DICKS SPORTING GOODS INC
Form 10-Q
May 23, 2011

# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

FORM 10-Q
p QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended April 30, 2011
OR
o

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934<br>For the transition period from<br>$\qquad$ to<br>Commission File No. 001-31463<br>DICK S SPORTING GOODS, INC.<br>(Exact name of registrant as specified in its charter)

Delaware<br>(State or Other Jurisdiction of incorporation or Organization)<br>16-1241537<br>(I.R.S. Employer<br>Identification No.)

345 Court Street, Coraopolis, Pennsylvania 15108
(Address of Principal Executive Offices)
(724) 273-3400
(Registrant s Telephone Number, including Area Code)
Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes p No o
Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T
( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).
Yes p No o
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer p $\quad$ Accelerated filer o Non-accelerated filer o Smaller reporting
company o
(Do not check if a smaller reporting company)
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act) Yes o No b
The number of shares of common stock, par value $\$ 0.01$ per share, and Class B common stock, par value $\$ 0.01$ per share, outstanding as of May 17,2011 was $95,160,348$ and $24,960,870$, respectively.
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## PART I. FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

DICK S SPORTING GOODS, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF INCOME UNAUDITED
(Amounts in thousands, except per share data)


See accompanying notes to unaudited consolidated financial statements.

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## DICK S SPORTING GOODS, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS UNAUDITED <br> (Dollars in thousands)

|  | $\begin{gathered} \text { April 30, } \\ 2011 \end{gathered}$ | $\begin{gathered} \text { January } \\ 29, \\ 2011 \end{gathered}$ |
| :---: | :---: | :---: |
| ASSETS |  |  |
| CURRENT ASSETS: |  |  |
| Cash and cash equivalents | \$ 532,525 | \$ 546,052 |
| Accounts receivable, net | 43,474 | 34,978 |
| Income taxes receivable | 5,695 | 9,050 |
| Inventories, net | 1,054,871 | 896,895 |
| Prepaid expenses and other current assets | 67,099 | 58,394 |
| Deferred income taxes | 17,731 | 18,961 |
| Total current assets | 1,721,395 | 1,564,330 |
| Property and equipment, net | 712,812 | 684,886 |
| Intangible assets, net | 51,446 | 51,070 |
| Goodwill | 200,594 | 200,594 |
| Other assets: |  |  |
| Deferred income taxes | 22,057 | 27,157 |
| Investments | 13,992 | 10,789 |
| Other | 51,914 | 58,710 |
| Total other assets | 87,963 | 96,656 |
| TOTAL ASSETS | \$ 2,774,210 | \$ 2,597,536 |
| LIABILITIES AND STOCKHOLDERS EQUITY |  |  |
| CURRENT LIABILITIES: |  |  |
| Accounts payable | \$ 602,280 | \$ 446,511 |
| Accrued expenses | 243,814 | 279,284 |
| Deferred revenue and other liabilities | 99,660 | 121,753 |
| Current portion of other long-term debt and leasing obligations | 995 | 995 |
| Total current liabilities | 946,749 | 848,543 |
| LONG-TERM LIABILITIES: |  |  |
| Revolving credit borrowings |  |  |
| Other long-term debt and leasing obligations | 139,605 | 139,846 |
| Deferred revenue and other liabilities | 255,686 | 245,566 |
| Total long-term liabilities | 395,291 | 385,412 |

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STOCKHOLDERS EQUITY:
Common stock 938
Class B common stock 250
$\begin{array}{ll}\text { Additional paid-in capital } & 654,226\end{array}$
$\begin{array}{lll}\text { Retained earnings } & 767,966 & 730,468\end{array}$
$\begin{array}{lll}\text { Accumulated other comprehensive income } & 8,777 & 6,741\end{array}$
Total stockholders equity $\quad 1,432,170 \quad 1,363,581$
TOTAL LIABILITIES AND STOCKHOLDERS EQUITY \$ 2,774,210 \$ 2,597,536
See accompanying notes to unaudited consolidated financial statements.

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DICK S SPORTING GOODS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME UNAUDITED (Dollars in thousands)

|  | 13 Weeks Ended <br> April |  |
| :--- | :---: | :---: |
|  | $\mathbf{3 0 ,}$ | May 1, |
| NET INCOME | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 0}$ |
| OTHER COMPREHENSIVE INCOME: | $\$ 37,498$ | $\$ 26,209$ |
| Unrealized gain on securities available-for-sale, net of tax | 2,014 | 1,204 |
| Foreign currency translation adjustment, net of tax | 22 | 21 |
| COMPREHENSIVE INCOME | $\$ 39,534$ | $\$ 27,434$ |

See accompanying notes to unaudited consolidated financial statements.

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## DICK S SPORTING GOODS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS EQUITY UNAUDITED (Dollars in thousands)



See accompanying notes to unaudited consolidated financial statements.

