CORPORATION LAW

A bill to modify the Brazilian Corporation Law is currently being discussed in the Brazilian Congress. If passed in its current form the bill would enact the following changes to the Brazilian Corporation Law, subject to our amending our by-laws to adapt them to the new legislation within one year after enactment:

- Preferred shares representing 10% of the outstanding shares not held by

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the controlling shareholder would be entitled to a representative on our board of directors;

- We would be required to pay the fair value or the book value of shares, whichever is higher, in any repurchase or redemption of shares;
- Disputes among our shareholders would be subject to arbitration if provided for in our by-laws.
- Holders of 10% of our outstanding shares would be entitled to convene a shareholders' meeting to deliberate with respect to any conflict of interest of management;
- We would not be able to issue preferred shares in excess of 50% of the total number of outstanding shares;
- Shareholders would be entitled to withdraw from us upon a spin-off only if it entailed a change in the corporate purpose, a reduction in mandatory dividends or the participation in a centralized group of companies; and
- Insiders would be required to disclose any purchase or sale of our shares to the CVM and the stock exchange.

The bill may be amended in part or in whole prior to being approved or rejected by Congress and would still be subject to presidential sanction prior to being enacted. No assurance can be given that the bill will be enacted in its current form or at all.

FORM AND TRANSFER

Our preferred shares and common shares are in book-entry form registered in the name of each shareholder or its nominee. The transfer of such shares is made under the Brazilian Corporation Law which provides that a transfer of shares is effected by our transfer agent, Banco Bradesco S.A., upon presentation of valid share transfer instructions to us by a transferor or its representative. When preferred shares or common shares are acquired or sold on a Brazilian stock exchange, the transfer is effected on the records of our transfer agent by a representative of a brokerage firm or the stock exchange's clearing system. Transfers of shares by a foreign investor are made in the same way and are executed by the investor's local agent, who is also responsible for updating the information relating to the foreign investment furnished to the Central Bank.

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The Sao Paulo stock exchange, known as BOVESPA, operates a central clearing system through Companhia Brasileira de Liquidacao e Custodia, or CBLC. A holder of our shares may participate in this system and all shares elected to be put into the system will be deposited in custody with CBLC (through a Brazilian institution that is duly authorized to operate by the Central Bank and maintains a clearing account with CBLC). The fact that such shares are subject to custody with the relevant stock exchange will be reflected in our registry of shareholders. Each participating shareholder will, in turn, be registered in the register of our beneficial shareholders that is maintained by CBLC and will be treated in the same way as registered shareholders.

10.C. MATERIAL CONTRACTS

None.

10.D. EXCHANGE CONTROLS AND OTHER LIMITATIONS AFFECTING SECURITY HOLDERS

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There are no restrictions on ownership of our capital stock by individuals or legal entities domiciled outside Brazil. However, the right to convert dividend payments and proceeds from the sale of preferred class A shares or common shares into currency and to remit such amounts outside Brazil is subject to restrictions under and foreign investment legislation which generally requires, among other things, that the relevant investment be registered with the Central Bank.

Foreign investors may register their investment under Law No. 4,131 of September 3, 1962 or Resolution No. 2,689 of January 26, 2000 of the National Monetary Council. Registration under Resolution No. 2,689 affords favorable tax treatment to foreign investors who are not resident in a tax haven jurisdiction (i.e. country that does not impose income tax or where the maximum income tax rate is lower than 20%), as defined by Brazilian tax laws.

Under Resolution No. 2,689, foreign investors may invest in almost all financial assets and engage in almost all transactions available in the Brazilian financial and capital markets, provided that certain requirements are fulfilled. In accordance with Resolution No. 2,689, the definition of foreign investor includes individuals, legal entities, mutual funds and other collective investment entities, domiciled or headquartered abroad.

Under Resolution No. 2,689, a foreign investor must:

- appoint at least one representative in Brazil, with powers to perform actions relating to its investment,
- appoint an authorized custodian in Brazil for its investment,
- register as a foreign investor with the CVM, and
- register its foreign investment with the Central Bank.

Securities and other financial assets held by foreign investors pursuant to Resolution No. 2,689 must be registered or maintained in deposit accounts or under the custody of an entity duly licensed by the Central Bank or the CVM. In addition securities trading is restricted to transactions carried out in the stock exchanges or through organized over-the-counter markets licensed by the CVM, except for transfers resulting from a corporate reorganization, or occurring upon the death of an investor by operation of law or will.

Resolution No. 1,927 of the National Monetary Council, which is the restated and amended Annex V to Resolution No. 1,289, the Annex V Regulations, provides for the issuance of depositary receipts in foreign markets in respect of shares of Brazilian issuers. Accordingly, the proceeds from the sale of American depositary shares by holders of American depositary receipts outside Brazil are free of Brazilian foreign investment controls and holders of the American depositary shares who are not resident in a tax haven jurisdiction will be entitled to favorable tax treatment.

The right to convert dividend payments and proceeds from the sale of our capital stock into foreign currency and to remit such amounts outside Brazil is subject to restrictions under foreign investment legislation which generally requires, among other things, that the relevant investment be registered with the

Central Bank. Restrictions on the remittance of foreign capital abroad could hinder or prevent the custodian for the preferred class A shares represented by American depositary shares, or holders who have exchanged American depositary

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shares for preferred class A shares, from converting dividends, distributions or the proceeds from any sale of preferred class A shares, as the case may be, into U.S. dollars and remitting such U.S. dollars abroad. Delays in, or refusal to grant any required government approval for conversions of Brazilian currency payments and remittances abroad of the preferred class A shares underlying the American depositary shares could adversely affect holders of American depositary shares.

We have obtained a certificate of registration in the name of JPMorgan Chase Bank, the depositary. The custodian on behalf of the depositary maintains this certificate. Pursuant to this certificate, the custodian and the depositary are able to convert dividends and other distributions with respect to the preferred class A shares represented by American depositary shares into foreign currency and to remit the proceeds outside Brazil. If a holder exchanges American depositary shares for preferred class A shares, such holder may continue to rely on the depositary's certificate of capital registration for only five business days after such exchange. After that, such holder must seek to register its investment directly with the Central Bank. Thereafter, unless the holder has registered its investment with the Central Bank, such holder may not convert into foreign currency and remit outside Brazil the proceeds from the disposition of, or distributions with respect to, such preferred class A shares. Such holder generally will be subject to less favorable Brazilian tax treatment than a holder of American depositary shares. See Item 10.E.

Taxation -- Brazilian Tax Considerations.

There are two principal foreign exchange markets in Brazil:

- the commercial rate exchange market, and
- the floating rate exchange market.

Most trade and financial foreign-exchange transactions, including transactions relating to the purchase or sale of shares or the payment of dividends or interest with respect to shares, are carried out on the commercial market. Only a Brazilian bank authorized to buy and sell currency in the commercial market may effect purchases of foreign currencies in that market. In both markets, rates are freely negotiated, but may be strongly influenced by Central Bank intervention. See Item 3.A.3. Exchange Rates.

Under Brazilian law, whenever there is a serious imbalance in Brazil's balance of payments or reasons to foresee a serious imbalance, the Brazilian government may impose temporary restrictions on the remittance to foreign investors of the proceeds of their investments in Brazil, and on the conversion of Brazilian currency into foreign currencies. Such restrictions may hinder or prevent the custodian or holders who have exchanged American depositary shares for underlying preferred class A shares from converting distributions or the proceeds from any sale of such shares, as the case may be, into U.S. dollars and remitting such U.S. dollars abroad.

10.E. TAXATION

The following summary contains a description of the principal Brazilian and U.S. federal income tax consequences of the ownership and disposition of preferred class A shares or American depositary shares. You should know that it does not purport to be a comprehensive description of all the tax considerations that may be relevant to a holder of preferred class A shares or American depositary shares.

Holders of preferred class A shares or American depositary shares should consult their own tax advisors to discuss the tax consequences of the purchase, ownership and disposition of preferred class A shares or American depositary shares, including, in particular, the effect of any state, local or other

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national tax laws.

We based the summary on the tax laws of Brazil and the United States and regulations thereunder as in effect on the date hereof, which are subject to change (possibly with retroactive effect). We also based this summary on the representations of the Depositary and on the assumption that each obligation in the Deposit Agreement relating to the American depositary receipts and any related documents will be performed in accordance with its terms.

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Although there is at present no income tax treaty between Brazil and the United States, the tax authorities of the two countries have had discussions that may result in such a treaty. We cannot predict whether or when such a treaty will enter into force or how it will affect the U.S. holders, as defined below, of preferred class A shares or American depositary shares. Holders of preferred class A shares or American depositary shares should discuss with their own tax advisors the tax consequences of the acquisition, ownership and disposition of the preferred class A shares or American depositary shares in their particular circumstances.

BRAZILIAN TAX CONSIDERATIONS

The following discussion summarizes the principal Brazilian tax consequences of the acquisition, ownership and disposition of preferred class A shares or American depositary shares to a holder who is not domiciled in Brazil for purposes of Brazilian taxation and, to a holder of preferred class A shares, who has registered his/her investment in preferred class A shares with the Central Bank as a U.S. dollar investment (in each case, a non-Brazilian holder).

Any change in such law may change the consequences we describe below. The following discussion summarizes the principal tax consequences applicable under current Brazilian law to non-Brazilian holders of preferred class A shares or American depositary shares; it does not specifically address all of the Brazilian tax considerations applicable to any particular non-Brazilian holder. Therefore, each non-Brazilian holder should consult his or her own tax advisor concerning the Brazilian tax consequences of an investment in preferred class A shares or American depositary shares.

Taxation of Dividends. Dividends, including dividends paid in kind, paid by us (1) to the depositary in respect of the preferred class A shares underlying the American depositary shares or (2) to a non-Brazilian holder in respect of preferred class A shares will generally not be subject to Brazilian withholding income tax for distribution of profits earned as of January 1, 1996. Dividends paid from profits generated before January 1, 1996 may be subject to taxation at varying rates, except in case of stock dividends, which are not subject to withholding income tax in Brazil unless we redeem the stock within five years from such distribution or the non-Brazilian holder sells the stock in Brazil within this five-year period.

Since January 1, 1996, Brazilian corporations may attribute interest on shareholders' equity, which they may pay in cash. They base the calculation on shareholders' equity as stated in the statutory accounting records. The interest rate applied may not exceed the TJLP as determined by the Brazilian Central Bank from time to time (in 2000 the annual rate was approximately 10.75%). Also, the amount paid may not be higher than the greater of (1) 50% of net income (after the deduction of the provision of social contribution on net profits but before taking into account such payment of interest and the provision of corporate income tax) for the relevant period or (2) 50% of the sum of retained earnings and profit reserves as of the beginning of the year in respect of which the payment is made.

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The amount of interest attributed to shareholders is deductible for corporate income tax and social contribution on net profit purposes. Therefore, the benefit to us, as opposed to making a dividend payment, is a reduction in our corporate taxes charge equivalent to 34% of such amount. Subject to certain limitations, income tax is withheld from the shareholders on interest payments at the rate of 15%, except if the beneficiary is located in a tax haven jurisdiction (as described below), in which case the applicable rate is 25%.

Taxation of Gains. Regarding this issue, for purposes of Brazilian taxation, two types of non-Brazilian residents should be considered: (1) non-Brazilian holders that are not resident or domiciled in tax haven jurisdictions, which are registered before the Central Bank and the CVM to invest in Brazil in accordance with Resolution 2,689 or are holders of American depositary shares; and (2) other non-Brazilian holders, which include any and all non-residents in Brazil who invest in the country through any other means and all type of investors that are located in a tax haven jurisdiction. The investors identified in item (1) are subject to a favorable tax treatment, as described below.

Gains realized outside Brazil by a non-Brazilian holder on the disposition of American depositary shares to another non-Brazilian holder are not subject to Brazilian tax.

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The deposit of preferred class A shares in exchange for American depositary shares is not subject to Brazilian income tax if the preferred class A shares are registered under Resolution 2,689 and the respective holder is not located in a tax haven jurisdiction. If the preferred class A shares are not registered or if they are registered but the respective holder is located in a tax haven jurisdiction, the deposit of preferred class A shares in exchange for American depositary shares may be subject to Brazilian capital gains tax at the rate of 15%. The withdrawal of preferred class A shares in exchange for American depositary shares is not subject to Brazilian tax. On receipt of the underlying preferred class A shares, a non-Brazilian holder, registered under Resolution 2,689 may register the U.S. dollar value of such shares with the Central Bank as described below under -- Registered Capital.

Non-Brazilian holders are not subject to tax in Brazil on gains realized on sales of preferred class A shares that occur abroad to a non-Brazilian resident. Non-Brazilian holders registered under Resolution 2,689 and not located in a tax haven jurisdiction are subject to income tax imposed at a rate of 15% on gains realized on sales or exchanges of preferred class A shares that occur in Brazil or with a resident of Brazil, other than Brazilian stock, future and commodities exchange. With reference to proceeds of a redemption or of a liquidating distribution with respect to the preferred class A shares, the difference between the amount received and the amount of foreign currency registered with the Central Bank, translated into reais at the commercial market rate on the date of the redemption or liquidation distribution, will be also subject to income tax at a rate of 15%, once such transactions are treated as a sale or exchange carried out of the Brazilian stock, future and commodities exchange.

Gains realized arising from transactions on a Brazilian stock, future or commodities exchange, by an investor under Resolution 2,689 and not located in a tax haven jurisdiction are exempt from income tax. As of January 1, 2000, the preferential treatment under Resolution 2,689 is no longer applicable if the non-Brazilian holder of the American depositary shares or preferred class A shares is resident in a tax haven jurisdiction in accordance with Law 9,959 of January 27, 2000. As a consequence, gains realized on transactions performed by such holder on Brazilian stock, futures or commodities exchange are subject to

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income tax at a rate of 20%, except if such gains are obtained on the spot market of a Brazilian stock exchange or on variable funds, in which case the applicable rate is 10% (to be increased to 20% as of January 1, 2002).

Therefore, non-Brazilian holders are subject to income tax imposed at a rate of 10% (20% on and after January 1, 2002), on gains realized on sales or exchanges in the spot market in Brazil of preferred class A shares that occur on a Brazilian stock exchange unless such a sale is made by a non-Brazilian holder who is not resident in a tax haven jurisdiction (1) and such sale is made within five business days of the withdrawal of such preferred class A shares in exchange for American depositary shares and the proceeds thereof are remitted abroad within such five-day period, or (2) such sale is made under Resolution 2,689 by registered non-Brazilian holders who obtain registration with the Brazilian securities commission.

The gain realized as a result of a transaction on a Brazilian stock exchange is the difference between the amount in Brazilian currency realized on the sale or exchange and the acquisition cost, without any correction for inflation, of the shares sold. The gain realized as a result of a transaction that does not occur on a Brazilian stock exchange will be calculated based on the foreign currency amount registered with the Central Bank. It is possible that the current preferential treatment for holders of American depositary shares and non-Brazilian holders of preferred class A shares under Resolution 2,689 will not continue in the future.

Any exercise of preemptive rights relating to the preferred class A shares will not be subject to Brazilian taxation. Any gain on the sale or assignment of preemptive rights relating to the preferred class A shares by the depositary that occurs abroad among non-residents will not be subject to Brazilian taxation. In case such sale or assignment is made to a Brazilian party, any gain on the transaction will be subject to Brazilian income taxation according to the same rules applicable to the sale or disposition of preferred class A shares, unless such sale or assignment is performed within Brazilian stock exchanges and by a investor under Resolution 2,689 who is not a resident in a tax haven jurisdiction, in which the gains are exempt from income tax.

Taxation of Foreign Exchange Transactions (IOF/Cambio). Pursuant to Decree 2,219 of May 2, 1997, the conversion into Brazilian currency of proceeds received by a Brazilian entity from a foreign investment in the Brazilian securities market (including those in connection with an investment in preferred shares or the

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American depositary shares and those under Resolution 2,689) and the conversion into foreign currency of proceeds received by a non-Brazilian holder are subject to a tax on exchange transactions known as IOF/ Cambio, which is currently zero for the transaction under analysis. However, according to Law 8,894/94, the IOF/Cambio rate may be increased at any time to a maximum of 25% by a decision of the Minister of Finance, but only in relation to future exchange transactions.

Tax on Bonds and Securities Transactions (IOF/Titulos). Law 8,894/94, created the Tax on Bonds and Securities Transactions, the IOF/Titulos, which may be imposed on any transactions involving bonds and securities, even if these transactions are performed on Brazilian stock, futures or commodities exchanges. As a general rule, the rate of this tax is currently zero, although the executive branch may increase such rate up to 1.5% per day, but only with respect to future transactions.

Tax on Bank Accounts (CPMF). As a general rule, CPMF is imposed on any debit to bank accounts, at a current rate of 0.38%. Although CPMF is set to

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expire on June, 2002, the Brazilian government is discussing the possibility of converting this tax into a permanent tax.

Other Brazilian Taxes. There are no Brazilian inheritance, gift or succession taxes applicable to the ownership, transfer or disposition of preferred class A shares or American depository shares by a non-Brazilian holder. There are no Brazilian stamp, issue, registration, or similar taxes or duties payable by holders of preferred class A shares of American depository shares.

Registered Capital. The amount of an investment in preferred class A shares held by a non-Brazilian holder who obtains registration under Resolution 2,689, or by the Depositary representing such holder, is eligible for registration with the Central Bank; this registration allows the remittance outside Brazil of foreign currency, converted at the commercial market rate, acquired with the proceeds of distributions on, and amounts realized with respect to disposition of, such preferred class A shares. The amount registered as described is referred to as "Registered Capital."

The registered capital for each preferred class A share purchased in the form of an American depository shares, or purchased in Brazil, and deposited with the depositary in exchange for an American depository share, will be equal to its purchase price (in U.S. dollars) to the purchaser.

The registered capital for a preferred class A share that is withdrawn upon surrender of an American depository share will be the U.S. dollar equivalent of:

- (1) the average price of a preferred class A share on the Brazilian stock exchange on which the greatest number of such shares was sold on the day of withdrawal, or
- (2) if no preferred class A shares were sold on that day, the average price on the Brazilian stock exchange on which the greatest number of preferred class A shares were sold in the fifteen trading sessions immediately preceding such withdrawal.

The U.S. dollar value of the preferred class A shares is determined on the basis of the average commercial market rates quoted by the Central Bank on such date (or, if the average price of preferred class A shares is determined under clause (2) of the preceding sentence, the average of such average quoted rates on the same fifteen dates used to determine the average price of the preferred class A shares).

A non-Brazilian holder of preferred class A shares may experience delays in completing such registration which may delay remittances abroad. Such a delay may adversely affect the amount, in U.S. dollars, received by the non-Brazilian holder.

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U.S. FEDERAL INCOME TAX CONSIDERATIONS

This discussion only applies to U.S. holders, as defined below, who hold their preferred class A shares or American depository shares as capital assets. This discussion does not describe all of the tax consequences that may be relevant in light of a holder's particular circumstances or to holders subject to special rules, such as:

- certain financial institutions,
- insurance companies,

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- dealers or traders in securities or foreign currencies,
- persons holding preferred class A shares or American depository shares as part of a hedge,
- holders whose functional currency is not the U.S. dollar,
- partnerships or other entities classified as partnerships for U.S. federal income tax purposes,
- persons subject to the alternative minimum tax, or
- persons owning, actually or constructively, 10% or more of our voting shares.

This discussion is based on the Internal Revenue Code of 1986, as amended to the date hereof, administrative pronouncements, judicial decisions and final, temporary and proposed Treasury Regulations, changes to any of which may affect the tax consequences described herein. Holders should consult their tax advisors with regard to the application of the United States federal income tax laws to their particular situations as well as any tax consequences arising under the laws of any state, local or non-U.S. taxing jurisdiction.

This discussion is also based, in part, on representations of the Depositary and the assumption that each obligation in the deposit agreement and any related agreement will be performed in accordance with its terms. The U.S. Treasury has expressed concerns that parties to whom depository receipts such as the American depository receipts are released may be taking actions that are inconsistent with the claiming of foreign tax credits by United States holders of such depository receipts. Accordingly, the creditability of Brazilian taxes described above could be affected by actions that may be taken by the U.S. Treasury.

As used herein, the term "United States holder" means a beneficial owner of preferred class A shares or American depository shares that is for U.S. federal income tax purposes:

- a citizen or resident alien individual of the United States,
- a corporation created or organized in or under the laws of the United States or of any political subdivision thereof, or
- an estate or trust the income of which is subject to United States federal income taxation regardless of its source.
- The term United States holder also includes certain former citizens of the United States.

In general, for U.S. federal income tax purposes, holders of American depository receipts evidencing American depository shares will be treated as the beneficial owners of the preferred class A shares represented by those American depository shares. Deposits and withdrawals of preferred class A shares by holders in exchange for American depository shares will not result in the realization of gain or loss for U.S. federal income tax purposes.

This discussion assumes that we are not a passive foreign investment company for U.S. federal income tax purposes. See -- Passive Foreign Investment Company Rules below.

Taxation of Dividends. Distributions paid on American depository shares or preferred class A shares out of our current or accumulated earnings and profits,

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as determined for U.S. federal tax purposes, before reduction for any Brazilian income tax withheld by us, will be taxable to you as foreign source dividend income and will not be eligible for the dividends-received deduction allowed to corporations.

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You will be required to include dividends paid in reais in income in an amount equal to their U.S. dollar value calculated by reference to an exchange rate in effect on the date such items are received. If you hold American depositary shares, you will be considered to receive a dividend when the dividend is received by the depositary.

Subject to generally applicable limitations and restrictions, you will be entitled to a credit against your United States federal income tax liability, or a deduction in computing your U.S. federal taxable income, for Brazilian income taxes withheld by us. You must satisfy minimum holding period requirements to be eligible to claim a foreign tax credit for Brazilian taxes withheld on dividends. The limitation on foreign taxes eligible for credit is calculated separately for specific classes of income. For this purpose dividends paid by us on our shares will generally constitute "passive income."

Taxation of Capital Gains. Upon a sale or exchange of preferred class A shares or American depositary shares, you will recognize a capital gain or loss for U.S. federal income tax purposes equal to the difference, if any, between the amount realized on the sale or exchange and your adjusted tax basis in the preferred class A shares or American depositary shares. This gain or loss will be long-term capital gain or loss if your holding period in the American depositary shares or ordinary shares exceeds one year. Any gain or loss will be U.S. source gain or loss.

If a Brazilian tax is withheld on the sale or disposition of shares, the amount realized by a U.S. holder will include the gross amount of the proceeds of such sale or disposition before deduction of the Brazilian tax. See -- Brazilian Tax Considerations -- Taxation of Gains.

Passive Foreign Investment Company Rules

We do not believe that we will be considered a passive foreign investment company for U.S. federal income tax purposes. However, it is unclear whether certain of our income constitutes passive income for these purposes. Furthermore, the classification as a passive foreign investment company depends upon the composition of a company's income and assets, and the market value of its assets from time to time. Therefore, there can be no assurance that we will not be a passive foreign investment company in any taxable year. If we were considered a passive foreign investment company for any taxable year during which a U.S. shareholder holds preferred class A shares or American depositary shares, certain adverse consequences could apply to the shareholder, including the imposition of tax at higher rates than would otherwise apply to income derived from the preferred class A shares or American depositary shares as well as additional tax form filing requirements.

Information Reporting and Backup Withholding

Information returns may be filed with the Internal Revenue Service in connection with distributions on the preferred class A shares or American depositary shares and the proceeds from their sale or other disposition. You may be subject to United States backup withholding tax on these payments if you fail to provide your taxpayer identification number or comply with certain certification procedures or otherwise establish an exemption from backup withholding. The amount of any backup withholding from a payment to you will be

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allowed as a credit against your U.S. federal income tax liability and may entitle you to a refund, provided that the required information is furnished to the Internal Revenue Service.

10.F. DIVIDENDS AND PAYING AGENTS

For detailed information regarding dividend entitlement and distribution, see Item 8.A.8. Dividend Distributions and Item 10.B. Memorandum and Articles of Association -- Mandatory Dividend, -- Dividend Preference of Preferred Shares and -- Payments on Shareholders' Equity.

The depositary is JPMorgan Chase Bank, which has its principal office located in New York, New York. JPMorgan Chase Bank is a commercial bank offering a wide range of banking and trust services to its customers in the New York metropolitan area, throughout the United States and around the world.

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10.G. STATEMENT BY EXPERTS

Our consolidated financial statements as of December 31, 2000 and 1999 and for each of the three years in the period ended December 31, 2000 included in this annual report in reliance upon the report of PricewaterhouseCoopers Auditores Independentes, independent accountants, given on the authority of said firm as experts in auditing and accounting. The financial statements of certain of our subsidiaries and affiliates, not separately included in this annual report, have been audited by various independent accountants other than PricewaterhouseCoopers Auditores Independentes. The companies and periods covered by these audits are indicated in the individual accountants' reports appearing in this annual report. These financial statements, to the extent they have been included in our consolidated financial statements, have been included in reliance on the reports of the various independent accountants given on the authority of said firms as experts in auditing and accounting.