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## DICK S SPORTING GOODS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS UNAUDITED (Dollars in thousands)

|  | 13 Weeks Ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { April 30, } \\ 2011 \end{gathered}$ | $\begin{gathered} \text { May } 1, \\ 2010 \end{gathered}$ |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |
| Net income | \$ 37,498 | \$ 26,209 |
| Adjustments to reconcile net income to net cash used in operating activities: |  |  |
| Depreciation and amortization | 27,436 | 25,866 |
| Deferred income taxes | 5,141 | $(17,380)$ |
| Stock-based compensation | 6,504 | 5,999 |
| Excess tax benefit from exercise of stock options | $(11,644)$ | $(5,774)$ |
| Tax benefit from exercise of stock options | 191 | 418 |
| Other non-cash items | 378 | 387 |
| Changes in assets and liabilities: |  |  |
| Accounts receivable | $(5,014)$ | 1,973 |
| Inventories | $(157,976)$ | $(113,973)$ |
| Prepaid expenses and other assets | $(9,501)$ | $(8,398)$ |
| Accounts payable | 142,418 | 95,773 |
| Accrued expenses | $(47,896)$ | $(33,460)$ |
| Income taxes payable / receivable | 14,959 | 22,238 |
| Deferred construction allowances | 6,455 | 762 |
| Deferred revenue and other liabilities | $(23,404)$ | $(14,293)$ |
| Net cash used in operating activities | $(14,455)$ | $(13,653)$ |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |
| Capital expenditures | $(32,584)$ | $(24,300)$ |
| Proceeds from sale-leaseback transactions | 10 |  |
| Deposits and purchases of other assets | $(2,030)$ |  |
| Net cash used in investing activities | $(34,604)$ | $(24,300)$ |
| CASH FLOWS FROM FINANCING ACTIVITIES: |  |  |
| Revolving credit (payments) borrowings, net |  |  |
| Payments on other long-term debt and leasing obligations | (241) | (231) |
| Construction allowance receipts |  |  |
| Proceeds from exercise of stock options | 14,077 | 8,016 |
| Excess tax benefit from exercise of stock options | 11,644 | 5,774 |
| Repurchase of common stock | $(3,321)$ |  |
| Increase in bank overdraft | 13,351 | 5,720 |
| Net cash provided by financing activities | 35,510 | 19,279 |
| EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH |  |  |
| EQUIVALENTS | 22 | 21 |

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| NET DECREASE IN CASH AND CASH EQUIVALENTS | $(13,527)$ | $(18,653)$ |  |
| :--- | ---: | ---: | ---: |
| CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD | 546,052 | 225,611 |  |
| CASH AND CASH EQUIVALENTS, END OF PERIOD | $\$ 532,525$ | $\$ 206,958$ |  |
|  |  |  |  |
| Supplemental disclosure of cash flow information: | $\$ 12,426$ | $\$$ | 325 |
| Accrued property and equipment | $\$ 33,107$ | $\$$ | 3,046 |
| Cash paid for interest | $\$ 8,139$ | $\$$ | 12,027 |

See accompanying notes to unaudited consolidated financial statements.

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## DICK S SPORTING GOODS, INC. AND SUBSIDIARIES <br> NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

## 1. Company

Dick s Sporting Goods, Inc. (together with its subsidiaries, the Company ) is a specialty retailer selling sporting goods equipment, apparel and footwear through its 528 stores, the majority of which are located throughout the eastern half of the United States. Unless otherwise specified, any reference to year is to our fiscal year and when used in this Form $10-\mathrm{Q}$ and unless the context otherwise requires, the terms Dick s, we, us , the Company and our refer to Dick s Goods, Inc. and its wholly-owned subsidiaries.

## 2. Basis of Presentation

The accompanying unaudited consolidated financial statements have been prepared by us, in accordance with the requirements for Form 10-Q and do not include all the disclosures normally required in annual consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States of America. The interim consolidated financial statements are unaudited and have been prepared on the same basis as the annual audited consolidated financial statements. In the opinion of management, such unaudited information includes all adjustments (consisting only of normal recurring adjustments) necessary for a fair presentation of the interim financial information. This unaudited interim financial information should be read in conjunction with the audited consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended January 29, 2011 as filed with the Securities and Exchange Commission on March 18, 2011. Operating results for the 13 weeks ended April 30, 2011 are not necessarily indicative of the results that may be expected for the year ending January 28, 2012 or any other period.

## 3. Store and Corporate Office Closings

The calculation of accrued store closing and relocation reserves primarily includes future minimum lease payments, maintenance costs and taxes from the date of closure or relocation to the end of the remaining lease term, net of contractual or estimated sublease income. The liability is discounted using a credit-adjusted risk-free rate of interest. The assumptions used in the calculation of the accrued store closing and relocation reserves are evaluated each quarter.
The following table summarizes the activity in fiscal 2011 and 2010 (in thousands):

|  | 13 Weeks Ended |  |
| :--- | :---: | :---: |
| April |  |  |
| And | $\mathbf{3 0 ,}$ | May 1, |
|  | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 0}$ |
| Accrued store closing and relocation reserves, beginning of period | $\$ 46,918$ | $\$ 35,716$ |
| Expense charged to earnings | $(3,521)$ | $(2,808$ |
| Cash payments | 207 | 430 |
| Interest accretion and other changes in assumptions | 43,604 | 36,697 |
|  | $(10,315)$ | $(10,542)$ |
| Accrued store closing and relocation reserves, end of period | $\$ 33,289$ | $\$ 26,155$ |

The current portion of accrued store closing and relocation reserves is recorded in accrued expenses and the long-term portion is recorded in long-term deferred revenue and other liabilities in the unaudited consolidated balance sheets.

## 4. Earnings per Common Share

Basic earnings per share is computed based on the weighted average number of shares of common stock outstanding during the period. Diluted earnings per common share is computed based on the weighted average number of shares of common stock, plus the effect of dilutive potential common shares outstanding during the period, using the treasury stock method. Dilutive potential common shares include outstanding stock options, restricted stock and warrants.