We have engaged Mineral Resources Development, Inc., or MRDI, experts in geology, mining and ore reserve determination, to perform an audit of our estimates of proven and probable reserves and mine life at December 31, 2000. The estimates of proven and probable reserves and mine life as presented herein have been audited and verified by MRDI, which has indicated that our proven and probable reserves have been estimated in accordance with good engineering practices, using current reasonable cost estimates. Reserves classified as "other mineral deposits" have not been audited by MRDI.

10.H. DOCUMENTS ON DISPLAY

We are subject to the information requirements of the Securities Exchange Act of 1934, as amended, and in accordance therewith file reports and other information with the Commission. Reports and other information filed by us with the Commission may be inspected and copied at the public reference facilities maintained by the Commission at Room 1024, 450 Fifth Street, N.W., Washington, D.C. 20549, and at the Commission's Regional Offices at 233 Broadway, New York, New York 10279 and Northwestern Atrium Center, 500 West Madison Street, Suite 1400, Chicago, Illinois 60661-2511. You may obtain copies of these materials by mail from the Public Reference Section of the Commission, 450 Fifth Street, N.W., Washington, D.C. 20549, at prescribed rates. You may inspect these reports and other information at the offices of the New York Stock Exchange, 11 Wall Street, New York, New York 10005, on which our American depositary shares are listed.

We file financial statements and other periodic reports with the CVM.

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As a foreign private issuer, we are not subject to the proxy rules of Section 14 of the Securities Exchange Act of 1934 or the insider short-swing profit reporting requirements of Section 16 of that Act.

10.I. SUBSIDIARY INFORMATION

Not applicable.

ITEM 11. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The principal market risks we face are interest rate risk, exchange rate risk and commodity price risk. We manage some of these risks through the use of derivative instruments. Our policy has been to settle all contracts in cash without physical delivery of product.

Our risk management activities follow policies and guidelines that our board of directors reviewed and approved. These policies and guidelines generally prohibit speculative trading and short selling and require diversification of transactions and counter-parties. We monitor and evaluate our overall position daily in order to evaluate financial results and impact on our cash flow. We also periodically review the credit limits and creditworthiness of our hedging counter-parties. We report the results of our hedging activities to senior management on a monthly basis.

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INTEREST RATE AND EXCHANGE RATE RISK

The table below sets forth our floating and fixed rate long-term debt, categorized by local and foreign currency, and as a percentage of our total long-term debt portfolio at the dates indicated, including loans from both related and unrelated parties, as reflected in our consolidated financial statements.

| | AT DECEMBER 31, | | | |
|-----------------------------------|--|-------|-----------|-------|
| | 1999 | | 2000 | |
| | (IN MILLIONS OF US\$, EXCEPT PERCENTAGE) | | | |
| Floating rate debt | | | | |
| Real-denominated..... | US\$ 196 | 14.8% | US\$ 167 | 8 |
| Foreign currency denominated..... | 537 | 40.7 | 1,070 | 52 |
| Fixed rate debt | | | | |
| Real-denominated..... | -- | -- | -- | |
| Foreign currency denominated..... | 588 | 44.5 | 783 | 38 |
| Total..... | US\$1,321 | 100% | US\$2,020 | 1 |
| | ===== | ===== | ===== | ===== |

The table below provides information about our debt obligations as of December 31, 2000, which are sensitive to changes in interest rates and exchange rates. The table presents the principal cash flows and related weighted-average interest rates of these obligations by expected maturity date. Weighted-average variable interest rates are based on the applicable reference rate (LIBOR or TJLP) at December 31, 2000. The debt obligations' actual cash flows are denominated in U.S. dollars or Brazilian reais, as indicated.

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| | RATE | FOR THE YEAR ENDED DECEMBER 31, | | | | | | TOTAL | FAIR VALUE CASH FLOW AT DECEMBER 31, 2000 |
|--------------------------------|----------|---------------------------------|-------|-------|-------|-------|-----------------|---------|---|
| | | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 TO 2012 | | |
| (IN THOUSANDS OF U.S. DOLLARS) | | | | | | | | | |
| U.S. dollar- | | | | | | | | | |
| denominated: | | | | | | | | | |
| Fixed rate | | | | | | | | | |
| Bonds..... | 9.590% | \$ 19 | \$219 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 238 | \$ 238 |
| Bonds..... | 9.730% | 30 | 30 | 330 | 0 | 0 | 0 | 390 | 387 |
| Loan..... | up to 7% | 5 | 1 | 2 | 1 | 1 | 1 | 11 | 11 |
| Loan..... | over 7% | 35 | 66 | 50 | 68 | 41 | 35 | 295 | 295 |
| | | 89 | 316 | 382 | 69 | 42 | 36 | 934 | 931 |
| Floating rate | | | | | | | | | |
| Loan..... | up to 7% | 198 | 386 | 224 | 80 | 40 | 127 | 1,055 | 1,055 |
| Loan..... | over 7% | 46 | 36 | 32 | 32 | 32 | 31 | 209 | 209 |
| | | 244 | 422 | 256 | 112 | 72 | 158 | 1,264 | 1,264 |
| Subtotal..... | | \$333 | \$738 | \$638 | \$181 | \$114 | \$194 | \$2,198 | \$2,195 |
| Real-denominated: | | | | | | | | | |
| Floating rate | | | | | | | | | |
| Loan..... | up to 7% | 9 | 10 | 8 | 7 | 8 | 5 | 47 | 47 |
| Loan..... | over 7% | 54 | 19 | 17 | 22 | 5 | 0 | 117 | 117 |
| Subtotal..... | | \$ 63 | \$ 29 | \$ 25 | \$ 29 | \$ 13 | \$ 5 | \$ 164 | \$ 164 |
| Total..... | | \$396 | \$767 | \$663 | \$210 | \$127 | \$199 | \$2,362 | \$2,359 |

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INTEREST RATE RISK

We are exposed to interest rate risk in our floating-rate debt. Our long-term floating-rate debt consists principally of U.S. dollar denominated notes and borrowings which we have incurred primarily in connection with capital expenditures, and investments in and loans to joint ventures and affiliated companies. Our short-term floating-rate debt consists principally of U.S. dollar denominated trade financing. In general, our foreign currency floating rate debt is principally subject to changes in the London Interbank Offered Rate, or LIBOR. Our floating rate debt denominated in reais is principally subject to changes in the TJLP, as fixed by the Central Bank.

Our interest rate derivatives portfolio generally consists of option trades which aim to cap our exposure to interest rate fluctuations. A cap is the maximum rate we will be required to pay on the notional amount of the debt. Conversely, a floor is the minimum rate we will be required to pay on the notional amount of the debt. Certain caps are subject to knock-out provisions which, if triggered, eliminate the protection provided by the cap.

The table below sets forth certain information with respect to our interest

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rate derivatives portfolio at December 31, 2000 and 1999:

| TYPE | AT DECEMBER 31, 2000 | | | AT DECEMBER 31, 1999 | | |
|------------|----------------------|---------------|---|----------------------|---------------|---------------|
| | NOTIONAL VALUE | RATE RANGE | UNREALIZED GAIN (LOSS) | NOTIONAL VALUE | RATE RANGE | UNREA GAIN |
| | | | (IN MILLIONS OF US\$, EXCEPT RATE RANGE | | | |
| Cap..... | \$1,200 | 5-8% | \$ 3 | \$1,200 | 5-8% | \$ |
| Floor..... | 850 | 5-6.5 | (7) | 850 | 5-6.5 | |
| Swap..... | 125 | 5.5-7.5 | (4) | -- | -- | |
| | | | --- | | | |
| | | | \$ (8) | | | \$ |
| | | | === | | | = |

The unrealized loss in the amount of US\$8 million represents the amount payable if all transactions had been settled on December 31, 2000.

EXCHANGE RATE RISK

Our long-term debt is primarily denominated in foreign currencies, principally the U.S. dollar. Because our revenues are primarily dollar-denominated, we do not believe that the high incidence of dollar-denominated debt in our long-term debt portfolio exposes us to an undue amount of exchange rate risk.

However, a portion of our indebtedness is also denominated in euros and in Japanese yen, and we use derivatives instruments to protect ourselves against specific risks associated with exchange rate movements in these foreign currencies.

The table below sets forth certain information with respect to our exchange rate derivatives portfolio at December 31, 2000 and 1999. These derivatives are structured forwards that we have purchased, which will require us to purchase foreign currencies as specified below:

| TYPE | AT DECEMBER 31, 2000 | | | AT DECEMBER 31, 1999 | | |
|-----------|----------------------|------------------|--|----------------------|------------------|----------|
| | NOTIONAL VALUE | PRICE RANGE | UNREALIZED GAIN (LOSS) | NOTIONAL VALUE | PRICE RANGE | UN GA |
| | | | (IN MILLIONS OF US\$, EXCEPT PRICE RANGES) | | | |
| Yen..... | \$15 | Y90-100 per US\$ | \$ (2) | \$ 8 | Y90-100 per US\$ | |
| Euro..... | 12 | US\$0.9-1.2 per | (2) | 13.3 | US\$0/9-1.2 per | |
| | | | --- | | | |
| | | | \$ (4) | | | |
| | | | === | | | |

The unrealized losses in the amounts of US\$4 million and US\$0.5 million represent the amounts payable if all transactions had been settled on December 31, 2000 and December 31, 1999, respectively.

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COMMODITY PRICE RISK

We are also exposed to various market risks relating to the volatility of world market prices for:

- iron ore, which represented 53.5% of our 2000 consolidated revenues,
- aluminum, which represented 8.9% of our 2000 consolidated revenues, and
- gold, which represented 3.8% of our 2000 consolidated revenues.

We do not enter into derivatives transactions to hedge our iron ore exposure. See Item 5.D. Trend Information -- Prices.

To manage the risk associated with fluctuations in aluminum prices, our affiliates Albras and Alunorte engage in hedging transactions involving put and call options, as well as forward contracts. These derivative instruments allow Albras and Alunorte to establish minimum average profits for their future aluminum production in excess of their expected production costs and therefore ensure stable cash generation. However, they also have the effect of reducing potential gains from price increases in the spot market for aluminum.

The table below sets forth certain information with respect to Albras's derivatives portfolio at December 31, 2000 and 1999. We have a 51% voting capital interest and a 51% total capital interest in Albras.

| TYPE | AT DECEMBER 31, 2000 | | | AT DECEMBER 31, 1999 | |
|---------------------|-----------------------|----------------|---------------------------|-----------------------|----------------|
| | NOTIONAL VALUE | PRICE RANGE | UNREALIZED GAIN (LOSS) | NOTIONAL VALUE | PRICE RANGE |
| ----- | ----- | ----- | ----- | ----- | ----- |
| | (TONS OF ALUMINUM) | (US\$ PER TON) | (IN MILLIONS OF US\$) | (TONS OF ALUMINUM) | (US\$ PER TON) |
| Puts purchased..... | 42,000 | 1,450-1,650 | \$ 2.0 | 39,000 | 1,450-1,650 |
| Forwards sold..... | 85,189 | 1,500-1,700 | (1.4) | 168,000 | 1,500-1,700 |
| Calls sold..... | 105,000 | 1,500-1,700 | (5.5) | 90,000 | 1,500-1,700 |
| | | | ----- | | |
| | | | \$ (4.9) | | |
| | | | ===== | | |

| TYPE | FINAL MATURITY |
|---------------------|----------------|
| ----- | ----- |
| Puts purchased..... | 12/2001 |
| Forwards sold..... | 12/2006 |
| Calls sold..... | 12/2003 |

The table below sets forth certain information with respect to Alunorte's derivatives portfolio of December 31, 2000 and 1999. We have a 50.3% voting capital interest and a 49.3% total capital interest in Alunorte.

| AT DECEMBER 31, 2000 | AT DECEMBER 31, 1999 |
|----------------------|----------------------|
| ----- | ----- |
| UNREALIZED | UNREALIZED |

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| TYPE | NOTIONAL VALUE | PRICE RANGE | GAIN (LOSS) | NOTIONAL VALUE | PRICE RA |
|--------------------------|--------------------|------------------|-----------------------|--------------------|-----------|
| ----- | ----- | ----- | ----- | ----- | ----- |
| | (TONS OF ALUMINUM) | (US\$ PER TON) | (IN MILLIONS OF US\$) | (TONS OF ALUMINUM) | (US\$ PER |
| Puts purchased..... | 60,000 | 1,450-1,650 | \$ 3.8 | -- | -- |
| Forwards sold..... | 24,000 | 1,500-1,700 | (0.3) | 15,000 | 1,500-1,7 |
| Calls sold..... | 163,500 | 1,500-1,700 | (5.1) | 60,000 | 1,500-1,7 |
| Collars conditional..... | 36,000 | 1,450-1,550 | 0.2 | -- | -- |
| | | (puts purchased) | | | |
| | | 1,550-1,750 | \$(1.4) | | |
| | | (calls sold) | | | |

| TYPE | FINAL MATURITY |
|--------------------------|----------------|
| ----- | ----- |
| Puts purchased..... | 12/2002 |
| Forwards sold..... | 12/2002 |
| Calls sold..... | 12/2002 |
| Collars conditional..... | 12/2003 |

To manage the risk associated with fluctuations in gold prices, we enter into derivative instruments which allow us to establish a minimum profit level for future gold production. However, they may also have the effect of eliminating potential gains on certain price increases in the spot market for gold.

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The table below sets forth certain information with respect to our gold derivatives portfolio at December 31, 2000.

| AT DECEMBER 31, 2000 | | | |
|--------------------------|----------|------------------|------------------------|
| TYPE | QUANTITY | PRICE RANGE | UNREALIZED GAIN (LOSS) |
| ----- | ----- | ----- | ----- |
| | (OZ.) | (US\$ PER OZ.) | (IN MILLIONS OF US\$) |
| Puts purchased..... | 479,500 | 300-345 | US\$13 |
| Calls sold..... | 999,800 | 330-390 | (5) |
| | | 300-315 | |
| | | (puts purchased) | |
| Collars conditional..... | 30,000 | 330-350 | |
| | | (calls sold) | 1 |
| | | | ----- |
| | | | US\$ 9 |
| | | | ===== |

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The unrealized gain in the amount of US\$9 million represents the amount receivable if all transactions had been settled on December 31, 2000.

The table below sets forth certain information with respect to our gold derivatives portfolio at December 31, 1999.

| TYPE ----- | AT DECEMBER 31, 1999 | | |
|---------------------|----------------------|-----------------------|-----------|
| | QUANTITY | UNREALIZED GAIN | FINAL MAT |
| | (OZ.) | (IN MILLIONS OF US\$) | |
| Forwards sold..... | 20,000 | US\$ -- | 12/200 |
| Puts purchased..... | 374,500 | 7 | 12/200 |
| Calls sold..... | 1,446,000 | (17) | 12/200 |
| | | ----- | |
| | | US\$ (10) | |
| | | ===== | |

ITEM 12. DESCRIPTION OF SECURITIES OTHER THAN EQUITY SECURITIES

Not applicable.

PART II

ITEM 13. DEFAULTS, DIVIDEND ARREARAGES AND DELINQUENCIES

None.

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ITEM 14. MATERIAL MODIFICATIONS TO THE RIGHTS OF SECURITY HOLDERS AND USE OF PROCEEDS

None.

ITEM 15. [RESERVED]

ITEM 16. [RESERVED]

ITEM 17. FINANCIAL STATEMENTS

The Registrant has responded to Item 18 in lieu of responding to this Item.

PART III

ITEM 18. FINANCIAL STATEMENTS

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Report of Deloitte Touche Tohmatsu dated January 19, 2001 with respect to financial statements of S.A.-Industria de Celulose e Papel for the year ended December 31, 2000 (English Version).....
Report of Deloitte Touche Tohmatsu dated January 22, 2001 with respect to financial statements of Eletrosiderurgica Brasileira S.A. for the year ended December 31, 2000 (English Version).....

ITEM 19. EXHIBITS

We file the following documents as part of this annual report:

EXHIBIT NUMBER

- 1 Instrument corresponding to Articles of Incorporation and By-laws, as revised on April 25, 2001 (English translation).
8 List of Subsidiaries.
10.1 Stock Purchase Agreement dated August 21, 2001 among us and Shanghai Baosteel Group Corporation.
10.2 Consent of PricewaterhouseCoopers Auditores Independentes for the three years ended December 31, 2000, 1999 and 1998 (CVRD).
10.3 Consent of Deloitte Touche Tohmatsu for the three years ended December 31, 2000, 1999 and 1998 (Albras).
10.4 Consent of Deloitte Touche Tohmatsu for the three years ended December 31, 2000, 1999 and 1998 (Alunorte).
10.5 Consents of Deloitte Touche Tohmatsu for the three years ended December 31, 2000, 1999 and 1998 (Aluvale).
10.6 Consent of KPMG Auditores Independentes for the three years ended December 31, 2000, 1999 and 1998 (Bahia Sul).
10.7 Consent of KPMG LLP for the three years ended December 31, 2000, 1999 and 1998 (CSI).
10.8 Consent of Deloitte Touche Tohmatsu for the two years ended December 31, 2000 and 1999 (Cenibra).
10.9 Consents of Deloitte Touche Tohmatsu for the three years ended December 31, 2000, 1999 and 1998 (Docenave).

EXHIBIT NUMBER

- 10.10 Consent of Deloitte Touche Tohmatsu for the two years ended December 31, 2000 and 1999 (Docepar).
10.11 Consent of Arthur Andersen S/C for the three years ended December 31, 2000, 1999 and 1998 (Hispanobras).

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- 10.12 Consent of Arthur Andersen S/C for the three years ended December 31, 2000, 1999 and 1998 (Itabrasco).
- 10.13 Consent of Deloitte Touche Tohmatsu for the year ended December 31, 2000 (Kobrasco).
- 10.14 Consent of Arthur Andersen S/C for the three years ended December 31, 2000, 1999 and 1998 (MRN).
- 10.15 Consent of Deloitte Touche Tohmatsu for the three years ended December 31, 2000, 1999 and 1998 (Nibrasco).
- 10.16 Consent of KPMG Auditores Independentes for the two years ended December 31, 2000 and 1999 (Valesul).
- 10.17 Consent of Deloitte Touche Tohmatsu for the year ended December 31, 1998 and 1997 (Valesul).
- 10.18 Consent of Arthur Andersen S/C for the years ended December 31, 2000 and 1999 (CSN).
- 10.19 Consents of Deloitte Touche Tohmatsu for the three years ended December 31, 2000, 1999, and 1998. (Terminal Vila Velha S.A.).
- 10.20 Consent of Deloitte Touche Tohmatsu for the year ended December 31, 2000. (Nova Era Silicon S.A.).
- 10.21 Consent of Trevisan for the two years ended December 31, 1999 and 1998. (Nova Era Silicon S.A.).
- 10.22 Consent of Deloitte Touche Tohmatsu for the year ended December 31, 2000. (Celmar S.A.-Industria de Celulose e Papel).
- 10.23 Consent of Deloitte Touche Tohmatsu for the year ended December 31, 2000. (SIBRA Eletrosiderurgica Brasileira S.A.).
- 10.24 Consent of Mineral Resources Development, Inc.

SIGNATURES

Pursuant to the requirements of Section 12 of the Securities Exchange Act of 1934, the Registrant certifies that it meets all the requirements for filing this Annual Report on Form 20-F and has duly caused this Annual Report to be signed on its behalf by the undersigned, thereunto duly authorized.

COMPANHIA VALE DO RIO DOCE

By: /s/ ROGER AGNELLI

Roger Agnelli
Chief Executive Officer

By: /s/ GABRIEL STOLIAR

Gabriel Stoliar
Executive Officer

Date: March 6, 2002

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[PRICEWATERHOUSECOOPERS LETTERHEAD]

PricewaterhouseCoopers
Rua da Candelaria, 65
11--15--
20091-020 Rio de Janeiro,
RJ-Brasil
Caixa Postal 949
Telefone (21) 3232-6112
Fax (21) 2516-6319

REPORT OF INDEPENDENT ACCOUNTANTS

TO THE BOARD OF DIRECTORS AND STOCKHOLDERS OF COMPANHIA VALE DO RIO DOCE

In our opinion, based upon our audits and the reports of other auditors, the accompanying consolidated balance sheets and the related consolidated statements of income, of cash flows and of changes in stockholders' equity, present fairly, in all material respects, the financial position of Companhia Vale do Rio Doce and its subsidiaries at December 31, 2000 and 1999, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2000, in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Company's management; our responsibility is to express an opinion on these financial statements based on our audits. We did not audit the

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financial statements of certain affiliates, the investments in which total US\$1,188 million and US\$929 million at December 31, 2000 and 1999, respectively, and equity in earnings of US\$213 million, US\$42 million and US\$21 million for 2000, 1999 and 1998, respectively. Also, we did not audit the financial statements of the majority-owned shipping and ferro alloys subsidiaries as at and for the years ended December 31, 2000, 1999 and 1998, which statements reflect total assets of US\$584 million and US\$569 million at December 31, 2000 and 1999, respectively, and total revenues of US\$480 million, US\$177 million and US\$222 million for 2000, 1999 and 1998, respectively. The financial statements of these affiliates and subsidiaries were audited by other auditors whose reports thereon have been furnished to us, and our opinion expressed herein, insofar as it relates to the amounts for these affiliates and subsidiaries, is based solely on the reports of the other auditors. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits and the reports of other auditors provide a reasonable basis for the opinion expressed above.

As discussed in Note 21 to the financial statements, the Company has made changes in the application of certain accounting principles.

/S/ PRICEWATERHOUSECOOPERS
PRICEWATERHOUSECOOPERS
Auditores Independentes

Rio de Janeiro, Brazil
February 21, 2001, except for the accounting changes described in Note 21 and the information on subsequent events contained in Note 22 which are as of February 22, 2002 and March 9, 2001, respectively.

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CONSOLIDATED BALANCE SHEETS EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS

| | AS OF DECEMBER 31 | |
|--|----------------------|-------|
| | 2000 | 1999 |
| ASSETS | | |
| CURRENT ASSETS | | |
| Cash and cash equivalents..... | 1,211 | 1,453 |
| Accounts receivable | | |
| Related parties..... | 125 | 107 |
| Unrelated parties..... | 365 | 350 |
| Loans and advances to related parties..... | 121 | 93 |
| Inventories..... | 306 | 244 |
| Deferred income tax..... | 89 | 60 |
| Others..... | 285 | 183 |
| | 2,502 | 2,490 |
| Property, plant and equipment, net..... | 3,955 | 3,943 |

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| | | |
|---|---------|---------|
| Investments in affiliated companies and joint ventures and other investments..... | 2,216 | 1,707 |
| Provision for losses and write-downs on equity investments..... | (421) | (504) |
| OTHER ASSETS | | |
| Goodwill on acquisition of consolidated subsidiaries..... | 175 | -- |
| Loans and advances | | |
| Related parties..... | 704 | 601 |
| Unrelated parties..... | 52 | 66 |
| Unrecognized pension obligation..... | 125 | 64 |
| Deferred income tax..... | 255 | 192 |
| Judicial deposits..... | 119 | 72 |
| Others..... | 113 | 57 |
| | ----- | ----- |
| TOTAL..... | 9,795 | 8,688 |
| | ===== | ===== |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| CURRENT LIABILITIES | | |
| Suppliers..... | 321 | 251 |
| Payroll and related charges..... | 51 | 48 |
| Interest attributed to stockholders..... | 657 | 254 |
| Current portion of long-term debt | | |
| Related parties..... | 30 | 30 |
| Unrelated parties..... | 250 | 458 |
| Short-term debt..... | 465 | 690 |
| Loans from related parties..... | 152 | 190 |
| Others..... | 210 | 151 |
| | ----- | ----- |
| | 2,136 | 2,072 |
| | ----- | ----- |
| LONG-TERM LIABILITIES | | |
| Employees postretirement benefits..... | 591 | 314 |
| Long-term debt | | |
| Related parties..... | 128 | 121 |
| Unrelated parties..... | 1,892 | 1,200 |
| Loans from related parties..... | 21 | 4 |
| Provisions for contingencies (Note 15)..... | 338 | 185 |
| Others..... | 111 | 98 |
| | ----- | ----- |
| | 3,081 | 1,922 |
| | ----- | ----- |
| Minority interest..... | 9 | 3 |
| | ----- | ----- |
| STOCKHOLDERS' EQUITY | | |
| Preferred class A stock -- 600,000,000 no-par-value shares authorized and 138,575,913 issued..... | 709 | 709 |
| Common stock -- 300,000,000 no-par-value shares authorized and 249,983,143 issued..... | 1,279 | 1,279 |
| Treasury stock -- 3,659,311 (1999 -- 3,659,311) preferred and 7,300 common shares..... | (61) | (61) |
| Additional paid-in capital..... | 498 | 498 |
| Other cumulative comprehensive income..... | (3,040) | (2,487) |
| Appropriated retained earnings..... | 3,537 | 3,567 |
| Unappropriated retained earnings..... | 1,647 | 1,186 |
| | ----- | ----- |
| | 4,569 | 4,691 |
| | ----- | ----- |
| TOTAL..... | 9,795 | 8,688 |
| | ===== | ===== |

See Notes to Consolidated Financial Statements.

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CONSOLIDATED STATEMENTS OF INCOME
 EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS
 (EXCEPT NUMBER OF SHARES AND PER-SHARE AMOUNTS)

| | YEAR ENDED DECEMBER 31 | | |
|--|------------------------|---------|---------|
| | 2000 | 1999 | 1998 |
| Operating revenues, net of discounts, returns and allowances | | | |
| Sales of ores and metals | | | |
| Iron ore and pellets..... | 2,177 | 1,694 | 1,930 |
| Gold..... | 156 | 155 | 168 |
| Others..... | 412 | 175 | 200 |
| | ----- | ----- | ----- |
| | 2,745 | 2,024 | 2,298 |
| Revenues from transportation services..... | 760 | 642 | 848 |
| Aluminum products..... | 362 | 363 | 407 |
| Other products and services..... | 202 | 128 | 105 |
| | ----- | ----- | ----- |
| | 4,069 | 3,157 | 3,658 |
| Value-added tax..... | (134) | (81) | (105) |
| | ----- | ----- | ----- |
| Net operating revenues..... | 3,935 | 3,076 | 3,553 |
| | ----- | ----- | ----- |
| Operating costs and expenses | | | |
| Cost of ores and metals sold..... | (1,423) | (996) | (1,348) |
| Cost of transportation services..... | (481) | (368) | (440) |
| Cost of aluminum products..... | (334) | (323) | (387) |
| Others..... | (191) | (119) | (97) |
| | ----- | ----- | ----- |
| | (2,429) | (1,806) | (2,272) |
| Selling, general and administrative expenses..... | (225) | (138) | (171) |
| Research and development..... | (48) | (27) | (48) |
| Employee profit sharing plan..... | (29) | (24) | (29) |
| Other..... | (220) | (161) | (179) |
| | ----- | ----- | ----- |
| | (2,951) | (2,156) | (2,699) |
| | ----- | ----- | ----- |
| Operating income..... | 984 | 920 | 854 |
| | ----- | ----- | ----- |
| Non-operating income (expenses) | | | |
| Financial income..... | 208 | 200 | 394 |
| Financial expenses..... | (315) | (233) | (243) |
| Foreign exchange and monetary gains (losses), net..... | (142) | (213) | (108) |
| Others..... | (4) | (4) | (5) |
| | ----- | ----- | ----- |
| | (253) | (250) | 38 |
| | ----- | ----- | ----- |
| Income before income taxes, equity results and minority interests..... | 731 | 670 | 892 |
| | ----- | ----- | ----- |
| Income taxes | | | |
| Current..... | (10) | -- | (28) |
| Deferred..... | 42 | (33) | 28 |
| | ----- | ----- | ----- |
| | 32 | (33) | -- |

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| | | | |
|---|---------|---------|---------|
| Equity in results of affiliates and joint ventures..... | 260 | 41 | 80 |
| Change in provision for losses and write-downs on equity investments..... | 62 | (268) | (273) |
| Minority interests..... | 1 | 2 | (1) |
| Net income..... | 1,086 | 412 | 698 |
| Basic earnings per Common Share..... | 2.82 | 1.07 | 1.80 |
| Basic earnings per Preferred Class A Share..... | 2.82 | 1.07 | 1.80 |
| Weighted average number of shares outstanding (thousands of shares) | | | |
| Common shares..... | 249,983 | 249,983 | 249,983 |
| Preferred Class A shares..... | 134,917 | 134,917 | 137,965 |

See Notes to Consolidated Financial Statements
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CONSOLIDATED STATEMENTS OF CASH FLOWS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS

| | YEAR ENDED DECEMBER 31 | | |
|--|------------------------|-------|-------|
| | 2000 | 1999 | 1998 |
| Cash flows from operating activities: | | | |
| Net income..... | 1,086 | 412 | 698 |
| Adjustments to reconcile net income with cash provided by operating activities: | | | |
| Depreciation, depletion and amortization..... | 195 | 163 | 231 |
| Equity in results of affiliates and joint ventures, net of dividends received..... | (127) | 23 | 36 |
| Change in provision for losses and write-downs on equity investments..... | (62) | 268 | 273 |
| Deferred income taxes..... | (42) | 33 | (28) |
| Provisions for contingencies..... | 101 | 57 | 78 |
| Loss on disposals of property, plant and equipment..... | 47 | 23 | 64 |
| Gain on Alunorte/MRN transaction..... | (54) | -- | -- |
| Pension plan..... | 105 | 55 | 88 |
| Foreign exchange and monetary losses..... | 208 | 399 | 135 |
| Others..... | 54 | 61 | (50) |
| Decrease (increase) in assets: | | | |
| Accounts receivable..... | (63) | (135) | (69) |
| Inventories..... | (50) | (6) | (58) |
| Others..... | (103) | (25) | (2) |
| Increase (decrease) in liabilities: | | | |
| Suppliers..... | 84 | 49 | (2) |
| Payroll and related charges..... | (1) | 2 | (20) |
| Others..... | 46 | (43) | (2) |
| Net cash provided by operating activities..... | 1,424 | 1,336 | 1,372 |
| Cash flows from investing activities: | | | |
| Loans and advances receivable | | | |
| Related parties | | | |

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| | | | |
|---|---------|-------|-------|
| Additions..... | (168) | (202) | (399) |
| Repayments..... | 32 | 42 | 230 |
| Others..... | 8 | 5 | 6 |
| Guarantees and deposits..... | (98) | (4) | (47) |
| Additions to investments..... | (538) | (49) | (36) |
| Additions to property, plant and equipment..... | (447) | (265) | (412) |
| Proceeds from disposal of property, plant and equipment... | 1 | 1 | 12 |
| Proceeds from disposal of investments..... | 44 | -- | -- |
| Net cash used to acquire subsidiaries..... | (323) | -- | -- |
| Others..... | -- | 3 | 15 |
| | ----- | ----- | ----- |
| Net cash used in investing activities..... | (1,489) | (469) | (631) |
| | ----- | ----- | ----- |
| Cash flows from financing activities: | | | |
| Short-term debt, net issuances..... | (278) | (110) | 60 |
| Loans | | | |
| Related parties | | | |
| Additions..... | 8 | 223 | 46 |
| Repayments..... | (42) | (42) | (38) |
| Perpetual notes..... | 120 | -- | -- |
| Long-term debt | | | |
| Related parties..... | 62 | 60 | 38 |
| Unrelated parties..... | 750 | 175 | 288 |
| Repayments of long-term debt | | | |
| Related parties..... | (25) | (48) | (87) |
| Unrelated parties..... | (419) | (299) | (239) |
| Interest attributed to stockholders..... | (246) | (452) | (607) |
| Treasury stock..... | -- | -- | (36) |
| | ----- | ----- | ----- |
| Net cash used in financing activities..... | (70) | (493) | (575) |
| | ----- | ----- | ----- |
| Increase (decrease) in cash and cash equivalents..... | (135) | 374 | 166 |
| Effect of exchange rate changes on cash and cash equivalents..... | (107) | (110) | (85) |
| Cash and cash equivalents, beginning of year..... | 1,453 | 1,189 | 1,108 |
| | ----- | ----- | ----- |
| Cash and cash equivalents, end of year..... | 1,211 | 1,453 | 1,189 |
| | ===== | ===== | ===== |
| Cash paid during the year for: | | | |
| Interest on short-term debt..... | (48) | (55) | (68) |
| Interest on long-term debt, net of interest capitalized of \$12 in 2000, \$12 in 1999 and \$23 in 1998..... | (128) | (107) | (98) |
| Income tax..... | (6) | -- | -- |
| Non-cash transactions | | | |
| Exchange of loans receivable for investments..... | 7 | 241 | 240 |
| Transfer of credits from related parties at fair value..... | -- | 126 | -- |

See Notes to Consolidated Financial Statements

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CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS
(EXCEPT NUMBER OF SHARES AND PER-SHARE AMOUNTS)

YEAR ENDED DECEMBER 31

SHARES 2000 1999 1998

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| | | | | |
|--|-------------|---------|---------|-----|
| Preferred class A stock (including one special share) | | | | |
| Balance January 1, 2000, 1999 and 1998..... | 138,575,913 | 709 | 642 | 4 |
| Transfer from appropriated retained earnings..... | -- | -- | 67 | 1 |
| Balance December 31, 2000, 1999 and 1998..... | 138,575,913 | 709 | 709 | 6 |
| Common stock | | | | |
| Balance January 1, 2000, 1999 and 1998..... | 249,983,143 | 1,279 | 1,159 | 8 |
| Transfer from appropriated retained earnings..... | -- | -- | 120 | 3 |
| Balance December 31, 2000, 1999 and 1998..... | 249,983,143 | 1,279 | 1,279 | 1,1 |
| Treasury stock | | | | |
| Balance January 1..... | (1,347,500) | (61) | (61) | (|
| Acquisitions in 1998..... | (2,311,500) | -- | -- | (|
| Acquisitions in 1999..... | (311) | -- | -- | |
| Acquisitions in 2000..... | (7,300) | -- | -- | |
| Balance December 31..... | (3,666,611) | (61) | (61) | (|
| Additional paid-in capital | | | | |
| Balance January 1 and December 31..... | | 498 | 498 | 4 |
| Other cumulative comprehensive income | | | | |
| Amounts not recognized as net periodic pension cost | | | | |
| Balance January 1..... | | -- | (153) | (|
| Excess of additional minimum liability..... | | (151) | 229 | (1 |
| Tax effect on above..... | | 51 | (76) | |
| Balance December 31..... | | (100) | -- | (1 |
| Cumulative translation adjustments | | | | |
| Balance January 1..... | | (2,513) | (731) | (2 |
| Change in the year..... | | (459) | (1,804) | (5 |
| Balance December 31..... | | (2,972) | (2,535) | (7 |
| Unrealized gain on available-for-sale securities | | | | |
| Balance January 1..... | | 54 | 30 | |
| Unrealized gain (loss) in the year..... | | (30) | 24 | |
| Balance December 31..... | | 24 | 54 | |
| Adjustments relating to investments in affiliates | | | | |
| Balance January 1..... | | (6) | (7) | |
| Change in adjustments relating to investments in affiliates..... | | 14 | 1 | |
| Balance December 31..... | | 8 | (6) | |
| Total other cumulative comprehensive income..... | | (3,040) | (2,487) | (8 |
| Appropriated retained earnings | | | | |
| Balance January 1..... | | 3,567 | 5,212 | 5,8 |
| Transfer to retained earnings..... | | (30) | (1,458) | (1 |
| Transfer to capital stock..... | | -- | (187) | (4 |
| Balance December 31..... | | 3,537 | 3,567 | 5,2 |
| Retained earnings | | | | |

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| | | | | |
|---|-------------|-------|---------|-------|
| Balance January 1..... | | 1,186 | (193) | (3) |
| Net income..... | | 1,086 | 412 | 6 |
| Interest attributed to stockholders | | | | |
| Preferred class A stock (\$1.70, \$1.28 and \$1.58 per share in 2000, 1999 and 1998)..... | | (230) | (172) | (2) |
| Common stock (\$1.70, \$1.28 and \$1.58 per share in 2000, 1999 and 1998)..... | | (425) | (319) | (3) |
| Appropriation from reserves..... | | 30 | 1,458 | 1 |
| | | ----- | ----- | --- |
| Balance December 31..... | | 1,647 | 1,186 | (1) |
| | | ----- | ----- | --- |
| Total stockholders' equity..... | 384,892,445 | 4,569 | 4,691 | 6,3 |
| | ===== | ===== | ===== | ===== |
| Comprehensive income is comprised as follows: | | | | |
| Net income..... | | 1,086 | 412 | 6 |
| Amounts not recognized as net period pension cost..... | | (100) | 153 | (|
| Cumulative translation adjustments..... | | (459) | (1,804) | (5 |
| Unrealized gain (loss) on available-for-sale securities... | | (30) | 24 | |
| Adjustments relating to investments in affiliates..... | | 14 | 1 | |
| | | ----- | ----- | --- |
| Total comprehensive income (loss)..... | | 511 | (1,214) | 1 |
| | | ===== | ===== | ===== |

See Notes to Consolidated Financial Statements
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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE STATED

1. THE COMPANY AND ITS OPERATIONS

Companhia Vale do Rio Doce (CVRD) is a limited liability company, duly organized and existing under the laws of the Federative Republic of Brazil. Our operations are carried out through CVRD and its subsidiary companies, joint ventures and affiliates, and mainly consist of mining, non-ferrous metal production and logistics, as well as pulp and paper, aluminum and steel activities. Further details of our operations and those of our joint ventures and affiliates are described in Note 16.

The main operating subsidiaries we consolidate are as follows:

| SUBSIDIARY | % OWNERSHIP | HEAD OFFICE LOCATION | PRINCIPAL ACTIVITY |
|---|-------------|-------------------------|-----------------------|
| ----- | ----- | ----- | ----- |
| S.A. Mineracao da Trindade -- SAMITRI..... | 100 | Brazil | Iron ore and pellets |
| Para Pigmentos S.A. | 76 | Brazil | Kaolin |
| SIBRA -- Eletrosiderurgica Brasileira S.A..... | 98 | Brazil | Ferrous alloys |
| Navegacao Vale do Rio Doce S.A. -- DOCENAVE..... | 100 | Brazil | Shipping |
| Vale do Rio Doce Aluminio S.A. -- ALUVALE... | 100 | Brazil | Aluminum |
| Itabira Rio Doce Company Ltd. -- ITACO..... | 100 | Cayman Islands | Trading |
| Rio Doce International Finance Ltd. -- RDIF..... | 100 | Bahamas | International finance |

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2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

In preparing the consolidated financial statements, we are required to use estimates to account for certain assets, liabilities, revenues and expenses. Our consolidated financial statements therefore include various estimates concerning the selection of useful lives of property, plant and equipment, provisions necessary for contingent liabilities, fair values assigned to assets and liabilities acquired in business combinations, income tax valuation allowances, employee postretirement benefits and other similar evaluations; actual results may vary from our estimates.

(a) BASIS OF PRESENTATION

We have prepared the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America ("US GAAP"), which differ in certain respects from the Brazilian accounting principles that we use in preparing our statutory financial information.

The U.S. dollar amounts for the years presented have been remeasured (translated) from the Brazilian currency amounts in accordance with the criteria set forth in Statement of Financial Accounting Standards 52 -- "Foreign Currency Translation" (SFAS 52).

Prior to July 1, 1997, Brazil was considered under SFAS 52 to have a highly inflationary economy, defined as an economy in which the cumulative inflation rate over the latest thirty-six month period has exceeded 100%. Accordingly, up to June 30, 1997, we adopted the U.S. dollar as both our functional currency and reporting currency.

As from July 1, 1997, we concluded that the Brazilian economy had ceased to be highly inflationary and changed our functional currency from the reporting currency (U.S. dollars) to the local currency (Brazilian reais). Accordingly, at July 1, 1997, we translated the U.S. dollar amounts of non-monetary assets and liabilities into reais at the current exchange rate, and those amounts became the new accounting bases for such assets and liabilities. The resulting deferred taxes associated with the differences between the new functional currency bases and the tax bases, including those relating to affiliates and joint ventures, net of related

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE STATED (CONTINUED)

valuation allowances, were reflected in the cumulative translation adjustments component of stockholders' equity.

We have remeasured all assets and liabilities into U.S. dollars at the current exchange rate at each balance sheet date (R\$1.9554 and R\$1.7890 to US\$1.00 at December 31, 2000 and 1999, respectively), and all accounts in the statements of income (including amounts relative to local currency indexation and exchange variances on assets and liabilities denominated in foreign currency) at the average rates prevailing during the year. The translation gain or loss resulting from this remeasurement process is included in the cumulative translation adjustments account in stockholders' equity.

The net transaction loss included in our statement of income was \$115, \$265 and \$114 in 2000, 1999 and 1998, respectively.

(b) BASIS OF CONSOLIDATION

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All majority-owned subsidiaries where we have both share and management control are consolidated, with elimination of all significant intercompany accounts and transactions. Investments in unconsolidated affiliates and joint ventures are reported at cost less amortized goodwill plus our equity in undistributed earnings or losses. Included in this category are certain joint ventures in which we have majority ownership but, by force of shareholders' agreements, do not have effective management control. We provide for losses on equity investments with negative stockholders' equity and for other than temporary decreases in market value below carrying value where applicable (see Notes 10 and 21).

We evaluate the carrying value of our listed equity investments as at year end, relative to publicly available quoted market prices. If the quoted market price is below book value and such decline is considered other than temporary, we write-down our equity investments to quoted market value.

We define joint ventures as businesses in which we and a small group of other partners each participate actively in the overall management thereof, based on a shareholders agreement. We define affiliates as businesses in which we participate as a minority stockholder but with significant influence over the operating and financial policies of the investee.

(c) BUSINESS COMBINATIONS

We adopt the procedures determined by Accounting Principles Board Opinion 16 -- "Business Combinations" (APB 16) to recognize acquisitions of interests in other companies. The method of accounting normally used in our business combination transactions is the "purchase method", which requires that acquirers reasonably determine the fair value of the identifiable assets and liabilities of acquired companies, individually, in order to determine the goodwill paid in the purchase to be recognized as an intangible asset. On the acquisition of assets which include the rights to mine reserves of natural resources, the establishment of values for these assets includes the placing of fair values on purchased reserves, which are classified in the balance sheet as property, plant and equipment.

Goodwill recorded in our business combination transactions is amortized in a systematic manner over the periods estimated to be benefited.

(d) INVENTORIES

Inventories are stated at the average cost of purchase or production, lower than replacement or realizable values. We record allowances for slow-moving or obsolete inventories when considered appropriate, reflecting our periodic assessment of recoverability. A write-down of inventory utilizing the allowance establishes a new cost basis for the related inventory.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE STATED (CONTINUED)

Finished goods inventories include all related materials, labor and direct production expenditures, and exclude general and administrative expenses.

(e) PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment are recorded at cost, including interest cost incurred during the construction of major new facilities. We compute depreciation on the straight-line basis at rates which take into consideration the useful lives of the items, principally an average of 80 years for the

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railroads, 20 years for ships, 25 years for buildings and improvements and between 10 to 20 years for mining and other equipment. Expenditures for maintenance and repairs are charged to operating costs and expenses as incurred.

We capitalize the costs of developing major new ore bodies or expanding the capacity of operating mines and amortize these to operations on the unit-of-production method based on the total probable and proven quantity of ore to be recovered. Exploration costs are expensed until viability of mining activities is established; subsequently such costs are capitalized together with further exploration costs. We capitalize mine development costs as from the time we actually begin such development.

(f) AVAILABLE-FOR-SALE EQUITY SECURITIES

Equity securities classified as "available-for-sale" are recorded in accordance with SFAS 115 "Accounting for Certain Investments in Debt and Equity Securities". Accordingly, we exclude unrealized holding gains and losses, net of taxes, if applicable, from income and recognize them as a separate component of stockholders' equity until realized.

(g) REVENUES AND EXPENSES

Revenues are recognized when title has transferred to the customer or services are rendered. Expenses and costs are recognized on the accrual basis. Revenue from exported products is recognized when such products are loaded on board the ship. Revenue from products sold in the domestic market is recognized when delivery is made to the customer. Revenue from transportation services, other than shipping operations, is recognized when the service order has been fulfilled. Shipping operations are recorded on the completed voyage basis and net revenue, costs and expenses of voyages not completed at period-end are deferred. Anticipated losses on voyages are provided when probable and can be reasonably estimated.

(h) ENVIRONMENTAL AND SITE RECLAMATION AND RESTORATION COSTS

Expenditures relating to ongoing compliance with environmental regulations are charged against earnings or capitalized as appropriate. These ongoing programs are designed to minimize the environmental impact of our activities. With respect to our two major iron ore mines at Itabira and Carajas, which have extensive remaining reserves, liabilities for final site reclamation and restoration costs will be recorded when the respective reclamation and restoration strategies can be reasonably determined and the related costs can be reasonably estimated. At December 31, 2000 we have recorded provisions of \$14.

(i) COMPENSATED ABSENCES

We fully accrue the liability for future compensation to employees for vacations vested during the year.

(j) INCOME TAXES

In accordance with SFAS 109 "Accounting for Income Taxes", the deferred tax effects of temporary differences have been recognized in the consolidated financial statements. A valuation allowance is made when we believe that it is more likely than not that tax assets will not be fully recoverable in the future.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
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(k) Statement of Cash Flows

Cash flows relating to overnight financing and investment are reported net. Short-term investments that have a ready market and maturity to us, when purchased, of 90 days or less are considered cash equivalents.

In 2000, dividends of \$133 received from equity method affiliates and joint ventures have been netted against the equity in results of these entities in the statement of cash flows. For comparative purposes dividends received in 1999 and 1998 of \$64 and \$116, respectively, have been reclassified from investing activities to reflect the same presentation.

(l) Earnings Per Share

Earnings per share are computed by dividing net income by the weighted average number of common and preferred shares outstanding during the year.

(m) Interest Attributed to Stockholders

As from January 1, 1996 Brazilian corporations are permitted to attribute interest on stockholders' equity. The calculation is based on the stockholders' equity amounts as stated in the statutory accounting records and the interest rate applied may not exceed the long-term interest rate (TJLP) determined by the Brazilian Central Bank. Also, such interest may not exceed the greater of 50% of net income for the year or 50% of retained earnings plus revenue reserves.

The amount of interest attributed to stockholders is deductible for income tax purposes. Accordingly, the benefit to us, as opposed to making a dividend payment, is a reduction in our income tax charge equivalent to the statutory tax rate applied to such amount. Income tax is withheld from the stockholders relative to interest at the rate of 15%, except for interest due to the Brazilian Government which is exempt from tax withholdings.

We have opted to pay such tax-deductible interest to our stockholders and have therefore accrued the amounts due as of December 31, 2000 and 1999, with a direct charge to stockholders' equity.

Under Brazilian law interest attributable to stockholders is considered as part of the annual minimum dividend (See Note 13). Accordingly such distributions are treated as dividends for accounting purposes.

(n) Accounting for Derivatives and Hedging Activities

In June 1998, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards No. 133 -- Accounting for Derivative Financial Instruments and Hedging Activities (SFAS 133). The standard, as amended by SFAS 137 -- Accounting for Derivative Instruments and Hedging Activities -- Deferral of the Effective Date of FASB 133, and amendment of FASB Statement No. 133 and SFAS 138 -- Accounting for Certain Derivative Instruments and Certain Hedging Activities, an amendment of FASB Statement No. 133 (referred to hereafter as "FAS 133"), is effective for us as from January 1, 2001. FAS 133 requires that all derivative instruments be recorded on the balance sheet at their fair value. Changes in the fair value of derivatives are recorded each period in current earnings or in other comprehensive income, depending on whether the derivative is designated as part of a hedge transaction and, if it is, depending on the type of hedge relationship. The ineffective portion of all hedges is recognized in current period earnings. We currently believe that the initial impact of the adoption of SFAS 133 will not be significant.

(o) Comprehensive Income

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We have disclosed comprehensive income as part of the Statement of Changes in Stockholders' Equity, in compliance with SFAS 130 -- "Reporting Comprehensive Income".

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE STATED (CONTINUED)

3. OUR PRIVATIZATION

In May 1997, we were privatized by the Brazilian Government, which transferred voting control to Valepar S.A. ("Valepar"). The Brazilian Government has retained certain rights with respect to our future decisions and those of Valepar and has also caused us to enter into agreements which may affect our activities and results of operations in the future. These rights and agreements are:

- Preferred Special Share. The Brazilian Government holds a preferred special share of CVRD which confers upon it permanent veto rights over changes in our (i) name, (ii) headquarters location, (iii) corporate purpose with respect to mineral exploration, (iv) continued operation of our integrated iron ore mining systems and (v) certain other matters.
- Preferred Class A Share of Valepar. The Brazilian Government holds a preferred class A share of Valepar which confers upon it approval rights for a period of five years in respect of (i) concentration of ownership of Valepar by particular types of investors in excess of prescribed limitations and (ii) changes in the Valepar holding company structure relating to ownership of our common shares.
- Shareholder revenue interests. On July 7, 1997, we issued to shareholders of record on April 18, 1997 (including the Brazilian Government) revenue interests providing holders thereof with the right to receive semi-annual payments based on a percentage of our net revenues above threshold production volumes from identified mining resources. These instruments are not secured by the corresponding mineral reserves and deposits.

In addition to the preferred special share mentioned above, the National Treasury and the Banco Nacional de Desenvolvimento Economico e Social - BNDES, the Government-owned development bank, together currently own 32% of our common shares and 4% of our preferred shares, which in aggregate represents 22% of our total capital.

4. MAJOR ACQUISITIONS

We made the following acquisitions during the year ended December 31, 2000. Pro forma information with respect to results of operations is not presented since the effects are not considered material to an understanding of our consolidated financial statements.

(a) On May 11, 2000, we acquired the entire capital of Mineracao SOCOIMEX S.A., a non-public company whose main activity is production and commercialization of iron ore, for the total price of \$55, being an initial cash payment of \$47 and two further cash payments of \$3 and \$5, in 2001 and 2002, respectively, plus interest based on 89% of the Brazilian Interbank Rate through the payment date. The increment of the fair value over the book value of SOCOIMEX at the date of purchase was entirely attributable to its mineral reserves, which are included in the property, plant and equipment. In August 2000 SOCOIMEX was merged into CVRD.