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The computations for basic and diluted earnings per common share are as follows (in thousands, except per share data):

|  | 13 Weeks Ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { April 30, } \\ 2011 \end{gathered}$ | May 1, 2010 |
| Net income | \$ 37,498 | \$ 26,209 |
| Weighted average common shares outstanding (for basic calculation) | 119,361 | 115,155 |
| Dilutive effect of stock-based awards | 6,006 | 5,232 |
| Weighted average common shares outstanding (for diluted calculation) | 125,367 | 120,387 |
| Earnings per common share basic | \$ 0.31 | \$ 0.23 |
| Earnings per common share diluted | \$ 0.30 | \$ 0.22 |

For the 13 weeks ended April 30, 2011 and May 1, 2010, 0.4 million and 4.3 million shares, respectively, were attributable to outstanding stock-based awards that were excluded from the calculation of diluted earnings per share because their inclusion would have been anti-dilutive.

## ITEM 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS FORWARD-LOOKING STATEMENTS

We caution that any forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995) contained in this Quarterly Report on Form 10-Q or made by our management involve risks and uncertainties and are subject to change based on various important factors, many of which may be beyond our control. Accordingly, our future performance and financial results may differ materially from those expressed or implied in any such forward-looking statements. Investors should not place undue reliance on forward-looking statements as a prediction of actual results. You can identify these statements as those that may predict, forecast, indicate or imply future results, performance or advancements and by forward-looking words such as believe , anticipate , expect , estimate, predict, intend, plan, project, goal, will, will be, will continue, will result, could, m variations of such words or other words with similar meanings. Forward-looking statements address, among other things, our expectations, our growth strategies, including our plans to open new stores, our efforts to increase profit margins and return on invested capital, plans to grow our private brand business, projections of our future profitability, results of operations, capital expenditures, our financial condition or other forward-looking information and include statements about revenues, earnings, spending, margins, costs, liquidity, store openings and operations, inventory, private brand products, our actions, plans or strategies.
The following factors, among others, in some cases have affected and in the future could affect our financial performance and actual results, and could cause actual results for fiscal 2011 and beyond to differ materially from those expressed or implied in any forward-looking statements included in this report or otherwise made by our management:
§ Continuation of the recent economic and financial downturn may cause a continued decline in consumer spending, and other changes in macroeconomic factors or market conditions, including the housing market and fuel costs, may adversely impact the level of consumer spending for the types of merchandise we sell;
§ Changes in general economic and business conditions and in the specialty retail or sporting goods industry in particular;
§ Our quarterly operating results and same store sales may fluctuate substantially;
§ Potential volatility in our stock price;
§ Our ability to access adequate capital, which may be affected by a tightening of availability or higher borrowing costs resulting from uncertainty in financial markets or by restrictions imposed under our senior secured revolving credit agreement;
§ The intense competition in the sporting goods industry;
§ The recent financial and economic crisis may adversely affect our landlords and real estate developers of retail space, which may limit the availability of attractive store locations and affect our ability to grow our number of stores; further, a lack of available retail store sites on terms acceptable to us, an increase in the cost of real estate and other items

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related to our stores or our inability to manage our growth, open new stores on a timely basis or expand successfully in new and existing markets could negatively impact our business;
§ Changes in consumer demand;
§ Unauthorized disclosure of sensitive, personal or confidential information;
$\S$ Disruptions in our or our vendors supply chain, including as a result of political instability, foreign trade issues, the impact of the recent economic or financial downturn on distributors or other reasons;
$\S$ Our relationships with our vendors, including potential increases in the costs of their products and our ability to pass those cost increases on to our customers, their ability to maintain their inventory and production levels and their ability or willingness to provide us with sufficient quantities of products at acceptable prices;
§ Factors that could negatively affect our private brand offerings, including fluctuations in the cost of products resulting from increases in raw material prices and other factors, reliance on foreign sources of production, compliance with government and industry safety standards, and intellectual property risks;
§ Risks and costs relating to the products we sell, including: product liability claims and the availability of recourse to third parties, including under our insurance policies; product recalls; and the regulation of and other hazards associated with certain products we sell, such as hunting rifles and ammunition;
§ The loss of our key executives, especially Edward W. Stack, our Chairman and Chief Executive Officer;
$\S$ Costs and risks associated with increased or changing laws and regulations affecting our business, including those relating to labor, employment and the sale of consumer products;
§ Our ability to secure and protect our trademarks, patents and other intellectual property;
$\S$ Risks relating to operating as a multi-channel retailer, including the impact of rapid technological change, internet security and privacy issues, the threat of systems failure or inadequacy, increased or changing governmental regulation and increased competition;
§ Disruption of or other problems with our current management information systems or software;
§ Any serious disruption at our distribution facilities;
§ The seasonality of our business;
§ Regional risks because our stores are generally concentrated in the eastern half of the United States;
§ The outcome of litigation or other legal actions against us;
§ Our pursuit of strategic acquisitions, including costs and uncertainties associated with combining businesses and/or assimilating acquired companies;
§ Our ability to meet our labor needs;
§ Currency exchange rate fluctuations;
§ We are controlled by our Chief Executive Officer and his relatives, whose interests may differ from those of our other stockholders;
§ The impact on the U.S. retail environment of foreign instability and conflict;
§ Our current anti-takeover provisions, which could prevent or delay a change in control of the Company;
§ Impairment in the carrying value of goodwill or other acquired intangibles; and
§ Other factors discussed in other reports or filings filed by us with the Securities and Exchange Commission, including our Annual Report on Form 10-K for the year ended January 29, 2011.
In addition, we operate in a highly competitive and rapidly changing environment; therefore, new risk factors can arise, and it is not possible for management to predict all such risk factors, nor to assess the impact of all such risk factors on our business or the extent to which any individual risk factor, or combination of risk factors, may cause results to differ materially from those contained in any forward-looking statement. We do not assume any obligation and do not intend to update any forward-looking statements except as may be required by the securities laws. Investors should also be aware that while the Company does communicate with securities analysts, from time to time, such communications are conducted in accordance with applicable securities laws and investors should not assume that the Company agrees with any statement or report issued by any analyst irrespective of the content of the statement or report.

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## OVERVIEW

Dick $s$ is an authentic full-line sporting goods retailer offering a broad assortment of brand name sporting goods equipment, apparel and footwear in a specialty store environment. The Company also owns and operates Golf Galaxy, LLC, a golf specialty retailer ( Golf Galaxy ). Unless otherwise specified, any reference to year is to our fiscal year and when used in this Form 10-Q and unless the context otherwise requires, the terms Dick s, we , us , the Company an refer to Dick s Sporting Goods, Inc. and its wholly-owned subsidiaries.
As of April 30, 2011, we operated 447 Dick s stores in 42 states and 81 Golf Galaxy stores in 30 states, with approximately 26.0 million square feet in 43 states on a consolidated basis, the majority of which are located throughout the eastern half of the United States. Additionally, the Company maintains e-commerce operations for both Dick s and Golf Galaxy.
Due to the seasonal nature of our business, interim results are not necessarily indicative of results for the entire fiscal year. Our revenue and earnings are typically greater during our fiscal fourth quarter, which includes the majority of the holiday selling season.
The primary factors that historically influenced the Company s profitability and success have been its growth in the number of stores and selling square footage, positive same store sales and its strong gross profit margins. In the last five years, the Company has grown from 263 stores as of April 29, 2006 to 528 stores as of April 30, 2011, reflecting both organic growth and acquisitions. The Company continues to expand its presence through the opening of new stores, although its rate of growth has decreased from the rate of growth experienced in earlier years, reflecting recent economic conditions.
In order to monitor the Company s success, the Company s senior management monitors certain key performance indicators, including:

Consolidated same store sales performance For the 13 weeks ended April 30, 2011, the Company s consolidated same store sales increased $2.1 \%$ compared to a $8.2 \%$ increase during the same period in fiscal 2010. The Company believes that its ability to consistently deliver increases in consolidated same store sales will be a key factor in achieving its targeted levels of earnings per share and continuing its store expansion program to an ultimate goal of at least 900 Dick s locations across the United States.

Operating cash flow Net cash used in operations totaled $\$ 14.5$ million in the 13 weeks ended April 30, 2011 while the Company used $\$ 13.7$ million during the same period in fiscal 2010. We typically generate significant positive operating cash flows in our fiscal fourth quarter in connection with the holiday selling season and proportionately higher net income levels. See further discussion of the Company s cash flows in the Liquidity and Capital Resources and Changes in Financial Condition section herein. The Company believes that a key strength of its business has been the ability to consistently generate positive cash flow from operations. Strong cash flow generation is critical to the future success of the Company, not only to support the general operating needs of the Company, but also to fund capital expenditures related to new store openings, relocations, expansions and remodels, costs associated with continued improvement of information technology tools and costs associated with potential strategic acquisitions or investments that may arise from time to time.

Quality of merchandise offerings To monitor and maintain acceptance of its merchandise offerings, the Company monitors sell-throughs, inventory turns, gross margins and markdown rates on a department and style level. This analysis helps the Company manage inventory receipts and markdowns to reduce cash flow requirements and deliver optimal gross margins by improving merchandise flow and establishing appropriate price points to minimize markdowns.

Store productivity To assess store-level performance, the Company monitors various indicators, including new store productivity, sales per square foot, store operating contribution margin and store cash flow. New store productivity compares the sales increase for all stores not included in the same store sales calculation with the increase in square footage.

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## CRITICAL ACCOUNTING POLICIES

As discussed in Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations section of the Company s Annual Report on Form 10-K for the fiscal year ended January 29, 2011, the Company considers its policies on inventory valuation, vendor allowances, goodwill and intangible assets, impairment of long-lived assets and closed store reserves, business combinations, self-insurance reserves, stock-based compensation and uncertain tax positions to be the most critical in understanding the judgments that are involved in preparing its consolidated financial statements. There have been no changes in the Company scritical accounting policies during the period ended April 30, 2011.

## RESULTS OF OPERATIONS AND OTHER SELECTED DATA

## Executive Summary

The Company reported net income of $\$ 37.5$ million for the current quarter, or $\$ 0.30$ per diluted share, compared to net income of $\$ 26.2$ million, or $\$ 0.22$ per diluted share, for the 13 weeks ended May 1, 2010.
Net sales for the current quarter increased $6.3 \%$ to $\$ 1.1$ billion, due primarily to a $2.1 \%$ increase in consolidated same store sales and the opening of new stores.
As a percentage of net sales, gross profit increased 82 basis points to $29.67 \%$ for the quarter, due primarily to higher merchandise margins that resulted from changes in sales mix at our Dick s stores and lower clearance levels compared to last year s first quarter.
We ended the first quarter with no outstanding borrowings under our Second Amended and Restated Credit Agreement, as amended (the Credit Agreement ).
The following represents a reconciliation of beginning and ending stores for the periods indicated:

|  | 13 Weeks Ended April 30, 2011 |  |  | 13 Weeks Ended <br> May 1, 2010 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Dick s Sporting |  |  | Dick s Sporting |  |  |
|  | Goods | Golf <br> Galaxy | Total | Goods | Golf Galaxy | Total |
| Beginning stores | 444 | 81 | 525 | 419 | 91 | 510 |
| Q1 New | 3 |  | 3 | 5 |  | 5 |
| Closed |  |  |  |  |  |  |
| Ending stores | 447 | 81 | 528 | 424 | 91 | 515 |

Relocated stores
Remodeled stores
The following table presents for the periods indicated selected items in the unaudited consolidated statements of income as a percentage of the Company $s$ net sales, as well as the basis point change in the percentage of net sales from the prior year s period. In addition, other selected data is provided to facilitate a further understanding of our business. This table should be read in conjunction with the following management s discussion and analysis and the unaudited consolidated financial statements and related notes thereto.