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(b) On May 30, 2000, we acquired 4,026,694,190 common shares and 4,231,324,374 preferred shares of S.A. Mineracao Trindade -- SAMITRI, representing 79.27% of the voting capital and 63.06% of the total capital for \$520 in cash: becoming the controlling stockholder. At the date of the purchase, SAMITRI was a publicly listed Brazilian iron ore mining company, which also owned a 51% interest in the voting capital of SAMARCO Mineracao S.A., a large iron ore pellets producer (see Note 10). On June 29, 2000, we sold 1% of the share capital of SAMARCO to BHP Brasil Ltda. (BHP), a subsidiary of The Broken Hill Proprietary Company Limited of Australia, for \$8, to equalize our shareholdings in the joint venture.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
STATED (CONTINUED)

(c) The assets and liabilities acquired as a result of the above transactions and corresponding goodwill were as follows:

| | UNCONSOLIDATED | {CONSOLIDATED SUBSIDIARIES} | |
|---|--------------------------|-----------------------------|----------|
| | JOINT VENTURE SAMARCO | SAMITRI | SOCOIMEX |
| Fair value of assets..... | 1,006 | 293 | 77 |
| Fair value of liabilities..... | (450) | (144) | (22) |
| Net assets at fair value..... | 556 | 149 | 55 |
| Interest acquired..... | 50.00% | 63.06% | 100.00% |
| Fair value of net assets acquired..... | 278 | 94 | 55 |
| Attributable to minority stockholders of SAMITRI (36.94%)..... | (103) | -- | -- |
| Tax benefits..... | 31 | -- | -- |
| Effective interest acquired..... | 206 | 94 | 55 |
| Purchase price..... | 252 | 268 | 55 |
| Goodwill..... | 46 | 174 | -- |

The main assets for which fair values differ from book values are inventories and property, plant and equipment. We determined the fair values of inventories based on the current replacement costs for raw materials and the estimated selling prices for finished goods, net of disposal costs and a selling margin. The fair values of property, plant and equipment were determined based on current replacement costs for similar capacity and the estimated market value of purchased reserves. Deferred taxes were recorded for the differences between fair values and tax bases.

For SAMARCO, SAMITRI and SOCOIMEX inventories were valued at \$36, \$38 and \$9, respectively, property, plant and equipment were valued at \$830, \$161 and \$58, respectively, and the deferred tax liability was \$60, \$49 and \$15, respectively.

We amortize the goodwill on the SAMITRI and SAMARCO purchases on the straight-line basis over a period of 6 years starting on the date of

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acquisition.

(d) On September 22, 2000 we acquired via public tender a further 1,014,529,197 common shares and 3,716,344,366 preferred shares of SAMITRI bringing our ownership to 99.25% of the voting capital and 99.19% of the total capital. The cash cost of this purchase was \$180 and resulted in additional goodwill of \$27, all attributed to SAMARCO.

(e) In October 2000, we acquired 50% of Gulf Industrial Investment Company (GIIC), a pelletizing company located in Bahrain, for \$91, including goodwill of \$20.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
STATED (CONTINUED)

5. INCOME TAXES

Income taxes in Brazil comprise federal income tax and social contribution, which is an additional federal tax. The statutory enacted tax rates applicable in the years presented are as follows:

| | YEAR ENDED DECEMBER 31 -- % | | |
|-----------------------------|-----------------------------|----------------|-------|
| | 2000 | 1999 | 1998 |
| Federal income tax..... | 25.00 | 25.00 | 25.00 |
| Social contribution(*)..... | 9.00 to 12.00 | 8.00 to 12.00 | 8.00 |
| Composite tax rate..... | 34.00 to 37.00 | 33.00 to 37.00 | 33.00 |

(*) As from May 1, 1999 through January 31, 2000, the social contribution rate has been increased from 8% to 12% (not enacted). Pursuant to a provisional measure, which is valid only for 30 days unless approved by the Congress, the social contribution rate will be 9% from February 1, 2000 to December 31, 2002 and will be reduced to 8% as from January 1, 2003. Since the provisional measure is not enacted, the social contribution rate of 8% was used to calculate deferred taxes at December 31, 2000.

The amount reported as income tax expense in these consolidated financial statements is reconciled to the statutory rates as follows:

| | YEAR ENDED DECEMBER 31 | | |
|--|------------------------|------|------|
| | 2000 | 1999 | 1998 |
| Income before income taxes, equity results, provision for losses on equity investments and minority interests..... | 731 | 670 | 892 |
| Federal income tax and social contribution expense at | ==== | ==== | ==== |

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| | | | |
|---|-------|-------|-------|
| statutory not enacted rates..... | (249) | (248) | (294) |
| Adjustments to derive effective tax rate: | | | |
| Tax benefit on interest attributed to stockholders..... | 222 | 181 | 200 |
| Tax incentives..... | 31 | -- | -- |
| Exempt foreign income (losses)..... | 69 | (4) | 23 |
| Impairment write-downs on investments..... | -- | -- | 96 |
| Valuation allowance reversal (provision)..... | (51) | 37 | (2) |
| Other non-taxable gains (loss)..... | 10 | 1 | (23) |
| | ---- | ---- | ---- |
| Federal income tax and social contribution benefit (expense) in consolidated financial statements..... | 32 | (33) | -- |
| | ==== | ==== | ==== |

In 2000, we obtained government approval of certain tax incentives relative to our iron ore and manganese operations in Carajas. The incentives comprise full income tax exemption on defined production levels up to 2005 and partial exemption thereafter up to 2013. An amount equal to the tax saving must be appropriated to a reserve account within stockholders' equity (Note 13) and may not be distributed in the form of cash dividends.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
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The major components of the deferred tax accounts in the balance sheet are as follows:

| | AS OF | |
|--|-------------|------|
| | DECEMBER 31 | |
| | 2000 | 1999 |
| | ---- | ---- |
| Net current deferred tax assets | | |
| Accrued expenses deductible only when disbursed..... | 89 | 58 |
| Tax loss carryforwards..... | -- | 2 |
| | ---- | ---- |
| | 89 | 60 |
| | ==== | ==== |
| Long-term deferred tax | | |
| Assets | | |
| Deferred tax relative to temporary differences : | | |
| Established on the July 1, 1997 change in functional currency, less reversals..... | 16 | 23 |
| Relative to investments acquired..... | 15 | -- |
| Tax-deductible goodwill in business combinations..... | 103 | -- |
| Write-downs of investments..... | 61 | 76 |
| Additional retirement benefits provision, net of unrecognized pension obligation..... | 158 | 84 |
| Tax loss carryforwards..... | 190 | 214 |
| Other temporary differences..... | 6 | 1 |
| | ---- | ---- |
| | 549 | 398 |
| | ---- | ---- |
| Liabilities | | |
| Inflationary income..... | (32) | (28) |
| Fair value adjustments in business combinations..... | (61) | -- |

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| | ---- | ---- |
|---|-------|-------|
| | (93) | (28) |
| | ---- | ---- |
| Valuation allowance | | |
| Beginning balance..... | (178) | (54) |
| Translation adjustments..... | 15 | 17 |
| Additions..... | (51) | -- |
| Valuation allowance of ferro alloys subsidiaries..... | 13 | (158) |
| Reversals..... | -- | 17 |
| | ---- | ---- |
| Ending balance..... | (201) | (178) |
| | ---- | ---- |
| Net long-term deferred tax assets..... | 255 | 192 |
| | ==== | ==== |

6. CASH AND CASH EQUIVALENTS

| | AS OF | |
|--|-------------|-------|
| | DECEMBER 31 | |
| | ----- | ----- |
| | 2000 | 1999 |
| | ----- | ----- |
| Cash..... | 28 | 20 |
| Deposits in local currency..... | 694 | 338 |
| Deposits in United States dollars..... | 489 | 1,095 |
| | ----- | ----- |
| | 1,211 | 1,453 |
| | ===== | ===== |

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
STATED (CONTINUED)

7. ACCOUNTS RECEIVABLE

| | AS OF | |
|---|-------------|-------|
| | DECEMBER 31 | |
| | ----- | ----- |
| | 2000 | 1999 |
| | ----- | ----- |
| Customers | | |
| Domestic..... | 198 | 195 |
| Export, all denominated in United States dollars..... | 312 | 280 |
| | --- | --- |
| | 510 | 475 |
| Allowance for doubtful accounts..... | (14) | (13) |
| Allowance for ore weight credits..... | (6) | (5) |
| | --- | --- |
| Total..... | 490 | 457 |
| | === | === |

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Accounts receivable from customers in the steel industry amount to 16.3% and 14.5% of domestic receivables (export receivables -- 78.8% and 80.8%) at December 31, 2000 and 1999, respectively. No single customer accounted for more than 10% of total revenues in any of the years presented.

8. INVENTORIES

| | AS OF | |
|---|-------------|------|
| | DECEMBER 31 | |
| | 2000 | 1999 |
| | ---- | ---- |
| Finished products | | |
| Iron ore..... | 100 | 57 |
| Gold..... | 4 | 9 |
| Manganese..... | 7 | 22 |
| Ferro alloys..... | 32 | 31 |
| Others..... | 34 | 20 |
| Spare parts and maintenance supplies..... | 129 | 105 |
| | --- | --- |
| | 306 | 244 |
| | === | === |

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
STATED (CONTINUED)

9. PROPERTY, PLANT AND EQUIPMENT

a) Per Business Area:

| | AS OF DECEMBER 31, 2000 | | | AS OF DECEMBER 31, 1999 | | |
|-------------------------------|-------------------------|-----------------------------|-------|-------------------------|-----------------------------|-------|
| | COST | ACCUMULATED DEPRECIATION | NET | COST | ACCUMULATED DEPRECIATION | NET |
| | ----- | ----- | ----- | ----- | ----- | ----- |
| Ferrous | | | | | | |
| Ferrous -- Southern System | | | | | | |
| Mining..... | 1,096 | 533 | 563 | 969 | 560 | |
| Railroads..... | 1,022 | 513 | 509 | 1,110 | 574 | |
| Marine terminals..... | 157 | 102 | 55 | 184 | 115 | |
| | ----- | ----- | ----- | ----- | ----- | ----- |
| | 2,275 | 1,148 | 1,127 | 2,263 | 1,249 | 1,015 |
| Ferrous -- Northern System | | | | | | |
| Mining..... | 691 | 310 | 381 | 783 | 333 | |
| Railroads..... | 1,206 | 439 | 767 | 1,289 | 457 | |
| Marine terminals..... | 222 | 108 | 114 | 229 | 112 | |
| | ----- | ----- | ----- | ----- | ----- | ----- |
| | 2,119 | 857 | 1,262 | 2,301 | 902 | 1,359 |
| Pelletizing..... | 194 | 123 | 71 | 190 | 125 | |
| Ferro alloys..... | 278 | 140 | 138 | 295 | 152 | |
| Energy..... | 77 | 4 | 73 | 81 | 2 | |
| Construction in progress..... | 406 | -- | 406 | 250 | -- | |

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| | | | | | | |
|-------------------------------|-------|-------|-------|-------|-------|-------|
| | 5,349 | 2,272 | 3,077 | 5,380 | 2,430 | 2,430 |
| Non-Ferrous | | | | | | |
| Potash..... | 47 | 16 | 31 | 48 | 14 | |
| Gold..... | 295 | 132 | 163 | 323 | 134 | |
| Kaolin..... | 91 | 12 | 79 | 153 | 18 | |
| Research and projects..... | 19 | 10 | 9 | 21 | 10 | |
| Construction in progress..... | 43 | -- | 43 | 31 | -- | |
| | 495 | 170 | 325 | 576 | 176 | |
| Logistics | | | | | | |
| General cargo..... | 349 | 173 | 176 | 371 | 177 | |
| Maritime transportation..... | 351 | 167 | 184 | 361 | 158 | |
| Construction in progress..... | 14 | -- | 14 | 7 | -- | |
| | 714 | 340 | 374 | 739 | 335 | |
| Holdings | | | | | | |
| Pulp and paper..... | 175 | 26 | 149 | 191 | 33 | |
| Corporate Center | | | | | | |
| Corporate..... | 41 | 15 | 26 | 35 | 14 | |
| Construction in progress..... | 4 | -- | 4 | 10 | -- | |
| | 45 | 15 | 30 | 45 | 14 | |
| Total..... | 6,778 | 2,823 | 3,955 | 6,931 | 2,988 | 3,955 |

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
STATED (CONTINUED)

b) PER TYPE OF ASSETS:

| | AS OF DECEMBER 31, 2000 | | | AS OF DECEMBER 31, 1999 | | |
|-------------------------------|-------------------------|-----------------------------|-------|-------------------------|-----------------------------|-------|
| | COST | ACCUMULATED DEPRECIATION | NET | COST | ACCUMULATED DEPRECIATION | NET |
| Land and buildings..... | 824 | 289 | 535 | 899 | 317 | 582 |
| Installations..... | 1,634 | 885 | 749 | 1,806 | 976 | 830 |
| Equipment..... | 597 | 290 | 307 | 519 | 259 | 260 |
| Ships..... | 348 | 165 | 183 | 358 | 156 | 202 |
| Railroads..... | 1,741 | 770 | 971 | 2,043 | 947 | 1,096 |
| Mine development costs..... | 326 | 83 | 243 | 303 | 64 | 239 |
| Others..... | 841 | 341 | 500 | 705 | 269 | 436 |
| | 6,311 | 2,823 | 3,488 | 6,633 | 2,988 | 3,645 |
| Construction in progress..... | 467 | -- | 467 | 298 | -- | 298 |
| Total..... | 6,778 | 2,823 | 3,955 | 6,931 | 2,988 | 3,943 |

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Losses on disposals of property, plant and equipment totaled \$47, \$23 and \$64 in 2000, 1999 and 1998, respectively. In 2000 and 1999, disposals mainly relate to sales of trucks, locomotives and other equipment which were replaced in the normal course of business. In 1998, additional losses of \$28 were incurred with respect to closure of the Serra Leste gold mine and \$13 on sale of two ships.

10. INVESTMENTS

| AS OF DECEMBER 31 | | | | | | | | |
|--|-------|------------------|----------------|------------------------------------|-------------|------|-----|-----|
| | | | 2000 | | INVESTMENTS | | | |
| PARTICIPATION IN CAPITAL (%) | | | NET EQUITY (1) | NET INCOME (LOSS) FOR THE YEAR (1) | 2000 | 1999 | | |
| VOTING | TOTAL | | | | | | | |
| Investments in Affiliated Companies and Joint Ventures | | | | | | | | |
| STEEL | | | | | | | | |
| Usinas Siderurgicas de Minas Gerais SA -- | | | | | | | | |
| | | USIMINAS(2)..... | 22.99 | 11.46 | 1,213 | 61 | 225 | 255 |
| Companhia Siderurgica Nacional -- CSN(3) (7)..... | | | | | | | | |
| | | | 10.33 | 10.33 | 1,621 | 129 | 167 | 134 |
| Companhia Siderurgica de Tubarao -- CST(4)..... | | | | | | | | |
| | | | 20.51 | 22.85 | 1,096 | 100 | 250 | 233 |
| California Steel Industries Inc -- CSI..... | | | | | | | | |
| | | | 50.00 | 50.00 | 238 | 34 | 119 | 110 |
| PAPER AND PULP | | | | | | | | |
| Celulose Nipo-Brasileira SA -- CENIBRA..... | | | | | | | | |
| | | | 50.67 | 51.48 | 407 | 129 | 210 | 177 |
| Bahia-Sul Celulose SA -- BSC..... | | | | | | | | |
| | | | 50.00 | 32.00 | 506 | 131 | 162 | 141 |
| ALUMINUM AND BAUXITE | | | | | | | | |
| Mineracao Rio do Norte SA -- MRN..... | | | | | | | | |
| | | | 40.00 | 40.00 | 383 | 91 | 153 | 145 |
| Valesul Alumínio SA -- VALESUL..... | | | | | | | | |
| | | | 54.51 | 54.51 | 80 | 21 | 44 | 41 |

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
STATED (CONTINUED)

| AS OF DECEMBER 31 | | | | | | |
|------------------------------|-------|--|----------------|------------------------------------|-------------|------|
| | | | 2000 | | INVESTMENTS | |
| PARTICIPATION IN CAPITAL (%) | | | NET EQUITY (1) | NET INCOME (LOSS) FOR THE YEAR (1) | 2000 | 1999 |
| VOTING | TOTAL | | | | | |

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| | VOTING | TOTAL | | | | |
|-------------------------------|--------|-------|-----|------|-------|-------|
| Aluminio Brasileiro SA -- | | | | | | |
| ALBRAS..... | 51.00 | 51.00 | -- | -- | -- | -- |
| Alumina do Norte do Brasil | | | | | | |
| SA -- ALUNORTE..... | 50.28 | 49.29 | 102 | 23 | 80 | 105 |
| PELLETS | | | | | | |
| Companhia Nipo-Brasileira de | | | | | | |
| Pelotizacao -- NIBRASCO... | 51.11 | 51.00 | 54 | 22 | 28 | 39 |
| Companhia Hispano-Brasileira | | | | | | |
| de Pelotizacao -- | | | | | | |
| HISpanoBRAS..... | 51.00 | 50.89 | 42 | 17 | 21 | 21 |
| Companhia Coreano Brasileira | | | | | | |
| de Pelotizacao -- | | | | | | |
| KOBRASCO..... | 50.00 | 50.00 | 24 | 3 | 12 | 12 |
| Companhia Italo-Brasileira | | | | | | |
| de | | | | | | |
| Pelotizacao -- ITABRASCO.. | 51.00 | 50.90 | 32 | 13 | 16 | 17 |
| Gulf Industrial Investment | | | | | | |
| Company -- GIC..... | 50.00 | 50.00 | 186 | 2 | 93 | -- |
| SAMARCO Mineracao SA..... | 50.00 | 50.00 | 519 | 30 | 318 | -- |
| OTHERS | | | | | | |
| Fertilizantes Fosfatados | | | | | | |
| SA -- FOSFERTIL(6)..... | 10.96 | 10.96 | 281 | 48 | 31 | 33 |
| Salobo Metais SA(5)..... | 50.00 | 50.00 | 50 | -- | 25 | 27 |
| Ferrovias Centro-Atlantica | | | | | | |
| SA -- FCA..... | 20.00 | 45.65 | 131 | (67) | 82 | -- |
| Vale Usiminas Participacoes | | | | | | |
| SA -- VUPSA(8)..... | | | | -- | -- | -- |
| Para Pigmentos SA(8)..... | | | | -- | -- | -- |
| Others..... | | | | | 131 | 111 |
| | | | | | ----- | ----- |
| | | | | | 2,167 | 1,601 |
| Investments at cost | | | | | | |
| ACOMINAS..... | 2.28 | 2.28 | | | -- | 29 |
| SIDERAR (market value \$42 in | | | | | | |
| 2000 -- \$69 in 1999)..... | 4.85 | 4.85 | | | 15 | 15 |
| Unrealized holding gains on | | | | | | |
| equity security..... | | | | | 27 | 54 |
| Others..... | | | | | 7 | 8 |
| | | | | | ----- | ----- |
| | | | | | 2,216 | 1,707 |
| | | | | | ===== | ===== |

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
STATED (CONTINUED)

| | AS OF DECEMBER 31 | | | |
|------------------------------|-------------------|----------------|------------------------------------|------|
| | 2000 | | INVESTMENTS | |
| | | | 2000 | 1999 |
| PARTICIPATION IN CAPITAL (%) | | NET EQUITY (1) | NET INCOME (LOSS) FOR THE YEAR (1) | |

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| | VOTING | TOTAL |
|---|--------|-------|
| Change in provision for losses and write-downs on equity investments: | | |
| Usinas Siderurgicas de Minas Gerais S.A. -- USIMINAS(2)..... | | |
| Companhia Siderurgica de Tubarao -- CST(4)..... | | |
| Para Pigmentos SA(8)..... | | |
| Cia Ferroviaria do Nordeste..... | | |
| Vale Usiminas Participacoes S.A. -- VUPSA(8)..... | | |
| Aluminio Brasileiro S.A. -- ALBRAS..... | | |
| Alumina do Norte do Brasil S.A. -- ALUNORTE..... | | |

- (1) Based on US GAAP financial statements.
- (2) Value based on quoted market price at December 31, 2000 is \$75 compared to net book value of \$40.
- (3) Value based on quoted market price at December 31, 2000 is \$218.
- (4) Value based on quoted market price at December 31, 2000 is \$129 compared to net book value of \$35.
- (5) Development state enterprises.
- (6) Value based on quoted market price at December 31, 2000 is \$47.
- (7) In 2000, based on September 30 financial statements.
- (8) Consolidated as from 1999 upon increase in ownership to over 50%.

Goodwill included in the above investments is as follows:

| INVESTEE | ORIGINAL TERM OF AMORTIZATION (YEARS) | REMAINING AMORTIZATION (YEARS) | AS OF DECEMBER 31 | |
|--|---|--------------------------------------|----------------------|------|
| | | | 2000 | 1999 |
| Alumina do Norte do Brasil S.A. -- ALUNORTE... | 35 | 35 | 30 | 78 |
| SAMARCO Mineracao S.A..... | 6 | 5 | 59 | -- |
| Ferrovias Centro-Atlantica S.A. -- FCA..... | 30 | 26 | 22 | -- |
| Gulf Industrial Investment Company -- GIIC.... | 20 | 20 | 20 | -- |
| | | | --- | --- |
| | | | 131 | 78 |
| | | | === | === |

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
STATED (CONTINUED)

The combined financial position and results of operations of the Company's affiliates in the steel sector is as follows:

| | STEEL SECTOR AFFILIATES (COMBINED) AS OF DECEMBER 31 | |
|--------------------------------------|---|---------|
| | 2000 | 1999 |
| | ----- | ----- |
| Balance sheet | | |
| Current assets..... | 3,094 | 3,013 |
| Noncurrent assets..... | 10,231 | 10,542 |
| Current liabilities..... | (2,695) | (3,626) |
| Noncurrent liabilities..... | (5,094) | (4,314) |
| Purchase accounting adjustments..... | (1,368) | (1,681) |
| | ----- | ----- |
| Stockholders' equity..... | 4,168 | 3,934 |
| | ===== | ===== |
| Investments..... | 761 | 732 |
| | ===== | ===== |

| | STEEL SECTOR AFFILIATES (COMBINED) YEAR ENDED DECEMBER 31 | | |
|--------------------------------------|---|---------|---------|
| | 2000 | 1999 | 1998 |
| | ----- | ----- | ----- |
| Statement of operations | | | |
| Net sales..... | 4,581 | 4,174 | 5,095 |
| Cost and expenses..... | (4,082) | (4,790) | (4,351) |
| Purchase accounting adjustments..... | 24 | 83 | 26 |
| | ----- | ----- | ----- |
| Income before income taxes..... | 523 | (533) | 770 |
| Income taxes..... | (199) | 556 | (58) |
| | ----- | ----- | ----- |
| Net income..... | 324 | 23 | 712 |
| | ===== | ===== | ===== |
| Equity adjustments..... | 59 | 7 | 82 |
| | ===== | ===== | ===== |

Information with respect to other major affiliates' financial position and results of operations is as follows:

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AS OF DECEMBER 31

| | ALUNORTE | | ALBRAS | | MRN | | 2000 |
|------------------------------|----------|--------|--------|--------|--------|--------|--------|
| | 2000 | 1999 | 2000 | 1999 | 2000 | 1999 | |
| Balance Sheet | | | | | | | |
| Current assets..... | 130 | 74 | 128 | 145 | 90 | 99 | 16 |
| Noncurrent assets..... | 505 | 531 | 627 | 632 | 349 | 346 | 85 |
| Current liabilities..... | (79) | (123) | (247) | (321) | (19) | (33) | (23) |
| Noncurrent liabilities..... | (454) | (446) | (538) | (620) | (37) | (49) | (28) |
| Stockholders' equity..... | 102 | 36 | (30) | (164) | 383 | 363 | 50 |
| Company's participation..... | 49.29% | 74.06% | 51.00% | 51.00% | 40.00% | 40.00% | 32.00% |
| Investments..... | 50 | 27 | (15) | (84) | 153 | 145 | 16 |

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
STATED (CONTINUED)

YEAR ENDED DECEMBER 31

| | ALUNORTE | | | ALBRAS | | | MRN | | | 2000 |
|--|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|
| | 2000 | 1999 | 1998 | 2000 | 1999 | 1998 | 2000 | 1999 | 1998 | |
| Statement of Operations | | | | | | | | | | |
| Net sales..... | 322 | 253 | 268 | 551 | 459 | 452 | 217 | 205 | 224 | |
| Costs and expenses..... | (327) | (446) (*) | (286) | (452) | (755) | (535) | (109) | (156) | (136) | |
| Income (loss) before income taxes..... | (5) | (193) | (18) | 99 | (296) | (83) | 108 | 49 | 88 | |
| Income taxes..... | 28 | 56 | 57 | 30 | 93 | 33 | (17) | (23) | (19) | |
| Net income (loss)..... | 23 | (137) | 39 | 129 | (203) | (50) | 91 | 26 | 69 | |
| Company's participation..... | 49.29% | 65.82% | 53.61% | 51.00% | 51.00% | 51.00% | 40.00% | 40.00% | 40.00% | 32.00% |
| Participation in results..... | 11 | (89) | 21 | 66 | (104) | (25) | 36 | 10 | 28 | |
| Change in provision for losses..... | -- | 89 | (21) | (66) | 104 | -- | -- | -- | -- | |
| Equity adjustments..... | 11 | -- | -- | -- | -- | (25) | 36 | 10 | 28 | |