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|  | 13 Weeks Ended |  | Basis Point Increase / (Decrease) in Percentage of Net Sales from Prior Year 2010-2011 ${ }^{(\mathrm{A})}$ |
| :---: | :---: | :---: | :---: |
| Net sales (1) | 100.00\% | 100.00\% | N/A |
| Cost of goods sold, including occupancy and dist costs (2) | 70.33 | 71.15 | (82) |
| Gross profit | 29.67 | 28.85 | 82 |
| Selling, general and administrative expenses (3) | 23.68 | 24.17 | (49) |
| Pre-opening expenses (4) | 0.20 | 0.20 |  |
| Income from operations | 5.79 | 4.49 | 130 |
| Interest expense (5) | 0.31 | 0.33 | (2) |
| Other income (6) | (0.10) | (0.07) | (3) |
| Income before income taxes | 5.57 | 4.22 | 135 |
| Provision for income taxes | 2.21 | 1.71 | 50 |
| Net income | 3.37\% | 2.50\% | 87 |
| Other Data: |  |  |  |
| Consolidated same store sales increase (7) | 2.1\% | 8.2\% |  |
| Number of stores at end of period | 528 | 515 |  |
| Total square feet at end of period | 26,054,334 | 25,091,264 |  |
| (A) Column does not add due to rounding. |  |  |  |
| (1) Revenue from retail sales is recognized at the point of sale, net of sales tax. Revenue from e-commerce sales is recognized upon shipment of merchandise and any service related revenue is recognized primarily as the services are performed. A provision for anticipated merchandise returns is provided through a reduction of sales and cost of goods sold in the period that the related sales are recorded. Revenue from gift cards and returned merchandise credits (collectively the cards ) are deferred and recognized upon the redemption of the cards. These cards have no expiration date. Income from unredeemed cards is recognized in the unaudited consolidated statements of income in selling, general and administrative expenses at the point at which redemption becomes remote. The Company performs an evaluation of the aging of the unredeemed cards, based on the elapsed time from the date of original issuance, to determine when redemption is remote. |  |  |  |
| (2) Cost of goods sold includes the cost of merchandise, inventory shrinkage and obsolescence, freight, distribution and store occupancy costs. Store occupancy costs include rent, common area maintenance charges, real estate and other asset-based taxes, store maintenance, utilities, depreciation, fixture lease expenses and certain insurance expenses. |  |  |  |
| (3) Selling, general and administrative expenses include store and field support payroll and fringe benefits, advertising, bank card charges, information systems, marketing, legal, accounting, other store expenses and all expenses associated with operating the Company s corporate headquarters. |  |  |  |

(4) Pre-opening expenses consist primarily of rent, marketing, payroll and recruiting costs incurred prior to a new or relocated store opening which are expensed as incurred.
(5) Interest expense results primarily include rent payments under the Company s financing lease obligation for its corporate headquarters and interest on borrowings under the Credit Agreement.
(6) Other income results primarily from gains associated with changes in deferred compensation plan investment values and interest income earned on highly liquid instruments purchased with a maturity of three months or less at the date of purchase.
(7) Stores are included in the same store sales calculation in the same fiscal period that it commences its $14^{\text {th }}$ full month of operations. Stores that were closed or relocated during the applicable period have been excluded from same store sales. Each relocated store is returned to the same store base in the fiscal period that it commences its $14^{\text {th }}$ full month of operations at that new location.

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## 13 Weeks Ended April 30, 2011 Compared to the 13 Weeks Ended May 1, 2010 <br> Net Income

The Company reported net income of $\$ 37.5$ million for the current quarter, or $\$ 0.30$ per diluted share, compared to net income of $\$ 26.2$ million, or $\$ 0.22$ per diluted share, for the 13 weeks ended May 1, 2010.

## Net Sales

Net sales for the current quarter increased $6.3 \%$ to $\$ 1.1$ billion, due primarily to a $2.1 \%$ increase in consolidated same store sales and the opening of new stores. The $2.1 \%$ consolidated same store sales increase consisted of a $1.4 \%$ increase in Dick s Sporting Goods stores, a 3.3\% increase in Golf Galaxy and a $25.2 \%$ increase in the Company s e-commerce business. The inclusion of the e-commerce business resulted in an increase of approximately 53 basis points to the Company s consolidated same store sales calculation for the 13 weeks ended April 30, 2011, compared to 16 basis points for the 13 weeks ended May 1, 2010.
The increase in consolidated same store sales was primarily driven by increases in apparel and footwear, which were partially offset by decreases in outdoor categories. Higher precipitation levels and related flooding, as well as cooler temperatures, contributed to unfavorable conditions for outdoor activities including team sports, fishing, camping and boating. The consolidated same store sales increase was attributable to an increase in transactions of approximately $0.8 \%$ and an increase of approximately $0.6 \%$ in sales per transaction at Dick s stores. Every $1 \%$ change in same store sales would have impacted earnings before income taxes for the current quarter by approximately $\$ 3$ million.

## Income from Operations

Income from operations increased to $\$ 64.4$ million for the current quarter from $\$ 47.0$ million for the 13 weeks ended May 1,2010 . The increase was primarily due to a $\$ 28.2$ million increase in gross profit, partially offset by an increase in selling, general and administrative expenses totaling $\$ 10.6$ million.
Gross profit increased approximately $9 \%$ to $\$ 330.4$ million for the current quarter from $\$ 302.2$ million for the 13 weeks ended May 1,2010. The 82 basis point increase is due primarily to an 88 basis point increase in merchandise margins that resulted from changes in sales mix at our Dick s stores and lower clearance levels due to our continued inventory management efforts. Every 10 basis point change in merchandise margin would have impacted the current quarter earnings before income taxes by approximately $\$ 1.0$ million.
Selling, general and administrative expenses increased approximately $4 \%$ to $\$ 263.7$ million for the current quarter from $\$ 253.1$ million for the 13 weeks ended May 1, 2010. Selling, general and administrative expenses decreased as a percentage of net sales by 49 basis points due primarily to a 93 basis point decrease in advertising expenses resulting from a reduction in national media and direct mail advertising. Administrative expenses increased 34 basis points from last year s quarter primarily due to higher corporate costs incurred to support our business strategies. Bankcard charges increased 11 basis points as a percentage of net sales resulting from higher debit interchange rates compared to last year s quarter.
Pre-opening expenses increased to $\$ 2.3$ million for the quarter from $\$ 2.1$ million for the 13 weeks ended May $1,2010$.
Pre-opening expenses were for the opening of three new Dick s stores during the quarter as compared to five new Dick s stores during last year s quarter. Pre-opening expenses in any period fluctuate depending on the timing and number of store openings and relocations.

## Interest Expense

Interest expense was $\$ 3.5$ million for both the current quarter and for the 13 weeks ended May 1, 2010. Interest expense for the 13 weeks ended April 30, 2011 includes $\$ 2.7$ million related to rent payments under the Company s financing lease for its corporate headquarters building.

## Income Taxes

The Company s effective tax rate was $39.6 \%$ for the 13 weeks ended April 30, 2011 as compared to $40.7 \%$ for the same period last year. The effective tax rate for the 13 weeks ended April 30, 2011 reflects the Company s efforts to simplify the organization of its tax entities.

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## LIQUIDITY AND CAPITAL RESOURCES AND CHANGES IN FINANCIAL CONDITION

Our primary capital requirements are for working capital, capital improvements, and to support expansion plans, as well as for various investments in store remodeling, store fixtures and ongoing infrastructure improvements. The change in cash and cash equivalents is as follows (in thousands):

|  | 13 Weeks Ended |  |
| :--- | :---: | :---: |
| April | May 1, |  |
|  | $\mathbf{3 0 ,}$ | $\mathbf{2 0 1 0}$ |
| Net cash used in operating activities | $\mathbf{2 0 1 1}$ | $\$(14,455)$ |
| Net cash used in investing activities | $(34,604)$ | $(24,353)$ |
| Net cash provided by financing activities | 35,510 | 19,279 |
| Effect of exchange rate changes on cash | 22 | 21 |
| Net decrease in cash and cash equivalents | $\$(13,527)$ | $\$(18,653)$ |

## Operating Activities

Cash flow from operations is seasonal in our business. Typically, we use cash flow from operations to increase inventory in advance of peak selling seasons, with the pre-Christmas inventory increase being the largest. In the fourth quarter, inventory levels are reduced in connection with Christmas sales and this inventory reduction, combined with proportionately higher net income, typically produces significant positive cash flow.
Cash flows used in operating activities increased $\$ 0.8$ million for the 13 weeks ended April 30, 2011 compared to last year s quarter.

## Investing Activities

Cash used in investing activities for the 13 weeks ended April 30, 2011 increased by $\$ 10.3$ million to $\$ 34.6$ million. The Company s gross capital expenditures were $\$ 32.6$ million during the current quarter compared to $\$ 24.3$ million during the 13 weeks ended May 1, 2010, which related primarily to the opening of new stores, ongoing remodeling of existing locations, information systems and administrative facilities.
The Company opened three stores during the 13 weeks ended April 30, 2011 as compared to opening five stores during the 13 weeks ended May 1, 2010.

## Financing Activities

Cash provided by financing activities for the 13 weeks ended April 30, 2011 totaled $\$ 35.5$ million, compared to $\$ 19.3$ million of cash provided in the same period of fiscal 2010. The increase in cash provided primarily reflects increased proceeds and excess tax benefits from exercises of stock options.
The Company s liquidity and capital needs have generally been met by cash from operating activities and borrowings under the Credit Agreement, including up to $\$ 75$ million in the form of letters of credit. Borrowing availability under the Credit Agreement is generally limited to the lesser of $70 \%$ of the Company s eligible inventory or $85 \%$ of the Company s inventory s liquidation value, in each case net of specified reserves and less any letters of credit outstanding. Interest on outstanding indebtedness under the Credit Agreement accrues, at the Company soption, at a rate based on either (i) the prime corporate lending rate minus the applicable margin of $0.25 \%$ or (ii) the LIBOR rate plus the applicable margin of $0.75 \%$ to $1.50 \%$. The applicable margins are based on the average availability during the prior three months. The Credit Agreement s term expires July 27, 2012.
There were no outstanding borrowings under the Credit Agreement as of April 30, 2011 or January 29, 2011. As of April 30, 2011 and January 29, 2011, total remaining borrowing capacity, after subtracting letters of credit, was $\$ 417.9$ million and $\$ 418.5$ million, respectively.
The Credit Agreement contains restrictions regarding the Company s and related subsidiaries ability, among other things, to merge, consolidate or acquire non-subsidiary entities, to incur certain specified types of indebtedness or liens in excess of certain specified amounts, to make distributions on the Company s stock, to make certain investments or loans to other parties, or to engage in certain lending, borrowing or other commercial transactions with
subsidiaries, affiliates or employees.