(*) Includes exchange losses of \$213 (ALUNORTE), \$378 (ALBRAS), and \$127 (BSC)

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for the year ended December 31, 1999 -- see Note 20

(**) Includes \$19 of tax benefit on 1999 losses and \$93 of valuation allowance reversal relative to prior year losses

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
STATED (CONTINUED)

The provision for losses and write-downs on equity investments of \$421 and \$504 at December 31, 2000 and 1999, respectively, relates to other than temporary declines to the public quoted market price below carrying value of our affiliates' equity securities and to our investments in affiliates which have reported negative stockholders' equity in their financial statements prepared in accordance with US GAAP and in circumstances where we have assumed commitments to fund our share of the accumulated losses, if necessary, through additional capital contributions or other means. Accordingly we (a) first reduce the value of the investment to zero and (b) subsequently provide for our portion of negative equity. The provision is comprised as follows:

| | CST | USIMINAS | PARA PIGMENTOS | CIA FERROVIARIA DO NORDESTE | VUPSA | ALBRAS | ALUNORTE | TO |
|---|-------|----------|-------------------|--------------------------------------|-------|--------|----------|-----|
| | ---- | ----- | ----- | ----- | ----- | ----- | ----- | --- |
| Provision at January 1, 1999..... | (250) | (224) | -- | -- | -- | -- | (9) | (4) |
| Change in provision -- results..... | -- | -- | (15) | (4) | (56) | (104) | (89) | (2) |
| | ---- | ----- | ----- | --- | --- | ----- | --- | --- |
| | (250) | (224) | (15) | (4) | (56) | (104) | (98) | (7) |
| Cumulative translation adjustment..... | 27 | 30 | -- | -- | 10 | 21 | (7) | |
| Payment of capital... | -- | -- | | | | | 76 | |
| Elimination upon consolidation in 1999..... | -- | -- | 15 | -- | 46 | -- | -- | |
| Effect of capitalization of interest-free debentures..... | -- | -- | -- | -- | -- | -- | 29 | |
| | ---- | ----- | ----- | --- | --- | ----- | --- | --- |
| PROVISION AT DECEMBER 31, 1999..... | (223) | (194) | -- | (4) | -- | (83) | -- | (5) |
| Change in provision -- results..... | -- | -- | -- | (4) | -- | 66 | -- | -- |
| | ---- | ----- | ----- | --- | --- | ----- | --- | --- |
| | (223) | (194) | -- | (8) | -- | (17) | -- | (4) |
| Cumulative translation adjustment..... | 8 | 9 | -- | 1 | -- | 2 | -- | |
| Payment of capital... | -- | -- | -- | 1 | -- | -- | -- | |
| | ---- | ----- | ----- | --- | --- | ----- | --- | --- |
| PROVISION AT DECEMBER | | | | | | | | |

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| | | | | | | | | |
|---------------|-------|-------|-----|-----|-----|------|-----|-----|
| 31, 2000..... | (215) | (185) | -- | (6) | -- | (15) | -- | (4) |
| | ==== | ==== | === | == | === | ==== | === | == |

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
 EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
 STATED (CONTINUED)

Our participation in ALUNORTE (49.29% at December 31, 2000) changed several times during the periods presented, but we did not consolidate the financial statements of this investee due to the temporary nature of our increased holding. Movements on the investment account and related provision during 1999 and 2000 are as follows:

| | TOTAL SHARES OF ALUNORTE | ALUNORTE SHARES OWNED BY CVRD | INVESTMENT | GOODWIL |
|--|--------------------------------|-------------------------------------|------------|---------|
| | ----- (IN THOUSANDS) | ----- (IN THOUSANDS) | ----- | ----- |
| Balance January 1, 1999..... | 325,107 | 174,279 | -- | -- |
| Purchase of additional participation: | | | | |
| January 1999..... | 453,921 | 124,491 | 68 | 48 |
| December 1999..... | 598,184 | 144,263 | 55 | 30 |
| Participation in 1999 losses..... | | | (89) | |
| Translation adjustment..... | | | (7) | |
| | | ----- | --- | --- |
| BALANCE DECEMBER 31, 1999..... | 598,184 | 443,033 | 27 | 78 |
| Sale of participation in January 2000.... | 598,184 | (124,491) | (7) | (48) |
| Changes in participation-subscriptions by other shareholders..... | | | 19 | |
| Capital call..... | 673,494 | 13,437 | 5 | |
| Participation in 2000 net income..... | | | 11 | |
| Translation adjustment..... | | | (5) | |
| | | ----- | --- | --- |
| BALANCE DECEMBER 31, 2000..... | 673,494 | 331,979 | 50 | 30 |
| | | ===== | === | === |

On January 14, 2000 we entered into a structured transaction with an unrelated party to sell both a 20.81% of the capital of ALUNORTE and a beneficial interest in 8% of the capital of MRN owned by us for a total of \$164, resulting in a net gain to us of \$54, recorded in other operating income, as follows:

| | |
|---|------|
| Book value of 124,491 thousand shares of ALUNORTE sold..... | (7) |
| Goodwill amortized..... | (48) |
| Book value of beneficial interest in 8% of MRN..... | -- |
| | --- |
| Cash received by us..... | (55) |
| On transfer of ALUNORTE shares..... | 44 |
| On issue and sale of Perpetual Notes..... | 120 |
| Fair value of Perpetual Notes..... | (55) |
| | --- |

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Gain recognized on the transaction..... 54
 ===

The Perpetual Notes are exchangeable for 48 billion preferred shares of the affiliate MRN (initially equivalent to 8% of the total number of shares of MRN owned by us). Interest is payable on the Notes in an amount equal to dividends paid on the underlying preferred shares, relative to periods starting as from the 2000 fiscal year. The Notes may be redeemed at our option or the Noteholders at any time by transfer of the underlying preferred shares to the Noteholders, providing the rights of pre-emption of the existing shareholders of MRN have been waived or have expired. Redemption by transfer of the underlying net assets of MRN is compulsory if certain events occur, including the liquidation or merger of MRN or the transfer of MRN's asset and liabilities to a consortium formed by its shareholders to take over the operations of MRN. In the event of early termination the Notes may be redeemed, at the option the Noteholders, in lieu of transfer of the shares, for a cash sum equal to \$48 plus the net present value of average annual earnings declared and paid by

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
 EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
 STATED (CONTINUED)

MRN for the three years immediately preceding such termination multiplied by 20 and discounted by 10% per year. This latter amount represents a fair value of \$55.

On October 6, 2000, with the objective of financing part of the expansion in its alumina production capacity from 1,5 million tons to 2,3 million tons per year, ALUNORTE called a capital increase of \$126, to be paid up in 6 installments. ALUVALE contributed only \$5 to the first of these installments (\$15), changing its stockholding interest to 49.29%.

During 1999 our 50%-owned affiliate VUPSA incurred significant losses, of which we recognized our portion of \$56 through the provision for losses on equity investments. In December 1999 we acquired the remaining 50% of VUPSA in exchange for the transfer of amounts owed to the seller from subsidiaries of VUPSA amounting to \$126, resulting in negative goodwill of \$86. At December 31, 1999 the balance sheet of VUPSA has been consolidated and the negative goodwill used to reduce the carrying value of VUPSA's property, plant and equipment.

In 2000, we acquired a further 34.41% of Ferrovia Centro-Atlantica S.A., for \$25, bringing our participation to 45.65%.

Dividends received from investees aggregated \$133, \$64 and \$116 in 2000, 1999 and 1998 respectively.

11. SHORT-TERM DEBT

Our short-term borrowings are principally from commercial banks and include import and export financing denominated in United States dollars, as follows:

| AS OF | |
|-------------|------|
| DECEMBER 31 | |
| ----- | |
| 2000 | 1999 |
| ---- | ---- |

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| | | |
|----------------------|-----|-----|
| Export..... | 386 | 655 |
| Import..... | 11 | 21 |
| Working Capital..... | 68 | 14 |
| | --- | --- |
| | 465 | 690 |
| | === | === |

Average annual interest rates on short-term borrowings were 8.18% and 7.13% in 2000 and 1999, respectively.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
STATED (CONTINUED)

12. LONG-TERM DEBT

| | AS OF DECEMBER 31 | | | |
|--|-------------------|------|-------------|-------|
| | CURRENT | | LONG-TERM | |
| | LIABILITIES | | LIABILITIES | |
| | 2000 | 1999 | 2000 | 1999 |
| | ---- | ---- | ----- | ----- |
| Foreign debt | | | | |
| Loans and financing contracted in the following currencies, maturing up to 2011: | | | | |
| United States dollars..... | 170 | 336 | 990 | 576 |
| Japanese Yen..... | 10 | 11 | 4 | 5 |
| Others..... | 2 | 2 | 4 | 6 |
| Fixed Rate Notes -- US\$ denominated..... | -- | -- | 500 | 500 |
| Export Securitization -- US\$ denominated..... | -- | -- | 300 | -- |
| Perpetual Notes..... | -- | -- | 55 | -- |
| Accrued charges..... | 41 | 28 | -- | -- |
| | --- | --- | ----- | ----- |
| | 223 | 377 | 1,853 | 1,087 |
| | --- | --- | ----- | ----- |
| Local debt | | | | |
| Indexed by Long-Term Interest Rate -- TJLP maturing up to 2002..... | 6 | 6 | 40 | 51 |
| Indexed by General Price Index-Market (IGPM) maturing up to 2005..... | 21 | 38 | 49 | 66 |
| Basket of currencies..... | 15 | 9 | 51 | 52 |
| Capital Lease..... | 1 | 1 | -- | -- |
| Shareholder revenue interests (Note 2)..... | -- | -- | 3 | 4 |
| Indexed by US dollars..... | 11 | 55 | 24 | 61 |
| Accrued charges..... | 3 | 2 | -- | -- |
| | --- | --- | ----- | ----- |
| | 57 | 111 | 167 | 234 |
| | --- | --- | ----- | ----- |
| Total..... | 280 | 488 | 2,020 | 1,321 |
| | === | === | ===== | ===== |

The long-term portion at December 31, 2000 becomes due in the following years:

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| | |
|------------------------------------|-------|
| 2002..... | 236 |
| 2003..... | 625 |
| 2004..... | 580 |
| 2005..... | 170 |
| 2006..... | 107 |
| 2007 and thereafter..... | 247 |
| No due date (Perpetual notes)..... | 55 |
| | ----- |
| | 2,020 |
| | ===== |

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
STATED (CONTINUED)

At December 31, 2000 annual interest rates on long-term debt were as follows:

| | |
|---------------------------------|-------|
| Up to 7%..... | 410 |
| 7.1% to 9%..... | 1,183 |
| 9.1% to 11%..... | 579 |
| Over 11%..... | 73 |
| Variable (Perpetual notes)..... | 55 |
| | ----- |
| | 2,300 |
| | ===== |

The indexes applied to debt and respective percentage variations in each year were as follows:

| | 2000 | 1999 | 1998 |
|---|------|-------|------|
| | ---- | ----- | ---- |
| TJLP -- Long-Term Interest Rate (effective rate)..... | 4.56 | 6.92 | 5.41 |
| IGP-M -- General Price Index -- Market..... | 9.95 | 20.10 | 1.78 |
| United States Dollar..... | 9.30 | 48.01 | 8.27 |

Long-term debt at December 31, 2000 is guaranteed or secured as follows:

| | AMOUNT OF GUARANTEE ----- |
|--|---------------------------------|
| Federal Government guarantee (for which we have provided counter-guarantees)..... | 353 |

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| | |
|---|----|
| Shares and securities given in guarantee..... | 28 |
| Ships..... | 69 |

In October 2000 we issued \$300 under a US dollar -- denominated export securitization program, divided into three tranches as follows:

| | AMOUNT | TENOR (YEARS) | GRACE PERIOD (YEARS) | EFFECTIVE RATE P.A. |
|----------------|--------|------------------|-------------------------|------------------------|
| | ----- | ----- | ----- | ----- |
| Tranche 1..... | 25 | 7 | 2 | 8.682% |
| Tranche 2..... | 125 | 7 | 2 | Libor+0.65% |
| Tranche 3..... | 150 | 10 | 3 | 8.926% |
| | --- | | | |
| | 300 | | | |
| | === | | | |

Tranche 2 is guaranteed by an insurance contract with a major U.S. insurance company.

13. STOCKHOLDERS' EQUITY

Each holder of common and preferred class A stock is entitled to one vote for each share on all matters that come before a stockholders' meeting, except for the election of the Board of Directors, which is restricted to the holders of common stock. As described in Note 3, the Brazilian Government holds a preferred special share which confers on it permanent veto rights over certain matters.

The Board of Directors authorized the acquisition of up to 9,832,691 of our own preferred class A shares, to remain in treasury for subsequent disposal or cancellation. As of December 31, 2000, 3,659,311 shares had been acquired, at an average weighted unit cost of R\$20,83 (minimum cost of R\$14,02 and maximum of R\$24,19).

Both common and preferred stockholders are entitled to receive a dividend of at least 25% of annual net income, upon approval at the annual stockholders' meeting. In the case of preferred stockholders, this dividend cannot be less than 6% of the preferred capital as stated in the statutory accounting records. With respect to

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each of 2000, 1999 and 1998 we distributed dividends to preferred stockholders in excess of this limit. Interest attributed to stockholders as from January 1, 1996 is considered part of the minimum dividend.

Brazilian law permits the payment of cash dividends only from retained earnings as stated in the statutory accounting records and such payments are made in Reais. At December 31, 2000, we had no undistributed retained earnings. In addition appropriated retained earnings at December 31, 2000 includes \$2,420, related to the unrealized income and expansion reserves, which could be freely transferred to retained earnings and paid as dividends, if approved by the stockholders.

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No withholding tax is payable on distribution of profits earned as from January 1, 1996, except for distributions in the form of interest attributed to stockholders as explained in Note 2(m).

Brazilian laws and our by-laws require that certain appropriations be made from retained earnings to reserve accounts on an annual basis, all determined in accordance with amounts stated in the statutory accounting records, as detailed below:

| | YEAR ENDED DECEMBER 31 | | |
|--|------------------------|-------|-------|
| | 2000 | 1999 | 1998 |
| Appropriated retained earnings | | | |
| Unrealized income reserve | | | |
| Balance January 1..... | 1,062 | 1,636 | 1,850 |
| Transfer to retained earnings..... | (188) | (574) | (214) |
| Balance December 31..... | 874 | 1,062 | 1,636 |
| Expansion reserve | | | |
| Balance January 1..... | 1,367 | 1,685 | 1,936 |
| Transfer to capital stock..... | -- | -- | (469) |
| Transfer (to) from retained earnings..... | 179 | (318) | 218 |
| Balance December 31..... | 1,546 | 1,367 | 1,685 |
| Legal reserve | | | |
| Balance January 1..... | 284 | 368 | 352 |
| Transfer (to) from retained earnings..... | 23 | (84) | 16 |
| Balance December 31..... | 307 | 284 | 368 |
| Fiscal incentive depletion reserve | | | |
| Balance January 1..... | 842 | 1,246 | 1,349 |
| Transfer to retained earnings..... | (71) | (404) | (103) |
| Balance December 31..... | 771 | 842 | 1,246 |
| Fiscal incentive investment reserve | | | |
| Balance January 1..... | 12 | 277 | 300 |
| Transfer to capital stock..... | -- | (187) | -- |
| Transfer to retained earnings..... | 27 | (78) | (23) |
| Balance December 31..... | 39 | 12 | 277 |
| Development reserve Balance January 1..... | -- | -- | 19 |
| Transfer to capital stock..... | -- | -- | (19) |
| Balance December 31..... | -- | -- | -- |
| Total appropriated retained earnings..... | 3,537 | 3,567 | 5,212 |

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The purpose and basis of appropriation to such reserves is as follows:

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- Unrealized income reserve -- this represents principally inflationary profit up to December 31, 1995 and our share of the earnings of affiliates and joint ventures, not yet received in the form of cash dividends.
- Expansion reserve -- this is a general reserve for expansion of our activities.
- Legal reserve -- this reserve is a requirement for all Brazilian corporations and represents the appropriation of 5% of annual net income under Brazilian GAAP up to a limit of 20% of capital stock under Brazilian GAAP.
- Fiscal incentive depletion reserve -- this represents an additional amount relative to mineral reserve depletion equivalent to 20% of the sales price of mining production, which is deductible for tax purposes providing an equivalent amount is transferred from retained earnings to the reserve account. This fiscal incentive expired in 1996.
- Fiscal incentive investment reserve -- this reserve results from an option to designate a portion of income tax otherwise payable for investment in government approved projects and is recorded in the year following that in which the taxable income was earned. As from 2000, this reserve also contemplates the tax incentives described in Note 5.
- Development reserve -- this was a general reserve for assisting economic and social development in areas in which we operate. During 1998, this reserve was extinguished by transfer to capital stock.

14. PENSION PLAN

Since 1973 we have sponsored a defined benefit pension plan (the "Old Plan") covering substantially all employees, with benefits based on years of service, salary and social security benefits. This plan is administered by Fundacao Vale do Rio Doce de Seguridade Social -- VALIA and was funded by monthly contributions made by us and our employees, calculated based on periodic actuarial appraisals.

In May 2000, we implemented a new pension plan, which is primarily a defined contribution plan with a defined benefit feature relative to service prior to May 2000 (the "New Plan"), and offered our active employees the opportunity of transferring to the New Plan. Over 98% of our active employees opted to transfer to the New Plan. The Old Plan will continue in existence, covering almost exclusively retired participants and their beneficiaries.

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The following information details the status of the defined benefit elements of our plans in accordance with SFAS 132 -- "Employers' Disclosure about Pensions and Other Postretirement Benefits":

(a) CHANGE IN BENEFIT OBLIGATION

AS OF
DECEMBER 31

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| | 2000 | 1999 |
|--|-------|-------|
| | ----- | ----- |
| Benefit obligation at beginning of year..... | 1,440 | 2,102 |
| Service cost..... | 10 | 31 |
| Interest cost..... | 91 | 126 |
| Benefits paid..... | (109) | (107) |
| Plan amendments..... | (13) | -- |
| Effect of exchange rate changes..... | (65) | (734) |
| Actuarial loss..... | 242 | 22 |
| | ----- | ----- |
| Benefit obligation at end of year..... | 1,596 | 1,440 |
| | ===== | ===== |

The actuarial loss of \$242 in 2000 is mainly due to the adoption of a new mortality table which is considered to better reflect the current life expectancy of the plan participants.

(b) CHANGE IN PLAN ASSETS

| | AS OF | |
|---|-------------|-------|
| | DECEMBER 31 | |
| | 2000 | 1999 |
| | ----- | ----- |
| Fair value of plan assets at beginning of year..... | 1,231 | 1,402 |
| Actual return on plan assets..... | 128 | 345 |
| Employer contributions..... | 34 | 27 |
| Employee contributions..... | 5 | 15 |
| Benefits paid..... | (109) | (107) |
| Effect of exchange rate changes..... | (100) | (451) |
| | ----- | ----- |
| Fair value of plan assets at end of year..... | 1,189 | 1,231 |
| | ===== | ===== |

Plan assets at December 31, 2000 include \$95 of portfolio investments in our own shares (\$93 at December 31, 1999) and \$9 of shares of related parties (\$1 at December 31, 1999), as well as \$480 of Federal Government Securities (\$439 at December 31, 1999).

(c) ACCRUED PENSION COST LIABILITY

| | AS OF | |
|--|-------------|-------|
| | DECEMBER 31 | |
| | 2000 | 1999 |
| | ----- | ----- |
| Funded status, excess of benefit obligation over plan assets..... | 407 | 209 |
| Unrecognized net transitory obligation..... | (125) | (165) |
| Unrecognized net actuarial gains (loss)..... | (152) | 88 |
| | ----- | ----- |
| Accrued pension cost liability..... | 130 | 132 |
| | ===== | ===== |

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(d) RECOGNITION OF ADDITIONAL MINIMUM LIABILITY

| | AS OF | |
|--|-------------|------|
| | DECEMBER 31 | |
| | 2000 | 1999 |
| | ---- | ---- |
| Accrued pension cost liability..... | 130 | 132 |
| Unrecognized pension obligation, limited to unrecognized net transitory obligation..... | 125 | 64 |
| Additional amount recognized in stockholders' equity..... | 151 | -- |
| | --- | --- |
| Minimum liability..... | 406 | 196 |
| | === | === |

(e) ASSUMPTIONS USED IN EACH PERIOD

| | 2000 | 1999 |
|-------------------------------------|------------|------------|
| | ----- | ----- |
| Discount rate..... | 6% p.a. | 6% p.a. |
| Expected return on plan assets..... | 6% p.a. | 6% p.a. |
| Rate of compensation increase..... | 1.82% p.a. | 1.82% p.a. |

Net pension cost includes the following components:

| | YEAR ENDED DECEMBER 31 | | |
|--|------------------------|-------|-------|
| | 2000 | 1999 | 1998 |
| | ----- | ----- | ----- |
| Service cost -- benefits earned during the period..... | 10 | 31 | 52 |
| Interest cost on projected benefit obligation..... | 91 | 126 | 126 |
| Actual return on assets..... | (128) | (345) | (104) |
| Amortization of initial transitory obligation..... | 15 | 17 | 24 |
| Net deferral..... | 58 | 241 | 17 |
| | ---- | ---- | ---- |
| Employee contributions..... | 46 | 70 | 115 |
| | (5) | (15) | (27) |
| | ---- | ---- | ---- |
| Net periodic pension cost..... | 41 | 55 | 88 |
| | ==== | ==== | ==== |

The cost recognized in 2000 relative to the defined contribution element of

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the New Plan was \$3.

In addition to benefits provided under our pension plans accruals have been made relative to supplementary benefits extended in previous periods as part of early-retirement programs. Such accruals included in long-term liabilities totalled \$185 and \$118, at December 31, 2000 and 1999, respectively, plus \$30 and \$19 in current liabilities.

15. COMMITMENTS AND CONTINGENCIES

(a) At December 31, 2000, we had extended guarantees for borrowings obtained by affiliates and joint ventures in the amount of \$788, of which \$607 is denominated in United States dollars and the remaining \$181 in local currency. These guarantees include \$372 relative to ALBRAS and \$75 relative to ALUNORTE (see Note 10).

(b) CVRD and its subsidiaries are defendants in numerous legal actions in the normal course of business. Based on the advice of its legal counsel, management believes that the provision made against contingent losses is sufficient to cover probable losses in connection with such actions.

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The provision for contingencies and the related judicial deposits are composed as follows:

| | AS OF DECEMBER 31} | | | |
|--------------------------|--------------------------------|----------------------|--------------------------------|----------------------|
| | 2000 | | 1999 | |
| | PROVISION FOR CONTINGENCIES | JUDICIAL DEPOSITS | PROVISION FOR CONTINGENCIES | JUDICIAL DEPOSITS |
| Labor claims..... | 114 | 60 | 72 | 52 |
| Civil claims..... | 137 | 4 | 88 | 3 |
| Tax-related actions..... | 80 | 54 | 24 | 16 |
| Others..... | 7 | 1 | 1 | 1 |
| | --- | --- | --- | -- |
| | 338 | 119 | 185 | 72 |
| | === | === | === | == |
| Current..... | -- | -- | -- | -- |
| Long-term..... | 338 | 119 | 185 | 72 |
| | --- | --- | --- | -- |
| | 338 | 119 | 185 | 72 |
| | === | === | === | == |

Labor-related actions principally comprise employee claims for (i) payment of time spent travelling from their residences to the work-place, (ii) additional payments for alleged dangerous or unhealthy working conditions and (iii) various other matters, often in connection with disputes about the amount of indemnities paid upon dismissal.

Civil actions principally relate to claims made against us by contractors in connection with losses alleged to have been incurred by them as a result of

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various past government economic plans during which full indexation of contracts for inflation was not permitted.

Tax-related actions principally comprise our challenges of changes in basis of calculation and rates of certain revenue taxes and of the tax on financial movements -- CPMF.

We continue to vigorously pursue our interests in all the above actions but recognize that probably we will incur some losses in the final instance, for which we have made provisions.

Our judicial deposits are made as required by the courts for us to be able to enter or continue a legal action. When judgment is favorable to us, we receive the deposits back; when unfavorable, the deposits are delivered to the prevailing party.

Contingencies settled in 2000 and 1999 aggregated \$36 and \$12, respectively, and additional provisions aggregated \$101 and \$60 in these years, respectively.

(c) We are defendant in two actions seeking substantial compensatory damages brought by the Municipality of Itabira, State of Minas Gerais, which we believe are without merit. Due to the remote likelihood that any loss will arise therefrom no provision has been made in the financial statements with respect to these two actions.

(d) We are committed under a take-or-pay agreement to take delivery of approximately 175,950 metric tons per year of aluminum from ALBRAS at market prices. This estimate is based on 51% of ALBRAS expected production and, at a market price of \$1,567.20 per metric ton at December 31, 2000, represents an annual commitment of \$275. We are also committed to take-or-pay 465,816 metric tons per year of alumina produced by ALUNORTE which at a market price of \$194.17 per metric ton at December 31, 2000, represents an annual commitment of \$90. Actual take from ALBRAS was \$260, \$222 and \$222 in 2000, 1999 and 1998, respectively, and direct from ALUNORTE was \$45 (net of take ceded to ALBRAS), \$30 and \$83 in 2000, 1999 and 1998, respectively.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE STATED (CONTINUED)

(e) We and BNDES entered into a contract, known as the Mineral Risk Contract, in March 1997, relating to prospecting authorizations for mining regions where drilling and exploration are still in their early stages. The Mineral Risk Contract provides for the joint development of certain unexplored mineral deposits in approximately two million identified hectares of land in the Carajas region, as well as proportional participation in any financial benefits earned from the development of such resources. Iron ore and manganese deposits already identified and subject to development are specifically excluded from the Mineral Risk Contract.

Pursuant to the Mineral Risk Contract, we and BNDES each agreed to provide \$205, which represents half of the \$410 in expenditures estimated as necessary to complete geological exploration and mineral resource development projects in the region over a period of five years. Under certain circumstances, this period may be extended for an additional two years. We will oversee these projects and BNDES will advance us half of our costs on a quarterly basis. Under the Mineral Risk Contract, as of December 31, 2000, each of us and BNDES had remaining commitments to contribute an additional \$93 toward exploration and development activities. We both expect to fund a portion of these contributions each year

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through 2001. In the event that either of us wishes to conduct further exploration and development after having spent such \$205, the contract provides that each party may either choose to match the other party's contributions, or may choose to have its financial interest proportionally diluted. If a party's participation in the project is diluted to an amount lower than 40% of the amount invested in connection with exploration and development projects, then the Mineral Risk Contract provides that the diluted party will lose (1) all the rights and benefits provided for in the Mineral Risk Contract and (2) any amount previously contributed to the project.

Under the Mineral Risk Contract, BNDES has agreed to compensate us for our contribution of existing development and ownership rights in the Carajas region through a finder's fee production royalty on mineral resources that are discovered and placed into production. This finder's fee is equal to 3.5% of the revenues derived from the sale of gold, silver and platinum group metals and 1.5% of the revenues derived from the sale of other minerals, including copper, except for gold and other minerals discovered at Serra Leste, for which the finder's fee is equal to 6.5% of revenues.

(f) At the time of our privatization in 1997, we issued shareholder revenue interests known in Brazil as "debentures" to our then-existing shareholders, including the Brazilian Government. The terms of the debentures, which are described below, were set to ensure that our pre-privatization shareholders, including the Brazilian Government, would participate alongside us in potential future financial benefits that we are able to derive from exploiting our mineral resources.

In preparation for the issuance of the debentures, we issued series B preferred shares on a one-for-one basis to all holders of our common shares and series A preferred shares. We then exchanged all of the series B shares for the debentures at par value. The debentures are not redeemable or convertible, and do not trade on a stapled basis or otherwise with our common or preferred shares. At present the debentures cannot be traded. Holders will be able to trade the debentures only after a three-month period that will commence upon completion of the sale by the Brazilian Government of its 32% stake in our common shares, which will constitute the final step of our privatization. We will be required to register the debentures with the CVM in order to permit trading at this time. We cannot be sure when the final step of our privatization will take place.

Under Brazilian Central Bank regulations, pre-privatization shareholders that held their shares through our American Depositary Receipt, or ADR, program were not permitted to receive the debentures or any financial benefits relating to the debentures. We sought approval from the Central Bank to distribute the debentures to the ADR holders, but the Central Bank rejected our request. We intend to renew our request to the Central Bank, but we cannot be sure that we will succeed. If the Central Bank does not approve our request, the ADR depository will not be able to distribute the debentures to the ADR holders and will not be able to sell the debentures. Therefore, unless the Central Bank approves our request, the debentures will not have any value for ADR holders.

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Under the terms of the debentures, holders will have the right to receive semi-annual payments equal to an agreed percentage of our net revenues (revenues less value added tax) from certain identified mineral resources that we owned as of May 1997, to that extent that we exceed defined threshold production volumes of these resources, and from the sale of mineral rights that we owned as of May

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1997. Our obligation to make payments to the holders will cease when the relevant mineral resources are exhausted. Based on current production levels, and on the estimates of production of our new projects, we would begin making payments related to iron ore resources in approximately 2012, and payments related to other mineral resources in later years.

The table below summarizes the amounts we will be required to pay under the debentures based on the net revenues we earn from the identified mineral resources and the sale of mineral rights.

| AREA ----- | MINERAL ----- | REQUIRED PAYMENTS BY CVRD ----- |
|---|---|---|
| Southern System | Iron ore | 1.8% of net revenue, after total production from May 1997 exceeds 1.7 billion tons |
| Northern System | Iron ore | 1.8% of net revenue, after total production from May 1997 exceeds 1.2 billion tons |
| Pojuca, Andorinhas, Liberdade and Sossego | Gold and copper | 2.5% of net revenue from the beginning of commercial production |
| Igarape Bahia and Alemao | Gold and copper | 2.5% of net revenue, after total production from the beginning of commercial production exceeds 70 tons of gold |
| Fazenda Brasileiro | Gold | 2.5% of net revenue after total production from the beginning of commercial production exceeds 26 tons |
| Other areas, excluding Carajas/ Serra Leste | Gold | 2.5% of net revenue |
| Other areas owned as of May 1997 | Other minerals | 1% of net revenue, 4 years after the beginning of commercial production |
| All areas | Sale of mineral rights owned as of May 1997 | 1% of the sales price |

(g) At December 31, 2000 we have provided \$14 for environmental liabilities. Such provisions relate to site restoration at mines already closed or which are expected to be closed in the next two years.

We use various judgments and assumptions when measuring our environmental liabilities. Changes in circumstances, law or technology may affect our estimates and we periodically review the amounts accrued and adjust them as necessary. Our accruals do not reflect unasserted claims because we are currently not aware of any such issues. Also the amounts provided are not reduced by any potential recoveries under cost sharing, insurance or indemnification arrangements because such recoveries are considered uncertain.

16. SEGMENT AND GEOGRAPHICAL INFORMATION

In 1999 we adopted SFAS 131 "Disclosures about Segments of an Enterprise and Related Information" with respect to the information we present about our operating segments. SFAS 131 introduced a "management approach" concept for reporting segment information, whereby financial information is required to be reported on the basis that the top decision-maker uses such information internally for evaluating segment

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performance and deciding how to allocate resources to segments. Our business segments are currently organized as follows:

Ferrous products -- comprises iron ore mining and pellet production, as well as the Northern and Southern transportation systems, including railroads, ports and terminals, as they pertain to mining operations. Manganese mining and ferro alloys are also classified in this segment.

Non-ferrous products -- comprises the production of gold and other non-ferrous minerals.

Logistics -- comprises our transportation systems as they pertain to external commercial operations, and the operations of our ships.

Holdings -- divided into the following sub-groups:

- Pulp and paper -- comprises our forestation activities and investments in joint ventures and affiliates engaged in the manufacture of pulp and paper products.
- Aluminium -- comprises aluminum trading activities and investments in joint ventures and affiliates engaged in bauxite mining, alumina refining and aluminum metal smelting.
- Steel -- comprises our investments in joint ventures and affiliates operating in the steel industry.
- Others -- comprises our investments in joint ventures and affiliates engaged in other businesses.

Corporate Center -- the Corporate Center is responsible for accounting and control, finance, legal matters, human resources and administration, investor and external relations and internal auditing.

Information presented to top management with respect to the performance of each segment is generally derived directly from the accounting records maintained in accordance with Brazilian corporate law together with certain relatively minor inter-segment allocations, and is focused primarily on return on capital employed (ROCE), net operating profit less taxes (NOPLT) as well as net income. For return on capital employed purposes we consider dividends received from affiliates and joint ventures as part of our net operating profit less taxes.

In 2000 we transferred various accounting, control, legal and information technology functions from the operating divisions to our Corporate Center. We estimate that this transfer increased the costs in our Corporate Center by approximately \$8, and reduced the costs of our ferrous, non-ferrous and logistics segments by \$6, \$1 and \$1, respectively.

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Consolidated net income and principal assets are reconciled as follows (certain minor reclassifications have been made to the 1999 and 1998 information

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to be comparable with that for 2000):

| | HOLDINGS | | | | | | | COR CE |
|---|----------|-----------------|-----------|-------------------|----------|-------|--------|-----------|
| | FERROUS | NON- FERROUS | LOGISTICS | PULP AND PAPER | ALUMINUM | STEEL | OTHERS | |
| RESULTS | | | | | | | | |
| Revenues -- Export... | 2,849 | 198 | 195 | 121 | 351 | -- | -- | |
| Revenues -- Domestic.. | 1,000 | 90 | 403 | 21 | 12 | 1 | -- | |
| Cost and expenses.... | (2,585) | (214) | (418) | (156) | (261) | (10) | -- | |
| Interest revenue..... | 52 | 1 | 1 | 7 | 25 | 5 | -- | |
| Interest expense..... | (74) | (12) | (6) | -- | (2) | (6) | -- | |
| Depreciation..... | (115) | (30) | (22) | (22) | -- | -- | -- | |
| Pension plan..... | (7) | (2) | -- | -- | -- | -- | -- | |
| Equity and provision for losses and write-downs..... | 45 | -- | (22) | 108 | 126 | 60 | 5 | |
| Income taxes..... | 8 | -- | 5 | (7) | (5) | (48) | -- | |
| Net income..... | 1,173 | 31 | 136 | 72 | 246 | 2 | 5 | |
| SALES CLASSIFIED BY GEOGRAPHIC DESTINATION: | | | | | | | | |
| Export market | | | | | | | | |
| Latin America..... | 224 | -- | 30 | -- | 23 | -- | -- | |
| United States..... | 252 | 156 | 64 | 73 | 39 | -- | -- | |
| Europe..... | 969 | 35 | 75 | 48 | 237 | -- | -- | |
| Middle East..... | 209 | -- | 6 | -- | 16 | -- | -- | |
| Japan..... | 544 | 4 | 15 | -- | 34 | -- | -- | |
| Asia, other than Japan..... | 651 | 3 | 5 | -- | 2 | -- | -- | |
| Domestic market..... | 1,000 | 90 | 403 | 21 | 12 | 1 | -- | |
| | 3,849 | 288 | 598 | 142 | 363 | 1 | -- | |
| ASSETS : | | | | | | | | |
| Property, plant and equipment, net..... | 3,077 | 325 | 374 | 149 | -- | -- | -- | |
| Capital expenditures..... | 373 | 50 | 14 | -- | -- | -- | -- | |
| Investments in affiliated companies and joint ventures and other investments..... | 519 | 31 | 151 | 372 | 262 | 423 | 37 | |
| Capital employed..... | 3,064 | 316 | 390 | 135 | (10) | 1 | 14 | |
| NOPLT..... | 1,155 | 52 | 165 | (44) | 23 | (54) | -- | |
| ROCE..... | 38% | 16% | 42% | (33%) | -- | -- | -- | |

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| | |
|---|---------|
| RESULTS | |
| Revenues -- Export... | 2,646 |
| Revenues -- Domestic. | 1,423 |
| Cost and expenses.... | (3,026) |
| Interest revenue..... | 208 |
| Interest expense..... | (315) |
| Depreciation..... | (195) |
| Pension plan..... | (9) |
| Equity and provision for losses and write-downs..... | 322 |
| Income taxes..... | 32 |
| | ----- |
| Net income..... | 1,086 |
| | ===== |
| SALES CLASSIFIED BY GEOGRAPHIC DESTINATION: | |
| Export market | |
| Latin America..... | 186 |
| United States..... | 476 |
| Europe..... | 1,142 |
| Middle East..... | 212 |
| Japan..... | 289 |
| Asia, other than Japan..... | 341 |
| | ----- |
| | 2,646 |
| Domestic market..... | 1,423 |
| | ----- |
| | 4,069 |
| | ===== |
| ASSETS : | |
| Property, plant and equipment, net..... | 3,955 |
| Capital expenditures..... | 447 |
| Investments in affiliated companies and joint ventures and other investments..... | 1,795 |
| | ===== |
| Capital employed..... | 3,912 |
| NOPLT..... | 1,250 |
| ROCE..... | 32% |

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| | | | | | | | HOLDINGS | | | | |
|---------|---------|-----------|--|--|--|--|----------|----------|-------|--------|------|
| | | | | | | | ----- | | | | |
| | | | | | | | PULP | | | | |
| | | | | | | | AND | | | | |
| | | | | | | | PAPER | ALUMINUM | STEEL | OTHERS | CORP |
| | | | | | | | | | | | CEN |
| FERROUS | NON- | LOGISTICS | | | | | | | | | |
| | FERROUS | | | | | | | | | | |

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RESULTS

| | | | | | | | | |
|--|---------|-------|-------|-------|-------|-------|-------|-------|
| Revenues -- Export..... | 1,989 | 143 | 100 | 101 | 318 | -- | -- | |
| Revenues -- Domestic... | 639 | 96 | 318 | 10 | 62 | -- | -- | |
| Cost and expenses..... | (1,435) | (151) | (396) | (103) | (367) | -- | -- | (4) |
| Interest revenue..... | 46 | -- | 8 | 4 | 9 | -- | -- | 1 |
| Interest expense..... | (50) | -- | (13) | -- | (6) | -- | -- | (2) |
| Depreciation..... | (120) | (16) | (21) | (6) | -- | -- | -- | |
| Pension plan..... | (21) | (4) | (3) | -- | -- | -- | -- | |
| Equity and provision for losses and write-downs..... | (44) | (15) | (9) | 9 | (182) | 7 | -- | |
| Income taxes..... | -- | -- | 14 | (5) | -- | -- | -- | (|
| Net income..... | 1,004 | 53 | (2) | 10 | (166) | 7 | -- | (4) |
| | ===== | ===== | ===== | ===== | ===== | ===== | ===== | ===== |

SALES CLASSIFIED BY
GEOGRAPHIC
DESTINATION:

| | | | | | | | | |
|--------------------------------|-------|-------|-------|-------|-------|-------|-------|--|
| Export market | | | | | | | | |
| Latin America..... | 149 | -- | 13 | -- | 5 | -- | -- | |
| United States..... | 147 | 139 | 34 | 62 | 23 | -- | -- | |
| Europe..... | 621 | -- | 31 | 39 | 146 | -- | -- | |
| Middle East..... | 146 | -- | 3 | -- | -- | -- | -- | |
| Japan..... | 351 | -- | 9 | -- | 94 | -- | -- | |
| Asia, other than Japan..... | 575 | 4 | 9 | -- | 50 | -- | -- | |
| Others..... | -- | -- | 1 | -- | -- | -- | -- | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| Domestic market..... | 1,989 | 143 | 100 | 101 | 318 | -- | -- | |
| | 639 | 96 | 318 | 10 | 62 | -- | -- | |
| | ----- | ----- | ----- | ----- | ----- | ----- | ----- | |
| | 2,628 | 239 | 418 | 111 | 380 | -- | -- | |
| | ===== | ===== | ===== | ===== | ===== | ===== | ===== | |

ASSETS:

| | | | | | | | | |
|---|-------|-------|-------|-------|-------|-------|-------|-----|
| Property, plant and equipment, net..... | 2,950 | 400 | 404 | 158 | -- | -- | -- | |
| Capital expenditures... | 201 | 56 | 4 | -- | -- | -- | -- | |
| Investments in affiliated companies and joint ventures and other investments..... | 116 | 33 | 68 | 318 | 208 | 426 | 34 | |
| | ===== | ===== | ===== | ===== | ===== | ===== | ===== | |
| Capital employed..... | 3,081 | 399 | 419 | 148 | 9 | -- | -- | |
| NOPLT..... | 1,055 | 68 | 28 | 6 | 28 | -- | -- | (3) |
| ROCE..... | 34% | 17% | 7% | 4% | 311% | -- | -- | |

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
STATED (CONTINUED)

HOLDINGS

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| | FERROUS | NON-FERROUS | LOGISTICS | PULP AND PAPER | ALUMINUM | STEEL | OTHERS | CORPORATE CENTRAL |
|---|---------|-------------|-----------|----------------|----------|-------|--------|-------------------|
| RESULTS | | | | | | | | |
| Revenues -- Export.... | 2,004 | 145 | 135 | 80 | 419 | -- | -- | -- |
| Revenues -- Domestic... | 776 | 124 | 396 | 8 | 65 | -- | -- | -- |
| Cost and expenses..... | (1,548) | (213) | (382) | (90) | (473) | -- | -- | (42) |
| Interest revenue..... | 20 | -- | 16 | 4 | 25 | -- | -- | 36 |
| Interest expense..... | (23) | -- | (25) | -- | (10) | -- | -- | (22) |
| Depreciation..... | (167) | (32) | (28) | (4) | -- | -- | -- | -- |
| Pension plan..... | (46) | (7) | -- | -- | -- | -- | -- | -- |
| Equity and provision for losses and write-downs..... | 2 | (9) | 1 | (22) | 40 | (211) | 6 | -- |
| Income taxes..... | -- | -- | -- | -- | -- | -- | -- | -- |
| Net income..... | 1,018 | 8 | 113 | (24) | 66 | (211) | 6 | (27) |
| SALES CLASSIFIED BY GEOGRAPHIC DESTINATION: | | | | | | | | |
| Export market | | | | | | | | |
| Latin America..... | 177 | -- | 5 | -- | 105 | -- | -- | -- |
| United States..... | 185 | 145 | 36 | 37 | 44 | -- | -- | -- |
| Europe..... | 751 | -- | 40 | 43 | 269 | -- | -- | -- |
| Middle East..... | 135 | -- | 2 | -- | -- | -- | -- | -- |
| Japan..... | 299 | -- | 31 | -- | -- | -- | -- | -- |
| Asia, other than Japan..... | 456 | -- | 15 | -- | -- | -- | -- | -- |
| Others..... | 1 | -- | 6 | -- | 1 | -- | -- | -- |
| Domestic market..... | 776 | 124 | 396 | 8 | 65 | -- | -- | -- |
| | 2,780 | 269 | 531 | 88 | 484 | -- | -- | -- |
| ASSETS: | | | | | | | | |
| Property, plant and equipment, net..... | 4,132 | 392 | 508 | 203 | -- | -- | -- | 2 |
| Capital expenditures..... | 366 | 32 | 1 | 8 | -- | -- | -- | -- |
| Investments in affiliated companies and joint ventures and other investments..... | 166 | 45 | 64 | 424 | 240 | 571 | 47 | -- |
| Capital employed..... | 4,098 | 401 | 523 | 204 | 15 | -- | -- | (3) |
| NOPLT..... | 1,018 | 17 | 133 | (5) | 11 | -- | -- | (31) |
| ROCE..... | 25% | 4% | 25% | (2)% | 73% | -- | -- | -- |

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
STATED (CONTINUED)

17. RELATED PARTY TRANSACTIONS

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Transactions with major related parties (including agencies of the Brazilian Federal Government) resulted in the following balances:

| | AS OF DECEMBER 31 | | | |
|--|-------------------|-------------|--------|-------------|
| | 2000 | | 1999 | |
| | ASSETS | LIABILITIES | ASSETS | LIABILITIES |
| AFFILIATED COMPANIES AND JOINT VENTURES | | | | |
| ALUNORTE (1)..... | 332 | 45 | 333 | 5 |
| CENIBRA (2)..... | 126 | 41 | 161 | 69 |
| Salobo Metais S.A. (3)..... | 76 | -- | 75 | -- |
| FCA..... | 151 | 18 | 1 | -- |
| HISPANOBRAS..... | 21 | 23 | 22 | 23 |
| ITABRASCO..... | 17 | 22 | 27 | 29 |
| NIBRASCO..... | 29 | 38 | 12 | 42 |
| KOBRASCO..... | 34 | 7 | 38 | 37 |
| Wilsea Shipping Inc. | -- | 34 | 9 | -- |
| USIMINAS..... | 24 | -- | 4 | -- |
| ALBRAS..... | 1 | 24 | -- | 42 |
| URUCUM..... | 8 | 1 | 2 | 2 |
| Others..... | 133 | 85 | 129 | 64 |
| EMPLOYEE FUNDS | | | | |
| Fundacao Vale do Rio Doce..... | -- | 1 | 15 | 8 |
| VALIA..... | -- | 40 | -- | 6 |
| BRAZILIAN FEDERAL GOVERNMENT | | | | |
| Banco do Brasil S.A. (4)..... | 85 | 3 | 151 | -- |
| Rede Ferroviaria Federal S.A..... | 13 | 39 | 14 | 42 |
| BNDES..... | 7 | 158 | 6 | 151 |
| | ----- | --- | ----- | --- |
| | 1,057 | 579 | 999 | 520 |
| | ===== | === | ===== | === |
| Current..... | 337 | 378 | 378 | 360 |
| | ===== | === | ===== | === |
| Long-term..... | 720 | 201 | 621 | 160 |
| | ===== | === | ===== | === |

-
- (1) Includes on lending outstanding balance of \$204 (1999 -- \$204), with identical conditions and terms, of a \$200 U.S. dollar denominated loan obtained by us from the Nippon Amazon Aluminium Company (NAAC) in January 1997 (bearing interest of 6.41% p.a. and maturing up to 2011).
 - (2) Includes on lending outstanding balance of \$117 (1999 -- \$146), with identical conditions and terms, of a \$200 U.S. dollar denominated loan obtained by us from the Japanese Eximbank in 1996, bearing interest of 6.21% p.a. and maturing up to 2004.
 - (3) Convertible debentures bearing interest of IGPM plus 6.50% p.a., maturing up to 2000.
 - (4) Represents interest bearing deposits and investment funds.

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EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
STATED (CONTINUED)

These balances are included in the following balance sheet classifications:

| | AS OF DECEMBER 31 | | | |
|--|-------------------|-------------|--------|-------------|
| | 2000 | | 1999 | |
| | ASSETS | LIABILITIES | ASSETS | LIABILITIES |
| Current assets | | | | |
| Cash and cash equivalents..... | 85 | -- | 171 | -- |
| Accounts receivable..... | 125 | -- | 107 | -- |
| Loans and advances to related parties..... | 121 | -- | 93 | -- |
| Others..... | 6 | -- | 7 | -- |
| Other assets | | | | |
| Loans and advances to related parties..... | 704 | -- | 601 | -- |
| Others..... | 16 | -- | 20 | -- |
| Current liabilities | | | | |
| Suppliers..... | -- | 179 | -- | 119 |
| Current portion of long-term debt..... | -- | 30 | -- | 30 |
| Loans from related parties..... | -- | 152 | -- | 190 |
| Others..... | -- | 17 | -- | 21 |
| Long-term liabilities | | | | |
| Long-term debt..... | -- | 128 | -- | 121 |
| Loans from related parties..... | -- | 21 | -- | 4 |
| Others..... | -- | 52 | -- | 35 |
| | ----- | ----- | ----- | ----- |
| | 1,057 | 579 | 999 | 520 |
| | ===== | === | === | === |

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
STATED (CONTINUED)

The principal amounts of business and financial operations carried out with major related parties are as follows:

| | YEAR ENDED DECEMBER 31 | | | | | |
|---|------------------------|---------|--------|---------|--------|---------|
| | 2000 | | 1999 | | 1998 | |
| | INCOME | EXPENSE | INCOME | EXPENSE | INCOME | EXPENSE |
| AFFILIATED COMPANIES AND JOINT VENTURES | | | | | | |
| CST..... | 166 | -- | 135 | -- | 132 | -- |
| NIBRASCO..... | 172 | 205 | 44 | 58 | 101 | 108 |
| ALUNORTE..... | 42 | 93 | 167 | 28 | 76 | 89 |
| SIDERAR..... | 18 | -- | 30 | -- | 45 | -- |
| ITABRASCO..... | 66 | 24 | 57 | 23 | 40 | 41 |
| HISPANOBRAS..... | 75 | 77 | 26 | 50 | 40 | 45 |

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| | | | | | | |
|--------------------------------|-----|-----|-----|-----|-----|-----|
| KOBRASCO..... | 76 | 18 | 62 | 67 | 9 | 9 |
| CENIBRA..... | 33 | 123 | 78 | 99 | 27 | 1 |
| USIMINAS..... | 47 | -- | 18 | -- | 25 | -- |
| ACOMINAS..... | 7 | -- | 8 | -- | 12 | -- |
| ALBRAS..... | 6 | 216 | 14 | 205 | 11 | 222 |
| VALESUL..... | 4 | -- | -- | 24 | 2 | 32 |
| MRN..... | 1 | 17 | -- | 20 | -- | 20 |
| Others..... | 82 | 75 | 80 | 59 | 55 | 73 |
| BRAZILIAN FEDERAL GOVERNMENT | | | | | | |
| Banco do Brasil S.A..... | 46 | 24 | 46 | 14 | 72 | 14 |
| Petroleo Brasileiro S.A. -- | | | | | | |
| PETROBRAS..... | 6 | 11 | 1 | 17 | 1 | 24 |
| Centrais Eletricas Brasileiras | | | | | | |
| S.A. | -- | -- | -- | -- | 1 | 15 |
| BNDES..... | 1 | 18 | 1 | 12 | 1 | 13 |
| | --- | --- | --- | --- | --- | --- |
| | 848 | 901 | 767 | 676 | 650 | 706 |
| | === | === | === | === | === | === |

These amounts are included in the following statement of income classifications:

| | YEAR ENDED DECEMBER 31 | | | | | |
|--|------------------------|---------|--------|---------|--------|---------|
| | 2000 | | 1999 | | 1998 | |
| | INCOME | EXPENSE | INCOME | EXPENSE | INCOME | EXPENSE |
| Sales of iron ore and pellets..... | 494 | 313 | 288 | 175 | 316 | 183 |
| Revenues from transportation services... | 133 | -- | 89 | -- | 137 | -- |
| Cost of aluminum products..... | -- | 327 | -- | 271 | -- | 357 |
| Financial income/expenses..... | 117 | 79 | 101 | 59 | 162 | 62 |
| Others..... | 104 | 182 | 289 | 171 | 35 | 104 |
| | --- | --- | --- | --- | --- | --- |
| | 848 | 901 | 767 | 676 | 650 | 706 |
| | === | === | === | === | === | === |

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
STATED (CONTINUED)

18. FAIR VALUE OF FINANCIAL INSTRUMENTS

The carrying amount of our current financial instruments generally approximates fair market value because of the short-term maturity or frequent repricing of these instruments.