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Under the Credit Agreement, the Company may be obligated to maintain a fixed charge coverage ratio of not less than 1.0 to 1.0 in certain circumstances. The obligations of the Company under the Credit Agreement are secured by interests in substantially all of the Company s personal property excluding store and distribution center equipment and fixtures. As of April 30, 2011, the Company was in compliance with the terms of the Credit Agreement.
The Company believes that cash flows generated by operations and funds available under the Credit Agreement will be sufficient to satisfy our current capital requirements through fiscal 2011. Normal capital requirements are expected to consist primarily of capital expenditures related to the addition of new stores, remodeling of existing stores, enhanced information technology and improved distribution infrastructure. Other investment opportunities, such as potential strategic acquisitions or investments or store expansion rates substantially in excess of those presently planned, may require additional funding. Currently, the Company plans to open approximately 34 new Dick s stores and three Golf Galaxy stores during fiscal 2011. The Company currently plans to lease all of its fiscal 2011 new stores. This level of store expansion is significantly lower than levels prior to fiscal 2009 largely as a result of a lack of new real estate development. Currently, the Company also plans to remodel 14 Dick s stores and relocate one Golf Galaxy store in fiscal 2011. The Company currently anticipates receiving landlord allowances at 12 of its planned fiscal 2011 new stores and remodels totaling approximately $\$ 29.2$ million. The amount and timing of receipt of these allowances depend, among other things, upon the timing of new store construction and the ability of landlords to satisfy their contractual obligations.
The Company has a capital appropriations committee that approves all capital expenditures in excess of certain amounts and groups and prioritizes all capital projects among required, discretionary and strategic. The Company currently expects capital expenditures, net of deferred construction allowances and proceeds from sale leaseback transactions, to be approximately $\$ 197$ million in fiscal 2011.

## Off-Balance Sheet Arrangements, Contractual Obligations and Other Commercial Commitments

The Company s off-balance sheet contractual obligations and commercial commitments as of April 30, 2011 primarily relate to operating lease obligations, future minimum guaranteed contractual payments and letters of credit. The Company has excluded these items from the Consolidated Balance Sheets in accordance with generally accepted accounting principles. The Company does not believe that any of these arrangements have, or are reasonably likely to have, a material effect on our financial condition, revenues or expenses, results of operations, liquidity, capital expenditures, or resources. There have been no significant changes in the Company s off-balance sheet contractual obligations or commercial commitments since the end of fiscal 2010.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

There have been no material changes in the Company s market risk exposures from those reported in our Annual Report on Form 10-K for the year ended January 29, 2011.

## ITEM 4. CONTROLS AND PROCEDURES

During the first quarter of fiscal 2011, there were no changes in the Company s internal control over financial reporting that materially affected, or are reasonably likely to materially affect, the Company s internal control over financial reporting.
During the quarter, the Company carried out an evaluation, under the supervision and with the participation of the Company s management, including the Chief Executive Officer and the Chief Financial Officer, of the effectiveness of the design and operation of the disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act ). Based upon that evaluation, management, including the Company s Chief Executive Officer and Chief Financial Officer, concluded that the Company s disclosure controls and procedures were effective as of the end of the period covered by this Report (April 30, 2011). There are inherent limitations in the effectiveness of any control system, including the potential for human error and the circumvention or overriding of the controls and procedures. Additionally, judgments in decision-making can be faulty and breakdowns can occur because of simple error or mistake. An effective control system can provide only reasonable, not absolute, assurance that the control objectives of the system are adequately met. Accordingly, our management, including our Chief Executive Officer and Chief Financial Officer, does not expect that our control system can prevent or detect all error or fraud. Finally, projections of any evaluation or assessment of effectiveness of a control system to future periods are subject to the risks that, over time, controls may become inadequate because of
changes in an entity $s$ operating environment or deterioration in the degree of compliance with policies and procedures.

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## PART II. OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

The Company is a defendant in Tamara Barrus, et al. v Dick s Sporting Goods, Inc. et al. ( Barrus ), a case that makes claims concerning alleged failures to pay wages and overtime wages as required by the Fair Labor Standards Act ( FLSA ) and New York law. The case was filed in May of 2005 in the U.S. District Court for the Western District of New York. In their complaint, in addition to the unpaid wage and overtime allegations, plaintiffs seek liquidated damages, injunctive relief and attorneys fees and costs. In September 2006, a magistrate judge for the U.S. District Court for the Western District of New York conditionally certified a class for notice purposes under the FLSA, which the U.S. District Judge upheld. The parties and the court agreed to stay the litigation pending an attempt to resolve all claims through mediation. Mediation sessions were held in April and August 2007 and November 2008 and these attempts to resolve the case through mediation were unsuccessful. In December 2009, plaintiffs filed an amended complaint adding five individual defendants, claims for allegedly unpaid wages and overtime under the laws of thirty-five states, and claims under the Employee Retirement Income Security Act ( ERISA ) and Racketeer Influenced and Corrupt Organizations Act ( RICO ). In August 2010, the court dismissed plaintiffs state law claims (except those arising under New York law), ERISA claims and RICO claims.
In September 2010, following the dismissal of the state law claims in Barrus (except those arising under New York law), state wage and hour class action complaints were filed against the Company in Connecticut, Minnesota, Illinois, Ohio, Missouri, Delaware, Indiana, Kansas, Pennsylvania, Michigan, Nebraska, New Jersey, South Carolina, Maryland, Vermont, North Carolina, Maine, Tennessee, West Virginia, Colorado, Florida and Massachusetts (collectively, the State Claims ). In these actions, plaintiffs assert claims similar to those in the Barrus case and plaintiffs are seeking remedies that include (to the extent applicable in each state) injunctive relief, unpaid wages (including fringe benefits), liquidated damages, attorneys fees, expenses, expert fees and an award of interest. On January 28, 2011, the Company and attorneys for a group of plaintiffs filed a settlement agreement in the United States District Court for the Western District of New York to settle Barrus and the State Claims. The settlement, which is subject to court approval, covers wage and hour claims under the laws of 36 states. Under the settlement, the total amount to be paid will depend on the number of claims that are submitted by class members with a maximum settlement amount not to exceed $\$ 15$ million plus interest and taxes. On February 3, 2011, the court granted preliminary approval to the parties settlement agreement and set a fairness hearing for June 1, 2011. The settlement and related fees resulted in a pre-tax charge during the fiscal fourth quarter of 2010 of approximately $\$ 10.8$ million ( $\$ 6.5$ million after tax).
In addition to the above matters, various lawsuits, regulatory proceedings and other claims arising in the normal course of business are pending or may be initiated against us. These claims primarily relate to commercial, intellectual property, advertising, real estate and employment matters. The outcome of these claims cannot be predicted with certainty and some of these claims may be disposed of unfavorably to us. Based on currently available information, including legal defenses available to us, we do not believe that the outcome of these claims will have a material adverse effect on our consolidated financial position, liquidity or results of operations.