The market value of long-term investments, where available, is disclosed in Note 10 to these financial statements.

Based on borrowing rates currently available to us for bank loans with similar terms and average maturities, the fair market value of long-term debt at December 31 is estimated as follows:

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| | FAIR MARKET VALUE ----- | CARRYING VALUE ----- |
|-----------|----------------------------------|----------------------------|
| 2000..... | 1,967 | 1,965 |
| 1999..... | 1,278 | 1,290 |

Fair market value estimates are made at a specific point in time, based on relevant market information and information about the financial instruments. Changes in assumptions could significantly affect the estimates.

19. DERIVATIVE FINANCIAL INSTRUMENTS

We actively manage our positions in derivative instruments. In view of the policies and practices established for operations with derivatives, management considers the occurrence of non-measurable risk situations as unlikely. Our policy has been to settle all contracts through cash payments or receipts, without physical delivery of product.

(A) GOLD

In connection with our gold mining activities, we are party to derivative financial instruments designed to manage the risks associated with gold price fluctuations, to provide stable cash flows and gross margins for the gold business. At December 31, 2000, such operations can be summarized as follows:

| TYPE ---- | QUANTITY (OZ.) ----- | FINAL MATURITY ----- | UNREALIZED GAIN (LOSS) ----- |
|-------------------------|-------------------------|-------------------------|------------------------------------|
| Puts..... | 479,500 | December 2004 | 13 |
| Calls..... | 999,800 | December 2004 | (5) |
| Collar conditional..... | 30,000 | November 2002 | 1 |
| | | | -- |
| | | | 9 |
| | | | == |

The unrealized gain in the amount of \$9 represents the amount receivable if all transactions had been settled on December 31, 2000.

Realized net gains (losses) were \$7, \$3 and \$14 in 2000, 1999 and 1998, respectively.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
STATED (CONTINUED)

(B) INTEREST RATES (6-MONTH LIBOR)

We carry out derivative operations seeking to manage our exposure to the 6-month Libor rate, arising from our trade finance operations. At December 31, 2000 such operations were as follows:

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| TYPE ---- | NOTIONAL VALUE ----- | FINAL MATURITY ----- | UNREALI GAIN (L ----- |
|--------------|----------------------------|-------------------------|-----------------------------|
| Cap..... | 1,200 | December 2004 | 3 |
| Floor..... | 850 | December 2004 | (7) |
| Swap..... | 125 | October 2007 | (4) |
| | | | -- |
| | | | (8) |
| | | | == |

The unrealized loss in the amount of \$8 represents the amount payable if all transactions had been settled on December 31, 2000.

Realized net gains (losses) were \$3, \$nihil and \$(1) in 2000, 1999 and 1998, respectively.

(C) CURRENCY

We also carry out derivative operations seeking to manage our exposure to currencies, arising from our indebtedness in EURO and YEN. At December 31, 2000 such operations were as follows:

| TYPE ---- | NOTIONAL VALUE ----- | FINAL MATURITY ----- | UNREALIZED GAIN (LOSS) ----- |
|--------------|----------------------------|-------------------------|------------------------------------|
| Yen..... | 15 | April 2005 | (2) |
| EURO..... | 12 | April 2005 | (2) |
| | | | -- |
| | | | (4) |
| | | | == |

The unrealized loss in the amount of \$4 represents the amount payable if all transactions had been settled on December 31, 2000.

Realized net gains (losses) were \$(7), \$54 and \$(20) in 2000, 1999 and 1998, respectively.

20. EFFECTS OF CURRENCY DEVALUATION

On January 13 and 15, 1999, certain significant changes occurred in the exchange rate policy until then adopted by the Brazilian government, which resulted in the elimination of certain exchange controls, previously carried out by means of a system of trading bands, from the moment the Central Bank decided to no longer intervene in the foreign exchange market. As a result of this decision and the market reaction, our functional currency (Real) devalued to US\$1: R\$1.7890 on December 31, 1999 from US\$1: R\$1.2087 at December 31, 1998 (US\$1: R\$1.9554 at December 31, 2000).

21. ACCOUNTING CHANGES

These financial statements have been restated to reflect the following accounting changes:

(A) CHANGES WHICH EFFECT NET INCOME AND STOCKHOLDERS' EQUITY

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(a.1) Impairment provision for equity investments in CST and Usiminas.

The Company has concluded that the loss in value in its investment in CST and Usiminas was other than temporary, and that the carrying value should be reduced to the quoted market price of the applicable shares. This methodology has been applied retroactively resulting in a write-down provision of \$180 as at Decem-

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
STATED (CONTINUED)

ber 31, 1997 (with write-down changes of \$50, \$24 and \$106 recorded for the years ended December 31, 1997, 1996 and 1995, respectively).

(a.2) Amortization of goodwill related to Samarco and Samitri.

The Company has recognized amortization expense of goodwill relating to the acquisition of Samarco and Samitri in May 2000 from the date of the acquisition on a straight line basis at 16.67% per annum. Previously, the Company had not commenced amortization of goodwill.

The impact of the above alterations is shown below:

| | YEAR ENDED DECEMBER 31, | | |
|---|-------------------------|-------|-------|
| | 2000 | 1999 | 1998 |
| | ----- | ----- | ----- |
| Net income previously reported..... | 1,100 | 412 | 896 |
| Impairment of CST and Usiminas..... | -- | -- | (294) |
| Goodwill amortization..... | (21) | -- | -- |
| Deferred tax effects..... | 7 | -- | 96 |
| | ----- | ----- | ----- |
| RESTATED NET INCOME..... | 1,086 | 412 | 698 |
| | ===== | ===== | ===== |
| Earnings per share previously reported..... | 2.86 | 1.07 | 2.31 |
| Restated earnings per share..... | 2.83 | 1.07 | 1.80 |
| Shareholders' equity previously reported..... | 4,922 | 5,032 | 6,715 |
| Impairment of CST and Usiminas..... | (400) | (417) | (474) |
| Goodwill amortization..... | (21) | -- | -- |
| Deferred tax effects..... | 68 | 76 | 151 |
| | ----- | ----- | ----- |
| RESTATED SHAREHOLDERS' EQUITY..... | 4,569 | 4,691 | 6,392 |
| | ===== | ===== | ===== |

(B) CHANGE THAT DOES NOT AFFECT NET INCOME AND STOCKHOLDERS' EQUITY -- CONSOLIDATION OF CELMAR S.A.

Previously we accounted for our development stage subsidiary, Celmar S.A., under the equity method of accounting. We now consolidate this entity for all periods presented which has not resulted in any change to our net income or stockholders' equity. The effects on our consolidated current assets and current liabilities is less than 1% while consolidated long-term liabilities increased by 1.8%.

22. SUBSEQUENT EVENTS

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(a) On February 22, 2001 we agreed to sell our 32.00% interest in Bahia Sul Celulose S.A. -- BSC for \$318.

(b) On March 9, 2001 we transferred our 10.33% interest in Companhia Siderurgica Nacional -- CSN to VALIA as a special pension plan contribution for \$249 (fair market valued determined based on the weighted average price of the last 30 (thirty) trading sessions at the Sao Paulo stock exchange in the period ended on March 9, 2001).

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
STATED (CONTINUED)

23. INFORMATION ABOUT OUR INDEPENDENT ACCOUNTANTS

Our consolidated financial statements are audited by PricewaterhouseCoopers Auditores Independentes. The financial statements of certain of our subsidiaries and affiliates have been audited by independent accountants other than PricewaterhouseCoopers Auditores Independentes and, as mentioned in their report, PricewaterhouseCoopers Auditores Independentes has relied on such audits when expressing their opinion on our consolidated financial statements.

The following entities prepare financial statements in US GAAP which are audited in accordance with auditing standards generally accepted in the United States of America:

| | AUDITORS ----- | YEARS AUDITED ----- | CITY ----- | STATE ----- | COUNTRY ----- |
|--|-------------------|------------------------|------------------|----------------|------------------|
| Aluminio Brasileiro S.A. -- ALBRAS.... | DTT | 2000, 1999, 1998 | RJ | RJ | Brazil |
| Alumina do Norte do Brasil S.A. -- ALUNORTE..... | DTT | 2000, 1999, 1998 | RJ | RJ | Brazil |
| Vale do Rio Doce Aluminio S.A. -- ALUVALE..... | DTT | 2000, 1999, 1998 | RJ | RJ | Brazil |
| Bahia Sul Celulose S.A..... | KPMG | 2000, 1999, 1998 | SP | SP | Brazil |
| California Steel Industries, Inc..... | KPMG LLP | 2000, 1999, 1998 | Orange County | CA | USA |
| Celulose Nipo-Brasileira S.A. -- CENIBRA(1)..... | DTT | 2000, 1999 | BH | MG | Brazil |
| Navegacao Vale do Rio Doce S.A.-- DOCENAVE..... | DTT | 2000, 1999, 1998 | RJ | RJ | Brazil |
| DOCEPAR S.A.(1)..... | DTT | 2000, 1999 | RJ | RJ | Brazil |
| Companhia Hispano-Brasileira de Pelotizacao -- HISPANOBRAS..... | AA | 2000, 1999, 1998 | Vitoria | ES | Brazil |
| Companhia Italo-Brasileira de Pelotizacao -- ITABRASCO..... | AA | 2000, 1999, 1998 | Vitoria | ES | Brazil |
| Companhia Coreano Brasileira de Pelotizacao -- KOBRASCO(2)..... | DTT | 2000 | RJ | RJ | Brazil |
| Mineracao Rio do Norte S.A..... | AA | 2000, 1999, 1998 | RJ | RJ | Brazil |
| Companhia Nipo-Brasileira de Pelotizacao -- NIBRASCO..... | DTT | 2000, 1999, 1998 | RJ | RJ | Brazil |
| Valesul Aluminio S.A..... | KPMG | 2000, 1999 | RJ | RJ | Brazil |
| Valesul Aluminio S.A..... | DTT | 1998 | RJ | RJ | Brazil |
| Companhia Siderurgica Nacional(1)..... | AA | 2000, 1999 | RJ | RJ | Brazil |

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
EXPRESSED IN MILLIONS OF UNITED STATES DOLLARS, UNLESS OTHERWISE
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In addition to the above, the following entities prepare financial statements in Brazilian GAAP which are audited in accordance with auditing standards generally accepted in Brazil. PricewaterhouseCoopers Auditores Independentes relies on such audits but is responsible for reviewing the US GAAP translation and, if applicable, US GAAP adjustments.

| | AUDITORS | YEARS AUDITED | CITY | STATE | COUNTRY |
|---|----------|------------------|----------|-------|---------|
| | ----- | ----- | ----- | ----- | ----- |
| Terminal Vila Velha S.A. | DTT | 2000, 1999, 1998 | RJ | RJ | Brazil |
| Nova Era Silicon S.A. | DTT | 2000 | BH | MG | Brazil |
| Nova Era Silicon S.A. | Trevisan | 1999, 1998 | BH | MG | Brazil |
| Celmar S.A. -- Industria de Celulose e Papel(2)..... | DTT | 2000 | RJ | RJ | Brazil |
| SIBRA Eletrosiderurgica Brasileira S.A.(3) | DTT | 2000 | Salvador | BA | Brazil |

AA -- Arthur Andersen S/C
 DTT -- Deloitte Touche Tohmatsu
 RJ -- Rio de Janeiro
 MG -- Minas Gerais
 BH -- Belo Horizonte
 SP -- Sao Paulo
 BA -- Bahia
 ES -- Espirito Santo

- (1) Audited by PricewaterhouseCoopers Auditores Independentes in 1998.
- (2) Audited by PricewaterhouseCoopers Auditores Independentes in 1999 and 1998.
- (3) Consolidated as from 2000.

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INDEX TO AUDIT REPORTS FROM INDEPENDENT ACCOUNTANTS LISTED IN
NOTE 23 TO OUR CONSOLIDATED FINANCIAL STATEMENTS

| | |
|--|-----|
| Report of Deloitte Touche Tohmatsu dated January 19, 2001 with respect to the financial statements of Albras for the three years ended December 31, 2000, 1999 and 1998..... | B-2 |
| Report of Deloitte Touche Tohmatsu dated January 17, 2001 with respect to the financial statements of Alunorte for the three years ended December 31, 2000, 1999 and 1998.... | B-3 |
| Report of Deloitte Touche Tohmatsu dated January 19, 2001 with respect to the financial statements of Aluvale for the three years ended December 31, 2000, 1999 and 1998.... | B-4 |
| Report of KPMG Auditores Independentes dated February 6, 2001 with respect to the consolidated financial statements of Bahia Sul Celulose S.A. and subsidiaries for the three years ended December 31, 2000, 1999 and 1998..... | B-5 |
| Report of KPMG LLP dated January 19, 2001 with respect to | |

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| | |
|---|------|
| the financial statements of CSI for the three years ended December 31, 2000, 1999 and 1998..... | B-6 |
| Report of Deloitte Touche Tohmatsu dated January 19, 2001 with respect to the financial statements of Cenibra for the two years ended December 31, 2000 and 1999..... | B-7 |
| Reports of Deloitte Touche Tohmatsu dated February 8, 2001 and February 12, 1999 with respect to the financial statements of Docenave for the three years ended December 31, 2000, 1999 and 1998..... | B-8 |
| Report of Deloitte Touche Tohmatsu dated January 19, 2001 with respect to the financial statements of Docepar for the two years ended December 31, 2000 and 1999..... | B-11 |
| Report of Arthur Andersen S/C dated January 15, 2001 with respect to the financial statements of Hispanobras for the three years ended December 31, 2000, 1999 and 1998..... | B-12 |
| Report of Arthur Andersen S/C dated January 15, 2001 with respect to the financial statements of Itabrasco for the three years ended December 31, 2000, 1999 and 1998..... | B-13 |
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INDEPENDENT ACCOUNTANTS' REPORT

To the Directors and Stockholders of
ALBRAS -- Alumínio Brasileiro S.A.
Barcarena -- PA

We have audited the accompanying balance sheets of ALBRAS -- Alumínio Brasileiro S.A. as of December 31, 2000 and 1999, and the related statements of operations, changes in stockholders' deficiency and cash flows for the three-year period ended December 31, 2000 (all expressed in United States dollars). These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the financial position of ALBRAS -- Alumínio Brasileiro S.A. at December 31, 2000 and 1999, and the results of its operations and its cash flows for the three-year period ended December 31, 2000, in conformity with accounting principles generally accepted in the United States of America.

January 19, 2001

/s/ DELOITTE TOUCHE TOHMATSU

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INDEPENDENT ACCOUNTANTS' REPORT

To the Directors and Stockholders
ALUNORTE -- Alumina do Norte do Brasil S.A.
Barcarena -- PA

We have audited the accompanying balance sheets of ALUNORTE -- Alumina do Norte

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do Brasil S.A. as of December 31, 2000 and 1999, and the related statement of operations, changes in stockholders' equity and cash flows for the three-year period ended December 31, 2000 (all expressed in United States Dollars). These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the financial position of ALUNORTE -- Alumina do Norte do Brasil S.A. as of December 31, 2000 and 1999, and the results of its operations and its cash flows for the three-year period ended December 31, 2000, in conformity with accounting principles generally accepted in the United States of America.

January 17, 2001

/s/ DELOITTE TOUCHE TOHMATSU

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INDEPENDENT ACCOUNTANTS' REPORT

To the Board of Directors and Stockholders of
Vale do Rio Doce Aluminio S.A. -- ALUVALE

We have audited the accompanying balance sheets of Vale do Rio Doce Aluminio S.A. -- ALUVALE as of December 31, 2000 and 1999, and the related statements of operations, cash flows and changes in stockholders' equity for each of the three-years in the period ended December 31, 2000 (all expressed in United States dollars). These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits. We did not audit the financial statements of the Mineracao Rio do Norte S.A. (2000, 1999 and 1998) and Valesul Aluminio S.A. (2000 and 1999), the Company's investment in which are accounted for by use of the equity method. The Company's equity in the aforementioned affiliates companies' net assets at December 31, 2000 and 1999, totaling US\$197,104,000 and US\$186,296,000, respectively, and the Company's net equity in the aforementioned affiliated companies' net income for the years ended December 31, 2000, 1999 and 1998, totaling US\$47,861,000, US\$10,538,000 and US\$27,688,000, respectively, are included in the accompanying financial statements. The financial statements of the above mentioned affiliated companies were audited by other auditors whose reports have been furnished to us, and our

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opinion, insofar as it relates to the amounts included for such companies is based solely on the reports of such other auditors.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits and the reports of other auditors provide a reasonable basis for our opinion.

In our opinion, based on our audits and the reports of other auditors, the accompanying financial statements referred to above present fairly, in all material respects, the financial position of Vale do Rio Doce Aluminio S.A. -- ALUVALE as of December 31, 2000 and 1999 and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2000 in conformity with the accounting principles generally accepted in the United States of America.

/s/ DELOITTE TOUCHE TOHMATSU

January 19, 2001

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[KPMG LOGO]

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INDEPENDENT AUDITORS' REPORT

The Board of Directors and Shareholders of
Bahia Sul Celulose S.A.

We have audited the accompanying consolidated balance sheets of Bahia Sul Celulose S.A. and subsidiaries as of December 31, 2000 and 1999, and the related consolidated statements of income, shareholders' equity and comprehensive income (loss), and cash flows for each of the years in the three-year period ended December 31, 2000. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

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In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Bahia Sul Celulose S.A. and subsidiaries as of December 31, 2000 and 1999, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2000, in conformity with accounting principles generally accepted in the United States of America.

Sao Paulo, Brazil
February 6, 2001

/s/ KPMG Auditores Independentes

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[KPMG LOGO]

600 Anton Boulevard
Suite 700
Costa Mesa, CA 92626-7651

INDEPENDENT AUDITORS' REPORT

The Board of Directors
California Steel Industries, Inc.:

We have audited the accompanying consolidated balance sheets of California Steel Industries, Inc. and subsidiary as of December 31, 2000 and 1999 and the related consolidated statements of income, stockholders' equity and cash flows for each of the years in the three-year period ended December 31, 2000. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of California Steel Industries, Inc. and subsidiary as of December 31, 2000 and 1999 and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2000 in conformity with accounting principals generally accepted in the United States of America.

/s/ KPMG LLP

Orange County, California
January 19, 2001

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INDEPENDENT AUDITORS' OPINION

To the Shareholders and Directors of
Celulose Nipo-Brasileira S.A. -- CENIBRA
Belo Oriente/MG

We have audited the accompanying consolidated balance sheets of Celulose Nipo-Brasileira S.A. -- CENIBRA as of December 31, 2000 and 1999 and the related statements of operations, changes in stockholders' equity and of cash flows for the years then ended (all expressed in United States dollars). These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits. The consolidated financial statements of the Company for the year ended December 31, 1998 were audited by other auditors, whose report dated January 21, 1999 expressed a qualified opinion in relation to the same matter mentioned in the fourth paragraph.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Celulose Nipo-Brasileira S.A. -- CENIBRA and its subsidiaries as of December 31, 2000 and 1999 the results of their operations and their cash flows for the years then ended, in conformity with generally accepted accounting principles in United States of America.

As mentioned in note 4, at December 31, 1999 the Company had not provided for a contingency in the amount of US\$2,993 thousand related to the tax effects (income tax and social contribution) for the use of the deductibility of the effects of the restatement determined by Law n degrees 7.730/89, which established the "Plano Verao". In 2000 the Company conservatively decided to provide for the referred amount and, consequently, to restate the financial statements of 1999 and 1998.

/s/ DELOITTE TOUCHE TOHMATSU

January 19, 2001

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INDEPENDENT ACCOUNTANTS' REPORT

To the Board of Directors and Stockholders
Navegacao Vale do Rio Doce S.A. -- DOCENAVE

We have audited the accompanying consolidated balance sheets of Navegacao Vale do Rio Doce S.A. -- DOCENAVE and subsidiaries as of December 31, 2000 and 1999 and the related consolidated statements of operations, cash flows and changes in stockholders' equity for the years then ended. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits. We did not audit the financial statements of the affiliated company, Wilsea Shipping, Inc., the Company's investment in which is accounted for by use of the equity method. The Company's equity of US\$36,257,000 and US\$22,273,000 in the aforementioned affiliated company's net assets at December 31, 2000 and 1999, respectively, and of US\$13,984,000 and US\$783,000 in that company's net income for the respective years then ended are included in the accompanying financial statements.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits and the reports of other auditors provide a reasonable basis for our opinion.

In our opinion, based on our audits and the report of other auditors, the accompanying financial statements referred to above presented fairly, in all material respects, the financial position of Navegacao Vale do Rio Doce S.A. -- DOCENAVE and subsidiaries as of December 31, 2000 and 1999, and the results of its operations and its cash flows the years then ended in conformity with accounting principles generally accepted in the United States of America.

February 8, 2001

/s/ DELOITTE TOUCHE TOHMATSU

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INDEPENDENT ACCOUNTANTS' REPORT

To the Board of Directors and Stockholders of
Vale do Rio Doce Navegacao S.A. - DOCENAVE

We have audited the accompanying consolidated balance sheet of Vale do Rio Doce Navegacao S.A. - DOCENAVE and subsidiaries as of December 31, 1998 (restated as note 9) and the related consolidated statements of operations, cash flows and

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changes in stockholders' equity for the year ended December 31, 1998. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit. We did not audit the financial statements of the affiliated companies, Companhia Siderurgica Nacional and Wilsea Shipping Inc., the Company's investments in which are accounted for by use of the equity method. The Company's equity and net income for the year in the aforementioned affiliated companies totals US\$246,136,000 and US\$42,309,000 at December 31, 1998.

The financial statements of the above mentioned affiliated companies were audited by other auditors whose reports have been furnished to us, and our opinion, insofar as it relates to the amounts included for such companies, is based solely on the reports of such other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the reports of other auditors provide a reasonable basis for our opinion.

In our opinion, based on our audit and the reports of other auditors, the accompanying restated financial statements referred to above present fairly, in all material respects, the financial position of Vale do Rio Doce Navegacao S.A. and subsidiaries as of December 31, 1998 and the result of its operations, its cash flows and the changes in its stockholders' equity for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

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Vale do Rio Doce Navegacao S.A. -- DOCENAVE

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Subsequent to the issuance of the Company's 1998 financial statements, the management determined to change the method used to account for the investment in a certain affiliated company, as discussed in note 9. As a result, the previously-issued financial statements for the year ended December 31, 1998 have been restated in order to reflect such changing in the accounting method.

The consolidated financial statements of Vale do Rio Doce Navegacao S.A. and subsidiaries for the year ended in December 31, 1997 and the consolidated statements of operations, cash flows and changes in stockholders' equity for the year ended December 31, 1996 were audited by other accountants whose issued unqualified opinion thereon dated February 6, 1998. These financial statements have also been restated due to the same reason described in the previous paragraph.

February 12, 1999

/s/ DELOITTE TOUCHE TOHMATSU

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INDEPENDENT ACCOUNTANTS' REPORT

To
The Board of Directors and Stockholders of
DOCEPAR S.A.
Rio de Janeiro - RJ
Brazil

We have audited the accompanying balance sheets of DOCEPAR S.A. as of December 31, 2000 and 1999, and the related statements of operations, cash flows and changes in stockholders' equity (deficiency) for the years then ended (all expressed in United States Dollars). These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit. We did not audit the financial statements of the affiliated company, Companhia Siderurgica Nacional, the Company's investments in which is accounted for by use of the equity method. The Company's equity related to the aforementioned affiliated company totals US\$133,569,000 at December 31, 1999 and a gain of US\$4,189,000 and US\$3,328,000 for the years ended December 31, 2000 and 1999, respectively. The financial statements of the above mentioned affiliated company were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for such company, is based solely on the reports of such other auditors.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits and the report of the other auditors provide a reasonable basis for our opinion.

In our opinion, based on our audits and the report of other auditors, the accompanying financial statements referred to above present fairly, in all material respects, the financial position of DOCEPAR S.A. as of December 31, 2000 and 1999 and the results of its operations and its cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

January 19, 2001

/s/ DELOITTE TOUCHE TOHMATSU

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[ARTHUR ANDERSEN LOGO]

REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS

To the Stockholders of

Companhia Hispano-Brasileira de
Pelotizacao -- HISPANOBAS:

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(1) We have audited the accompanying balance sheets of COMPANHIA HISPANO-BRASILEIRA DE PELOTIZACAO -- HISPANOBAS (a Brazilian corporation and a subsidiary of Companhia Vale do Rio Doce), translated into U.S. dollars, as of December 31, 2000 and 1999, and the related translated statements of income, changes in stockholders' equity and cash flows for the years ended December 31, 2000, 1999 and 1998. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

(2) We conducted our audits in accordance with generally accepted auditing standards in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

(3) These translated financial statements have been prepared as the basis for application of the equity method by its stockholders and, accordingly, they translate the assets, liabilities, stockholders' equity and revenues and expenses of Companhia Hispano-Brasileira de Pelotizacao -- Hispanobras for that purpose, as explained in Note 2.

(4) In our opinion, the financial statements referred to in paragraph 1 present fairly, in all material respects, and for the purpose described in the preceding paragraph, the financial position of Companhia Hispano-Brasileira de Pelotizacao -- Hispanobras as of December 31, 2000 and 1999, and the results of its operations, the changes in its stockholders' equity and its cash flows for the years ended December 31, 2000, 1999 and 1998, in conformity with generally accepted accounting principles in the United States.

/s/ Arthur Andersen S/C

Vitoria, Brazil,
January 15, 2001.

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[ARTHUR ANDERSEN LOGO]

REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS

To the Stockholders of

Companhia Italo-Brasileira de
Pelotizacao -- ITABRASCO:

(1) We have audited the accompanying balance sheets of COMPANHIA ITALO-BRASILEIRA DE PELOTIZACAO-ITABRASCO (a Brazilian corporation and a subsidiary of Companhia Vale do Rio Doce), translated into U.S. dollars, as of December 31, 2000 and 1999, and the related translated statements of income, changes in stockholders' equity and cash flows for the years ended December 31, 2000, 1999 and 1998. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

(2) We conducted our audits in accordance with generally accepted auditing standards in the United States. Those standards require that we plan and perform

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the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

(3) These translated financial statements have been prepared as the basis for application of the equity method by its stockholders and, accordingly, they translate the assets, liabilities, stockholders' equity and revenues and expenses of Companhia Italo-Brasileira de Pelotizacao -- Itabrasco for that purpose, as explained in Note 2.

(4) In our opinion, the financial statements referred to in paragraph 1 present fairly, in all material respects, and for the purpose described in the preceding paragraph, the financial position of Companhia Italo-Brasileira de Pelotizacao -- Itabrasco as of December 31, 2000 and 1999, and the results of its operations, the changes in its stockholders' equity and its cash flows for the years ended December 31, 2000, 1999 and 1998, in conformity with generally accepted accounting principles in the United States.

/s/ Arthur Andersen S/C

Vitoria, Brazil
January 15, 2001

B-13

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[DELOITTE TOUCHE TOHMATSU LOGO]

INDEPENDENT AUDITORS' REPORT

To the Board of Directors and Stockholders of
Companhia Coreano-Brasileira de Pelotizacao -- KOBRASCO
Vitoria, Brazil

We have audited the accompanying consolidated balance sheet of Companhia Coreano-Brasileira de Pelotizacao -- KOBRASCO as of December 31, 2000, and the related consolidated statements of operations, changes in stockholders' equity and cash flows for the year then ended (all expressed in United States dollars). These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit. The financial statements of the Company for the years ended December 31, 1999 and 1998 were audited by other accountants whose reports thereon, dated January 14, 2000 and January 15, 1999, respectively, expressed an unqualified opinion on those statements.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and

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significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the accompanying consolidated financial statements referred to above present fairly, in all material respects, the financial position of Companhia Coreano-Brasileira de Pelotizacao -- KOBRASCO as of December 31, 2000, and the consolidated results of its operations, the changes in its stockholders' equity and its cash flow for the year then ended, in conformity with accounting principles generally accepted in United States of America.

January 29, 2001

/s/ DELOITTE TOUCHE TOHMATSU

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[ARTHUR ANDERSEN LOGO]

REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS

To the Stockholders and
Board of Directors of

Mineracao Rio do Norte S.A.:

(1) We have audited the accompanying balance sheets of MINERACAO RIO DO NORTE S.A. (a Brazilian corporation), translated into U.S. dollars, as of December 31, 2000 and 1999, and the related translated statements of income, changes in stockholders' equity and cash flows for the years then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

(2) We conducted our audits in accordance with generally accepted auditing standards in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

(3) The financial statements of the associated company Alunorte -- Alumina do Norte do Brasil S.A. as of December 31, 2000 and 1999 were audited by other auditors. This investment represents 3% of the total assets (1% in 1999) and 7% of the net income (19% in 1999). Our opinion on such investment is based solely on the report of the other auditors.

(4) These translated financial statements have been prepared as the basis for application of the equity method by the Company's stockholders and, accordingly, they translate the assets, liabilities, stockholders' equity and revenues and expenses of Mineracao Rio do Norte S.A. for that purpose, as explained in Note 2.

(5) In our opinion, based on our audits and on the report of other auditors, as mentioned in paragraph (3), the financial statements referred to in paragraph (1) present fairly, in all material respects, and for the purpose described in the preceding paragraph, the financial position of Mineracao Rio do Norte S.A. as of December 31, 2000 and 1999, and the results of its operations, the changes

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in its stockholders' equity and its cash flows for the years then ended, in conformity with generally accepted accounting principles in the United States.

/s/ ARTHUR ANDERSEN S/C

Rio de Janeiro, Brazil,
January 18, 2001.

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[ARTHUR ANDERSEN LOGO]

REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS

To the Stockholders and
Board of Directors of

Mineracao Rio do Norte S.A.:

(1) We have audited the accompanying balance sheets of MINERACAO RIO DO NORTE S.A. (a Brazilian corporation), translated into U.S. dollars, as of December 31, 1999 and 1998, and the related translated statements of income, changes in stockholders' equity and cash flows for the years then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

(2) We conducted our audits in accordance with generally accepted auditing standards in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide reasonable basis for our opinion.

(3) The financial statements of the associate Alunorte -- Alumina do Norte do Brasil S.A. as of December 31, 1999 were audited by other auditors. This investment represents 1% of the total assets and 100% of the equity adjustment. Our opinion on such investments is based solely on the report of the other auditors.

(4) These translated financial statements have been prepared as the basis for application of the equity method by the Company's stockholders and, accordingly, they translate the assets, liabilities, stockholders' equity and revenues and expenses of Mineracao Rio do Norte S.A. for that purpose, as explained in Note 2.

(5) In our opinion, based on our audits and on the report of other auditors, as mentioned in paragraph (3), the financial statements referred to in paragraph (1) present fairly, in all material respects, and for the purpose described in the preceding paragraph, the financial position of Mineracao Rio do Norte S.A. as of December 31, 1999 and 1998, and the results of its operations, the changes in its stockholders' equity and its cash flows for the years then ended, in conformity with generally accepted accounting principles in the United States.

(6) The report of other auditors, mentioned in paragraph (3), indicates the Alunorte -- Alumina do Norte do Brasil S.A. and its stockholders are implementing measures designed to alleviate the Company's financial condition (Note 7).

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/s/ ARTHUR ANDERSEN S/C

Rio de Janeiro, Brazil,
January 17, 2000.

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[DELOITTE TOUCHE TOHMATSU LOGO]

INDEPENDENT AUDITORS' REPORT

To the Board of Directors and Stockholders of
Companhia Nipo-Brasileira de Pelotizacao - NIBRASCO
Vitoria, Brazil

We have audited the accompanying balance sheets of Companhia Nipo-Brasileira de Pelotizacao - NIBRASCO as of December 31, 2000 and 1999, and the related statements of operations, changes in stockholders' equity and cash flows for each of the three years in the period ended December 31, 2000 (all expressed in United States dollars). These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the financial position of Companhia Nipo-Brasileira de Pelotizacao - NIBRASCO at December 31, 2000 and 1999, and the results of its operations, the changes in its stockholders' equity and its cash flows for each of the three years in the period ended December 31, 2000, in conformity with accounting principles generally accepted in the United States of America.

January 29, 2001

/s/ DELOITTE TOUCHE TOHMATSU

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[KPMG LOGO]

KPMG AUDITORES INDEPENDENTES

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| Brasil | Brasil | |

The Board of Directors of
Valesul Alumínio S.A.

We have audited the accompanying balance sheet of Valesul Alumínio S.A. as of December 31, 2000 and 1999, and the related statements of income, changes in stockholders' equity and comprehensive income and cash flows for each of the years in the two-year period ended December 31, 2000. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit. The accompanying statements of income, changes in stockholders' equity and comprehensive income and cash flows for the year ended December 31, 1998 were audited by other independent auditors, who issued an unqualified report, dated January 20, 1999.

We conducted our audit in accordance with auditing standards generally accepted in Brazil and in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosure in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Valesul Alumínio S.A. as of December 31, 2000 and 1999, and the results of its operations and its cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

As more fully described in Notes 4 and 8 to the financial statements, the company has adjusted its property, plant and equipment and deferred income taxes accounting balances as a result of correcting of errors. Consequently, the Company's financial statements for 2000, 1999 and 1998 referred to above have been restated to conform with these adjustments.

January 19, 2001, except for notes 4 and 8, which date is January 17, 2002
Rio de Janeiro, Brazil

/s/ KPMG Auditores Independentes

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INDEPENDENT AUDITORS' REPORT

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To the Directors and Stockholders
Valesul Alumínio S.A.
Rio de Janeiro, Brazil

We have audited the accompanying balance sheets of Valesul Alumínio S.A. as of December 31, 1998 and 1997, and the related statements of operations, changes in stockholders' equity and cash flows for the years then ended (all expressed in United States dollars). These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the financial position of Valesul Alumínio S.A. at December 31, 1998 and 1997, and the results of its operations, the changes in its stockholders' equity and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

January 20, 1999

/s/ DELOITTE TOUCHE TOHMATSU

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ANDERSEN

REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS

To the Board of Directors and Stockholders of
Companhia Siderurgica Nacional

(1) We have audited the accompanying consolidated balance sheets of COMPANHIA SIDERURGICA NACIONAL (a Brazilian corporation) and its subsidiaries (the "Company") as of December 31, 2000 and 1999, and the related consolidated statements of operations, changes in stockholders' equity and cash flows for the years then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

(2) The financial statements of the affiliate CVRD -- Companhia Vale do Rio Doce as of December 31, 2000 and 1999 were audited by other auditors. As of December 31, 2000 this asset represents 14% of the total assets and 28% of the net income (15% and 21% respectively as of December 31, 1999). Our opinion on such asset is based solely on the report of other auditors.

(3) We conducted our audits in accordance with generally accepted auditing standards in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant

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estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

(4) In our opinion, based on our audits and the report of other auditors for the years ended December 31, 2000 and 1999 as mentioned in paragraph (2) above, the consolidated financial statements referred to in paragraph (1) present fairly, in all material respects, the financial position of Companhia Siderurgica Nacional and subsidiaries as of December 31, 2000 and 1999, and the results of their operations and cash flows for the years then ended in conformity with generally accepted accounting principles in the United States.

/s/ Arthur Andersen S/C

Rio de Janeiro, Brazil,
February 19, 2001 (except for Notes 7, 9 and 21, as to which the date is June 19, 2001).

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[DELOITTE TOUCHE TOHMATSU LOGO]

INDEPENDENT AUDITORS' OPINION

To
The Stockholders and Board of Directors
TVV - Terminal de Vila Velha S.A.
Vitoria - ES

1. We have audited the balance sheets of TVV - Terminal de Vila Velha S.A. as of December 31, 2000 and 1999, and the related statements of operations, changes in stockholders' equity and changes in financial position for the years then ended (all expressed in Brazilian Reais). These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.
2. We conducted our audits in accordance with auditing standards generally accepted in Brazil, and included: (a) planning the audit, considering the materiality of the amounts presented, the number of transactions and the Company's accounting and internal control systems; (b) examining, on a test basis, the evidence supporting the amounts and disclosures in the financial statements; and (c) the assessment of the accounting principles used and of the significant estimates made by management, as well as the presentation of the financial statements taken as a whole.
3. In our opinion, the financial statements referred to the first paragraph present fairly, in all material respects, the financial position of as of December 31, 2000 and 1999, and the results of its operations, changes in its stockholders' equity and changes in its financial position for the years then ended, in conformity with the Brazilian corporate law.
4. The translation of the financial statements into English have been made solely for the convenience of readers outside of Brazil.

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Vitoria, February 2, 2001

/s/ DELOITTE TOUCHE TOHMATSU
DELOITTE TOUCHE TOHMATSU
Independent Auditors
CRC-SP 11.609 S/RJ

/s/ MARCELO C. ALMEIDA
MARCELO C. ALMEIDA
Certified Accountant
CRC-RJ 36.206-3 S/ES

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INDEPENDENT AUDITORS' OPINION

To
The Stockholders and Board of Directors
TVV - Terminal de Vila Velha S.A.
Vila Velha - ES

1. We have audited the balance sheets of TVV - Terminal de Vila Velha S.A. as of December 31, 1999 and 1998, and the related statements of operations, changes in stockholders' equity and changes in financial position for the years then ended and for the period between July 2 (date of Company's organization) and December 31, 1998 (all expressed in Brazilian Reais). These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.
2. We conducted our audits in accordance with auditing standards generally accepted in Brazil, and included: (a) planning the audit, considering the materiality of the amounts presented, the number of transactions and the Company's accounting and internal control systems; (b) examining, on a test basis, the evidence supporting the amounts and disclosures in the financial statements; and (c) the assessment of the accounting principles used and of the significant estimates made by management, as well as the presentation of the financial statements taken as a whole.
3. In our opinion, the financial statements referred to the first paragraph present fairly, in all material respects, the financial position of as of December 31, 1999 and 1998 and the results of its operations, changes in its stockholders' equity and changes in its financial position for the years then ended and for the period between July 2 (date of Company's organization) and December 31, 1998, in conformity with the Brazilian corporate law.
4. The translation of the financial statements into English have been made solely for the convenience of readers outside of Brazil.

Rio de Janeiro, April 28, 2000

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/s/ DELOITTE TOUCHE TOHMATSU
DELOITTE TOUCHE TOHMATSU
Independent Auditors
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/s/ MARCELLO C. ALMEIDA
MARCELLO C. ALMEIDA
Certified Accountant
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[DELOITTE TOUCHE TOHMATSU LOGO]

INDEPENDENT AUDITORS' REPORT

To the Management and Stockholders of
Nova Era Silicon S.A.
Belo Horizonte/MG

1. We have audited the accompanying balance sheet of Nova Era Silicon S.A. as of December 31, 2000 and the related statements of income, changes in stockholders' equity and changes in financial position for the year then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.
2. Except for the mentioned on the third paragraph, we conducted our audit in accordance with generally accepted auditing standards in Brazil, which included: (a) planning of the engagement, considering the materiality of the balances, the volume of transactions and the accounting and internal control system of the Company; (b) examination, on a test basis, of the evidence and records supporting the amounts and disclosures in the financial statements; and (c) evaluation of the accounting principles used and significant used adopted by management of the company, as well as the overall financial statement presentation.
3. The Company has calculated the depletion of its forests, with a net balance of R\$3,761 at December 31, 2000, at a 10% annual (straight line) rate. As required by accounting policies, depletion of forests should be calculated based on the volume of timber that has been extracted in proportion to total potential volume, applied to total building cost. We were unable to measure the effects arising from the adoption of such procedure as of December 31, 2000.
4. As of December 31, 1999, the Company elected to follow Resolution 294, issued by the Brazilian Securities and Exchange Commission -- CVM, and recorded in its deferred assets the net loss on exchange variation for the three-month period ended March 31, 1999. As required by accounting principles, exchange variation should be recorded as expenses in the period in which they were incurred. Consequently, permanent assets and stockholders' equity as of December 31, 2000 were overstated by R\$4,128 thousand, and net income for the year then ended was understated by R\$2,061 related to respective amortization.
5. In our opinion, except for the effects, if any, of the matter mentioned in

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the third paragraph and for the effects of the matter mentioned in the fourth paragraph, the financial statements referred in the first paragraph present fairly, in all material respects, the financial position of Nova Era Silicon S.A. as of December 31, 2000, and the results of its operations, the changes in its stockholders' equity and the changes in its financial position for the year then ended, in conformity with accounting principles established by the Brazilian Corporate Law.

6. The financial statements for the year ended December 31, 1999, presented for comparison purposes, were examined by other auditors who issued a report on January 18, 2000 containing the same qualification as stated in Paragraph 4, in the amount of R\$6,190 thousand.

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7. The translation of the financial statements into English have been made solely for the convenience of readers outside of Brazil.

/s/ Deloitte Touche Tohmatsu

January 19, 2001

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TREVISAN

THE GLOBAL SOLUTION

A FREE TRANSLATION OF THE ORIGINAL IN PORTUGUESE, ISSUED IN JANUARY 18, 2000, ON FINANCIAL STATEMENTS PREPARED IN ACCORDANCE WITH BRAZILIAN GENERALLY ACCEPTED ACCOUNTING PRINCIPLES.

INDEPENDENT AUDITORS' REPORT

The Shareholders and Management
Nova Era Silicon S.A.

1. We have examined the balance sheets of Nova Era Silicon S.A. as of December 31st, 1999 and 1998, and the related statements of income, of changes in shareholders' equity and of changes in financial position for the years then ended, all prepared under the responsibility of the management. Our responsibility is to issue an opinion on these financial statements, based on our audit.
2. Except for the subject on paragraph 3, we conducted our audit in accordance with Brazilian generally accepted auditing standards, which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test-basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used, internal control systems and significant estimates made by the management, as well as evaluating the overall financial statements presentation. We believe that our audit provides a reasonable basis for our opinion.
3. The Company has calculated the depletion on the forests, which net amount at December 31st, 1999 is R\$3,859 (R\$3,998 at 1998), considering the straight-line method and the rate of 10% per annum. Brazilian generally accepted accounting principles require that depletion on the forest should be calculated considering the amount of wood extracted in relation to the total potential of extraction of the referred forests. The possible effects related

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to the deviation of accounting principles has not been measured at the balance sheet dates.

4. Exercising the permission contained in the Deliberation 294 of the Brazilian Securities Exchange Commission -- CVM (the Comissao de Valores Mobiliarios), as of March 26, 1999, the company recorded the negative net effect from exchange variation for the 3 months period ended on March 31, 1999 as a deferred asset. Brazilian generally accepted accounting principles request that exchange variations to be registered as expense on the period of their occurrence. Consequently, the permanent assets (deferred assets) and the shareholders' equity as of December 31, 1999 and the net income for the year then ended are overstated in an amount of R\$6,190 thousand.

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TREVISAN
THE GLOBAL SOLUTION

A FREE TRANSLATION OF THE ORIGINAL IN PORTUGUESE, ISSUED IN JANUARY 18, 2000, ON FINANCIAL STATEMENTS PREPARED IN ACCORDANCE WITH BRAZILIAN GENERALLY ACCEPTED ACCOUNTING PRINCIPLES.

INDEPENDENT AUDITORS' REPORT

The Shareholders and Management
Nova Era Silicon S.A.

5. In our opinion, except for the possible effects regarding the subject mentioned in the paragraph 3, and the effects of the exchange variation deferred, mentioned in the paragraph 4, the financial statements referred to in paragraph 1 present fairly, in all material respects, the financial position of Nova Era Silicon S.A. as of December 31, 1999 and 1998, the results of its operations, the changes in its shareholders' equity and in financial position for the years then ended, in accordance to accounting practices prescribed by the Brazilian Corporate law.

Belo Horizonte, Brazil

January 18th, 2000 (except for the subject mentioned on the paragraph 3 that is dated on January 31st, 2002)

/s/ LUIZ CLAUDIO FONTES
Luiz Claudio Fontes
Socio-contador
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Trevisian Auditores
Independentes
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INDEPENDENT AUDITORS' OPINION

To

The Stockholders and Board of Directors
CELMAR S.A. -- Industria de Celulose e Papel
Imperatriz - Maranhao

1. We have audited the balance sheets of CELMAR S.A. -- Industria de Celulose e Papel as of December 31, 2000, and the related statements of operations, changes in stockholders' equity and changes in financial position for the years then ended (all expressed in Brazilian Reais). These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.
2. We conducted our audits in accordance with auditing standards generally accepted in Brazil, and included: (a) planning the audit, considering the materiality of the amounts presented, the number of transactions and the Company's accounting and internal control systems; (b) examining, on a test basis, the evidence supporting the amounts and disclosures in the financial statements; and (c) the assessment of the accounting principles used and of the significant estimates made by management, as well as the presentation of the financial statements taken as a whole.
3. In our opinion, the financial statements referred to the first paragraph present fairly, in all material respects, the financial position of CELMAR S.A. -- Industria de Celulose e Papel as of December 31, 2000, and the results of its operations, changes in its stockholders' equity and changes in its financial position for the years then ended, in conformity with the Brazilian corporate law.
4. The Company is in the pre-operating phase. In order to take advantage of new technology that would allow the optimization of industrial production capacity, the production activities start-up was postponed. As described in the first paragraph to the financial statements, the Company's management is endeavoring, primarily, to obtain financial resources that will enable the Company to increase the forestry capacity of the project. The continuity as well as the recovery of the costs already invested in the project depends on the obtaining of these resources.
5. The financial statements of CELMAR S.A. -- Industria de Celulose e Papel for the year ended December 31, 1999 were audited by other auditors, whose report, dated January 14, 2000, expressed an unqualified opinion included the same emphasis as that described in the previous paragraph.
6. The translation of the financial statements into English have been made solely for the convenience of readers outside of Brazil.

Rio De Janeiro, January 19, 2001

/s/ DELOITTE TOUCHE TOHMATSU
DELOITTE TOUCHE TOHMATSU
Independent Auditors
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/s/ MARCELO C. ALMEIDA
MARCELO C. ALMEIDA
Certified Accountant
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DELOITTE TOUCHE TOHMATSU

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(Convenience Translation into English from the Original Previously Issued in Portuguese)

INDEPENDENT AUDITORS' REPORT

To the Shareholders, Administrative Council and Directors of
SIBRA -- ELETROSIDERURGICA BRASILEIRA S.A.
Simoes Filho - BA

1. We have audited the accompanying balance sheet of SIBRA -- ELETROSIDERURGICA BRASILEIRA S.A., Parent Company and Consolidated, as of December 31, 2000, and the related statements of income, changes in shareholders' equity (Parent Company) and changes in financial position for the year then ended (all expressed in thousands of Brazilian Reais) which were prepared under the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.
2. We conducted our audit in accordance with auditing standards generally accepted in Brazil. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.
3. The accompanying financial statements have been translated into the English language from those issued in Portuguese and in all respects follow Brazilian generally accepted accounting principles and reporting practices. The effects of the differences between generally accepted accounting principles as established by Brazilian Corporate Law and the accounting principles generally accepted in the countries in which the accompanying financial statements are to be used have not been quantified. Accordingly, the accompanying financial statements are not intended to present financial position, results of operations and changes in financial position in accordance with accounting principles generally accepted in the countries of users of the financial statements other than Brazil.
4. In our opinion, the financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of SIBRA -- ELETROSIDERURGICA BRASILEIRA S.A. as of December 31, 2000, Parent Company and Consolidated, the results of its operations, changes in its shareholder's equity and changes in its financial position for the year then ended in conformity with accounting principles established by Brazilian Corporate Law.
5. As mentioned in notes 15 and 17, the Company and its subsidiary Companhia Paulista de Ferro-Ligas, have received a Public Civil Environment Suit and a Notice of Violation questioning certain procedures for federal taxes and several legal actions, which currently are in process. Based on the opinion of its lawyers that the Company will be successful in these processes, no provisions were made.

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6. The financial statements corresponding to the period ending on December 31, 1999, presented for comparative reasons, were audited by us, and our opinion, dated February 24, 2000, contained an emphasis paragraph concerning the matters below:

- The Company's administration introduced a series of operational and financial restructuring measures, with the objective of reestablishing the economic and financial equilibrium of the Company and its subsidiaries, and the financial statements were prepared based on the presumed success of these measures. In 2000, these measures were concluded;
- the Company and its subsidiary, Companhia Paulista de Ferro-Ligas, hold loans with subsidiary companies and shareholders in the amount of R\$ 10,537 thousand, parent company and R\$ 35,975 thousand, consolidated, R\$ 4,054 thousand and R\$ 4,500 thousand, consolidated, respectively, registered under long term liabilities. In 2000, R\$ 12,056 thousand, in loans with shareholders were capitalized and the other loans with shareholders and subsidiaries, ICMS and IPI, are being used in the operations;
- on December 31, 1999 the subsidiary, Companhia Paulista de Ferro-Ligas had overdue loans for which the parent company recognized a provision equivalent to its stock participation. On March 31, 2000, the subsidiary reverted the situation of deficiency in Shareholder's equity.

Salvador, January 22, 2001

/s/ DELOITTE TOUCHE TOHMATSU
Auditores Independentes
CRC -- SP 011.609/O-8-F "BA"

/s/ JOSE OTHON TAVARES DE ALMEIDA
Accountant
CRC -- BA 013.212/O

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