## ITEM 1A. RISK FACTORS

In addition to the other information set forth in this report, you should carefully consider the factors discussed in Part I, Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended January 29, 2011 as filed with the Securities and Exchange Commission on March 18, 2011, which could materially affect our business, financial condition, financial results or future performance. Reference is also made to Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations Forward-Looking Statements of this report, which is incorporated herein by reference.

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## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The following table sets forth repurchases of our common stock during the first quarter of 2011:

|  |  | Number <br> of |
| :--- | :--- | :---: | :---: | :---: |
| Total |  |  |
| Number |  |  |
| of |  |  |
| Shares |  |  |
| Purchased |  |  |
| as Part of |  |  |
| Publicly |  |  |$\quad$| Maximum |
| :---: |
| Shares |
| That May |
| Yet be |
| Purchased |
| Under |
| the Plans |
| or |

(a) Represents shares of our common stock transferred to us from employees in satisfaction of minimum tax withholding obligations associated with the vesting of restricted stock during the period.
(b) During the first quarter of 2011, we did not have a publicly announced plan or program for the repurchase of our common stock.
ITEM 6. EXHIBITS
(a) Exhibits. The Exhibits listed in the Index to Exhibits, which appears on page 19 and is incorporated herein by reference, are filed as part of this Form 10-Q.

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on May 23, 2011 on its behalf by the undersigned, thereunto duly authorized.

DICK S SPORTING GOODS, INC.

By: /s/ EDWARD W. STACK
Edward W. Stack
Chairman and Chief Executive Officer
By: /s/ TIMOTHY E. KULLMAN
Timothy E. Kullman
Executive Vice President Finance, Administration,
Chief Financial Officer
(principal financial officer)

By: /s/ JOSEPH R. OLIVER
Joseph R. Oliver
Senior Vice President Chief Accounting Officer
(principal accounting officer)

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|  | INDEX TO EXHIBITS |  |
| :---: | :---: | :---: |
| Exhibit Number | Description of Exhibit | Method of Filing |
| 31.1 | Certification of Edward W. Stack, Chairman and Chief Executive Officer, dated as of May 23, 2011 and made pursuant to Rule 13a-14 of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 | Filed herewith |
| 31.2 | Certification of Timothy E. Kullman, Executive Vice President Finance, Administration and Chief Financial Officer, dated as of May 23, 2011 and made pursuant to Rule 13a-14 of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 | Filed herewith |
| 32.1 | Certification of Edward W. Stack, Chairman and Chief Executive Officer, dated as of May 23, 2011 and made pursuant to Section 1350, Chapter 63 of Title 18, United States Code, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 | Filed herewith |
| 32.2 | Certification of Timothy E. Kullman, Executive Vice President Finance, Administration and Chief Financial Officer, dated as of May 23, 2011 and made pursuant to Section 1350, Chapter 63 of Title 18, United States Code, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 | Filed herewith |
| 101.INS | XBRL Instance Document | Furnished herewith |
| 101.SCH | XBRL Taxonomy Extension Schema Document | Furnished herewith |
| 101.CAL | XBRL Taxonomy Calculation Linkbase Document | Furnished herewith |
| 101.PRE | XBRL Taxonomy Presentation Linkbase Document | Furnished herewith |
| 101.LAB | XBRL Taxonomy Label Linkbase Document | Furnished herewith |
| 101.DEF | XBRL Taxonomy Definition Linkbase Document | Furnished herewith |
| Attached as Exhibits 101 to this report are the following financial statements from the Company s Quarterly Report on Form 10-Q for the quarter ended April 30, 2011 formatted in XBRL ( eXtensible Business Reporting Language ): (i) the Consolidated Balance Sheets Unaudited, (ii) the Consolidated Statements of Income Unaudited, (iii) the Consolidated Statements of Comprehensive Income Unaudited, (iv) the Consolidated Statement of Changes in Stockholder s Equity Unaudited, (v) the Consolidated Statements of Cash Flows Unaudited, and (vi) related notes to these unaudited consolidated financial statements tagged as blocks of text. <br> The XBRL related information in Exhibits 101 to this Quarterly Report on Form 10-Q shall not be deemed filed or a part of a registration statement or prospectus for purposes of Section 11 or 12 of the Securities Act of 1933, as amended, and is not filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of those sections. |  |  |
|  |  |  |
|  |  |  |
|  |  |  |

